



Mayor Ben McAdams

Salt Lake County

2017

Proposed Budget

October 25th, 2016

| | | | |
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SALT LAKE COUNTY
Fund Summary--Governmental and Other

| | BEGINNING BALANCE | TAX RATE % | TAX REV | TRANSFERS IN | | | TOTAL AVAILABLE | BUDGET | TRANSFERS OUT | |
|---------------------------------|----------------------|----------------|--------------------|--------------------|-------------------|---|--------------------|--------------------|-------------------|-------------------|
| | | | | OTHER REVENUE | /OTHER SOURCES | | | | /OTHER USES | ENDING BALANCE |
| TAX FUNDS - COUNTYWIDE | | | | | | | | | | |
| 110--GENERAL FUND | 45,888,000 | 0.1667% | 139,322,355 | 177,994,447 | 19,408,686 | | 382,613,488 | 312,238,816 | 37,173,534 | 33,201,138 |
| 115--GOVERNMENTAL IMMUNITY | 2,262,000 | 0.0020% | 1,659,536 | 1,326,148 | | 0 | 5,247,684 | 3,341,688 | 1,847,000 | 58,996 |
| 250--FLOOD CONTROL FUND | 5,200,000 | 0.0073% | 5,057,308 | 1,533,967 | | 0 | 11,791,275 | 9,277,266 | 173,641 | 2,340,368 |
| 370--HEALTH FUND | 6,820,000 | 0.0138% | 11,450,801 | 27,972,386 | | 0 | 46,243,187 | 43,179,623 | 809,901 | 2,253,663 |
| 390--PLANETARIUM FUND | 785,000 | 0.0040% | 3,319,073 | 3,271,437 | 338,524 | | 7,714,034 | 6,991,057 | 0 | 722,977 |
| 410--BOND DEBT SERVICE FUNCI | 14,213,000 | 0.0365% | 30,168,388 | 3,351,856 | | 0 | 47,733,244 | 30,520,244 | 3,000,000 | 14,213,000 |
| 450--CAPITAL IMPROVEMENTS F | 5,100,000 | 0.0068% | 5,642,424 | 445,750 | 640,793 | | 11,828,967 | 10,511,837 | 1,306,000 | 11,130 |
| Total | 80,268,000 | 0.2371% | 196,619,885 | 215,895,991 | 20,388,003 | | 513,171,879 | 416,060,531 | 44,310,076 | 52,801,272 |
| TAX FUNDS - OTHER | | | | | | | | | | |
| 230--METROPLITAN SERVICES D | 1,305,000 | 0.0000% | 0 | 30,006,225 | 464,982 | | 31,776,207 | 31,364,508 | 208,688 | 203,011 |
| 232--GOV IMMUNITY-UNINCORP | 3,308,000 | 0.0068% | 300,000 | 32,000 | | 0 | 3,640,000 | 404,732 | 464,982 | 2,770,286 |
| 235--UNINCORP MUNICIPAL SER | 3,292,300 | 0.0000% | 0 | 35,312,176 | | 0 | 38,604,476 | 35,312,176 | 0 | 3,292,300 |
| 360--LIBRARY FUND | 11,924,000 | 0.0639% | 37,398,437 | 5,163,999 | | 0 | 54,486,436 | 48,680,212 | 2,949,070 | 2,857,154 |
| Total | 19,829,300 | 0.0707% | 37,698,437 | 70,514,400 | 464,982 | | 128,507,119 | 115,761,628 | 3,622,740 | 9,122,751 |
| STATE TAX ADMIN FUNDS | | | | | | | | | | |
| 340--STATE TAX ADMINISTRATIO | 5,259,000 | 0.0257% | 22,465,959 | 3,373,579 | 63,000 | | 31,161,538 | 29,663,888 | 0 | 1,497,650 |
| Total | 5,259,000 | 0.0257% | 22,465,959 | 3,373,579 | 63,000 | | 31,161,538 | 29,663,888 | 0 | 1,497,650 |
| OTHER GOVERNMENTAL FUNDS | | | | | | | | | | |
| 120--GRANT PROGRAMS FUND | 250,000 | 0.0000% | 0 | 113,503,801 | 30,702,000 | | 144,455,801 | 144,373,648 | 0 | 82,153 |
| 125--ECON DEV AND COMMUNIT | 3,061,000 | 0.0000% | 0 | 21,927,951 | | 0 | 24,988,951 | 21,027,951 | 0 | 3,961,000 |
| 130--TRANSPORTATION PRESEF | 36,677,749 | 0.0000% | 0 | 175,338,100 | | 0 | 212,015,849 | 209,527,842 | 116,280 | 2,371,727 |
| 180--RAMPTON SALT PALACE CC | 2,600,000 | 0.0000% | 0 | 9,001,019 | 8,622,355 | | 20,223,374 | 20,175,222 | 0 | 48,152 |
| 181--TRCC TOURISM REC CULTF | 6,783,000 | 0.0000% | 0 | 38,800,000 | | 0 | 45,583,000 | 14,573,343 | 28,453,431 | 2,556,226 |
| 182--SOUTH TOWNE EXPOSITIO | 1,800,000 | 0.0000% | 0 | 3,696,864 | 477,445 | | 5,974,309 | 4,543,015 | 108,000 | 1,323,294 |
| 185--FINE ARTS FUND | 2,300,000 | 0.0000% | 0 | 2,664,179 | 4,430,997 | | 9,395,176 | 8,012,125 | 0 | 1,383,051 |
| 186--EQUESTRIAN PARK FUND | 130,000 | 0.0000% | 0 | 1,105,394 | 1,175,800 | | 2,411,194 | 2,142,543 | 0 | 268,651 |
| 270--CLASS B & COLLECTOR RC | 4,906,000 | 0.0000% | 0 | 131,621 | | 0 | 5,037,621 | 4,518,163 | 0 | 519,458 |
| 280--OPEN SPACE FUND | 970,000 | 0.0000% | 0 | 2,700 | 450,000 | | 1,422,700 | 237,777 | 0 | 1,184,923 |
| 290--VISITOR PROMOTION FUNE | 870,000 | 0.0000% | 0 | 20,353,000 | | 0 | 21,223,000 | 13,686,307 | 5,615,600 | 1,921,093 |
| 310--ZOOS ARTS AND PARKS FU | 190,000 | 0.0000% | 0 | 17,796,592 | 1,717,450 | | 19,704,042 | 19,703,912 | 0 | 130 |
| 320--HOUSING PROGRAMS FUN | 2,771,000 | 0.0000% | 0 | 5,000 | | 0 | 2,776,000 | 1,821,700 | 0 | 954,300 |

SALT LAKE COUNTY
Fund Summary--Governmental and Other

| | BEGINNING BALANCE | TAX RATE % | TAX REV | OTHER REVENUE | TRANSFERS IN /OTHER SOURCES | TOTAL AVAILABLE | BUDGET | TRANSFERS OUT /OTHER USES | ENDING BALANCE |
|---------------------------------|----------------------|----------------|----------|--------------------|-----------------------------------|--------------------|--------------------|---------------------------------|-------------------|
| OTHER GOVERNMENTAL FUNDS | | | | | | | | | |
| 350--REDEVELOPMENT AGENCY | 1,225,000 | 0.0000% | 0 | 563,000 | 0 | 1,788,000 | 1,103,037 | 0 | 684,963 |
| 411--BOND DEBT SVC-MILLCREE | 955,317 | 0.0000% | 0 | 7,100 | 0 | 962,417 | 36,350 | 0 | 926,067 |
| 412--BOND DEBT SVC-MUNIC BL | 4,102,657 | 0.0000% | 0 | 1,301,495 | 5,901,888 | 11,306,040 | 7,203,382 | 0 | 4,102,658 |
| 413--BOND DEBT SVC-STATE TR | 266,805 | 0.0000% | 0 | 8,026,644 | 0 | 8,293,449 | 8,026,644 | 0 | 266,805 |
| 414--BOND DEBT SVC- 2014 SAL | 1,177,371 | 0.0000% | 0 | 500 | 8,270,000 | 9,447,871 | 7,899,057 | 0 | 1,548,814 |
| 426--EXCISE TAX ROAD REV BOI | 11,958,441 | 0.0000% | 0 | 40,200 | 0 | 11,998,641 | 11,998,641 | 0 | 0 |
| 430--RECREATION BOND PROJE | 1,684,000 | 0.0000% | 0 | 0 | 0 | 1,684,000 | 0 | 0 | 1,684,000 |
| 431--PARK BOND PROJECTS FUI | 13,154,647 | 0.0000% | 0 | 7,000 | 0 | 13,161,647 | 12,078,552 | 0 | 1,083,095 |
| 445--DIST ATTORNEY FAC CONS | 51,843,982 | 0.0000% | 0 | 5,200 | 0 | 51,849,182 | 51,849,182 | 0 | 0 |
| 447--PEOPLESOFT IMPLEMENTA | 164,000 | 0.0000% | 0 | 0 | 0 | 164,000 | 163,661 | 0 | 339 |
| 478--FLEET BUILDING FUND | 12,565 | 0.0000% | 0 | 0 | 0 | 12,565 | 12,565 | 0 | 0 |
| 479--PUBLIC HEALTH CENTER FI | 17,687,441 | 0.0000% | 0 | 0 | 0 | 17,687,441 | 14,594,000 | 0 | 3,093,441 |
| 480--MIDVALE SENIOR CENTER | 32,000 | 0.0000% | 0 | 0 | 0 | 32,000 | 0 | 0 | 32,000 |
| 481--PARKS AND PW OP CENTE | 0 | 0.0000% | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 482--CAPITAL THEATRE FUND | 2,650,000 | 0.0000% | 0 | 0 | 0 | 2,650,000 | 30,000 | 0 | 2,620,000 |
| 483--TRCC BOND PROJECTS FU | 0 | 0.0000% | 0 | 0 | 52,600,656 | 52,600,656 | 52,600,656 | 0 | 0 |
| 810--BOYCE PET ADOPTION ENL | 49,000 | 0.0000% | 0 | 5,000 | 0 | 54,000 | 0 | 0 | 54,000 |
| Total | 170,271,975 | 0.0000% | 0 | 414,282,360 | 114,348,591 | 698,902,926 | 631,939,275 | 34,293,311 | 32,670,340 |
| FIDUCIARY FUNDS | | | | | | | | | |
| 995--OPEB TRUST FUND | 4,795,000 | 0.0000% | 0 | 5,949,000 | 0 | 10,744,000 | 6,036,534 | 0 | 4,707,466 |
| Total | 4,795,000 | 0.0000% | 0 | 5,949,000 | 0 | 10,744,000 | 6,036,534 | 0 | 4,707,466 |

SALT LAKE COUNTY
Fund Summary--Proprietary

| | CASH BALANCE | OTHER REVENUE | TRANSFERS IN /OTHER SOURCES | TOTAL AVAILABLE | BUDGET | DEPREC. | BALANCE SHEET | TRANSFERS OUT /OTHER | CASH BALANCE |
|-------------------------------|-------------------|-------------------|-----------------------------------|--------------------|-------------------|------------------|------------------|----------------------------|-------------------|
| ENTERPRISE FUNDS | | | | | | | | | |
| 710--GOLF COURSES FUND | 2,850,000 | 6,366,561 | 0 | 9,216,561 | 8,317,944 | 1,077,280 | 300,000 | 0 | 1,675,897 |
| 726--ECCLES THEATER | 95,000 | 6,329,854 | 0 | 6,424,854 | 5,012,415 | 0 | 0 | 0 | 1,412,439 |
| 730--SOLID WASTE MANAGEMN | 3,691,000 | 12,568,604 | 0 | 16,259,604 | 11,832,943 | 1,401,000 | 1,962,250 | 0 | 3,865,411 |
| 735--PUBLIC WORKS FUND | 0 | 45,649,579 | 203,000 | 45,852,579 | 45,674,579 | 0 | 0 | 0 | 178,000 |
| Total | 6,636,000 | 70,914,598 | | 77,753,598 | 70,837,881 | 2,478,280 | 2,262,250 | 0 | 7,131,747 |
| INTERNAL SERVICE FUNDS | | | | | | | | | |
| 620--FLEET MANAGEMENT FUN | 7,300,000 | 21,702,405 | 0 | 29,002,405 | 19,822,391 | 3,800,000 | 7,600,000 | 0 | 5,380,014 |
| 650--FACILITIES SERVICES FUN | 2,050,000 | 22,201,984 | 0 | 24,251,984 | 21,235,181 | 464,140 | 93,000 | 640,793 | 2,747,150 |
| 680--EMPLOYEE SERVICE RESI | 3,913,000 | 48,819,108 | 0 | 52,732,108 | 50,792,883 | 21,000 | 7,000 | 0 | 1,953,225 |
| Total | 13,263,000 | 92,723,497 | | 105,986,497 | 91,850,455 | 4,285,140 | 7,700,000 | 640,793 | 10,080,389 |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|---|--------------------|---------------|--------------------|----------------|--------------------|----------------|--------------------|----------------|--------------------|
| GENERAL FUND 110 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 44,163,897 | 10.26% | 48,694,075 | -5.76% | 45,888,000 | -7.23% | 42,568,302 | -27.90% | 30,691,536 |
| FUND TRANS FROM TRCC (Rec Facilities) | 14,048,111 | 5.04% | 14,755,500 | 5.18% | 15,520,000 | 5.00% | 16,296,000 | 5.00% | 17,110,800 |
| FUND TRANS FROM GOVERNMENTAL IMM | 1,160,000 | 0.00% | 1,160,000 | 36.29% | 1,581,000 | 0.00% | 581,000 | 0.00% | 581,000 |
| FUND TRANS FROM TRCC (OPEN SPACE MAINT, URBAN | 350,000 | 0.00% | 350,000 | 3.50% | 362,250 | 3.00% | 373,118 | 3.00% | 384,311 |
| FUND TRANS FROM PEOPLESOFT (INFO TECHNOLOGY)) | 0 | | 875,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| FUND TRANS FROM PEOPLESOFT (ADP,CW IT ISSUES) | 18,375 | -100.00% | 0 | | 0 | 0.00% | 0 | 0.00% | 0 |
| FUND TRANS FROM TRANSPORTATION FUND | | | | | 116,280 | 0.00% | 116,280 | 0.00% | 116,280 |
| FUND TRANS FROM CAPITAL IMP (IT PROJECTS) - | 500,000 | 0.00% | 500,000 | 161.20% | 1,306,000 | 0.00% | 1,306,000 | 0.00% | 1,306,000 |
| FUND TRANS FROM FLEET - | | | | | | | | | |
| FUND TRANS FROM HEALTH - RDA | 370,001 | 7.48% | 397,673 | 0.00% | 397,673 | 0.00% | 397,673 | 0.00% | 397,673 |
| FUND TRANS FROM FLOOD CONTROL - RDA | 116,751 | 7.48% | 125,483 | 0.00% | 125,483 | 0.00% | 125,483 | 0.00% | 125,483 |
| SUBTOTAL TRANSFERS IN | 16,845,568 | 7.82% | 18,163,656 | 6.85% | 19,408,686 | -1.10% | 19,195,554 | 4.30% | 20,021,547 |
| FUND TRANS TO MBA FUND: SENIOR CENTERS | -2,064,237 | -0.78% | -2,048,070 | 0.00% | -2,043,745 | 0.00% | -2,043,745 | 0.00% | -2,043,745 |
| FUND TRANS TO ZAP FUND (Admin Costs) | -307,000 | 0.00% | -307,000 | -58.37% | -127,790 | 134.76% | -300,000 | 134.76% | -704,280 |
| FUND TRANS TO OPEN SPACE FUND | -305,000 | 0.00% | -305,000 | -34.43% | -200,000 | 0.00% | -200,000 | 0.00% | -200,000 |
| FUND TRANS TO MBA BOND DEBT SERVICE | -658,767 | -0.78% | -653,607 | -0.21% | -652,227 | 0.00% | -652,227 | 0.00% | -652,227 |
| FUND TRANS TO BOND DEBT SERVICE SVC '14 SR CTR | | | | | | | -200,433 | 268.07% | -737,737 |
| FUND TRANS TO BOND DEBT SERVICE SVC '16 DA BLDG | | | 0 | | -3,447,772 | 0.00% | -3,447,772 | 0.00% | -3,447,772 |
| FUND TRANS TO PLANETARIUM FUND-SUBSIDY | -411,000 | -51.34% | -200,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| FUND TRANS TO TAX ADMIN FUND-SUBSIDY | 0 | | -69,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| FUND TRANS TO GRANT PROGRAM FUND | -29,834,000 | 0.43% | -29,963,400 | 2.47% | -30,702,000 | 2.47% | -31,458,807 | 2.47% | -32,234,268 |
| SUBTOTAL TRANSFERS OUT | -34,429,771 | -2.57% | -33,546,077 | 10.81% | -37,173,534 | 3.04% | -38,302,984 | 4.48% | -40,020,030 |
| NET TRANSFERS | -17,584,203 | -12.52% | -15,382,421 | 15.49% | -17,764,848 | 7.56% | -19,107,430 | 4.66% | -19,998,483 |
| UNRESTRICTED FUND BALANCE: | 26,579,694 | 25.33% | 33,311,654 | -15.58% | 28,123,152 | -16.58% | 23,460,871 | -54.42% | 10,693,053 |
| PROPERTY TAX (Personal & Real) | 125,023,297 | 8.47% | 135,610,152 | 2.74% | 139,322,355 | 1.50% | 141,412,190 | 1.50% | 143,533,373 |
| SALES TAX | 60,564,181 | 3.96% | 62,960,100 | 3.23% | 64,996,000 | 3.50% | 67,270,860 | 3.50% | 69,625,340 |
| MOTOR VEHICLE FEE IN LIEU | 7,859,878 | 1.66% | 7,990,640 | 5.59% | 8,437,440 | -1.00% | 8,353,066 | -1.00% | 8,269,535 |
| PRIOR YEAR REDEMPTIONS | 2,805,147 | 16.21% | 3,260,000 | -19.06% | 2,638,490 | 0.00% | 2,638,490 | 0.00% | 2,638,490 |
| LATE FEES | 1,655,651 | 38.92% | 2,300,000 | -19.06% | 1,861,510 | 0.00% | 1,861,510 | 0.00% | 1,861,510 |
| INTEREST INCOME | 597,878 | -14.43% | 511,614 | 33.01% | 680,500 | 5.00% | 714,525 | 0.00% | 714,525 |
| RDA | 1,426,687 | 0.87% | 1,439,128 | 0.00% | 1,439,128 | 0.00% | 1,439,128 | 0.00% | 1,439,128 |
| RECORDERS FEES | 5,088,292 | -1.74% | 5,000,000 | 6.00% | 5,300,000 | 2.00% | 5,406,000 | 2.00% | 5,514,120 |
| GRANTS | 19,573,896 | 21.42% | 23,767,070 | -22.23% | 18,484,548 | 3.00% | 19,039,084 | 3.00% | 19,610,257 |
| CHARGES FOR SERVICE | 22,993,533 | -5.22% | 21,794,390 | 43.45% | 31,263,886 | 3.00% | 32,201,803 | 3.00% | 33,167,857 |
| INTERFUNDS | 3,484,312 | 42.39% | 4,961,179 | -11.02% | 4,414,659 | 0.00% | 4,414,659 | 0.00% | 4,414,659 |
| INDIRECT COST REVENUE | 36,441,470 | -0.35% | 36,314,989 | 0.02% | 36,321,821 | 1.00% | 36,685,039 | 1.00% | 37,051,890 |
| OTHER REVENUE | 5,948,626 | 1.58% | 6,042,839 | -64.31% | 2,156,465 | 0.00% | 2,156,465 | 0.00% | 2,156,465 |
| CURRENT REVENUE: | 293,462,848 | 6.30% | 311,952,101 | 1.72% | 317,316,802 | 1.98% | 323,592,819 | 1.98% | 329,997,148 |
| OTHER - Personnel | 159,781,176 | 9.01% | 174,181,730 | 1.00% | 181,334,975 | 1.00% | 183,148,325 | 2.61% | 187,933,463 |
| OTHER - Operations | 72,453,532 | 22.48% | 88,739,749 | -3.06% | 86,025,443 | 2.00% | 87,745,952 | 2.00% | 89,500,871 |
| OTHER - Capital | 1,184,071 | 211.03% | 3,682,874 | -46.15% | 1,983,374 | 10.00% | 2,181,711 | 10.00% | 2,399,883 |
| OTHER - Debt Service | 1,236,016 | 21.58% | 1,502,750 | -0.37% | 1,497,192 | 0.00% | 1,709,635 | 0.00% | 2,174,898 |
| Other | 23,387,491 | 10.08% | 25,744,481 | 2.36% | 26,352,520 | 2.00% | 26,879,570 | 2.00% | 27,417,162 |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|---|--------------------|---------------|--------------------|--------------|--------------------|--------------|--------------------|--------------|--------------------|
| GENERAL FUND 110 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| Subtotal | 272,317,914 | 13.43% | 308,896,897 | 1.08% | 312,238,817 | 1.53% | 317,011,413 | 2.55% | 325,079,420 |
| OTHER - One-time Expenditures | | | | | | | | | |
| OTHER - COLA | | | | | | 2.75% | 3,109,400 | 2.75% | 3,194,909 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| OTHER - Health Insurance | | | | | | 5.00% | 1,675,738 | 5.00% | 1,759,525 |
| PEOPLE SOFT MANAGED SERVICES | | | | | | | 350,000 | 0.00% | 350,000 |
| Elections Fluctuation | | | | | | | 2,800,000 | | (2,800,000) |
| Jail Phase II | | | | | | | 1,200,000 | 3.00% | 1,236,000 |
| SUBTOTAL OTHER | 0 | | 0 | | 0 | | 9,135,138 | -59.05% | 3,740,434 |
| TOTAL BUDGET: | 272,317,914 | 13.43% | 308,896,897 | 1.08% | 312,238,817 | 4.45% | 326,146,551 | 0.82% | 328,819,854 |
| TOTAL BUDGETED FUND BALANCE: | 47,724,628 | | 36,366,858 | | 33,201,137 | | 20,907,140 | | 11,870,348 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 969,447 | 3.00% | 9,521,142 | 3.00% | 9,367,165 | 3.00% | 9,784,397 | 3.00% | 9,864,596 |
| RESERVE (MINIMUM) 10% OF CURRENT BUDGET | 27,231,791 | | 30,889,690 | | 31,223,882 | | 32,614,655 | | 32,881,985 |
| ENDING SURPLUS (PROBLEM): | 20,492,837 | | 5,477,168 | | 1,977,255 | | -11,707,515 | | -21,011,637 |
| TOTAL PROJECTED FUND BALANCE: | 48,694,075 | | 45,888,000 | | 42,568,302 | | 30,691,536 | | 21,734,944 |
| TOTAL PROJECTED SHORTAGE - Reserve + (Problem) | 21,462,284 | | 14,998,310 | | 11,344,420 | | -1,923,119 | | -11,147,042 |

| GRANT FUND 120 | Actual | | Projection | | Projection | | Projection | | |
|---|--------------------|---------------|--------------------|---------------|--------------------|--------------|--------------------|--------------|--------------------|
| | 2015 | % | 2016 | % | 2017 | % | 2018 | 2019 | |
| BEGINNING FUND BALANCE | 362,138 | -12.07% | 318,440 | -21.49% | 250,000 | -5.73% | 235,663 | 143.22% | 573,178 |
| FUND TRANS FROM GENERAL FUND | 29,834,000 | 2.17% | 29,963,400 | 2.47% | 30,702,000 | 2.47% | 31,458,807 | 2.47% | 32,234,268 |
| SUBTOTAL TRANSFERS IN | 29,834,000 | 0.43% | 29,963,400 | 2.47% | 30,702,000 | 2.47% | 31,458,807 | 2.47% | 32,234,268 |
| TRANSFERS OUT | 0 | | 0 | | 0 | | 0 | | 0 |
| NET TRANSFERS | 29,834,000 | 0.43% | 29,963,400 | 2.47% | 30,702,000 | 2.47% | 31,458,807 | 2.47% | 32,234,268 |
| UNRESTRICTED FUND BALANCE: | 30,196,138 | 0.28% | 30,281,840 | 2.21% | 30,952,000 | 2.40% | 31,694,469 | 3.51% | 32,807,446 |
| 2100 Youth Services Division | 4,020,971 | 21.31% | 4,877,659 | 4.93% | 5,117,949 | 2.00% | 5,220,308 | 2.00% | 5,324,714 |
| 2250 Behavioral Health Services | 91,271,380 | 11.00% | 101,307,770 | -2.29% | 98,984,726 | 2.00% | 100,964,421 | 2.00% | 102,983,709 |
| 2300 Aging Services | 9,512,445 | 1.65% | 9,669,110 | -2.77% | 9,401,026 | 2.00% | 9,589,047 | 2.00% | 9,780,827 |
| 5025 Grant Fund Statutory And General | -78,697 | -504.77% | 318,540 | -99.97% | 100 | 0.00% | 100 | 0.00% | 100 |
| CURRENT REVENUE: | 104,726,099 | 10.93% | 116,173,079 | -2.30% | 113,503,801 | 2.00% | 115,773,875 | 2.00% | 118,089,351 |
| OTHER - Personnel | 22,256,419 | 8.77% | 24,209,302 | 1.32% | 24,527,827 | 0.00% | 24,527,827 | 3.67% | 25,427,158 |
| OTHER - Operations | 108,088,679 | 9.84% | 118,729,636 | -1.70% | 116,711,312 | 1.50% | 118,461,982 | 1.50% | 120,238,911 |
| OTHER - Capital | 184,190 | 12.38% | 207,000 | 2.29% | 211,750 | 0.00% | 211,750 | 0.00% | 211,750 |
| OTHER - Other | 37,506 | 11.32% | 41,753 | -0.37% | 41,598 | 0.00% | 41,598 | 0.00% | 41,598 |
| OTHER - County Overhead | 4,116,768 | -30.01% | 2,881,161 | 0.00% | 2,881,161 | 1.00% | 2,909,973 | 1.00% | 2,939,072 |
| SUBTOTAL OPERATING BUDGET REQUESTS | 134,683,562 | 8.45% | 146,068,852 | -1.16% | 144,373,648 | 1.23% | 146,153,129 | 1.85% | 148,858,490 |
| OTHER - COLA | | | | | | 2.75% | 674,515 | 2.75% | 693,064 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| OTHER - Health Insurance | | | | | | 6.00% | 224,816 | 6.00% | 238,305 |
| SUBTOTAL OTHER | 0 | | 0 | | 0 | | 899,331 | 3.56% | 931,369 |
| TOTAL BUDGET: | 134,683,562 | 8.45% | 146,068,852 | -1.16% | 144,373,648 | 1.86% | 147,052,460 | 1.86% | 149,789,859 |
| TOTAL BUDGETED FUND BALANCE: | 238,675 | | 386,067 | | 82,153 | | 415,884 | | 1,106,938 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | 79,765 | 3.00% | -136,067 | 0.50% | 153,510 | 0.50% | 157,294 | 0.50% | 161,171 |
| RESERVE (MINIMUM) 1% OF CURRENT BUDGET | | | | | | | | | |
| ENDING SURPLUS (PROBLEM): | 318,440 | | 250,000 | | 235,663 | | 573,178 | | 1,268,110 |
| TOTAL PROJECTED FUND BALANCE: | 318,440 | | 250,000 | | 235,663 | | 573,178 | | 1,268,110 |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|---|--------------------|----------------|--------------------|----------------|--------------------|----------------|--------------------|--------------|--------------------|
| | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| TRANSPORTATION FUND 130 | | | | | | | | | |
| BEGINNING FUND BALANCE | 3,134,836 | 1162.30% | 39,571,133 | -7.31% | 36,677,749 | -93.53% | 2,371,727 | 2.24% | 2,424,827 |
| FUND TRANS TO 110 GF ORD FOR TRANSPORTATION ENGINEER FTE | 0 | | | 0.00% | -116,280 | 0.00% | | 0.00% | |
| SUBTOTAL TRANSFERS OUT | 0 | | | | | | | | |
| FUND TRANS FROM ... | 0 | | | | | | | | |
| SUBTOTAL TRANSFERS IN | 0 | | 0 | | -116,280 | -100.00% | 0 | | 0 |
| NET TRANSFERS | 0 | | 0 | | -116,280 | -100.00% | 0 | | 0 |
| BEGINNING FUND BALANCE PLUS TRANSFERS: | 3,134,836 | | 39,571,133 | -7.61% | 36,561,469 | -93.51% | 2,371,727 | 2.24% | 2,424,827 |
| 1030 HB 377 CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (50%) - 41-1A-1222 (PORTION THAT WAS REDIRECTED TO HWY COUNTY 1ST CLASS TRANS FUND) | 4,303,220 | -6.70% | 4,015,000 | 0.00% | 4,015,000 | 0.00% | 4,015,000 | 0.00% | 4,015,000 |
| 1032 CORRIDOR PRESERVATION FEE PASS THROUGH (UTA) - MOTOR VEHICLE FEE \$10 (20%) | 1,777,550 | 195.35% | 5,250,000 | 0.00% | 5,250,000 | 0.00% | 5,250,000 | 0.00% | 5,250,000 |
| 1032 SALES TAXES | | | | | | | | | |
| COUNTY-WIDE .30% - 59-12-2215 (100% UTA) MASS TRANSIT | 64,118,820 | | 61,290,000 | 0.00% | 61,290,000 | 0.00% | 61,290,000 | 0.00% | 61,290,000 |
| COUNTY-WIDE .25% - 59-12-2214 (80% UTA, 20% UDOT HWY FUND) ADD MASS TRANSIT | 53,406,531 | | 50,940,000 | 0.00% | 50,940,000 | 0.00% | 50,940,000 | 0.00% | 50,940,000 |
| COUNTY-WIDE .25% - 59-12-2217 (75% UTA, 25% UDOT) COUNTY OPTION FOR MASS TRANSIT | 53,363,245 | | 51,390,000 | 0.00% | 51,390,000 | 0.00% | 51,390,000 | 0.00% | 51,390,000 |
| COUNTY-WIDE .25% - 59-12-2219 HB 362 (40% UTA, 40% SL CO CITIES & TOWNSHIPS (M/S DIRECT RECEIPT?) - STARTS APR 1 2016 | 18,180,000 | | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| CONTINGENCY | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| 1032 S. TOTAL - PASS THROUGH | 172,666,146 | | 187,050,000 | | 168,870,000 | | 168,870,000 | | 168,870,000 |
| 1033 HB 332 CORRIDOR PRESERVATION FEE - MOTOR VEHICLE FEE \$10 (30%) - 41-1A-1222 | 3,292,223 | -27.10% | 2,400,000 | 0.00% | 2,400,000 | 0.00% | 2,400,000 | 0.00% | 2,400,000 |
| 1034 HB 420 ONE TIME FUND BALANCE TRANSFER TO COUNTY (| 40,000,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| 1034 HB 420 42.5% OF THE 20% OF THE .25% 59-12-2214 STARTING APPROX 6.6 YEARS | | | 0 | 36.00% | 0 | 3.00% | 0 | 3.00% | 0 |
| 1034 COUNTY-WIDE .25% - 59-12-2219 HB 362 (20% COUNTY) - STARTS APR 1 2016? | | | | | | | | | |
| INTEREST INCOME (ALLOCATE BY BALANCE IN EACH DEPARTMENT ID - 1030, 1031, 1033, 1034) | 202,939 | -73.83% | 53,100 | 0.00% | 53,100 | 0.00% | 53,100 | 0.00% | 53,100 |
| CURRENT REVENUE: | 220,464,528 | -12.22% | 193,518,100 | -9.39% | 175,338,100 | 0.00% | 175,338,100 | 0.00% | 175,338,100 |
| RECOGNIZED REVENUE RETAINED BY UDOT | 25,088,647 | -8.18% | 23,035,500 | 0.00% | 23,035,500 | 0.00% | 23,035,500 | 0.00% | 23,035,500 |
| RECOGNIZED REVENUE RETAINED BY UTAH TRANSIT AUTHORITY | 147,577,499 | 4.98% | 154,924,500 | 0.00% | 145,834,500 | 0.00% | 145,834,500 | 0.00% | 145,834,500 |
| RECOGNIZED REVENUE RETAINED BY CITIES/TOWNSHIPS | 0 | | 9,090,000 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| CONTINGENCY | 0 | | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| SUBTOTAL FUNDS RETAINED BY NON-COUNTY ENTITIES | 172,666,146 | 8.33% | 187,050,000 | -9.72% | 168,870,000 | 0.00% | 168,870,000 | 0.00% | 168,870,000 |
| FUNDS AVAILABLE FOR APPROPRIATION: | 50,933,218 | | 46,039,233 | | 43,029,569 | | 8,839,827 | | 8,892,927 |
| 1030 DEBT SERVICE PAYMENTS FOR 2014 SALES TAX BONDS | 3,035,475 | 0.72% | 3,057,276 | 0.05% | 3,058,876 | 0.00% | 3,058,876 | 0.00% | 3,058,876 |
| 1031 OTHER EXPENSES | 549,468 | 345.45% | 2,447,624 | 27.12% | 3,111,344 | -69.27% | 956,124 | 0.00% | 956,124 |
| DEBT SERVICE PAYMENTS FOR 2010 STATE SALES TAX BONDS | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| SUBTOTAL COSTS | 3,584,943 | 53.56% | 5,504,900 | 12.09% | 6,170,220 | -34.93% | 4,015,000 | 0.00% | 4,015,000 |
| 1031 COUNTY PROJECTS - REGIONAL DEVELOPMENT | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| 1033 METRO. PLANNING DISTRICT (COG) | 1,577,142 | 161.67% | 4,126,876 | -8.04% | 3,795,244 | -36.76% | 2,400,000 | 0.00% | 2,400,000 |
| 1034 & 1035 INTERMODAL TRANSPORTATION INTERLOCAL AGREEMENTS | 6,200,000 | 448.94% | 34,034,130 | -9.82% | 30,692,378 | 0.00% | 0 | 0.00% | 0 |
| CONTRIBUTION-OTHER | | | | | | | | | |
| COUNTY OVERHEAD CHARGES | 0 | | 0 | | 0 | | 0 | | 0 |
| SUBTOTAL CONTRIBUTION | 11,362,085 | 284.31% | 43,665,906 | -6.89% | 40,657,842 | -84.22% | 6,415,000 | 0.00% | 6,415,000 |
| TOTAL BUDGET: | 11,362,085 | 284.31% | 43,665,906 | -6.89% | 40,657,842 | -84.22% | 6,415,000 | 0.00% | 6,415,000 |
| RESERVE (MINIMUM) 5% OF CURRENT BUDGET | 568,104 | | 2,183,295 | | 2,032,892 | | 320,750 | | 320,750 |
| ENDING SURPLUS (PROBLEM): | 39,003,029 | | 190,032 | | 338,835 | | 2,104,077 | | 2,157,177 |
| TOTAL BUDGETED FUND BALANCE: | 39,571,133 | | 2,373,327 | | 2,371,727 | | 2,424,827 | | 2,477,927 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | | | 34,304,422 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| TOTAL PROJECTED FUND BALANCE: | 39,571,133 | -7.31% | 36,677,749 | -93.53% | 2,371,727 | 2.24% | 2,424,827 | 2.19% | 2,477,927 |

| | Actual | Projection | | Projection | | Projection | | Projection | |
|---|--------------------|---------------|--------------------|--------------|--------------------|---------------|--------------------|--------------|--------------------|
| TRCC FUND 181 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 6,063,546 | -1.22% | 5,989,745 | 13.24% | 6,783,000 | -62.31% | 2,556,227 | 26.36% | 3,230,095 |
| SUBTOTAL TRANSFERS IN | 0 | | 0 | | 0 | | 0 | | 0 |
| FUND TRANS TO FINE ARTS FUND-OPERATIONS SUBSIDY | -4,087,000 | -11.92% | -3,600,000 | 3.00% | -3,708,000 | 3.00% | -3,819,240 | 3.00% | -3,933,817 |
| FUND TRANS TO FINE ARTS FUND - ONE-TIME AMS CONSULTING | | | -203,800 | | 0 | | | | |
| FUND TRANS TO FINE ARTS FUND-CAPITAL IMPROVEMENTS | -1,722,277 | | -1,178,175 | | -611,497 | | 0 | | -500,000 |
| FUND TRANS TO PLANETARIUM FUND-CAPITAL IMPROVEMENTS | -201,008 | | -456,788 | | 0 | | 0 | | -250,000 |
| FUND TRANS TO SALT PALACE FUND-CAPITAL IMPROVEMENTS | -17,215 | | 0 | | 0 | | 0 | | -1,000,000 |
| FUND TRANS TO SOUTH TOWN FUND-CAPITAL IMPROVEMENTS | 0 | | 0 | | | | -250,000 | | -250,000 |
| TOTAL TRCC CAPITAL IMPROVEMENTS | -1,940,500 | -15.75% | -1,634,963 | -62.60% | -611,497 | -59.12% | -250,000 | 700.00% | -2,000,000 |
| FUND TRANS TO EQUESTRIAN PARK / SUBSIDY | -730,000 | 23.29% | -900,000 | 3.00% | -927,000 | 3.00% | -954,810 | 3.00% | -983,455 |
| FUND TRANS TO GF PARKS/OPEN SPACE MAINTANENCE PROGRAM | -350,000 | 0.00% | -350,000 | 3.50% | -362,250 | 3.00% | -373,118 | 0.00% | -373,118 |
| FUND TRANS TO ZAP ADMIN | -103,500 | 3.38% | -107,000 | 17.49% | -125,710 | 3.00% | -129,481 | 3.00% | -133,366 |
| FUND TRANS TO ZAP II STR 2005 DEBT SERVICE PMT | -1,473,713 | -0.73% | -1,462,950 | 0.07% | -1,463,950 | 0.00% | -1,463,950 | 0.00% | -1,463,950 |
| FUND TRANS TO TRCC PROJECT DEBT SERVICE (KEARNS) | | | | | -150,000 | 100.00% | -300,000 | | -300,000 |
| FUND TRANS TO TRCC PROJECT DEBT SERVICE (PARKS OPS) | | | | | -450,000 | 100.00% | -900,000 | | -900,000 |
| FUND TRANS TO TRCC PROJECT DEBT SERVICE (MID VALLEY) | | | | | -1,310,000 | 100.00% | -2,620,000 | | -2,620,000 |
| FUND TRANS TO SALT PALACE LAND (FUND 414) | -2,000,000 | 0.00% | -2,100,000 | 19.05% | -2,500,000 | -100.00% | 0 | | |
| FUND TRANS TO EQUESTRIAN PARK EQUIPMENT REPLACEMENT | | | | | -25,000 | | -25,000 | | |
| FUND TRANS TO PLANETARIUM FUND EXHIBITS-CAPITAL | -1,250,000 | | | | -338,524 | | | | |
| FUND TRANS TO GENERAL FUND-RECREATION FACILITIES | -14,048,111 | 4.52% | -14,755,500 | 5.18% | -15,520,000 | 3.00% | -15,985,600 | 3.00% | -16,465,168 |
| FUND TRANS TO OPEN SPACE FUND | | | -250,000 | 0.00% | -250,000 | | | | |
| FUND TRANS TO FINE ARTS EQUIPMENT REPLACEMENT | | | -111,500 | 0.00% | -111,500 | 0.00% | -111,500 | 0.00% | -111,500 |
| FUND TRANS TO SALT PALACE SMALL EQUIPMENT | -300,000 | 0.00% | -300,000 | 0.00% | -300,000 | 0.00% | -300,000 | 0.00% | -300,000 |
| FUND TRANS TO SALT PALACE LARGE CAPITAL EQUIPMENT | -150,000 | 0.00% | -150,000 | 0.00% | -150,000 | 0.00% | -150,000 | 0.00% | -150,000 |
| FUND TRANS TO SOUTH TOWNE SMALL EQUIPMENT | -100,000 | 0.00% | -100,000 | 0.00% | -100,000 | 0.00% | -100,000 | 0.00% | -100,000 |
| FUND TRANS TO SOUTH TOWNE LARGE CAPITAL EQUIPMENT | -50,000 | 0.00% | -50,000 | 0.00% | -50,000 | 0.00% | -50,000 | 0.00% | -50,000 |
| SUBTOTAL TRANSFERS OUT | -26,963,774 | -3.29% | -26,075,713 | 9.12% | -28,453,431 | -3.24% | -27,532,699 | 8.54% | -29,884,372 |
| NET TRANSFERS | -26,963,774 | -3.29% | -26,075,713 | 9.12% | -28,453,431 | -3.24% | -27,532,699 | 8.54% | -29,884,372 |
| UNRESTRICTED FUND BALANCE: | -20,900,228 | -3.90% | -20,085,968 | 7.89% | -21,670,430 | 15.26% | -24,976,472 | 6.72% | -26,654,277 |
| CAR RENTAL TAX | 12,867,717 | 2.58% | 13,200,000 | -0.76% | 13,100,000 | -0.76% | 13,000,758 | -0.76% | 12,902,267 |
| RESTAURANT TAX | 21,663,728 | 4.78% | 22,700,000 | 2.64% | 23,300,000 | 2.64% | 23,915,859 | 2.64% | 24,547,996 |
| TRANSIENT ROOM TAX-SPECIAL | 2,298,520 | 0.06% | 2,300,000 | 4.35% | 2,400,000 | 4.35% | 2,504,348 | 4.35% | 2,613,233 |
| OTHER REVENUE (See Comments) | 268,334 | | | | | | | | |
| GRANT REVENUE (CAPITAL PROJECTS) | 80,500 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| INTEREST INCOME | 27,982 | 0.00% | 15,000 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| CURRENT REVENUE: | 37,206,781 | 2.71% | 38,215,000 | 1.53% | 38,800,000 | 1.60% | 39,420,964 | 1.63% | 40,063,496 |
| MBA RENTAL COSTS - object 2850 & 9120 | 0 | | 0 | | 0 | | 0 | | 0 |
| SUBTOTAL MBA RENTAL COSTS | 0 | | 0 | | 0 | | 0 | | 0 |
| SUBTOTAL MBA RENTAL COSTS (2) | | | | | | | | | |
| OVERHEAD COSTS | 106,500 | 13.44% | 120,815 | 13.44% | 120,815 | 3.00% | 132,897 | 3.00% | 136,884 |
| PARKS EQUIPMENT REPAIR AND REPLACE (3630990000) | 360,335 | 65.26% | 600,000 | -41.67% | 350,000 | 0.00% | 350,000 | 0.00% | 350,000 |
| RECREATION EQUIPMENT REPAIR AND REPLACE (3640990000) | 740,685 | -0.88% | 750,000 | 0.00% | 750,000 | 0.00% | 750,000 | 0.00% | 750,000 |
| PARKS & RECREATION CAPITAL PROJECTS (1070990000 - REBUDGET) | 1,296,084 | 154.13% | 3,109,740 | 21.64% | 3,782,826 | -100.00% | 0 | 0.00% | 0 |
| PARKS & RECREATION CAPITAL PROJECTS (1070990000) | 3,864,737 | 146.00% | 4,861,365 | -89.14% | 527,905 | 998.68% | 5,800,000 | 0.00% | 5,800,000 |

| TRCC FUND 181 | Actual | Projection | | Projection | | Projection | | Projection | |
|--|-------------------|---------------|-------------------|---------------|-------------------|----------------|-------------------|----------------|------------------|
| | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| INTERLOCAL AGREEMENT - SANDY AMPHITHEATER (29) | 456,500 | 0.00% | 456,500 | 0.00% | 456,500 | 0.00% | 456,500 | 0.00% | 456,500 |
| INTERLOCAL AGREEMENT - SUGARHOUSE PARK (55) | 193,907 | 0.00% | 200,000 | 0.00% | 200,000 | 0.00% | 200,000 | 0.00% | 200,000 |
| INTERLOCAL AGREEMENT - VISIT SALT LAKE | 450,000 | 0.00% | 450,000 | 0.00% | 450,000 | 0.00% | 450,000 | 0.00% | 450,000 |
| DIMPLE DELL PARK TUNNEL | 200,000 | | 0 | | 0 | | 0 | | 0 |
| ABC-4, COUNTY SEAT PROGRAM | 12,000 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| UTAH SYMPHONY - UTAH OPERA | 350,000 | | 350,000 | | 0 | | 0 | | 0 |
| WVC CULTURAL CELEBRATION CENTER (17) | 200,000 | | 200,000 | 0.00% | 200,000 | -100.00% | 0 | | 0 |
| UNIVERSITY OF UTAH BASKETBALL TRAINING FAC. | 1,000,000 | | 1,000,000 | | 0 | | 0 | | 0 |
| MIDVALE - SPLASH PAD | 0 | | 450,000 | | 0 | | 0 | | 0 |
| TAYLORSVILLE - PEDESTRIAN BRIDGE | 65,000 | | 0 | | 0 | | 0 | | 0 |
| DAYS OF 47 RODEO | 75,000 | | 75,000 | | 0 | | 75,000 | | 75,000 |
| DAYS OF 47 RODEO ARENA | | | | | 1,000,000 | | 1,000,000 | | 1,000,000 |
| UTAH TRAILS | 100,000 | | 100,000 | | | | 0 | | 0 |
| PARLIAMENT OF THE WORLDS RELIGIONS | 25,000 | | 0 | | 0 | | 0 | | 0 |
| 36TH NATIONAL VETERANS WHEELCHAIR GAMES | | | 80,000 | | | | | | |
| COTTONWOOD HEIGHTS ICE CENTER | | | 200,000 | | | | | | |
| HOLLADAY CITY PARK | | | 250,000 | 0.00% | 250,000 | | | | |
| MIDVALE CITY RDA | | | 665,479 | | | | | | |
| KEARNS REGIONAL COMMUNITY CAMPUS | | | 0 | | 250,000 | | | | |
| MIDVALE CITY OUTDOOR STAGE IN THE PARK | | | 60,000 | | | | | | |
| SOUTH SALT LAKE HUB FEASIBILITY STUDY | | | 20,000 | | | | | | |
| WEST JORDAN CULTURAL ARTS FACILITY | | | 125,000 | | | | | | |
| COTTONWOOD HEIGHTS BUTLER MIDDLE SOUND SYSTEM | | | 30,000 | | | | | | |
| OLYMPIC OVAL COMMUNITY CONNECTION | | | | | 4,000,000 | | | | |
| CFSP - HOLLADAY CITY AUDITORIUM | | | | | 16,150 | | | | |
| CFSP - LEONARDO EXHIBITS | | | | | 300,000 | | | | |
| CFSP - HALE CENTER THEATRE | | | | | 1,000,000 | | | | |
| CFSP 15 - UTAH MUSEUM OF THE ARTS DUMKE AUD | | | | | 42,500 | | | | |
| CFSP 15 - KINGSBURY HALL ADA SYSTEM UPGRADE | | | | | 12,720 | | | | |
| CFSP 15 - NATURAL HISTORY MUSEUM OF UTAH ENHANCEMENTS | | | | | 133,000 | | | | |
| CFSP 15 - DISCOVERY GATEWAY WATERPLAY EXHIBIT | | | | | 86,500 | | | | |
| SALT LAKE ACTING COMPANY REMODEL | | | 24,178 | | | | | | |
| MURRAY AMPHITHEATER | | | 636,927 | 0.00% | 636,927 | | | | |
| HISTORIC SCOTT SCHOOL/PIONEER CRAFT HOUSE | 40,500 | | | | | | | | |
| UMOCA FACILITY USAGE FEASIBILITY STUDY | 0 | | 7,500 | 0.00% | 7,500 | | | | |
| UTAH MUSEUM OF FINE ARTS WAYFINDING CONSULTING PROJECT | 17,500 | | | | | | | | |
| MOUNT JORDAN MIDDLE SCHOOL THEATRE | 750,000 | | | | | | | | |
| MID-VALLEY REGIONAL ARTS CENTER - DESIGN/IMPACT STUDY | 0 | | 336,465 | | | | | | |
| OTHER - PLACE HOLDER FOR FUTURE REQUEST | 560 | | 13,535 | | | | 2,000,000 | | 2,000,000 |
| SUBTOTAL CONTRIBUTION | 3,948,467 | 45.13% | 5,730,584 | 57.78% | 9,041,797 | -53.75% | 4,181,500 | 0.00% | 4,181,500 |
| TOTAL BUDGET: | 10,316,808 | 47.07% | 15,172,504 | -3.95% | 14,573,343 | -23.05% | 11,214,397 | -17.80% | 9,218,384 |
| RESERVE (MINIMUM) 5% OF CURRENT REVENUE | 515,840 | | 1,910,750 | | 1,940,000 | 0 | 1,971,048 | | 2,003,175 |
| TOTAL BUDGETED FUND BALANCE: | 5,989,745 | | 2,956,528 | | 2,556,227 | | 3,230,095 | | 4,190,835 |
| ENDING SURPLUS (PROBLEM): | 5,473,905 | | 1,045,778 | | 616,227 | | 1,259,047 | | 2,187,660 |
| PROJECTED UNDER EXPEND | 0 | | 3,826,472 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| TOTAL PROJECTED FUND BALANCE: | 5,989,745 | | 6,783,000 | | 2,556,227 | | 3,230,095 | | 4,190,835 |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|---|------------------|----------------|-------------------|----------------|------------------|----------------|------------------|----------------|------------------|
| Flood Control 250 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 5,736,570 | 33.99% | 7,686,568 | -32.35% | 5,200,000 | -51.51% | 2,521,711 | -41.77% | 1,468,392 |
| FUND TRANS TO GENERAL FUND - RDA | -116,751 | 7.48% | -125,483 | 0.00% | -125,483 | 0.00% | -125,483 | 0.00% | -125,483 |
| FUND TRANS TO MBA FUND 412 MIDVALE | -48,641 | -0.78% | -48,260 | -0.21% | -48,158 | 0.00% | -48,158 | 0.00% | -48,158 |
| UNRESTRICTED FUND BALANCE: | 5,571,178 | 34.85% | 7,512,825 | -33.10% | 5,026,359 | -53.28% | 2,348,070 | -44.86% | 1,294,751 |
| PROPERTY TAX (PERSONAL & REAL) | 6,393,806 | -7.12% | 5,938,537 | -14.84% | 5,057,308 | 1.50% | 5,633,168 | 1.50% | 5,717,665 |
| MOTOR VEHICLE FEE IN LIEU | 401,979 | -3.77% | 386,830 | -4.55% | 369,245 | 0.00% | 369,245 | 0.00% | 369,245 |
| PRIOR YEAR REDEMPTIONS | 138,468 | 4.72% | 145,000 | -5.52% | 137,000 | 0.00% | 137,000 | 0.00% | 137,000 |
| RDA | 124,398 | 0.87% | 125,483 | 0.00% | 125,483 | 0.00% | 125,483 | 0.00% | 125,483 |
| INTEREST | 37,027 | -65.97% | 12,600 | 150.79% | 31,600 | 0.00% | 31,600 | -51.94% | 15,188 |
| GRANTS | 81,326 | -13.89% | 70,029 | 7.33% | 75,159 | 0.00% | 75,159 | 0.00% | 75,159 |
| OTHER REVENUE (includes OFSU) | 857,813 | -43.59% | 483,898 | 64.39% | 795,480 | 0.00% | 795,480 | 0.00% | 795,480 |
| Revenue Adjustment | 29,966 | 0.11% | 30,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| CURRENT REVENUE: | 8,064,783 | -10.82% | 7,192,377 | -8.36% | 6,591,275 | 8.74% | 7,167,135 | 0.95% | 7,235,220 |
| Personnel | 2,148,714 | 32.21% | 2,840,826 | -1.10% | 2,809,473 | 0.00% | 2,809,473 | 3.54% | 2,909,066 |
| Operating | 2,036,228 | 18.40% | 2,410,961 | -0.62% | 2,395,933 | 1.00% | 2,419,892 | 1.00% | 2,444,091 |
| Capital | 95,309 | 561.01% | 630,000 | -36.51% | 400,000 | 0.00% | 400,000 | 0.00% | 400,000 |
| Overhead | 278,889 | 57.54% | 439,366 | 0.00% | 439,366 | 1.00% | 443,760 | 1.00% | 448,197 |
| Sub-total | 4,559,140 | 38.65% | 6,321,153 | -4.37% | 6,044,772 | 0.47% | 6,073,125 | 2.11% | 6,201,354 |
| Flood Control Projects - New | 1,114,246 | 388.78% | 5,446,266 | -66.92% | 1,801,600 | 0.00% | 1,801,600 | 0.00% | 1,801,600 |
| Flood Control Projects - Rebudget | | | | | 1,177,012 | -100.00% | 0 | | |
| Flood Control Projects Debt Service | 167,663 | 3.41% | 173,388 | -0.10% | 173,213 | 0.00% | 173,213 | 0.00% | 173,213 |
| Flood Control Projects Overhead | 108,344 | -25.54% | 80,669 | 0.00% | 80,669 | 1.00% | 81,476 | 1.00% | 82,290 |
| OTHER - COLA | | | | | | 2.75% | 77,261 | 2.75% | 79,385 |
| OTHER - Health Insurance | | | | | | 6.00% | 22,332 | 6.00% | 23,672 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| Balance | | | | | | | | | |
| Sub-total | 1,390,253 | 310.02% | 5,700,323 | -43.29% | 3,232,494 | -33.31% | 2,155,882 | 0.20% | 2,160,161 |
| TOTAL BUDGET: | 5,949,393 | 102.06% | 12,021,476 | -22.83% | 9,277,266 | -11.30% | 8,229,007 | 1.61% | 8,361,515 |
| RESERVE (MINIMUM) 5% OF CURRENT BUDGET | 297,470 | | 601,074 | | 463,863 | | 411,450 | | 418,076 |
| ENDING SURPLUS (PROBLEM): | 7,389,098 | | 2,082,652 | | 1,876,505 | | 874,748 | | -249,621 |
| TOTAL BUDGETED FUND BALANCE: | 7,686,568 | | 2,683,726 | | 2,340,368 | | 1,286,198 | | 168,455 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | | | 2,516,274 | 3.00% | 181,343 | 3.00% | 182,194 | 3.00% | 186,041 |
| TOTAL PROJECTED FUND BALANCE: | 7,686,568 | | 5,200,000 | | 2,521,711 | | 1,468,392 | | 354,496 |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|---|-------------------|----------------|-------------------|-----------------|-------------------|----------------|-------------------|-----------------|-------------------|
| Tax Admin 340 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 6,658,203 | -15.92% | 5,597,979 | -6.06% | 5,259,000 | -54.60% | 2,387,567 | -135.42% | -845,674 |
| FUND TRANS FROM Governmental Imm (tax refund) | 150,000 | 0.00% | 150,000 | -58.00% | 63,000 | 0.00% | 63,000 | 0.00% | 63,000 |
| FUND TRANS FROM General Fund (Tax System) | 849,767 | -91.88% | 69,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| UNRESTRICTED FUND BALANCE: | 7,657,970 | -24.04% | 5,816,980 | -8.51% | 5,322,000 | -53.95% | 2,450,567 | -131.94% | -782,674 |
| PROPERTY TAX (PERSONAL & REAL) | 22,076,058 | -0.23% | 22,025,450 | 2.00% | 22,465,959 | 1.50% | 22,802,948 | 1.50% | 23,144,993 |
| PROPERTY TAX - RDA | 0 | 0.00% | 222,000 | 0.00% | 222,000 | 0.00% | 222,000 | 0.00% | 222,000 |
| MOTOR VEHICLE FEE IN LIEU | 1,305,259 | 1.28% | 1,322,000 | -1.47% | 1,302,550 | 0.00% | 1,302,550 | 0.00% | 1,302,550 |
| PRIOR YEAR REDEMPTIONS | 377,605 | 54.13% | 582,000 | -36.94% | 367,000 | 0.00% | 367,000 | 0.00% | 367,000 |
| RECORDERS FEES | 0 | 0.00% | 0 | 0.00% | 22,000 | 0.00% | 22,000 | 0.00% | 22,000 |
| INTEREST | 2,297 | 422.42% | 12,000 | 0.00% | 12,000 | 0.00% | 12,000 | 0.00% | 12,000 |
| OTHER REVENUE | 9,020 | 0.00% | 1,248,029 | 16.03% | 1,448,029 | 0.00% | 1,448,029 | 0.00% | 1,448,029 |
| CURRENT REVENUE: | 23,770,239 | 6.90% | 25,411,479 | 1.68% | 25,839,538 | 1.30% | 26,176,527 | 1.31% | 26,518,572 |
| Personnel | 15,873,931 | 7.32% | 17,035,842 | 3.97% | 17,711,515 | 0.00% | 17,711,515 | 3.49% | 18,328,969 |
| Operations | 3,574,791 | 57.43% | 5,627,655 | 3.69% | 5,835,532 | 1.00% | 5,893,887 | 1.00% | 5,952,826 |
| Capital | 208,950 | 8.85% | 227,444 | 628.49% | 1,656,909 | 0.00% | 1,656,909 | 0.00% | 1,656,909 |
| County Indirect | 3,793,020 | 0.96% | 3,829,310 | 16.47% | 4,459,932 | 1.00% | 4,504,531 | 1.00% | 4,549,577 |
| SUBTOTAL OPERATING BUDGET REQUESTS | 23,450,692 | 13.94% | 26,720,251 | 11.02% | 29,663,888 | 0.35% | 29,766,843 | 2.42% | 30,488,281 |
| Property Tax System | 1,444,172 | -8.06% | 2,077,563 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| OTHER - COLA | | | | | | 2.75% | 487,067 | 2.75% | 504,047 |
| OTHER - Health Insurance | | | | | | 6.00% | 130,388 | 6.00% | 138,211 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| SUBTOTAL OTHER | 1,444,172 | 43.86% | 2,077,563 | -100.00% | 0 | | 617,454 | 4.02% | 642,258 |
| TOTAL BUDGET: | 24,894,864 | 15.68% | 28,797,814 | 3.01% | 29,663,888 | 2.43% | 30,384,297 | 2.46% | 31,130,539 |
| TOTAL BUDGETED FUND BALANCE: | 6,533,345 | | 2,430,645 | | 1,497,650 | | -1,757,203 | | -5,394,641 |
| PROJECTED UNDER EXPEND | -935,366 | | 2,828,355 | 3.00% | 889,917 | 3.00% | 911,529 | 3.00% | 933,916 |
| RESERVE (MINIMUM) 5% OF CURRENT BUDGET | 1,244,743 | | 1,439,891 | | 1,483,194 | | 1,519,215 | | 1,556,527 |
| ENDING SURPLUS (PROBLEM): | 5,288,602 | | 990,754 | | 14,455 | | -3,276,418 | | -6,951,168 |
| TOTAL PROJECTED FUND BALANCE: | 5,597,979 | | 5,259,000 | | 2,387,567 | | -845,674 | | -4,460,725 |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|--|-------------------|---------------|-------------------|----------------|-------------------|----------------|-------------------|-----------------|-------------------|
| Library 360 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 10,417,087 | 13.73% | 11,847,600 | 0.64% | 11,924,000 | -66.26% | 4,023,676 | -101.95% | -78,288 |
| FUND TRANS TO Bond Debt Svc-Munic Bldg Autl | -2,978,639 | -0.78% | -2,955,310 | 0.00% | -2,949,070 | 0.00% | -2,949,070 | 0.00% | -2,949,070 |
| UNRESTRICTED FUND BALANCE: | 7,438,448 | 19.54% | 8,892,290 | 0.93% | 8,974,930 | -88.03% | 1,074,606 | -381.72% | -3,027,358 |
| PROPERTY TAX (PERSONAL & REAL) | 36,833,089 | 1.05% | 37,221,420 | 0.48% | 37,398,437 | 1.50% | 37,959,414 | 1.50% | 38,528,805 |
| MOTOR VEHICLE FEE IN LIEU | 2,433,416 | 1.50% | 2,469,918 | -0.06% | 2,468,450 | 1.50% | 2,505,477 | 1.50% | 2,543,059 |
| PRIOR YEAR REDEMPTIONS | 829,444 | 3.68% | 860,000 | -3.14% | 833,000 | 0.00% | 791,000 | 0.00% | 791,000 |
| GRANTS | | | 169,470 | -16.38% | 141,716 | | | | |
| INTEREST | 65,628 | 45.01% | 95,168 | -77.93% | 21,000 | 0.00% | 21,000 | 0.00% | 21,000 |
| OTHER REVENUE | 1,943,796 | -8.62% | 1,776,263 | 0.00% | 1,699,833 | 1.00% | 1,716,831 | 1.00% | 1,734,000 |
| CURRENT REVENUE: | 42,105,373 | 1.16% | 42,592,238 | -0.07% | 42,562,436 | 1.01% | 42,993,722 | 1.45% | 43,617,863 |
| Personnel | 23,683,691 | 3.40% | 24,488,507 | 6.98% | 26,198,037 | 0.00% | 26,198,037 | 3.66% | 27,157,605 |
| Operating | 11,857,856 | 2.14% | 12,111,328 | -2.07% | 11,860,039 | 1.00% | 11,978,639 | 1.00% | 12,098,426 |
| Capital | 297,632 | -55.99% | 131,000 | 0.38% | 131,500 | 0.00% | 131,500 | 0.00% | 131,500 |
| Other | 7,982 | 16.70% | 9,315 | -14.12% | 8,000 | 0.00% | 8,000 | 0.00% | 8,000 |
| Overhead | 1,235,893 | 25.57% | 1,551,878 | 0.00% | 1,551,878 | 1.00% | 1,567,397 | 1.00% | 1,583,071 |
| Sub-total (Org 2500) | 37,083,053 | 3.26% | 38,292,028 | 3.81% | 39,749,454 | 0.34% | 39,883,573 | 2.75% | 40,978,602 |
| Library Capital Projects (Org 250099) | 645,697 | 96.45% | 1,268,500 | 604.04% | 8,930,758 | 0.00% | 4,500,000 | 0.00% | 500,000 |
| OTHER - COLA | | | | | | 2.75% | 720,446 | 2.75% | 746,834 |
| OTHER - Merit | | | | | | 0.00% | 0 | 0.00% | 0 |
| OTHER - 401K | | | | | | 0.00% | 0 | 0.00% | 0 |
| OTHER - Health Insurance | | | | | | 6.00% | 239,122 | 6.00% | 253,470 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| Sub-total | 0 | | 0 | | 0 | | 959,568 | 4.25% | 1,000,304 |
| TOTAL BUDGET: | 37,728,750 | 4.86% | 39,560,528 | 23.05% | 48,680,212 | -6.86% | 45,343,142 | -6.32% | 42,478,906 |
| RESERVE (MINIMUM) 5% OF CURRENT BUDGE | 1,886,438 | | 1,978,026 | | 2,434,011 | | 2,267,157 | | 2,123,945 |
| ENDING SURPLUS (PROBLEM): | 9,928,633 | | 9,945,974 | | 423,143 | | -3,541,971 | | -4,012,346 |
| TOTAL BUDGETED FUND BALANCE: | 11,815,071 | | 11,924,000 | | 2,857,154 | | -1,274,814 | | -1,888,401 |
| PROJECTED UNDER EXPEND | 32,529 | | | | 1,166,522 | 2.57% | 1,196,526 | 2.57% | 1,227,334 |
| TOTAL PROJECTED FUND BALANCE: | 11,847,600 | | 11,924,000 | | 4,023,676 | | -78,288 | | -661,067 |

| | Actual | Projection | | Projection | | Projection | | Projection | |
|---|-------------------|---------------|-------------------|---------------|-------------------|----------------|-------------------|----------------|-------------------|
| Health 370 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 6,290,151 | 7.07% | 6,734,853 | 1.26% | 6,820,000 | -22.64% | 5,276,237 | -45.35% | 2,883,334 |
| FUND TRANS FROM General Fund | 0 | | 0 | | 0 | | 0 | | 0 |
| FUND TRANS TO GENERAL FUND - RDA | -370,001 | 7.48% | -397,673 | 103.66% | -809,901 | 0.00% | -809,901 | 0.00% | -809,901 |
| UNRESTRICTED FUND BALANCE: | 5,920,150 | 7.04% | 6,337,180 | -5.16% | 6,010,099 | -25.69% | 4,466,336 | -53.58% | 2,073,433 |
| PROPERTY TAX (PERSONAL & REAL) | 11,073,001 | 1.38% | 11,226,275 | 2.00% | 11,450,801 | 1.50% | 11,622,563 | 1.50% | 11,796,901 |
| MOTOR VEHICLE FEE IN LIEU | 695,188 | -5.09% | 659,800 | 5.90% | 698,700 | 0.00% | 698,700 | 0.00% | 698,700 |
| PRIOR YEAR REDEMPTIONS | 240,560 | 28.87% | 310,000 | -23.23% | 238,000 | 0.00% | 238,000 | 0.00% | 238,000 |
| PROPERTY TAX - RDA | 394,235 | 0.87% | 397,673 | 0.00% | 397,673 | 0.00% | 397,673 | 0.00% | 397,673 |
| INTEREST | 62,792 | -6.63% | 58,631 | -1.38% | 57,821 | 10.00% | 63,603 | 10.00% | 69,963 |
| GRANT Revenue | 11,073,001 | 16.85% | 12,938,573 | 15.83% | 14,986,243 | 0.00% | 14,986,243 | 0.00% | 14,986,243 |
| Fee & Other Revenue | 12,774,207 | 7.99% | 13,794,931 | -15.96% | 11,593,949 | 0.00% | 11,593,949 | 0.00% | 11,593,949 |
| CURRENT REVENUE: | 36,312,984 | 8.46% | 39,385,883 | 0.09% | 39,423,187 | 0.45% | 39,600,731 | 0.46% | 39,781,430 |
| Personnel | 25,471,501 | 11.79% | 28,475,535 | 3.03% | 29,338,911 | 0.00% | 29,338,911 | 3.63% | 30,403,691 |
| Operating | 7,142,614 | 45.63% | 10,401,977 | 1.00% | 10,095,481 | 1.00% | 10,196,436 | 1.00% | 10,298,400 |
| Capital & Other | 432,558 | -71.42% | 123,614 | 337.98% | 541,400 | 0.00% | 150,000 | 0.00% | 150,000 |
| Debt Service (2010D STR Bond) | 200,242 | 11.22% | 222,706 | -0.37% | 221,883 | -0.43% | 220,931 | -0.50% | 219,824 |
| Debt Service (2014 STR Bond) | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 306,411 | 268.07% | 1,127,813 |
| Debt Service (2016 STR Bond) | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| Operational Savings | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| Overhead | 2,251,366 | 7.58% | 2,421,940 | 1.00% | 2,416,650 | 1.00% | 2,440,817 | 1.00% | 2,465,225 |
| Sub-total | 35,498,281 | 17.32% | 41,645,772 | 2.33% | 42,614,325 | 0.09% | 42,653,505 | 0.09% | 44,664,953 |
| OTHER - COLA | | | | | | 2.75% | 806,820 | 2.75% | 836,102 |
| OTHER - Health Insurance | | | | | | 6.00% | 257,960 | 6.00% | 273,438 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| Capital Projects - 2150990000 | | | 410,886 | | 565,298 | 0.00% | 565,298 | 0.00% | 565,298 |
| Sub-total | 0 | | 410,886 | 37.58% | 565,298 | 188.36% | 1,630,078 | 2.75% | 1,674,837 |
| TOTAL BUDGET: | 35,498,281 | 18.48% | 42,056,658 | 2.67% | 43,179,623 | 2.56% | 44,283,584 | 4.64% | 46,339,791 |
| RESERVE (MINIMUM) 5% OF CURRENT BUDGET | 1,774,914 | | 2,102,833 | | 2,158,981 | | 2,214,179 | | 2,316,990 |
| ENDING SURPLUS (PROBLEM): | 4,959,939 | | 1,563,572 | | 94,682 | | -2,430,696 | | -6,801,917 |
| TOTAL BUDGETED FUND BALANCE: | 6,734,853 | | 3,666,405 | | 2,253,663 | | -216,517 | | -4,484,928 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEND | | | 3,153,595 | 7.00% | 3,022,574 | 7.00% | 3,099,851 | 7.00% | 3,243,785 |
| TOTAL PROJECTED FUND BALANCE: | 6,734,853 | | 6,820,000 | | 5,276,237 | | 2,883,334 | | -1,241,143 |
| TOTAL PROJECTED FUND BALANCE %: | 19.0% | | 16.2% | | 12.2% | | 6.5% | | -2.7% |

| | Actual | | Projection | | Projection | | Projection | | Projection |
|---|------------------|---------------|------------------|----------------|------------------|----------------|------------------|----------------|------------------|
| Planetarium 390 | 2015 | % | 2016 | % | 2017 | % | 2018 | % | 2019 |
| BEGINNING FUND BALANCE | 1,857,108 | 55.13% | 2,880,926 | -72.75% | 785,000 | 18.82% | 932,709 | 137.49% | 2,215,101 |
| FUND TRANS FROM General Fund (Subsidy) | 411,000 | -51.34% | 200,000 | -100.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| FUND TRANS FROM TRCC (Exhibits) | 1,250,000 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 | 0.00% | 0 |
| FUND TRANS FROM TRCC (Capital Projects) | 201,008 | 0.00% | 456,788 | -25.89% | 338,524 | 0.00% | 0 | 0.00% | 0 |
| UNRESTRICTED FUND BALANCE: | 3,719,116 | -4.88% | 3,537,714 | -68.24% | 1,123,524 | -16.98% | 932,709 | 137.49% | 2,215,101 |
| PROPERTY TAX (PERSONAL & REAL) | 3,004,887 | 8.57% | 3,262,308 | 1.99% | 3,327,388 | 1.50% | 3,377,299 | 1.50% | 3,427,958 |
| MOTOR VEHICLE FEE IN LIEU | 189,169 | -4.06% | 181,495 | 11.28% | 201,965 | 0.00% | 201,965 | 0.00% | 201,965 |
| PRIOR YEAR REDEMPTIONS | 65,462 | 0.75% | 65,950 | 0.00% | 65,950 | 0.00% | 65,950 | 0.00% | 65,950 |
| GRANTS & CONTRACTS | 1,029,967 | -5.33% | 975,100 | -11.22% | 865,707 | 0.00% | 865,707 | 0.00% | 865,707 |
| OTHER REVENUE | 2,373,786 | -21.71% | 1,858,500 | 14.58% | 2,129,500 | 0.00% | 2,129,500 | 0.00% | 2,129,500 |
| CURRENT REVENUE: | 6,663,271 | -4.80% | 6,343,353 | 3.90% | 6,590,510 | 0.76% | 6,640,421 | 0.76% | 6,691,080 |
| Personnel | 2,803,771 | 5.75% | 2,965,051 | -0.80% | 2,941,278 | 0.00% | 2,941,278 | 3.42% | 3,041,958 |
| Operating | 1,476,554 | 36.64% | 2,017,492 | -23.18% | 1,549,893 | 1.00% | 1,565,392 | 1.00% | 1,581,046 |
| Capital | 1,138,633 | 107.95% | 2,367,778 | -80.98% | 450,395 | -33.39% | 300,000 | 0.00% | 300,000 |
| Other - Debt Service | 1,431,575 | 0.01% | 1,431,725 | 0.10% | 1,433,100 | -100.00% | 0 | 0.00% | 0 |
| Other - Pass Thru | 301,927 | -17.20% | 250,000 | 0.00% | 250,000 | 0.00% | 250,000 | 0.00% | 250,000 |
| Overhead | 363,514 | 0.79% | 366,391 | 0.00% | 366,391 | 0.00% | 366,391 | 0.00% | 366,391 |
| Sub-total | 7,515,974 | 25.05% | 9,398,437 | -25.61% | 6,991,057 | -22.43% | 5,423,061 | 2.15% | 5,539,395 |
| OTHER - COLA | | | | | | 2.75% | 80,885 | 2.75% | 83,109 |
| OTHER - Health Insurance | | | | | | 6.00% | 19,795 | 6.00% | 20,983 |
| OTHER - Retirement | | | | | | 0.00% | 0 | 0.00% | 0 |
| Sub-total | 0 | | 0 | | 0 | | 100,680 | 3.39% | 104,092 |
| TOTAL BUDGET: | 7,515,974 | 25.05% | 9,398,437 | -25.61% | 6,991,057 | -20.99% | 5,523,741 | 2.17% | 5,643,487 |
| RESERVE (MINIMUM) 5% OF CURRENT BUDGET | 375,799 | | 469,922 | | 349,553 | | 276,187 | | 282,174 |
| ENDING SURPLUS (PROBLEM): | 2,490,614 | | 12,708 | | 373,424 | | 1,773,201 | | 2,980,519 |
| TOTAL BUDGETED FUND BALANCE: | 2,866,413 | | 482,630 | | 722,977 | | 2,049,388 | | 3,262,694 |
| PROJECTED BUDGET VS ACTUAL UNDER EXPEN | 14,513 | | 302,370 | 3.00% | 209,732 | 3.00% | 165,712 | 3.00% | 169,305 |
| TOTAL PROJECTED FUND BALANCE: | 2,880,926 | | 785,000 | | 932,709 | | 2,215,101 | | 3,431,998 |

2017 Fund Balance Transfers

By FROM Fund (Fall)

| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
|---------------------------------------|---|---------------------|--|
| 110 GENERAL FUND | 2016 STR BOND DA FACILITY | 3,447,772 | 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FUN |
| 110 GENERAL FUND | GRANT PROGRAMS FUND | 30,702,000 | 120 GRANT PROGRAMS FUND |
| 110 GENERAL FUND | MILLCREEK REC CENTER MBA PMT | 652,227 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| 110 GENERAL FUND | SENIOR CENTERS 2009 MBA DEBT SERVICE PMT - GF | 2,043,745 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| 110 GENERAL FUND | TRANSFER GB ROLLBACK REVENUE TO OPEN SPACE | 200,000 | 280 OPEN SPACE FUND |
| 110 GENERAL FUND | ZAP ADMIN OVER ALLOWABLE PERCENTAGE | 127,790 | 310 ZOOS ARTS AND PARKS FUND |
| Total Transfers from Fund 110 | | \$37,173,534 | |
| 115 GOVERNMENTAL IMMUNITY FUND | GEN FUND PROP TAX REFUNDS REIMB | 581,000 | 110 GENERAL FUND |
| 115 GOVERNMENTAL IMMUNITY FUND | GOV IMMUNITY FOR GF JAIL REIMBURSEMENT | 1,000,000 | 110 GENERAL FUND |
| 115 GOVERNMENTAL IMMUNITY FUND | TAX ADM FUND PROP TAX REFUND REIMB | 63,000 | 340 STATE TAX ADMINISTRATION LEVY FUND |
| 115 GOVERNMENTAL IMMUNITY FUND | UPDES FLOOD CONTROL | 203,000 | 735 PUBLIC WORKS FUND |
| Total Transfers from Fund 115 | | \$1,847,000 | |
| 130 TRANSPORTATION PRESERVATION FUNI | REGIONAL DEV TRANSPORTATION PLANNER | 116,280 | 110 GENERAL FUND |
| Total Transfers from Fund 130 | | \$116,280 | |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | 2014 SALES TAX BOND DEBT SERVICE | 2,500,000 | 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FUN |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | EQUESTRIAN PARK EQUIPMENT REPLACEMENT | 25,000 | 186 EQUESTRIAN PARK FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | EQUESTRIAN PARK SUBSIDY | 927,000 | 186 EQUESTRIAN PARK FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | FINE ARTS CAPITAL IMPROVEMENTS | 611,497 | 185 FINE ARTS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | FINE ARTS EQUIPMENT REPLACEMENT | 111,500 | 185 FINE ARTS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | FINE ARTS SUBSIDY | 3,708,000 | 185 FINE ARTS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | GENERAL FUND PARKS & RECREATION | 15,520,000 | 110 GENERAL FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | PARKS-OPEN SPACE MAINTENANCE | 362,250 | 110 GENERAL FUND |

2017 Fund Balance Transfers

By FROM Fund (Fall)

| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
|---------------------------------------|--|---------------------|--|
| 181 TRCC TOURISM REC CULTRL CONVEN FL | PLANETARIUM CAPITAL PROJECTS | 338,524 | 390 PLANETARIUM FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | PURCHASE OF OPEN SPACE | 250,000 | 280 OPEN SPACE FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | REGIONAL DEV TRANSPORTATION PLANNER | 1,910,000 | 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FUN |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | SALT PALACE EQUIPMENT REPLACEMENT | 450,000 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | SOUTH TOWNE EQUIPMENT REPLACEMENT | 150,000 | 182 SOUTH TOWNE EXPOSITION CENTER FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | ZAP ADMIN OVER ALLOWABLE % | 125,710 | 310 ZOOS ARTS AND PARKS FUND |
| 181 TRCC TOURISM REC CULTRL CONVEN FL | ZAP II STR 2005 DEBT SERVICE PAYMENT | 1,463,950 | 310 ZOOS ARTS AND PARKS FUND |
| Total Transfers from Fund 181 | | <u>\$28,453,431</u> | |
| 182 SOUTH TOWNE EXPOSITION CENTER FL | REALLOCATE STEC REVENUE | 108,000 | 186 EQUESTRIAN PARK FUND |
| Total Transfers from Fund 182 | | <u>\$108,000</u> | |
| 230 METROPLITAN SERVICES DISTRICT FUN | PW ADMIN BLDG - 2009 MBA DEBT SERVICE PMT - MS | 208,688 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| Total Transfers from Fund 230 | | <u>\$208,688</u> | |
| 232 GOV IMMUNITY-UNINCORP FUND | UPDES PERMIT | 464,982 | 230 METROPLITAN SERVICES DISTRICT FUND |
| Total Transfers from Fund 232 | | <u>\$464,982</u> | |
| 250 FLOOD CONTROL FUND | PW ADMIN BLDG - 2009 MBA DEBT SERVICE PMT - FCON | 48,158 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| 250 FLOOD CONTROL FUND | RDA REVENUE - REGIONAL DEVELOPMENT FLOOD | 125,483 | 110 GENERAL FUND |
| Total Transfers from Fund 250 | | <u>\$173,641</u> | |
| 290 VISITOR PROMOTION FUND | EQUESTRIAN PARK CAPITAL PROJECTS | 115,800 | 186 EQUESTRIAN PARK FUND |
| 290 VISITOR PROMOTION FUND | SALT PALACE CAPITAL PROJECTS | 1,920,479 | 180 RAMPTON SALT PALACE CONV CTR FUND |

2017 Fund Balance Transfers

By FROM Fund (Fall)

| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
|--------------------------------------|---|--------------------|--|
| 290 VISITOR PROMOTION FUND | SALT PALACE SUBSIDY | 2,200,000 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| 290 VISITOR PROMOTION FUND | SOUTH TOWN SUBSIDY | 200,000 | 182 SOUTH TOWNE EXPOSITION CENTER FUND |
| 290 VISITOR PROMOTION FUND | SOUTH TOWNE CAPITAL PROJECTS | 127,445 | 182 SOUTH TOWNE EXPOSITION CENTER FUND |
| 290 VISITOR PROMOTION FUND | SP EXP III STR 2004 & 2005 DEBT SERVICE PMT | 1,051,876 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| Total Transfers from Fund 290 | | <u>\$5,615,600</u> | |
| 360 LIBRARY FUND | LIBRARY 2009 LBA DEBT SERVICE PAYMENT | 2,949,070 | 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND |
| Total Transfers from Fund 360 | | <u>\$2,949,070</u> | |
| 370 HEALTH FUND | 2016 STR BOND HEALTH BLDG | 412,228 | 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FUN |
| 370 HEALTH FUND | RDA REVENUE - REGIONAL DEVELOPMENT HLTH | 397,673 | 110 GENERAL FUND |
| Total Transfers from Fund 370 | | <u>\$809,901</u> | |
| 410 BOND DEBT SERVICE FUND | SALT PALACE DEBT SERVICE | 3,000,000 | 180 RAMPTON SALT PALACE CONV CTR FUND |
| Total Transfers from Fund 410 | | <u>\$3,000,000</u> | |
| 450 CAPITAL IMPROVEMENTS FUND | INFORMATION TECHNOLOGY | 1,306,000 | 110 GENERAL FUND |
| Total Transfers from Fund 450 | | <u>\$1,306,000</u> | |

2017 Fund Balance Transfers

By FROM Fund (Fall)

| FROM FUND | TRANSFER DESCRIPTION | TRANSFER AMOUNT | TO FUND |
|--------------------------------------|--|----------------------------|-------------------------------|
| 650 FACILITIES SERVICES FUND | GOVERNMENT CENTER CAPITAL IMPROVEMENTS | 640,793 | 450 CAPITAL IMPROVEMENTS FUND |
| Total Transfers from Fund 650 | | <u>\$640,793</u> | |
| TOTAL TRANSFERS FOR ALL FUNDS | | <u><u>\$82,866,920</u></u> | |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|----------------|----------------|----------------|----------------|---------------------------------|-----------------------------|-------------|---------|
| 110 GENERAL FUND | | | | | | | | |
| 10200000 MAYOR ADMINISTRATION | 1,448,050 | 1,509,304 | 1,652,276 | 1,790,562 | 5,154,917 | 4,877,263 | (277,654) | -5.39% |
| 10210000 MAYOR OPERATIONS (HIST) | 2,698,487 | 2,774,833 | 2,246,240 | 2,620,676 | 0 | 0 | 0 | |
| 10220000 MAYOR FINANCIAL ADMINISTRATION | 3,116,554 | 3,588,558 | 3,637,967 | 4,058,495 | 4,375,387 | 4,485,466 | 110,079 | 2.52% |
| 10250000 OFFICE OF REGIONAL DEVELOPMENT | 0 | 0 | 13,565,388 | 12,027,900 | 18,094,844 | 16,701,894 | (1,392,951) | -7.70% |
| 10600000 BUSINESS AND ECON DEVELOPMENT (HIS) | 844,423 | 1,053,643 | 0 | 0 | 0 | 0 | 0 | |
| 10990000 MAYOR MANAGED CAPITAL PROJECTS | 0 | 0 | 238,896 | 239,827 | 474,702 | 474,702 | 0 | 0.00% |
| 23500000 EXTENSION SERVICE | 574,997 | 580,919 | 590,028 | 734,253 | 751,250 | 751,250 | 0 | 0.00% |
| 24000000 CRIMINAL JUSTICE SERVICES | 9,214,023 | 9,724,130 | 10,532,370 | 10,613,699 | 12,295,412 | 12,178,414 | (116,998) | -0.95% |
| 29000000 INDIGENT LEGAL SERVICES | 15,118,800 | 15,520,440 | 16,189,202 | 17,431,914 | 19,142,380 | 19,945,949 | 803,569 | 4.20% |
| 35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI | 1,397,472 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 36100000 WHEELER FARM (HIST) | -3,400 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 36200000 MILLCREEK CANYON | 474,535 | 383,737 | 517,041 | 501,969 | 500,000 | 600,000 | 100,000 | 20.00% |
| 36300000 PARKS | 11,738,118 | 13,384,508 | 13,135,731 | 13,683,504 | 14,715,796 | 15,710,197 | 994,401 | 6.76% |
| 36400000 RECREATION | 30,500,429 | 31,618,958 | 32,421,219 | 33,093,247 | 33,295,278 | 33,193,248 | (102,030) | -0.31% |
| 43500000 EMERGENCY SERVICES | 3,128,970 | 2,843,610 | 1,881,443 | 1,907,936 | 2,032,128 | 2,186,457 | 154,329 | 7.59% |
| 43600000 ADDRESSING (HIST) | 446,765 | 494,352 | 498,940 | 0 | 0 | 0 | 0 | |
| 50030000 GENERAL FUND-STATUTORY AND GENL | 4,568,684 | 8,104,836 | 8,471,471 | 7,866,145 | 12,559,310 | 13,831,051 | 1,271,741 | 10.13% |
| 60500000 INFORMATION SVCS | 11,966,276 | 12,957,722 | 13,639,578 | 15,284,016 | 19,163,225 | 18,890,285 | (272,940) | -1.42% |
| 60509900 INFORMATION SVCS CAPITAL PROJ | 0 | 0 | 517,357 | 532,626 | 560,000 | 1,366,050 | 806,050 | 143.94% |
| 61000000 CONTRACTS AND PROCUREMENT | 1,081,923 | 1,111,503 | 1,190,157 | 1,018,026 | 1,125,629 | 1,142,693 | 17,064 | 1.52% |
| 61500000 HUMAN RESOURCES | 2,062,069 | 2,160,797 | 2,365,323 | 3,230,026 | 3,323,067 | 3,391,177 | 68,110 | 2.05% |
| 63100000 FACILITIES MANAGEMENT | 625,992 | 409,045 | 482,587 | 630,617 | 972,820 | 986,002 | 13,182 | 1.36% |
| 64000000 RECORDS MANAGEMENT AND ARCHIVES | 404,232 | 413,487 | 373,078 | 0 | 0 | 0 | 0 | |
| 70100000 COUNCIL | 2,080,808 | 2,172,585 | 2,357,300 | 2,396,795 | 2,597,414 | 2,633,293 | 35,879 | 1.38% |
| 76000000 AUDITOR | 2,084,549 | 1,766,840 | 1,933,303 | 1,720,544 | 1,979,260 | 1,942,278 | (36,982) | -1.87% |
| 79000000 CLERK | 1,181,693 | 1,230,296 | 1,330,883 | 1,618,440 | 1,732,215 | 1,931,707 | 199,492 | 11.52% |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|--------------------|--------------------|--------------------|--------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 110 GENERAL FUND | | | | | | | | |
| 79010000 ELECTION CLERK | 5,591,663 | 3,620,784 | 4,173,117 | 3,548,781 | 5,502,041 | 2,904,763 | (2,597,278) | -47.21% |
| 82000000 DISTRICT ATTORNEY | 25,073,478 | 26,334,604 | 28,618,349 | 29,077,919 | 32,399,014 | 32,887,412 | 488,398 | 1.51% |
| 88000000 RECORDER | 2,306,127 | 2,377,620 | 2,617,562 | 3,193,117 | 3,355,135 | 3,348,227 | (6,908) | -0.21% |
| 91200000 COUNTY JAIL | 66,425,695 | 69,551,377 | 73,716,362 | 73,755,663 | 80,671,387 | 83,494,746 | 2,823,359 | 3.50% |
| 91250000 SHERIFF COURT SVCS AND SECURITY | 13,090,325 | 13,536,792 | 13,730,357 | 14,451,204 | 11,712,438 | 11,638,348 | (74,090) | -0.63% |
| 91300000 SHERIFF CW INVEST/SUPPORT SVCS | 11,160,277 | 11,769,828 | 12,429,761 | 12,977,033 | 17,919,683 | 18,256,010 | 336,327 | 1.88% |
| 94000000 SURVEYOR | 2,010,724 | 2,167,968 | 2,323,540 | 2,412,904 | 2,492,165 | 2,489,935 | (2,230) | -0.09% |
| Total 110 GENERAL FUND | 232,412,737 | 243,163,075 | 267,376,826 | 272,417,837 | 308,896,897 | 312,238,816 | 3,341,919 | 1.08% |
| 115 GOVERNMENTAL IMMUNITY FUND | | | | | | | | |
| 82100000 GOVERNMENTAL IMMUNITY | 1,599,529 | 2,051,856 | 1,426,051 | 1,788,904 | 4,191,688 | 3,341,688 | (850,000) | -20.28% |
| Total 115 GOVERNMENTAL IMMUNITY FUND | 1,599,529 | 2,051,856 | 1,426,051 | 1,788,904 | 4,191,688 | 3,341,688 | (850,000) | -20.28% |
| 120 GRANT PROGRAMS FUND | | | | | | | | |
| 21000000 YOUTH SERVICES DIVISION | 10,188,222 | 10,898,786 | 11,215,851 | 11,191,234 | 12,456,149 | 12,973,669 | 517,520 | 4.15% |
| 22500000 BEHAVIORAL HEALTH SERVICES PRGM | 90,004,759 | 99,917,731 | 102,372,137 | 104,367,616 | 113,981,754 | 111,668,630 | (2,313,124) | -2.03% |
| 23000000 AGING AND ADULT SERVICES | 17,358,605 | 17,573,549 | 19,150,735 | 19,124,712 | 19,580,949 | 19,530,834 | (50,115) | -0.26% |
| 27100000 COMMUNITY RESOURCES AND DEVELOPI | 11,552,365 | 10,548,914 | 0 | 0 | 0 | 0 | 0 | |
| 50250000 GRANT FUND STATUTORY AND GENERAL | 0 | 1,232 | 6,918 | 0 | 50,000 | 200,516 | 150,516 | 301.03% |
| Total 120 GRANT PROGRAMS FUND | 129,103,952 | 138,940,212 | 132,745,641 | 134,683,562 | 146,068,852 | 144,373,648 | (1,695,204) | -1.16% |
| 125 ECON DEV AND COMMUNITY RESOURCES FUND | | | | | | | | |
| 10270000 REVOLVING LOAN PROGRAMS | 0 | 0 | 0 | 119,588 | 450,000 | 450,000 | 0 | 0.00% |
| 10280000 RDA PROPERTY TAX | 0 | 0 | 0 | 17,107,559 | 19,997,453 | 20,577,951 | 580,498 | 2.90% |
| 27700000 REVOLVING LOAN PROGRAMS (HIST) | 736,405 | 168,410 | 1,092,239 | 0 | 0 | 0 | 0 | |
| 27800000 RDA PROPERTY TAX (HIST) | 0 | 0 | 16,682,415 | 0 | 0 | 0 | 0 | |
| Total 125 ECON DEV AND COMMUNITY RESO | 736,405 | 168,410 | 17,774,654 | 17,227,147 | 20,447,453 | 21,027,951 | 580,498 | 2.84% |
| 130 TRANSPORTATION PRESERVATION FUND | | | | | | | | |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|--------------------|--------------------|---------------------------------|-----------------------------|---------------------|----------------|
| 130 TRANSPORTATION PRESERVATION FUND | | | | | | | | |
| 10300000 TRANSPORTATION PRESERVATION DS | 0 | 0 | 6,414,868 | 3,035,475 | 3,057,276 | 3,058,876 | 1,600 | 0.05% |
| 10310000 TRANSPORTATION PRESERVATION PROJ | 0 | 0 | 1,089,402 | 549,468 | 2,447,624 | 3,111,344 | 663,720 | 27.12% |
| 10320000 TRANSPORTATION PASS THRU | 0 | 0 | 161,976,044 | 172,666,147 | 187,050,000 | 168,870,000 | (18,180,000) | -9.72% |
| 10330000 CORRIDOR PRESERVATION | 0 | 0 | 0 | 1,577,142 | 4,126,876 | 3,795,244 | (331,632) | -8.04% |
| 10340000 COUNTY FIRST CLASS HIGHWAY CW | 0 | 0 | 0 | 6,200,000 | 34,034,130 | 30,692,378 | (3,341,752) | -9.82% |
| Total 130 TRANSPORTATION PRESERVATION | 0 | 0 | 169,480,313 | 184,028,232 | 230,715,906 | 209,527,842 | (21,188,064) | -9.18% |
| 180 RAMPTON SALT PALACE CONV CTR FUND | | | | | | | | |
| 35500000 SALT PALACE CONV CTR OPS (SPCC) | 52,622,482 | 14,880,173 | 15,182,898 | 16,366,402 | 23,170,651 | 16,899,743 | (6,270,908) | -27.06% |
| 35509900 SPCC RESERVE CAPITAL PROJECTS | 0 | 0 | 1,822,180 | 1,523,093 | 2,035,320 | 3,275,479 | 1,240,159 | 60.93% |
| Total 180 RAMPTON SALT PALACE CONV CTF | 52,622,482 | 14,880,173 | 17,005,078 | 17,889,495 | 25,205,971 | 20,175,222 | (5,030,749) | -19.96% |
| 181 TRCC TOURISM REC CULTRL CONVEN FUND | | | | | | | | |
| 10700000 TRCC-TOURISM REC CULTRL CONVEN | 1,763,555 | 3,120,408 | 5,049,330 | 4,054,967 | 5,851,399 | 9,162,612 | 3,311,213 | 56.59% |
| 10709900 PARKS AND REC CAPITAL IMPROVEMENT | 0 | 0 | 3,293,401 | 3,864,737 | 7,971,105 | 4,310,731 | (3,660,374) | -45.92% |
| 36309900 PARKS EQUIPMENT REPLACE | 0 | 0 | 346,816 | 360,335 | 600,000 | 350,000 | (250,000) | -41.67% |
| 36409900 REC EQUIPMENT REPLACEMENT | 0 | 0 | 490,265 | 740,685 | 750,000 | 750,000 | 0 | 0.00% |
| Total 181 TRCC TOURISM REC CULTRL CONV | 1,763,555 | 3,120,408 | 9,179,812 | 9,020,724 | 15,172,504 | 14,573,343 | (599,161) | -3.95% |
| 182 SOUTH TOWNE EXPOSITION CENTER FUND | | | | | | | | |
| 35520000 SOUTH TOWNE EXPO CENTER (STEC) OP: | 3,698,477 | 3,771,296 | 3,660,042 | 3,913,953 | 4,172,698 | 4,265,570 | 92,872 | 2.23% |
| 35529900 SOUTH TOWNE CAPITAL PROJECTS | 0 | 0 | 772,520 | 649,783 | 292,940 | 277,445 | (15,495) | -5.29% |
| Total 182 SOUTH TOWNE EXPOSITION CENTE | 3,698,477 | 3,771,296 | 4,432,561 | 4,563,736 | 4,465,638 | 4,543,015 | 77,377 | 1.73% |
| 185 FINE ARTS FUND | | | | | | | | |
| 35000000 CENTER FOR THE ARTS (CFA) | 5,541,958 | 6,269,937 | 6,353,474 | 5,884,338 | 8,610,814 | 6,531,586 | (2,079,228) | -24.15% |
| 35009900 CENTER FOR THE ARTS CAPITAL PROJEC | 0 | 0 | 689,128 | 3,343,472 | 2,223,207 | 1,480,539 | (742,668) | -33.41% |
| Total 185 FINE ARTS FUND | 5,541,958 | 6,269,937 | 7,042,601 | 9,227,810 | 10,834,021 | 8,012,125 | (2,821,896) | -26.05% |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|---------------------|----------------|
| 186 EQUESTRIAN PARK FUND | | | | | | | | |
| 35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI | 0 | 0 | 1,711,396 | 1,893,903 | 1,909,591 | 2,001,743 | 92,152 | 4.83% |
| 35609900 EPEC CAPITAL PROJECTS | 0 | 0 | 68,436 | 672 | 91,000 | 140,800 | 49,800 | 54.73% |
| Total 186 EQUESTRIAN PARK FUND | 0 | 0 | 1,779,832 | 1,894,575 | 2,000,591 | 2,142,543 | 141,952 | 7.10% |
| 230 METROPLITAN SERVICES DISTRICT FUND | | | | | | | | |
| 10150000 OFFICE OF TOWNSHIP SERVICES | 531,934 | 870,154 | 1,378,471 | 1,387,037 | 1,595,018 | 0 | (1,595,018) | -100.00% |
| 10170000 METROPOLITAN SERVICES DISTRICT | 0 | 0 | 0 | 0 | 0 | 31,389,508 | 31,389,508 | |
| 40500000 PLANNING AND DEVELOPMENT SERVICES | 5,238,223 | 5,345,764 | 5,533,986 | 6,072,079 | 6,418,144 | 0 | (6,418,144) | -100.00% |
| 41000000 ANIMAL SERVICES | 4,469,116 | 5,018,723 | 5,292,227 | 5,511,679 | 5,940,896 | 0 | (5,940,896) | -100.00% |
| 42500000 STREET LIGHTING (HIST) | 2,463,406 | 1,482,475 | 347,701 | 285,765 | 772,563 | 0 | (772,563) | -100.00% |
| 44000000 PUBLIC WORKS OPERATIONS | 17,070,299 | 18,305,632 | 16,880,078 | 17,006,891 | 18,082,160 | 0 | (18,082,160) | -100.00% |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 2,112,780 | 2,108,500 | 2,093,457 | 2,466,607 | 2,704,608 | 0 | (2,704,608) | -100.00% |
| 50200000 MUNICIPAL SERVICES - STAT AND GENL | 1,402,866 | 3,266,529 | 3,600,044 | 3,956,789 | 2,814,147 | 0 | (2,814,147) | -100.00% |
| 56000000 MUNICIPAL SERVICES CAPITAL IMP | 3,531,858 | 6,136,848 | 4,473,824 | 4,619,436 | 5,285,037 | -25,000 | (5,310,037) | -100.47% |
| 85000000 JUSTICE COURTS | 1,427,941 | 1,396,418 | 1,558,033 | 1,442,676 | 0 | 0 | 0 | |
| 91150000 SHERIFF LAW ENFORCEMENT | 1,301,906 | 39,719 | 32,537 | 47,182 | 0 | 0 | 0 | |
| Total 230 METROPLITAN SERVICES DISTRICT | 39,550,328 | 43,970,762 | 41,190,357 | 42,796,140 | 43,612,573 | 31,364,508 | (12,248,065) | -28.08% |
| 232 GOV IMMUNITY-UNINCORP FUND | | | | | | | | |
| 50220000 GOV IMMUNITY UNINCORP | 164,192 | 237,734 | 297,201 | 137,201 | 404,732 | 404,732 | 0 | 0.00% |
| Total 232 GOV IMMUNITY-UNINCORP FUND | 164,192 | 237,734 | 297,201 | 137,201 | 404,732 | 404,732 | 0 | 0.00% |
| 235 UNINCORP MUNICIPAL SERVICES FUND | | | | | | | | |
| 50230000 UNINCOR MUN SVCS STATUTORY AND GE | 0 | 0 | 0 | 0 | 26,194,921 | 33,664,241 | 7,469,320 | 28.51% |
| 85000000 JUSTICE COURTS | 0 | 0 | 0 | 0 | 1,596,277 | 1,585,692 | (10,585) | -0.66% |
| 91150000 SHERIFF LAW ENFORCEMENT | 0 | 0 | 0 | 0 | 62,243 | 62,243 | 0 | 0.00% |
| Total 235 UNINCORP MUNICIPAL SERVICES F | 0 | 0 | 0 | 0 | 27,853,441 | 35,312,176 | 7,458,735 | 26.78% |
| 250 FLOOD CONTROL FUND | | | | | | | | |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 250 FLOOD CONTROL FUND | | | | | | | | |
| 46000000 FLOOD CONTROL ENGINEERING | 4,106,557 | 4,366,107 | 5,065,399 | 4,559,140 | 6,321,153 | 6,044,772 | (276,381) | -4.37% |
| 46100000 FLOOD CONTROL PROJECTS | 4,364,648 | 1,781,649 | 2,795,954 | 1,390,253 | 5,700,323 | 3,232,494 | (2,467,829) | -43.29% |
| Total 250 FLOOD CONTROL FUND | 8,471,205 | 6,147,755 | 7,861,353 | 5,949,392 | 12,021,476 | 9,277,266 | (2,744,210) | -22.83% |
| 270 CLASS B & COLLECTOR ROAD FUND | | | | | | | | |
| 45500000 CLASS B ROADS PROJECTS | 1,295,558 | 1,408,894 | 643,345 | 1,584,970 | 3,425,397 | 4,518,163 | 1,092,766 | 31.90% |
| 45600000 CLASS B ROADS MAINTENANCE (HIST) | 7,412,062 | 7,109,882 | 6,764,307 | 5,707,387 | 6,982,069 | 0 | (6,982,069) | -100.00% |
| Total 270 CLASS B & COLLECTOR ROAD FUND | 8,707,620 | 8,518,776 | 7,407,652 | 7,292,357 | 10,407,466 | 4,518,163 | (5,889,303) | -56.59% |
| 280 OPEN SPACE FUND | | | | | | | | |
| 10800000 OPEN SPACE | 1,200,255 | 204,527 | 340,468 | 314,255 | 657,799 | 237,777 | (420,022) | -63.85% |
| Total 280 OPEN SPACE FUND | 1,200,255 | 204,527 | 340,468 | 314,255 | 657,799 | 237,777 | (420,022) | -63.85% |
| 290 VISITOR PROMOTION FUND | | | | | | | | |
| 36000000 VISITOR PROMOTION CONTRACT | 6,942,331 | 7,525,423 | 8,036,486 | 8,656,248 | 10,196,558 | 9,790,754 | (405,804) | -3.98% |
| 36010000 VISITOR PROMOTION CNTY EXP | 103,134 | 182,124 | 2,937,267 | 3,195,566 | 3,923,196 | 3,895,553 | (27,643) | -0.70% |
| Total 290 VISITOR PROMOTION FUND | 7,045,465 | 7,707,547 | 10,973,753 | 11,851,814 | 14,119,754 | 13,686,307 | (433,447) | -3.07% |
| 310 ZOOS ARTS AND PARKS FUND | | | | | | | | |
| 35910000 ZAP TIER I | 9,057,097 | 9,298,499 | 10,572,021 | 10,298,488 | 11,761,164 | 11,218,752 | (542,412) | -4.61% |
| 35920000 ZAP TIER II | 1,667,803 | 1,703,016 | 1,752,000 | 1,854,323 | 2,235,739 | 2,243,751 | 8,012 | 0.36% |
| 35930000 ZAP ZOOLOGICAL | 2,246,901 | 2,306,789 | 2,584,209 | 2,551,290 | 2,917,732 | 3,988,891 | 1,071,159 | 36.71% |
| 35940000 ZAP ADMINISTRATION | 504,844 | 504,757 | 558,220 | 687,957 | 749,272 | 788,468 | 39,196 | 5.23% |
| 35950000 ZAP BOND DEBT SERVICE | 15,456,582 | 1,535,373 | 1,503,297 | 1,469,633 | 1,463,050 | 1,464,050 | 1,000 | 0.07% |
| Total 310 ZOOS ARTS AND PARKS FUND | 28,933,228 | 15,348,433 | 16,969,747 | 16,861,691 | 19,126,957 | 19,703,912 | 576,955 | 3.02% |
| 320 HOUSING PROGRAMS FUND | | | | | | | | |
| 10260000 HOUSING PROGRAMS | 0 | 0 | 0 | 0 | 1,821,700 | 1,821,700 | 0 | 0.00% |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|------------------|---------------|
| 320 HOUSING PROGRAMS FUND | | | | | | | | |
| 27400000 HOUSING PROGRAMS (HIST) | 7,846 | 23,963 | 31,655 | 0 | 0 | 0 | 0 | |
| Total 320 HOUSING PROGRAMS FUND | 7,846 | 23,963 | 31,655 | 0 | 1,821,700 | 1,821,700 | 0 | 0.00% |
| 340 STATE TAX ADMINISTRATION LEVY FUND | | | | | | | | |
| 70110000 COUNCIL-TAX ADMINISTRATION | 955,811 | 1,002,470 | 979,957 | 999,795 | 1,242,623 | 1,379,339 | 136,716 | 11.00% |
| 73000000 ASSESSOR | 11,789,067 | 12,070,245 | 12,801,220 | 13,067,448 | 13,508,149 | 13,897,432 | 389,282 | 2.88% |
| 73009900 TAX ADMINISTRATION CAPITAL PROJECTS | 0 | 0 | 918,858 | 1,451,136 | 2,146,302 | 2,132,567 | (13,735) | -0.64% |
| 76010000 AUDITOR-TAX ADMINISTRATION | 1,290,561 | 1,406,299 | 1,447,856 | 1,403,195 | 1,483,163 | 1,580,831 | 97,668 | 6.59% |
| 76100000 STAT AND GENL-TAX ADMINISTRATION | 764,501 | 664,441 | 59,971 | 1,233,543 | 2,005,692 | 2,127,143 | 121,451 | 6.06% |
| 82010000 DISTRICT ATTORNEY-TAX ADMIN | 644,840 | 771,315 | 709,507 | 703,743 | 887,282 | 904,244 | 16,962 | 1.91% |
| 88510000 RECORDER-TAX ADMINISTRATION | 2,536,598 | 2,503,787 | 2,722,297 | 2,752,752 | 2,909,349 | 2,944,072 | 34,723 | 1.19% |
| 94010000 SURVEYOR TAX ADMINISTRATION | 436,724 | 519,588 | 542,991 | 506,021 | 581,633 | 583,425 | 1,792 | 0.31% |
| 97000000 TREASURER-TAX ADMINISTRATION | 3,090,266 | 3,242,332 | 3,556,840 | 3,909,229 | 4,033,621 | 4,114,835 | 81,214 | 2.01% |
| Total 340 STATE TAX ADMINISTRATION LEVY | 21,508,368 | 22,180,477 | 23,739,497 | 26,026,863 | 28,797,814 | 29,663,888 | 866,074 | 3.01% |
| 350 REDEVELOPMENT AGENCY OF SL CO FUND | | | | | | | | |
| 10160000 REDEVELOPMENT AGENCY OF SL CO | 0 | 0 | 0 | 2,295,661 | 651,745 | 1,103,037 | 451,292 | 69.24% |
| 27300000 REDEVELOPMENT AGENCY OF SL CO (HIST) | 199,210 | 242,970 | 148,809 | 0 | 0 | 0 | 0 | |
| Total 350 REDEVELOPMENT AGENCY OF SL CO | 199,210 | 242,970 | 148,809 | 2,295,661 | 651,745 | 1,103,037 | 451,292 | 69.24% |
| 360 LIBRARY FUND | | | | | | | | |
| 25000000 LIBRARY | 33,026,788 | 34,390,290 | 35,416,278 | 37,082,012 | 39,682,917 | 39,749,454 | 66,537 | 0.17% |
| 25009900 LIBRARY CAPITAL PROJECTS | 0 | 0 | 2,030,657 | 643,243 | 3,843,788 | 8,930,758 | 5,086,970 | 132.34% |
| Total 360 LIBRARY FUND | 33,026,788 | 34,390,290 | 37,446,934 | 37,725,255 | 43,526,705 | 48,680,212 | 5,153,506 | 11.84% |
| 370 HEALTH FUND | | | | | | | | |
| 21500000 HEALTH | 30,684,317 | 31,874,628 | 32,477,454 | 34,960,208 | 41,645,772 | 42,614,325 | 968,553 | 2.33% |
| 21509900 HEALTH CAPITAL PROJECTS | 0 | 0 | 42,363 | 214,550 | 410,886 | 565,298 | 154,412 | 37.58% |
| Total 370 HEALTH FUND | 30,684,317 | 31,874,628 | 32,519,817 | 35,174,757 | 42,056,658 | 43,179,623 | 1,122,965 | 2.67% |

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2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 390 PLANETARIUM FUND | | | | | | | | |
| 35100000 CLARK PLANETARIUM | 6,463,768 | 6,290,281 | 6,348,892 | 6,431,872 | 6,546,059 | 6,505,283 | (40,776) | -0.62% |
| 35109900 CLARK PLANETARIUM CAPITAL PROJECT | 0 | 0 | 0 | 1,084,103 | 2,852,378 | 485,774 | (2,366,604) | -82.97% |
| Total 390 PLANETARIUM FUND | 6,463,768 | 6,290,281 | 6,348,892 | 7,515,974 | 9,398,437 | 6,991,057 | (2,407,380) | -25.61% |
| 410 BOND DEBT SERVICE FUND | | | | | | | | |
| 51500000 BOND DEBT SERVICE | 79,448,857 | 41,786,374 | 43,617,810 | 38,053,040 | 30,247,429 | 30,520,244 | 272,815 | 0.90% |
| Total 410 BOND DEBT SERVICE FUND | 79,448,857 | 41,786,374 | 43,617,810 | 38,053,040 | 30,247,429 | 30,520,244 | 272,815 | 0.90% |
| 411 BOND DEBT SVC-MILLCREEK SID FUND | | | | | | | | |
| 51510000 BOND DEBT SVC-MILLCREEK SID | 958,008 | 559,449 | 507,091 | 478,908 | 189,341 | 36,350 | (152,991) | -80.80% |
| Total 411 BOND DEBT SVC-MILLCREEK SID F | 958,008 | 559,449 | 507,091 | 478,908 | 189,341 | 36,350 | (152,991) | -80.80% |
| 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND | | | | | | | | |
| 51520000 BOND DEBT SVC-MUNIC BLDG AUTH | 7,256,499 | 7,271,424 | 7,236,495 | 7,188,531 | 7,207,132 | 7,203,382 | (3,750) | -0.05% |
| Total 412 BOND DEBT SVC-MUNIC BLDG AUT | 7,256,499 | 7,271,424 | 7,236,495 | 7,188,531 | 7,207,132 | 7,203,382 | (3,750) | -0.05% |
| 413 BOND DEBT SVC-STATE TRANSPORTATION FUNI | | | | | | | | |
| 51530000 BOND DEBT SVC-STATE TRANSPORTA | 3,323,086 | 3,127,539 | 3,123,435 | 3,738,093 | 7,766,894 | 8,026,644 | 259,750 | 3.34% |
| Total 413 BOND DEBT SVC-STATE TRANSPOF | 3,323,086 | 3,127,539 | 3,123,435 | 3,738,093 | 7,766,894 | 8,026,644 | 259,750 | 3.34% |
| 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FL | | | | | | | | |
| 51540000 BOND DEBT SVC-SALES TAX REV (STR) B | 0 | 0 | 0 | 709,897 | 2,128,307 | 7,899,057 | 5,770,750 | 271.14% |
| Total 414 BOND DEBT SVC- 2014 SALES TAX | 0 | 0 | 0 | 709,897 | 2,128,307 | 7,899,057 | 5,770,750 | 271.14% |
| 425 STATE TRANSPORTATION BOND PROJECTS FUN | | | | | | | | |
| 50350000 STATE TRANSPORTATION BOND PROJ (HI | 20,739,256 | 4,131,915 | 3,451,184 | 5,956,660 | 0 | 0 | 0 | |
| Total 425 STATE TRANSPORTATION BOND PR | 20,739,256 | 4,131,915 | 3,451,184 | 5,956,660 | 0 | 0 | 0 | |
| 426 EXCISE TAX ROAD REV BOND PROJECTS FUND | | | | | | | | |
| 50360000 EXCISE TAX ROAD PROJECTS CITIES | 0 | 0 | 3,411,925 | 5,650,000 | 24,341,868 | 8,061,868 | (16,280,000) | -66.88% |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|-------------------|------------------|-------------------|------------------|---------------------------------|-----------------------------|---------------------|-----------------|
| 426 EXCISE TAX ROAD REV BOND PROJECTS FUND | | | | | | | | |
| 50370000 EXCISE TAX ROAD PROJECTS UNINCORP | 0 | 0 | 2,026,848 | 1,339,896 | 7,088,424 | 3,936,773 | (3,151,651) | -44.46% |
| Total 426 EXCISE TAX ROAD REV BOND PRO. | 0 | 0 | 5,438,773 | 6,989,896 | 31,430,292 | 11,998,641 | (19,431,651) | -61.82% |
| 430 RECREATION BOND PROJECTS FUND | | | | | | | | |
| 55150000 SOUTHWEST RECREATION CENTER (HIST) | 441,817 | 24,383 | 0 | 0 | 0 | 0 | 0 | |
| 55180000 PARLEYS CREEK TRAIL (HIST) | 16,374 | 12,036 | 39,967 | 513,518 | 28,982 | 0 | (28,982) | -100.00% |
| 55220000 JORDAN RIVER TRAIL (HIST) | 82,338 | 541,644 | 187,762 | 0 | 0 | 0 | 0 | |
| 55360000 OQUIRRH PARK (HIST) | 30,462 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 55370000 PARK AND FACILITIES MAINTENANCE (HIS) | 282,788 | 47,065 | 0 | 0 | 23,748 | 0 | (23,748) | -100.00% |
| Total 430 RECREATION BOND PROJECTS FUI | 853,779 | 625,128 | 227,729 | 513,518 | 52,730 | 0 | (52,730) | -100.00% |
| 431 PARK BOND PROJECTS FUND | | | | | | | | |
| 55410000 LODESTONE REGIONAL PARK | 0 | 348,266 | 4,969,412 | 674,696 | 699,256 | 469,507 | (229,749) | -32.86% |
| 55420000 SOUTHWEST REGIONAL PARK | 0 | 606,430 | 8,075,823 | 909,131 | 755,766 | 116,624 | (639,142) | -84.57% |
| 55430000 WHEADON FARM PARK (HIST) | 0 | 440,762 | 4,291,069 | 851,100 | 43,224 | 0 | (43,224) | -100.00% |
| 55440000 MAGNA AREA REGIONAL PARK (HIST) | 0 | 5,214,818 | 11,054 | 0 | 0 | 0 | 0 | |
| 55450000 JORDON RIVER TRAIL - PARK | 0 | 220,241 | 162,056 | 5,807,889 | 5,425,112 | 5,033,928 | (391,184) | -7.21% |
| 55460000 PARLEYS TRAIL - PARK | 0 | 2,772,343 | 512,644 | 508,661 | 7,822,576 | 6,458,493 | (1,364,083) | -17.44% |
| Total 431 PARK BOND PROJECTS FUND | 0 | 9,602,860 | 18,022,058 | 8,751,477 | 14,745,934 | 12,078,552 | (2,667,382) | -18.09% |
| 435 TRACY AVIARY FUND | | | | | | | | |
| 50800000 TRACY AVIARY FACILITIES CONSTR (HIST) | 3,651,430 | 118,019 | 154,440 | 0 | 4,494 | 0 | (4,494) | -100.00% |
| Total 435 TRACY AVIARY FUND | 3,651,430 | 118,019 | 154,440 | 0 | 4,494 | 0 | (4,494) | -100.00% |
| 440 HOGLE ZOO FACILITY CONSTRUCTION FUND (HI | | | | | | | | |
| 50900000 HOGLE ZOO FACILITIES CONSTRUCT (HIS) | 11,382,146 | 0 | 4,423 | 0 | 0 | 0 | 0 | |
| Total 440 HOGLE ZOO FACILITY CONSTRUCT | 11,382,146 | 0 | 4,423 | 0 | 0 | 0 | 0 | |
| 445 DIST ATTORNEY FAC CONSTRUCTION FUND | | | | | | | | |

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2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|------------------|------------------|------------------|------------------|---------------------------------|-----------------------------|------------------|---------------|
| 445 DIST ATTORNEY FAC CONSTRUCTION FUND | | | | | | | | |
| 50450000 DOWNTOWN DA FACILITY CONSTR | 1,422,364 | 222,189 | 9,245,297 | 4,154,700 | 52,477,907 | 51,849,182 | (628,725) | -1.20% |
| Total 445 DIST ATTORNEY FAC CONSTRUCTI | 1,422,364 | 222,189 | 9,245,297 | 4,154,700 | 52,477,907 | 51,849,182 | (628,725) | -1.20% |
| 447 PEOPLESOFT IMPLEMENTATION FUND | | | | | | | | |
| 53450000 FINANCIAL SYSTEM PROJECT | 0 | 0 | 558,987 | 505,736 | 180,130 | 163,661 | (16,469) | -9.14% |
| Total 447 PEOPLESOFT IMPLEMENTATION FL | 0 | 0 | 558,987 | 505,736 | 180,130 | 163,661 | (16,469) | -9.14% |
| 450 CAPITAL IMPROVEMENTS FUND | | | | | | | | |
| 50500000 CAPITAL IMPROVEMENTS | 3,444,553 | 8,834,868 | 5,971,400 | 7,610,550 | 8,777,956 | 10,511,837 | 1,733,881 | 19.75% |
| Total 450 CAPITAL IMPROVEMENTS FUND | 3,444,553 | 8,834,868 | 5,971,400 | 7,610,550 | 8,777,956 | 10,511,837 | 1,733,881 | 19.75% |
| 460 CAPITAL PROJECTS REVOLVING FUND (HIST) | | | | | | | | |
| 53170000 CAP REVOLV-IT PROJECTS (HIST) | 0 | 499,061 | 0 | 0 | 0 | 0 | 0 | |
| 53180000 CAP REVOLV-PARKS EQUIP REPLACE (HIS | 0 | 399,174 | 0 | 0 | 0 | 0 | 0 | |
| 53190000 CAP REVOLV-CONVENTION CENTERS (HIS | 1,258,089 | 2,892,760 | 0 | 0 | 0 | 0 | 0 | |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 2,789,926 | 22,904,523 | 0 | 0 | 0 | 0 | 0 | |
| 53220000 CAP REVOLV-REC EQUIP REPLACE (HIST) | 639,730 | 470,948 | 0 | 0 | 0 | 0 | 0 | |
| 53230000 CAP REVOLV-MUNICIPAL SVCS PROJECTS | 0 | 2,447 | 0 | 0 | 0 | 0 | 0 | |
| 53250000 CAP REVOLV-JAIL MANAGMNT STUDY (HIS | 2,263 | 2,641 | 0 | 0 | 0 | 0 | 0 | |
| 53280000 CAP REV-EQUEST PRK STORM DRAIN (HIS | 56,407 | 782,610 | 0 | 0 | 0 | 0 | 0 | |
| 53290000 CAP REVOLV-INTEG JUSTICE SYSTM (HIS | 757,942 | 489,474 | 0 | 0 | 0 | 0 | 0 | |
| 53310000 CAP REVOLV-EQUESTRIAN ARENA (HIST) | 1,234,768 | 175,841 | 0 | 0 | 0 | 0 | 0 | |
| 53320000 CAP REVOLV-LIBRARY TECHNOLOGY (HIS | 559,546 | 1,550,898 | 0 | 0 | 0 | 0 | 0 | |
| 53330000 CAP REVOLV-MAGNA LIBRARY (HIST) | 92,888 | 122,041 | 0 | 0 | 0 | 0 | 0 | |
| 53390000 CAP REVOLV-LIBRARY GREEN PROJE (HIS | 313,247 | 385,011 | 0 | 0 | 0 | 0 | 0 | |
| 53410000 CAP REV-ENERGY EFFICIENCY PROJ (HIS | 9,108 | 11,287 | 0 | 0 | 0 | 0 | 0 | |
| 53450000 FINANCIAL SYSTEM PROJECT | 5,404,964 | 1,413,800 | 0 | 0 | 0 | 0 | 0 | |
| 53470000 CAP REVOLV-PROPERTY TAX SYSTEM (HI | 459,120 | 1,434,207 | 0 | 0 | 0 | 0 | 0 | |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|-------------------|-------------------|------------------|------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 460 CAPITAL PROJECTS REVOLVING FUND (HIST) | | | | | | | | |
| 53480000 CAP REVOLV-PUBLIC SAFETY COMM (HIS | 1,545 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 53490000 CAP REVOLV-QECB SOLAR PROJECT (HIS | 11,531 | 5,172 | 0 | 0 | 0 | 0 | 0 | |
| Total 460 CAPITAL PROJECTS REVOLVING FL | 13,591,074 | 33,541,895 | 0 | 0 | 0 | 0 | 0 | |
| 474 MBA: SENIOR CENTER BOND PRJCTS (HIST) | | | | | | | | |
| 52510000 MBA EAST MILLCREEK SR CENTER (HIST) | 429,168 | 68,374 | 0 | 0 | 0 | 0 | 0 | |
| 52520000 MBA MAGNA SENIOR CENTER (HIST) | 33,789 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 52580000 MBA RIVERTON SENIOR CENTER (HIST) | 9,107 | 1,285 | 0 | 0 | 0 | 0 | 0 | |
| 52590000 MBA DRAPER SENIOR CENTER (HIST) | 750,000 | 171,780 | 0 | 0 | 0 | 0 | 0 | |
| Total 474 MBA: SENIOR CENTER BOND PRJC | 1,222,064 | 241,438 | 0 | 0 | 0 | 0 | 0 | |
| 475 MBA: LIBRARY BOND PROJECTS (HIST) | | | | | | | | |
| 52530000 MBA HERRIMAN LIBRARY (HIST) | 34,914 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 52540000 MBA WEST JORDAN LIBRARY (HIST) | 1,814,166 | 136,967 | 0 | 0 | 0 | 0 | 0 | |
| 52550000 MBA EAST MILLCREEK LIBRARY (HIST) | 787,284 | 97,848 | 0 | 0 | 0 | 0 | 0 | |
| Total 475 MBA: LIBRARY BOND PROJECTS (HIST) | 2,636,364 | 234,815 | 0 | 0 | 0 | 0 | 0 | |
| 476 MBA: MIDVALE COMPLEX BOND PROJ FUND (HIST) | | | | | | | | |
| 52560000 MBA MIDVALE COMPLEX ADMIN BLD (HIST) | 125,728 | 51,112 | 0 | 0 | 0 | 0 | 0 | |
| Total 476 MBA: MIDVALE COMPLEX BOND PR | 125,728 | 51,112 | 0 | 0 | 0 | 0 | 0 | |
| 478 FLEET BUILDING FUND | | | | | | | | |
| 52600000 FLEET BUILDING | 749,592 | 7,473,353 | 953,806 | 359,881 | 5,000 | 12,565 | 7,565 | 151.30% |
| Total 478 FLEET BUILDING FUND | 749,592 | 7,473,353 | 953,806 | 359,881 | 5,000 | 12,565 | 7,565 | 151.30% |
| 479 PUBLIC HEALTH CENTER FUND | | | | | | | | |
| 52610000 PUBLIC HEALTH CENTER | 0 | 2,640,171 | 1,727,464 | 4,936,737 | 16,602,838 | 14,594,000 | (2,008,838) | -12.10% |
| Total 479 PUBLIC HEALTH CENTER FUND | 0 | 2,640,171 | 1,727,464 | 4,936,737 | 16,602,838 | 14,594,000 | (2,008,838) | -12.10% |
| 480 MIDVALE SENIOR CENTER FUND | | | | | | | | |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|---------------------|-----------------|
| 480 MIDVALE SENIOR CENTER FUND | | | | | | | | |
| 52620000 MIDVALE SENIOR CENTER (HIST) | 0 | 541,539 | 5,042,532 | 246,153 | 20,000 | 0 | (20,000) | -100.00% |
| Total 480 MIDVALE SENIOR CENTER FUND | 0 | 541,539 | 5,042,532 | 246,153 | 20,000 | 0 | (20,000) | -100.00% |
| 481 PARKS AND PW OP CENTER FUND (HIST) | | | | | | | | |
| 52630000 PARKS OPERATIONS CENTER | 0 | 0 | 5,774,192 | 43,534 | 12,943,202 | 0 | (12,943,202) | -100.00% |
| Total 481 PARKS AND PW OP CENTER FUND (HIST) | 0 | 0 | 5,774,192 | 43,534 | 12,943,202 | 0 | (12,943,202) | -100.00% |
| 482 CAPITAL THEATRE FUND | | | | | | | | |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 0 | 0 | 2,229,266 | 179,255 | 2,628,137 | 30,000 | (2,598,137) | -98.86% |
| Total 482 CAPITAL THEATRE FUND | 0 | 0 | 2,229,266 | 179,255 | 2,628,137 | 30,000 | (2,598,137) | -98.86% |
| 483 TRCC BOND PROJECTS FUND | | | | | | | | |
| 52630000 PARKS OPERATIONS CENTER | 0 | 0 | 0 | 0 | 0 | 12,580,807 | 12,580,807 | |
| 52640000 TRCC RELATED CAP MAINT PROJECTS | 0 | 0 | 0 | 0 | 4,000,000 | 4,019,849 | 19,849 | 0.50% |
| 52650000 MID-VALLEY REGIONAL CULTURAL CENTER | 0 | 0 | 0 | 0 | 0 | 36,000,000 | 36,000,000 | |
| Total 483 TRCC BOND PROJECTS FUND | 0 | 0 | 0 | 0 | 4,000,000 | 52,600,656 | 48,600,656 | 1215.02% |
| 620 FLEET MANAGEMENT FUND | | | | | | | | |
| 68000000 FLEET MANAGEMENT | 20,755,170 | 25,344,403 | 24,319,966 | 18,332,240 | 20,984,715 | 19,822,391 | (1,162,324) | -5.54% |
| Total 620 FLEET MANAGEMENT FUND | 20,755,170 | 25,344,403 | 24,319,966 | 18,332,240 | 20,984,715 | 19,822,391 | (1,162,324) | -5.54% |
| 650 FACILITIES SERVICES FUND | | | | | | | | |
| 62000000 PRINTING | 429,572 | 445,832 | 452,506 | 368,826 | 423,550 | 390,040 | (33,511) | -7.91% |
| 63000000 FACILITIES SERVICES | 7,880,470 | 10,225,042 | 9,327,205 | 8,760,381 | 11,826,374 | 11,997,281 | 170,907 | 1.45% |
| 63500000 TELECOMMUNICATIONS | 3,647,068 | 3,844,642 | 4,178,857 | 3,846,333 | 4,544,856 | 4,290,499 | (254,357) | -5.60% |
| 69000000 GOVERNMENT CENTER OPERATIONS | 5,126,879 | 4,334,375 | 4,184,315 | 4,081,424 | 4,546,543 | 4,557,361 | 10,818 | 0.24% |
| Total 650 FACILITIES SERVICES FUND | 17,083,989 | 18,849,891 | 18,142,884 | 17,056,964 | 21,341,323 | 21,235,181 | (106,142) | -0.50% |
| 680 EMPLOYEE SERVICE RESERVE FUND | | | | | | | | |
| 53000000 EMP SERV RES-HEALTH BENEFITS | 42,216,185 | 40,115,211 | 42,553,037 | 39,790,747 | 44,301,507 | 45,003,331 | 701,824 | 1.58% |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|------------------|----------------|
| 680 EMPLOYEE SERVICE RESERVE FUND | | | | | | | | |
| 53010000 EMP SERV RES-ADMINISTRATION (HIST) | 1,163,610 | 1,716,984 | 1,463,764 | 0 | 0 | 0 | 0 | |
| 53020000 EMP SERV RES-OTHER BENEFITS | 47,243,235 | 3,792,922 | 2,668,320 | 908,060 | 1,901,878 | 1,953,538 | 51,660 | 2.72% |
| 53030000 EMP SERV RES-EARLY RETIREMENT (HIST) | 17,608 | 23,985 | 0 | 0 | 0 | 0 | 0 | |
| 53040000 EMP SERV RES-WELLNESS PROGRAM | 641,195 | 395,593 | 560,801 | 708,130 | 873,287 | 868,388 | (4,899) | -0.56% |
| 53050000 EMP SERV RES-FITNESS CENTER | 158,680 | 188,355 | 196,594 | 191,194 | 198,743 | 200,692 | 1,949 | 0.98% |
| 53060000 EMP SERV RES-WORKERS COMP | 0 | 0 | 1,508,698 | 1,628,870 | 2,766,934 | 2,766,934 | 0 | 0.00% |
| Total 680 EMPLOYEE SERVICE RESERVE FUND | 91,440,513 | 46,233,050 | 48,951,213 | 43,227,000 | 50,042,349 | 50,792,883 | 750,534 | 1.50% |
| 705 SANITATION FUND (HIST) | | | | | | | | |
| 47000000 SANITATION (HIST) | 14,909,762 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total 705 SANITATION FUND (HIST) | 14,909,762 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 710 GOLF COURSES FUND | | | | | | | | |
| 37600000 MEADOWBROOK GOLF COURSE (HIST) | 1,322,602 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 37700000 MICK RILEY GOLF COURSE (HIST) | 932,348 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 37800000 MOUNTAIN VIEW GOLF COURSE (HIST) | 931,356 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 37900000 OLD MILL GOLF COURSE (HIST) | 1,352,590 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 38000000 RIVERBEND GOLF COURSE (HIST) | 1,129,278 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 38100000 SOUTH MOUNTAIN GOLF COURSE (HIST) | 1,617,606 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 38200000 GOLF COURSES | 0 | 7,090,444 | 6,995,519 | 6,828,762 | 7,679,087 | 7,860,660 | 181,573 | 2.36% |
| 38209900 GOLF CAPITAL PROJECTS | 0 | 0 | 253,452 | 308,501 | 327,494 | 457,284 | 129,790 | 39.63% |
| Total 710 GOLF COURSES FUND | 7,285,780 | 7,090,444 | 7,248,971 | 7,137,263 | 8,006,581 | 8,317,944 | 311,363 | 3.89% |
| 726 ECCLES THEATER | | | | | | | | |
| 34000000 ECCLES THEATER | 0 | 0 | 0 | 0 | 1,263,930 | 5,012,415 | 3,748,485 | 296.57% |
| Total 726 ECCLES THEATER | 0 | 0 | 0 | 0 | 1,263,930 | 5,012,415 | 3,748,485 | 296.57% |
| 730 SOLID WASTE MANAGEMNT FACILITY FUND | | | | | | | | |

Salt Lake County

2017 Mayor Proposed Budget Expenditures

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|--------------------|--------------------|----------------------|----------------------|---------------------------------|-----------------------------|-------------------|---------------|
| 730 SOLID WASTE MANAGEMNT FACILITY FUND | | | | | | | | |
| 47500000 SOLID WASTE MANAGEMNT FACILITY | 12,636,086 | 12,059,324 | 12,725,880 | 10,621,691 | 12,406,564 | 11,832,943 | (573,621) | -4.62% |
| Total 730 SOLID WASTE MANAGEMNT FACILI | 12,636,086 | 12,059,324 | 12,725,880 | 10,621,691 | 12,406,564 | 11,832,943 | (573,621) | -4.62% |
| 735 PUBLIC WORKS FUND | | | | | | | | |
| 10150000 OFFICE OF TOWNSHIP SERVICES | 0 | 0 | 0 | 0 | 0 | 1,505,367 | 1,505,367 | |
| 40500000 PLANNING AND DEVELOPMENT SERVICE | 0 | 0 | 0 | 0 | 0 | 5,912,069 | 5,912,069 | |
| 41000000 ANIMAL SERVICES | 0 | 0 | 0 | 0 | 0 | 6,074,487 | 6,074,487 | |
| 44000000 PUBLIC WORKS OPERATIONS | 0 | 0 | 0 | 0 | 0 | 24,837,383 | 24,837,383 | |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 0 | 0 | 0 | 0 | 0 | 2,722,451 | 2,722,451 | |
| 50200000 MUNICIPAL SERVICES - STAT AND GENL | 0 | 0 | 0 | 0 | 0 | 2,008,830 | 2,008,830 | |
| 56000000 MUNICIPAL SERVICES CAPITAL IMP | 0 | 0 | 0 | 0 | 0 | 2,613,992 | 2,613,992 | |
| Total 735 PUBLIC WORKS FUND | 0 | 0 | 0 | 0 | 0 | 45,674,579 | 45,674,579 | |
| 995 OPEB TRUST FUND | | | | | | | | |
| 53080000 OPEB ADMINISTRATION | 0 | 0 | 0 | 4,241,685 | 6,036,534 | 6,036,534 | 0 | 0.00% |
| Total 995 OPEB TRUST FUND | 0 | 0 | 0 | 4,241,685 | 6,036,534 | 6,036,534 | 0 | 0.00% |
| Report Total | 928,357,786 | 820,084,710 | 1,038,194,801 | 1,037,716,793 | 1,333,946,499 | 1,362,150,193 | 28,203,694 | 2.11% |

2017 Capital Project Request

| Sum of COST ESTIMATE Department Description | REQUEST TYPE | | |
|--|----------------------|-----------------------|-----------------------|
| | New Request | Re-Budget | Grand Total |
| 1070990000 Parks & Rec Capital Improvemnt | 527,905.00 | 3,782,826.00 | 4,310,731.00 |
| 1099000000 Mayor Managed Capital Projects | | 474,702.00 | 474,702.00 |
| 2150990000 Health Capital Projects | 164,665.00 | 400,633.00 | 565,298.00 |
| 2500990000 Library Capital Projects | 6,073,570.00 | 2,857,188.00 | 8,930,758.00 |
| 3500990000 Center for the Arts Captl Proj | 766,197.00 | 714,342.00 | 1,480,539.00 |
| 3510990000 Clark Planetarium Capital Proj | 485,774.00 | | 485,774.00 |
| 3550990000 Salt Palace Capital Projects | 2,370,479.00 | 905,000.00 | 3,275,479.00 |
| 3552990000 South Towne Capital Projects | 277,445.00 | | 277,445.00 |
| 3560990000 Equestrian Park Capital Proj | 140,800.00 | | 140,800.00 |
| 3630990000 Parks Equip Replacement | 350,000.00 | | 350,000.00 |
| 3640990000 Rec Equip Replacement | 750,000.00 | | 750,000.00 |
| 3820990000 Golf Capital Projects | 307,494.00 | 149,790.00 | 457,284.00 |
| 4550000000 Class B Roads Projects | 1,900,000.00 | 2,618,163.00 | 4,518,163.00 |
| 4610000000 Flood Control Projects | 2,055,482.00 | 1,177,012.00 | 3,232,494.00 |
| 4750990000 Solid Waste Capital Projects | 161,250.00 | | 161,250.00 |
| 5036000000 Excise Tax Road Rev Bond Proj | | 8,061,868.00 | 8,061,868.00 |
| 5037000000 Excise Tax Road Bond Unincorp. | | 3,936,773.00 | 3,936,773.00 |
| 5045000000 Downtown DA Facility Constr | | 51,849,182.00 | 51,849,182.00 |
| 5050000000 Capital Improvements | 5,918,764.00 | 4,593,072.65 | 10,511,836.65 |
| 5260000000 MBA: Fleet Building | | 12,565.00 | 12,565.00 |
| 5261000000 MBA: Public Health Center | | 14,594,000.00 | 14,594,000.00 |
| 5263000000 Parks & PW Operations Center | | 12,580,807.00 | 12,580,807.00 |
| 5264000000 TRCC Related Capital Maintenance Projects | 4,019,849.00 | | 4,019,849.00 |
| 5265000000 Mid-Valley Regional Cultural Center | 36,000,000.00 | | 36,000,000.00 |
| 5320000000 Capitol Theatre Capital Projec | 30,000.00 | | 30,000.00 |
| 5345000000 Financial System Project 2011 | | 163,661.00 | 163,661.00 |
| 5541000000 Lodestone Regional Park | | 469,507.00 | 4 |
| 5542000000 Southwest Regional Park | | 116,624.00 | 116,624.00 |
| 5545000000 Jordon River Trail - Park | | 5,033,928.00 | 5,033,928.00 |
| 5546000000 Parley's Trail - Park | | 6,458,493.00 | 6,458,493.00 |
| 5600000000 Municipal Services Capital Imp | 2,008,731.00 | 580,261.00 | 2,588,992.00 |
| 6050990000 Information Svcs Capital Proj | 1,366,050.00 | | 1,366,050.00 |
| 7300990000 Tax Admin. Capital Projects | | 2,132,567.00 | 2,132,567.00 |
| Grand Total | 65,674,455.00 | 123,662,964.65 | 189,337,419.65 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|---|--|--------------------|-----------------|-----------------|--|--------------|---------------------|
| 110 | 110 General Fund Capital Project Totals: | 1099000000 | 677010 | IJIS | Salt Lake County Integrated Justice Infomraiton Syste, | Re-Budget | 474,702.00 |
| Re-Budget Total | | | | | | | 474,702.00 |
| 110 | 110 General Fund Capital Project Totals: | 6050990000 | 615035 | IS_PROJECTS | Technology Improvement Plan | New Request | 1,366,050.00 |
| New Request Total | | | | | | | 1,366,050.00 |
| 110 General Fund Capital Project Totals: Total | | | | | | | 1,840,752.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Partial Roof Replacement - Phase 1 | Re-Budget | 355,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Upgrade Cooling Towers 1-4 | Re-Budget | 425,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Air Wall Re-Alignment | Re-Budget | 125,000.00 |
| Re-Budget Total | | | | | | | 905,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607010 | TBD | Emergency Exit Ramp | New Request | 128,500.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607010 | TBD | Security Gates & Fence | New Request | 128,500.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607010 | TBD | Service Drive Repair | New Request | 19,500.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Fiber Retrofit Phase I | New Request | 264,375.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | SP0075 | Floor Repair - Phase II | New Request | 38,850.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Overhang Repair | New Request | 38,850.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Personnel Doors - Dock | New Request | 150,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Restroom Upgrade | New Request | 459,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Sound System - Phase I | New Request | 300,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Truss Seal | New Request | 64,750.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Waterless Urinals | New Request | 83,525.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 607015 | TBD | Wooden Door Replacement | New Request | 160,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 615035 | SP_SM_EQUIP | SPCC Small Equipment | New Request | 300,000.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 639025 | TBD | Kitchen Expansion Study | New Request | 17,900.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 663005 | SPCOVHD | OVERHEAD | New Request | 66,729.00 |
| 180 | 180 Rampton Salt Palace Conv Ctr Capital Project Totals: | 3550990000 | 679020 | SP_LG_EQUIP | SPCC Large Equipment | New Request | 150,000.00 |
| New Request Total | | | | | | | 2,370,479.00 |
| 180 Rampton Salt Palace Conv Ctr Capital Project Totals: Total | | | | | | | 3,275,479.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607010 | PAR15_DIVPK01 | Multiple Parks - Signage | Re-Budget | 28,522.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607010 | PAR16TNP03 | Tanner Park - Irrigation System | Re-Budget | 236,004.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | PAR16DDRC04 | Dimple Dell Rec - Pool Lights | Re-Budget | 106,854.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | CPM14MJRC_001 | Marv Jenson Rec Center - ADA Modifications Family Change | Re-Budget | 39,986.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | PAR15_DIVRC01 | Multiple Recreation Centers - Signage | Re-Budget | 36,456.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | CPM14SLCSC_001 | SLC Sports Complex - Epoxy Locker Rm Floors | Re-Budget | 40,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | PAR15_SURC01 | Sorenson Unity - Chemical Storage | Re-Budget | 50,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | PAR15_SURC02 | Sorenson Unity - Gym Floors | Re-Budget | 400,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | PAR15_SLSC02 | SPORTS COMPLEX RINK BOILERS | Re-Budget | 58,837.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 639025 | PAR15_DDPK02 | DDRP - Poulson House Roofing | Re-Budget | 40,800.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 639025 | PAR16PRDV03 | Off Leash Dog Park - Implementation Plan | Re-Budget | 250,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 639025 | PAR16PRDV01 | P&R Division - ADA Self-Evaluation | Re-Budget | 230,255.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 639025 | PAR16PRDV02 | P&R Division - Facility Conditions Assessments | Re-Budget | 140,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 639025 | PAR15_WBPK01 | Welby Regional Park Environment Study | Re-Budget | 82,600.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 673005 | CPI14BST_001 | Bonneville Shoreline Trail - Acquire Land | Re-Budget | 250,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 673020 | PAR16JLRC01 | JL Sorensen Rec Center - Multipurpose Field | Re-Budget | 403,415.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 673020 | PAR15_BSTOY01 | Mt Olympus Trailhead - Remodel | Re-Budget | 817,032.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 673020 | PAR16OQPK01 | Oquirrh Park - Skate Park Parking Lot | Re-Budget | 572,065.00 |
| Re-Budget Total | | | | | | | 3,782,826.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607010 | PART17BCPK01 | BIG COTTONWOOD PARK - STORM DRAIN | New Request | 25,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607010 | PART17CWPK01 | CRESTWOOD PARK - CONCRETE REPAIR | New Request | 50,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607010 | PART17WSPK01 | WESTERN SPRINGS - PLAYGROUND SURFACING | New Request | 50,000.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|---|--|--------------------|-----------------|-----------------|--|--------------|---------------------|
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 607015 | PART17MGRC01 | MAGNA REC CENTER - LOCKER ROOM FLOORS | New Request | 60,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 629025 | PART17TVPL01 | TAYLORSVILLE POOL - SAND FILTERS | New Request | 40,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 663005 | PART17OVHD | PARKS & RECREATION TRCC OVERHEAD | New Request | 81,905.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 1070990000 | 675010 | PART17FMAQ01 | FAIRMONT - REPLACE (2) POOL AHU REPLACEMENT | New Request | 221,000.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 3630990000 | 615035 | TBD | PARK EQUIPMENT REPLACEMENT | New Request | 338,020.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 3630990000 | 663005 | PART17PKEQ01 | PARK EQUIPMENT OVERHEAD | New Request | 11,980.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 3640990000 | 615035 | TBD | RECREATION EQUIPMENT REPLACEMENT | New Request | 724,342.00 |
| 181 | 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: | 3640990000 | 663005 | PART17RCEQ01 | RECREATION EQUIPMENT OVERHEAD | New Request | 25,658.00 |
| New Request Total | | | | | | | 1,627,905.00 |
| 181 Trcc:Tourism,Rec,Cultrl,Conven Capital Project Totals: Total | | | | | | | 5,410,731.00 |
| 182 | 182 South Towne Exposition Center Capital Project Totals: | 3552990000 | 607010 | TBD | Slurry Seal - Phase II | New Request | 45,031.00 |
| 182 | 182 South Towne Exposition Center Capital Project Totals: | 3552990000 | 607015 | TBD | New Coils - Phase II | New Request | 48,939.00 |
| 182 | 182 South Towne Exposition Center Capital Project Totals: | 3552990000 | 607015 | TBD | Truss Paint | New Request | 16,500.00 |
| 182 | 182 South Towne Exposition Center Capital Project Totals: | 3552990000 | 615035 | ST_SM_EQUIP | STEC Small Equipment | New Request | 100,000.00 |
| 182 | 182 South Towne Exposition Center Capital Project Totals: | 3552990000 | 663005 | ST_ADMIN | OVERHEAD | New Request | 16,975.00 |
| 182 | 182 South Towne Exposition Center Capital Project Totals: | 3552990000 | 679020 | ST_LG_EQUIP | STEC Large Equipment | New Request | 50,000.00 |
| New Request Total | | | | | | | 277,445.00 |
| 182 South Towne Exposition Center Capital Project Totals: Total | | | | | | | 277,445.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0055AH | AH-Lobby Renovation | Re-Budget | 62,829.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0003CA | CFA-Signage | Re-Budget | 26,614.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0043CT | CT-Historic Terra-Cotta Facade Phase II | Re-Budget | 203,736.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0048CT | PFF-CT Grand Drape replacement | Re-Budget | 222,300.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0026RW | PFF-RW Grand Drape Automation Phase II | Re-Budget | 49,563.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 615035 | CFA_0004CA | CFA-Equipment Replacement | Re-Budget | 83,588.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 679005 | CFA_0008CA | CFA- 2-Way radio systems upgrade | Re-Budget | 65,712.00 |
| Re-Budget Total | | | | | | | 714,342.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0028RW | RW-Jeanne Wagner House Light Replacement Phase I | New Request | 45,325.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0029RW | RW-Lobby Carpet Replacement | New Request | 188,495.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 607015 | CFA_0027RW | RW-Mezzanine Studio Floor Replacement | New Request | 88,353.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 615020 | CFA_0009CA | CFA-IT Equipment Replacement | New Request | 110,200.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 615035 | CFA_0004CA | CFA-Operational Equipment Replacement | New Request | 44,500.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 625010 | CFA_0012CA | CFA-Access Control Improvements Phase I | New Request | 19,320.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 625010 | CFA_0010CA | CFA-IT Infrastructure Improvements | New Request | 31,476.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 639025 | CFA_0011CA | CFA-Facilities Assesment | New Request | 53,500.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 663005 | CFA_CAP_OVERHEA | OVERHEAD | New Request | 115,278.00 |
| 185 | 185 Fine Arts Fund Capital Project Totals: | 3500990000 | 675010 | CFA_0023RW | RW-Lobby Renovation Phase II | New Request | 69,750.00 |
| New Request Total | | | | | | | 766,197.00 |
| 185 Fine Arts Fund Capital Project Totals: Total | | | | | | | 1,480,539.00 |
| 186 | 186 Equestrian Park Fund Capital Project Totals: | 3560990000 | 623005 | TBD | New Manure and Disposal Bins | New Request | 115,800.00 |
| 186 | 186 Equestrian Park Fund Capital Project Totals: | 3560990000 | 639035 | TBD | EPEC Equipment | New Request | 25,000.00 |
| New Request Total | | | | | | | 140,800.00 |
| 186 Equestrian Park Fund Capital Project Totals: Total | | | | | | | 140,800.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | FP140006 | Jordan River Trash Boom | Re-Budget | 99,962.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | FP140005 | Little Dell Dam Maint | Re-Budget | 70,050.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP150001 | Bingham Ck Improvements 1300 W - 1700 W | Re-Budget | 240,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP160007 | Emigration Ck Flooding at Wilson Ave | Re-Budget | 50,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP160005 | NJC Channel Improvement Projects | Re-Budget | 1,000.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|--|---|--------------------|-----------------|-----------------|--|--------------|---------------------|
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | FP140002 | Hidden Hollow Staging Area | Re-Budget | 250,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | FPXX1003 | Flood Control Small Projects | Re-Budget | 5,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | FPXX1002 | Misc Right of Way and Settlements | Re-Budget | 100,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP160002 | Willow Ck Channel below 11150 S (Audubon Property) | Re-Budget | 50,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 673010 | EFCFP150001 | Bingham Ck Improvements 1300 W - 1700 W | Re-Budget | 50,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 683020 | FV\$130004 | 5400 S SD Replacement (1300 W to JR) | Re-Budget | 200,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 683020 | EFCFP150003 | Coon Ck/Harkers Crk SD Project (Piped System 3500 S) | Re-Budget | 1,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 683020 | FP14001 | Surplus Canal Deficiency Rehabilitaion | Re-Budget | 60,000.00 |
| Re-Budget Total | | | | | | | 1,177,012.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP17NEW | BBC Bridge at Walker Lane | New Request | 50,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP17NEW | Flood Control Facility Inspections | New Request | 100,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCPXX1003 | Flood Control Small Projects | New Request | 50,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 631020 | EFCFP160002 | Willow Ck Channel below 11150 S (Audubon Property) | New Request | 400,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 673010 | FP140001 | Surplus Canal Deficiency Rehabilitation | New Request | 50,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 677005 | EFCFPXX1000 | Flood Control Projects Overhead and Other | New Request | 82,269.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 677005 | EFCFPXX1001 | Midvale Channel Debt Service | New Request | 173,213.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 683020 | EFCFP17NEW | Herriman Interlocal - Copper Creek | New Request | 700,000.00 |
| 250 | 250 Flood Control Fund Capital Project Totals: | 4610000000 | 683020 | FP14001 | Surplus Canal Deficiency Rehabilitaion | New Request | 450,000.00 |
| New Request Total | | | | | | | 2,055,482.00 |
| 250 Flood Control Fund Capital Project Totals: Total | | | | | | | 3,232,494.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 629020 | EFCCB150001 | 8000 West (SR201 to 4700 S) | Re-Budget | 1,209,140.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 631010 | EFCCB150002 | 7200 West Bridge at USL Canal | Re-Budget | 162,766.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 631010 | CJ5130002 | 1950 E Culvert Replacement | Re-Budget | 4,900.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 631010 | CB140003 | Achillies Dr Culvert at Neffs | Re-Budget | 549,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ3090002 | 7200 West (SR 201-3500 S) | Re-Budget | 44,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ_040014 | Rose Canyon Rd | Re-Budget | 410,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ5130001 | 2300 E I-80-3900 S | Re-Budget | 140,482.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ2130004 | 4700 South | Re-Budget | 97,875.00 |
| Re-Budget Total | | | | | | | 2,618,163.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 607005 | EFCCBXX1005 | Janitorial Supplies | New Request | 400.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 621015 | EFCCBXX1006 | Water & Sewer | New Request | 1,100.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 631010 | EFCCBXX1004 | Misc Non-Cap Bridges and Culverts | New Request | 10,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 631010 | CB140003 | Achillies Dr Culvert at Neffs | New Request | 100,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 639025 | EFCCBXX1002 | Other Professional Fees | New Request | 8,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 661010 | EFCCBXX1003 | Interest | New Request | 2,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 663005 | EFCCBXX1004 | Overhead/Indirect | New Request | 122,986.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 673010 | EFCCBXX1005 | Misc Right of Way | New Request | 10,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 673010 | TBD | 10000 S 2700 E Safety Improvement | New Request | 280,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | EFCCBXX1007 | Misc Road Improv Projects | New Request | 10,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | TBD | Western Drive Sidewalk Magna | New Request | 71,600.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | TBD | 10000 S 2700 E Safety Improvement | New Request | 500,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | EFCCBXX1006 | Misc Traffic Studies | New Request | 50,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ_040014 | Rose Canyon Rd | New Request | 453,914.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ5130001 | 2300 E I-80-3900 S | New Request | 250,000.00 |
| 270 | 270 Class B & Collector Road Fund Capital Project Totals: | 4550000000 | 683005 | CJ2130004 | 4700 South | New Request | 30,000.00 |
| New Request Total | | | | | | | 1,900,000.00 |
| 270 Class B & Collector Road Fund Capital Project Totals: Total | | | | | | | 4,518,163.00 |
| 340 | 340 State Tax Administration Levy Capital Project Totals: | 7300990000 | 677010 | PROPERTY_TAX_SY | Property Tax System | Re-Budget | 2,132,567.00 |
| Re-Budget Total | | | | | | | 2,132,567.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|--|--|--------------------|-----------------|-----------------|---|--------------|---------------------|
| 340 State Tax Administration Levy Capital Project Totals: Total | | | | | | | 2,132,567.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607010 | LIB2016WHITLOT | Whitmore - Parking Lot resurface | Re-Budget | 141,250.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016BC | BINGHAM CREEK - Children's Area | Re-Budget | 101,973.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016SANDY | SANDY - Roof Shingle Replacement | Re-Budget | 24,338.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016WHITELEV | WHITMORE - Upgrade elevator | Re-Budget | 99,190.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016LIGHTING | LIGHT PROJECTS | Re-Budget | 83,803.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016SMITH | SMITH - Carpet / Consultant / Children's Area | Re-Budget | 84,250.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 625010 | LIB2015DRAPER | DRAPER BOILERS | Re-Budget | 28,343.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 625010 | LIB2015SMITH | Smith - Staff Work Area Remodel ADA | Re-Budget | 18,398.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 673005 | LIB2016KEARNS | Kearns - Land Purchase | Re-Budget | 2,000,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 675010 | LIB2015WVCHVAC | West Valley HVAC | Re-Budget | 275,643.00 |
| Re-Budget Total | | | | | | | 2,857,188.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607010 | LIB2017PARKING | PARKING LOT OVERLAYS | New Request | 185,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017BCR-ROOF | BINGHAM CREEK LIBRARY - RE-ROOF | New Request | 50,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017BCRSTUDY | BINGHAM CREEK LIBRARY STUDY ROOMS | New Request | 40,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017KEYCARD | KEY CARD ACCESS | New Request | 30,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017DRAPER | REPLACE CARPET | New Request | 75,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017S.JORDAN | REPLACE CARPET | New Request | 75,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017TAY | REPLACE CARPET | New Request | 75,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017RIVROOF | RE-ROOF | New Request | 35,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017HUN-ROOF | RE-ROOF AND SKYLIGHT | New Request | 231,500.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017RIV | RTU REPLACEMENT/CONTROL UPGRADE | New Request | 125,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017BCR-RTU | RTU REPLACEMENT/CONTROL UPGRADE | New Request | 125,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2017WHI | UPGRADE ELECTRICAL SYSTEM | New Request | 70,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016LIGHTING | LIGHT PROJECTS | New Request | 150,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 607015 | LIB2016SMITH | SMITH - Carpet / Consultant / Children's Area | New Request | 25,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 615035 | LIB2017SECURITY | SECURITY CAMERAS | New Request | 150,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 623005 | LIB2017XERISCAP | XERISCAPING AT VARIOUS LIBRARIES | New Request | 25,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 625010 | LIB2017SOLARPV | SOLAR PV EXPANSION | New Request | 65,000.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 639010 | LIB2017FCA | FACILITY CONDITION ASSESSMENTS | New Request | 16,003.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 663070 | LIB2017INDIRECT | OVERHEAD | New Request | 26,067.00 |
| 360 | 360 Library Fund Capital Project Totals: | 2500990000 | 677005 | LIB2017KEARNS | KEARNS - NEW BUILDING | New Request | 4,500,000.00 |
| New Request Total | | | | | | | 6,073,570.00 |
| 360 Library Fund Capital Project Totals: Total | | | | | | | 8,930,758.00 |
| 370 | 370 Health Fund Capital Project Totals: | 2150990000 | 607015 | EHS | Replace the HVAC Unit | Re-Budget | 400,633.00 |
| Re-Budget Total | | | | | | | 400,633.00 |
| 370 | 370 Health Fund Capital Project Totals: | 2150990000 | 607015 | HLT2017INDIRECT | Indirect Costs | New Request | 5,290.00 |
| 370 | 370 Health Fund Capital Project Totals: | 2150990000 | 607015 | HLT2017RTU | Replace mechanical roof top unit | New Request | 159,375.00 |
| New Request Total | | | | | | | 164,665.00 |
| 370 Health Fund Capital Project Totals: Total | | | | | | | 565,298.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 663070 | CP_Indirectcost | Indirect Cost/Capital Project | New Request | 28,012.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 675010 | Exhibits_Reeng | CP EXHIBITS RE-ENGINEERING (O-ATK) | New Request | 37,500.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 675010 | Exhibits_Reeng | CP Exhibits Re-engineering (Phase 3) | New Request | 100,000.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 675010 | Exhibits_Reeng | CP EXHIBITS RE-ENGINEERING PH 3 (STATE OF UT) | New Request | 9,750.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 679005 | CP_DOMESEATING | Dome Theatre Seating | New Request | 90,690.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 679020 | CP_DOMEQUIP | Digistar/Graphics Processors 1 | New Request | 100,500.00 |
| 390 | 390 Planetarium Fund Capital Project Totals: | 3510990000 | 679020 | CP_RENDERFARM | Render Farm Replacement/Upgrade | New Request | 119,322.00 |
| New Request Total | | | | | | | 485,774.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|---|--|--------------------|-----------------|-----------------|--|--------------|----------------------|
| 390 Planetarium Fund Capital Project Totals: Total | | | | | | | 485,774.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5036000000 | 685060 | EXCISE_TAX_PROJ | Excise Tax Road Bond Projects | Re-Budget | 8,061,868.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 629020 | EFCTB160002 | Magna Pedestrian Crossing | Re-Budget | 5,000.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | EFCTB150001 | 3900 S SHOULDER IMPROVEMENTS | Re-Budget | 51,500.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | EFCTB160001 | Millcreek Cyn Uphill Bike/Wall | Re-Budget | 111,662.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | TB140001 | 8400 West Pedestrian Overpass | Re-Budget | 2,592,000.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | TB140002 | Magna Livable Streets | Re-Budget | 1,000.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | TB140004 | 900 E Safety Improvements 3300 S to 3900 S | Re-Budget | 222,000.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | TB140005 | Kearns Township On-road Bike Improvements | Re-Budget | 243,000.00 |
| 426 | 426 Excise Tax Road Rev Bond Proje Capital Project Totals | 5037000000 | 683005 | TB140006 | Emigration Canyon Transportation Study | Re-Budget | 710,611.00 |
| Re-Budget Total | | | | | | | 11,998,641.00 |
| 426 Excise Tax Road Rev Bond Proje Capital Project Totals: Total | | | | | | | 11,998,641.00 |
| 431 | 431 Park Bond Projects Capital Project Totals: | 5541000000 | 673020 | BND13_LODESTONE | Lodestone Park - Park Development, Phase 2 | Re-Budget | 469,507.00 |
| 431 | 431 Park Bond Projects Capital Project Totals: | 5542000000 | 673020 | BND13_SOUTHWEST | Southwest Regional Park - Park Development, Phase 1 | Re-Budget | 116,624.00 |
| 431 | 431 Park Bond Projects Capital Project Totals: | 5545000000 | 673020 | BND13_JORDANRIV | Jordan River Trail - Trail Development | Re-Budget | 5,033,928.00 |
| 431 | 431 Park Bond Projects Capital Project Totals: | 5546000000 | 673020 | BND13_PARLEYS | Parleys Creek Trail - Trail Development | Re-Budget | 6,458,493.00 |
| Re-Budget Total | | | | | | | 12,078,552.00 |
| 431 Park Bond Projects Capital Project Totals: Total | | | | | | | 12,078,552.00 |
| 445 | 445 Dist Attorney Fac Construction Capital Project Totals: | 5045000000 | 673005 | 5045BLDG | District Attorney Buildings | Re-Budget | 51,849,182.00 |
| Re-Budget Total | | | | | | | 51,849,182.00 |
| 445 Dist Attorney Fac Construction Capital Project Totals: Total | | | | | | | 51,849,182.00 |
| 447 | 447 PeopleSoft Implementation Fund Capital Project Totals | 5345000000 | 677010 | PEOPLESOFT | Financial System Project | Re-Budget | 163,661.00 |
| Re-Budget Total | | | | | | | 163,661.00 |
| 447 PeopleSoft Implementation Fund Capital Project Totals: Total | | | | | | | 163,661.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607010 | TBD | EOC HVAC REMODEL | Re-Budget | 896,989.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 76AG | AGE - SIGNAGE UPGRADE | Re-Budget | 31,556.68 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 087C | CGC - WAYFINDING / SIGNAGE | Re-Budget | 57,053.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 073C | PARKING STRUCTURE WATERPROOFING PH 3 | Re-Budget | 165,617.70 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 111C | SECURITY COUNTER UPGRADE | Re-Budget | 25,186.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 115C | Stairs / Escalator replacement | Re-Budget | 238,547.50 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | TBD | Liberty HVAC Replacement | Re-Budget | 168,072.04 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | YSV29 | Roof replacement: Admin Counselling Boys Juvenile Rec'g C | Re-Budget | 217,534.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 75SH | ADC Water Softner Upgrade (Rebudget) | Re-Budget | 17,708.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | fac121c | Magnetic Door Lock Repair | Re-Budget | 15,091.78 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 54SH | Metro Jail Ceiling Insulation & Tectum Replacement (Rebudg | Re-Budget | 32,155.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 52SH | Metro Jail Control Room / Security Electronics Upgrade (Rebu | Re-Budget | 1,818,886.95 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC128C | Exterior Lighting Replacement | Re-Budget | 125,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 615035 | GC140001 | Streamflow Gaging System Upgrade | Re-Budget | 32,210.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 623005 | CI_090002 | Water Quality Sampling Stations | Re-Budget | 39,793.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 631020 | GC140002 | Jordan River Debris and Trash Boom Collection System | Re-Budget | 3,976.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 639010 | 003SA | COUNTY WIDE - AUDITS OF BUILDING SYSTEMS (PHASE | Re-Budget | 169,688.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 639025 | CJS01 | Consultant for CJS Building | Re-Budget | 70,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 673020 | EFCGC 160001 | Jordan River 1700 S Channel Realignment | Re-Budget | 129,004.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 673020 | GC140004 | Jordan River Murray/Taylorville Restoration | Re-Budget | 160,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 673020 | CI_080027 | Jordan River Stabilization & Ecosystem Enhancement at Bing | Re-Budget | 50,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 673020 | GC140005 | Winchester St. Bridge Hazard | Re-Budget | 129,004.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|---|--|--------------------|-----------------|-----------------|--|--------------|----------------------|
| Re-Budget Total | | | | | | | 4,593,072.65 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF91 | ADC Metro Jail parking slurry seal and maintenance | New Request | 79,465.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF94 | ADC Security update for Public Lobbies | New Request | 38,850.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC131C | CGC - Heating/Cooling Piping evaluation | New Request | 45,325.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC133C | CGC CONCRETE MAINTENANCE | New Request | 28,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC120C | CGC General Door Repair PH 2 | New Request | 25,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 080C | CGC Phase 5 overlay | New Request | 24,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC129C | CGC RENOVATE PUBLIC RESTROOM S BLDG 3RD FLR | New Request | 82,500.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 107C | CGC REPLACE CARPET 1st and 2nd floor North | New Request | 113,468.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | YSV30 | CHRISTMAS BOX KITCHEN REMODEL PH 2 | New Request | 14,513.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC130C | COUNCIL CHAMBER HVAC | New Request | 20,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC132C | DAYCARE REMODEL PH 2 | New Request | 27,500.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | AGE2017FNCREM | Friendly Neighborhood Center Remodel | New Request | 66,850.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 2017CGCMaster | GOVERNMENT CENTER MASTER PLANNING | New Request | 50,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC127C | Government Center Parking Structure Elevator Modernization | New Request | 255,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | AGE2017KNAROOF | KEARNS SC-MEMBRANE ROOF REPLACEMENT | New Request | 61,182.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | AGE2017LIAROOF | LIBERTY SC-ROOF REPLACEMENT AND WINDOW DETEL | New Request | 97,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC135C | Monument Sign and Building Sign | New Request | 21,353.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | AGE2017MOAROOF | MT. OLYMPUS-MEMBRANE ROOF NEEDS TO BE REPLAC | New Request | 54,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF88 | Oxbow Chiller Replacement | New Request | 411,059.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF89 | Oxbow Jail Kitchen air handler replacement | New Request | 13,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF90 | Oxbow Jail north road seal and repair | New Request | 27,678.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 073C | PARKING STRUCTURE WATERPROOFING PH 4 | New Request | 100,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | YSV2017ROOFII | PHASE II ROOF MAINTENANCE FOR GGH & BGH. ADD AV | New Request | 117,691.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 48SH | Sheriff's Office Building HVAC Repair / Upgrade | New Request | 2,219,661.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF92 | Sheriff's Office Building Road Seal Coat | New Request | 28,107.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | SHF93 | Special Ops Parking lot resurfacing (east side) | New Request | 31,200.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | YSV2017LOCK | UPDATE DOORS & LOCK | New Request | 127,214.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | 75SH | Water Softner Upgrade ADC | New Request | 46,226.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607015 | FAC128C | Exterior Lighting Replacement | New Request | 125,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 607040 | AGE2017TEABAT | TENTH EAST-CEILING ASBESTOS ABATEMENT | New Request | 283,500.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 639010 | FAC125C | Facility Condition Assessments/Energy Management Audits | New Request | 150,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 663055 | NK010 | Indirect Cost | New Request | 175,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 677010 | FAC126C | Upgrade Exterior Cameras to IP -CGC | New Request | 176,120.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | 695005 | NK010 | CONTINGENCY | New Request | 280,000.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | TBD | FAC136C | ECC Security upgrades to facility | New Request | 172,125.00 |
| 450 | 450 Capital Improvements Fund Capital Project Totals: | 5050000000 | TBD | FAC137C | Phase II of HVAC Project | New Request | 331,177.00 |
| New Request Total | | | | | | | 5,918,764.00 |
| 450 Capital Improvements Fund Capital Project Totals: Total | | | | | | | 10,511,836.65 |
| 478 | 478 Mba: Fleet Building Capital Project Totals: | 5260000000 | 677005 | TH60 | Fleet Building | Re-Budget | 12,565.00 |
| Re-Budget Total | | | | | | | 12,565.00 |
| 478 Mba: Fleet Building Capital Project Totals: Total | | | | | | | 12,565.00 |
| 479 | 479 Mba: Public Health Ctr Bond Pr Capital Project Totals: | 5261000000 | 677005 | HEALTH_BUILDING | HEALTH CENTER | Re-Budget | 303,000.00 |
| 479 | 479 Mba: Public Health Ctr Bond Pr Capital Project Totals: | 5261000000 | 677005 | HLT_SLC | HEALTH CENTER | Re-Budget | 14,291,000.00 |
| Re-Budget Total | | | | | | | 14,594,000.00 |
| 479 Mba: Public Health Ctr Bond Pr Capital Project Totals: Total | | | | | | | 14,594,000.00 |
| 481 | 481 Parks & PW Operations Center Capital Project Totals: | 5263000000 | 677005 | CAP15_PRKOPBLD | Parks & Public Works Operations Center | Re-Budget | 12,580,807.00 |
| Re-Budget Total | | | | | | | 12,580,807.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|---|--|--------------------|-----------------|-----------------|--|--------------|----------------------|
| 481 Parks & PW Operations Center Capital Project Totals: Total | | | | | | | 12,580,807.00 |
| 482 | 482 Capitol Theatre Capital Projec Capital Project Totals: | 5320000000 | 675010 | THEATRERENWBLD | CT-Capitol Theatre Renovation Phase II Planning | New Request | 30,000.00 |
| New Request Total | | | | | | | 30,000.00 |
| 482 Capitol Theatre Capital Projec Capital Project Totals: Total | | | | | | | 30,000.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 607010 | TBD | Outdoor Arena Footing | New Request | 150,000.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 607010 | TBD | Parking Lot Repair | New Request | 255,000.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 607015 | CFA_0055AH | AH-Lobby Renovation Phase II | New Request | 1,006,476.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 607015 | CFA_0043CT | CT-Historic Terra-Cotta Facade Phase III | New Request | 400,000.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 607015 | TBD | Sound System | New Request | 13,260.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 623005 | TBD | Access Card Reader & Gate | New Request | 34,800.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 673020 | TBD | Attendant Booth & Gates | New Request | 176,250.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 673020 | TBD | RV Parking | New Request | 742,080.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 675010 | CFA_0055AH | AH-Lobby Renovation Phase III | New Request | 894,108.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5264000000 | 677005 | TBD | Remove and Replace Metal Stalls - Barns 400, 500, 600 | New Request | 347,875.00 |
| 483 | 483 TRCC Bond Projects Fund Capital Project Totals: | 5265000000 | TBD | CFA_001MW | Mid Valley Regional Cultural Center | New Request | 36,000,000.00 |
| New Request Total | | | | | | | 40,019,849.00 |
| 483 TRCC Bond Projects Fund Capital Project Totals: Total | | | | | | | 40,019,849.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | PAR16MBGC01 | Meadowbrook GC - HVAC | Re-Budget | 50,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | PAR16OMGC02 | Old Mill GC - HVAC | Re-Budget | 50,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | PAR16SMGC01 | South Mountain GC - HVAC | Re-Budget | 49,790.00 |
| Re-Budget Total | | | | | | | 149,790.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607010 | TBD | OLD MILL GC - MAINTENANCE NETTING | New Request | 10,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607010 | TBD | OLD MILL GC - REPLACE POND AERATORS | New Request | 10,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607010 | TBD | RIVERBEND GC - ASPHALT OVERLAY CART PATHS, PHA | New Request | 50,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607010 | TBD | SOUTH MOUNTAIN - CART PATHS, PH2 | New Request | 40,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607010 | TBD | SOUTH MOUNTAIN GC - REPLACE SAND | New Request | 15,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | TBD | MEADOWBROOK - REPLACE MAU | New Request | 24,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | TBD | MEADOWBROOK GC - REPLACE CARPET | New Request | 25,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | TBD | MEADOWBROOK GC - REPLACE DRAINS | New Request | 20,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | TBD | MOUNTAINVIEW GC -CLUBHOUSE RESTROOMS | New Request | 36,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | TBD | OLD MILL GC - CLUBHOUSE REPAIRS | New Request | 30,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 607015 | TBD | RIVERBEND GC - REPLACE FIRE ALARM | New Request | 10,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 623005 | TBD | MOUNTAIN VIEW GC - XERISCAPE CLUB HOUSE | New Request | 30,000.00 |
| 710 | 710 Golf Courses Fund Capital Project Totals: | 3820990000 | 663005 | PARG17OVHD | GOLF - OVERHEAD | New Request | 7,494.00 |
| New Request Total | | | | | | | 307,494.00 |
| 710 Golf Courses Fund Capital Project Totals: Total | | | | | | | 457,284.00 |
| 730 | 730 Solid Waste Managemnt Facility Capital Project Totals: | 4750990000 | 135005 | LF Asphalt | Landfill Asphalt Repairs | New Request | 50,000.00 |
| 730 | 730 Solid Waste Managemnt Facility Capital Project Totals: | 4750990000 | 135005 | Litter Fence | Litter Fence | New Request | 56,250.00 |
| 730 | 730 Solid Waste Managemnt Facility Capital Project Totals: | 4750990000 | 135005 | TS Asphalt | Transfer Station asphalt repairs | New Request | 55,000.00 |
| New Request Total | | | | | | | 161,250.00 |
| 730 Solid Waste Managemnt Facility Capital Project Totals: Total | | | | | | | 161,250.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 623005 | EFCMC150001 | UPDES Stormwater Monitor Sites | Re-Budget | 20,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 629015 | EFCMC160001 | Unincorporated County Storm Drain Inspection and GPS/GIS | Re-Budget | 125,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 629020 | MC140003 | Traffic Calming Projects | Re-Budget | 10,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631005 | CI6120012 | Emigration Canyon Slope Stabilization | Re-Budget | 60,000.00 |

2017 Capital Project Request

| PROJ FUND | PROJECT FUND NAME | PROJECT DEPARTMENT | PROJECT ACCOUNT | PROJECT PROJ ID | PROJECT NAME | REQUEST TYPE | COST ESTIMATE |
|---|--|--------------------|-----------------|-----------------|---|--------------|-----------------------|
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631005 | CI_120016 | Unincorp Bicycle Tip | Re-Budget | 50,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | EFCMC160003 | 3100 S Patrick Dr Detention Removal | Re-Budget | 125,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | EFCMC160002 | 3500 S Toolson Detention Removal | Re-Budget | 100,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | EFCMCXX1000 | MC Storm Drain Small Projects | Re-Budget | 6,200.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | MC140009 | 3900 South Sidewalk, Sunnysdale | Re-Budget | 1,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | MC140013 | MillCreek Canyon Bike Lanes | Re-Budget | 33,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | MC140008 | 615 East Sidewalk | Re-Budget | 20.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | MC140012 | Imperial Ave Sidewalk | Re-Budget | 20.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | CI_120019 | Killyons Canyon | Re-Budget | 50,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | MC140011 | Upland Drive SW, 2700 E - Terrace | Re-Budget | 21.00 |
| Re-Budget Total | | | | | | | 580,261.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 607015 | TBD | Animal Services Outdoor Lighting | New Request | 14,383.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 607015 | TBD | Paint Shelter Interior | New Request | 20,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 607015 | TBD | Upgrade Light Fixtures with Motion Sensors | New Request | 32,300.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 607015 | TBD | 3300 South Melbourne/Honeycut UDOT Ped Crossing | New Request | 40,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 607015 | TBD | 3300 South Melbourne/Honeycut UDOT Ped Crossing | New Request | 40,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 607015 | TBD | Misc Metro Township CIP Projects | New Request | 148,735.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 629015 | TBD | Magna Detention Pods | New Request | 300,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631005 | TBD | Various Small Sidewalks | New Request | 140,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | TBD | Storm Drain Repairs | New Request | 225,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | CI_120019 | Killyons Canyon | New Request | 120,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | EFCMCXX1000 | MC Storm Drain Small Projects | New Request | 25,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 631015 | 93PW | Storm Drain Repairs | New Request | 225,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 663005 | TBD | Indirect Cost | New Request | 120,313.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 675010 | TBD | Design Airport Road Shops and Warehouse | New Request | 300,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | NEW | 900 East: 3900 S to 4500 S Shoulder Mill and fill 5 feet wide | New Request | 150,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683005 | NEW | 9400 South Ski Connect | New Request | 54,000.00 |
| 735 | 735 Public Works Enterprise Fund Capital Project Totals: | 5600000000 | 683015 | TBD | Traffic Calming Projects | New Request | 54,000.00 |
| New Request Total | | | | | | | 2,008,731.00 |
| 735 Public Works Enterprise Fund Capital Project Totals: Total | | | | | | | 2,588,992.00 |
| Grand Total | | | | | | | 189,337,419.65 |

Salt Lake County

2017 Mayor Proposed Budget Revenues

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|----------------|----------------|----------------|----------------|---------------------------------|-----------------------------|-----------|---------|
| 110 GENERAL FUND | | | | | | | | |
| 10200000 MAYOR ADMINISTRATION | 156,203 | 14,882 | 3,959 | 2,539 | 506,300 | 34,350 | (471,950) | -93.22% |
| 10210000 MAYOR OPERATIONS (HIST) | 10,914 | 701 | 26,980 | 150,659 | 0 | 0 | 0 | |
| 10220000 MAYOR FINANCIAL ADMINISTRATION | 19,363 | 5,595 | 6,142 | 5,925 | 5,050 | 5,050 | 0 | 0.00% |
| 10250000 OFFICE OF REGIONAL DEVELOPMENT | 0 | 0 | 5,563,592 | 5,427,756 | 9,325,698 | 9,162,936 | (162,762) | -1.75% |
| 10600000 BUSINESS AND ECON DEVELOPMENT (HIS) | 118,000 | 255,321 | 0 | 0 | 0 | 0 | 0 | |
| 23500000 EXTENSION SERVICE | 0 | 0 | 1,000 | 0 | 3,000 | 3,000 | 0 | 0.00% |
| 24000000 CRIMINAL JUSTICE SERVICES | 1,125,048 | 1,331,899 | 1,362,125 | 1,476,207 | 1,651,036 | 1,321,043 | (329,993) | -19.99% |
| 29000000 INDIGENT LEGAL SERVICES | 304,344 | 336,344 | 275,000 | 275,000 | 275,000 | 275,000 | 0 | 0.00% |
| 35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI | 797,222 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 36200000 MILLCREEK CANYON | 400,775 | 423,717 | 492,275 | 506,467 | 500,000 | 600,000 | 100,000 | 20.00% |
| 36300000 PARKS | 1,832,808 | 2,162,849 | 1,452,748 | 2,098,394 | 2,853,803 | 3,586,635 | 732,832 | 25.68% |
| 36400000 RECREATION | 25,365,027 | 26,074,310 | 26,119,977 | 26,447,100 | 26,938,762 | 26,672,827 | (265,935) | -0.99% |
| 50030000 GENERAL FUND-STATUTORY AND GENL | 195,503,473 | 218,806,946 | 227,924,308 | 233,195,451 | 295,302,235 | 297,723,572 | 2,421,337 | 0.82% |
| 60500000 INFORMATION SVCS | 907,637 | 1,007,989 | 1,110,772 | 1,057,686 | 1,218,666 | 1,218,666 | 0 | 0.00% |
| 60509900 INFORMATION SVCS CAPITAL PROJ | 0 | 0 | 0 | 47,734 | 60,000 | 60,000 | 0 | 0.00% |
| 61000000 CONTRACTS AND PROCUREMENT | 107,608 | 145,788 | 195,972 | 290,377 | 180,000 | 250,000 | 70,000 | 38.89% |
| 61500000 HUMAN RESOURCES | 2,064 | 296 | 308 | 0 | 0 | 0 | 0 | |
| 63100000 FACILITIES MANAGEMENT | 24,192 | 79,976 | 48,411 | 46,494 | 80,000 | 80,000 | 0 | 0.00% |
| 64000000 RECORDS MANAGEMENT AND ARCHIVES | 8,024 | 8,600 | 11,571 | 0 | 0 | 0 | 0 | |
| 70100000 COUNCIL | 0 | 267 | 0 | 0 | 0 | 0 | 0 | |
| 76000000 AUDITOR | 4,411 | 2,643 | 2,061 | 0 | 0 | 0 | 0 | |
| 79000000 CLERK | 536,495 | 670,093 | 681,075 | 751,878 | 800,000 | 965,000 | 165,000 | 20.63% |
| 79010000 ELECTION CLERK | 94,843 | 1,291,141 | 104,000 | 1,042,882 | 30,000 | 7,500 | (22,500) | -75.00% |
| 82000000 DISTRICT ATTORNEY | 2,100,609 | 2,297,766 | 2,179,002 | 2,231,604 | 2,333,016 | 2,345,613 | 12,597 | 0.54% |
| 88000000 RECORDER | 5,368,988 | 5,178,053 | 4,156,790 | 5,088,292 | 5,000,000 | 5,300,000 | 300,000 | 6.00% |
| 91200000 COUNTY JAIL | 6,426,033 | 6,695,803 | 6,527,499 | 7,189,699 | 6,982,607 | 6,982,607 | 0 | 0.00% |

Salt Lake County

2017 Mayor Proposed Budget Revenues

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|--------------------|--------------------|--------------------|--------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 110 GENERAL FUND | | | | | | | | |
| 91250000 SHERIFF COURT SVCS AND SECURITY | 5,683,604 | 5,480,542 | 5,606,499 | 5,726,516 | 6,219,463 | 6,219,463 | 0 | 0.00% |
| 91300000 SHERIFF CW INVEST/SUPPORT SVCS | 110,654 | 81,927 | 85,014 | 187,400 | 235,040 | 235,040 | 0 | 0.00% |
| 94000000 SURVEYOR | 177,976 | 239,317 | 291,661 | 238,670 | 146,500 | 156,500 | 10,000 | 6.83% |
| Total 110 GENERAL FUND | 247,186,316 | 272,592,762 | 284,228,742 | 293,484,730 | 360,646,176 | 363,204,802 | 2,558,626 | 0.71% |
| 115 GOVERNMENTAL IMMUNITY FUND | | | | | | | | |
| 82100000 GOVERNMENTAL IMMUNITY | 2,762,408 | 2,701,273 | 3,028,880 | 2,792,336 | 6,786,439 | 5,247,684 | (1,538,755) | -22.67% |
| Total 115 GOVERNMENTAL IMMUNITY FUND | 2,762,408 | 2,701,273 | 3,028,880 | 2,792,336 | 6,786,439 | 5,247,684 | (1,538,755) | -22.67% |
| 120 GRANT PROGRAMS FUND | | | | | | | | |
| 21000000 YOUTH SERVICES DIVISION | 3,987,502 | 4,536,995 | 3,980,397 | 4,020,971 | 4,877,659 | 5,117,949 | 240,290 | 4.93% |
| 22500000 BEHAVIORAL HEALTH SERVICES PRGM | 78,443,014 | 88,035,587 | 90,273,706 | 91,271,380 | 101,307,770 | 98,984,726 | (2,323,044) | -2.29% |
| 23000000 AGING AND ADULT SERVICES | 9,175,125 | 9,189,106 | 9,659,472 | 9,512,446 | 9,669,110 | 9,401,026 | (268,084) | -2.77% |
| 27100000 COMMUNITY RESOURCES AND DEVELOPI | 7,976,189 | 6,824,268 | 0 | 0 | 0 | 0 | 0 | |
| 50250000 GRANT FUND STATUTORY AND GENERAL | -41,641 | -31,599 | 32 | -78,697 | 318,540 | 250,100 | (68,440) | -21.49% |
| Total 120 GRANT PROGRAMS FUND | 99,540,190 | 108,554,357 | 103,913,606 | 104,726,099 | 116,173,079 | 113,753,801 | (2,419,278) | -2.08% |
| 125 ECON DEV AND COMMUNITY RESOURCES FUND | | | | | | | | |
| 10270000 REVOLVING LOAN PROGRAMS | 0 | 0 | 0 | 235,649 | 2,631,416 | 3,411,000 | 779,584 | 29.63% |
| 10280000 RDA PROPERTY TAX | 0 | 0 | 0 | 17,107,559 | 19,997,453 | 20,577,951 | 580,498 | 2.90% |
| 10290000 EPA BROWNFIELD REVOLV LOANS | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 | 0 | 0.00% |
| 27700000 REVOLVING LOAN PROGRAMS (HIST) | 22,972 | 578,877 | 193,846 | 0 | 0 | 0 | 0 | |
| 27800000 RDA PROPERTY TAX (HIST) | 0 | 0 | 16,682,415 | 0 | 0 | 0 | 0 | |
| Total 125 ECON DEV AND COMMUNITY RESO | 22,972 | 578,877 | 16,876,261 | 17,343,208 | 23,628,869 | 24,988,951 | 1,360,082 | 5.76% |
| 130 TRANSPORTATION PRESERVATION FUND | | | | | | | | |
| 10300000 TRANSPORTATION PRESERVATION DS | 0 | 2,089,308 | 8,551,052 | 4,311,479 | 5,430,603 | 5,430,603 | 0 | 0.00% |
| 10310000 TRANSPORTATION PRESERVATION PROJ | 0 | 0 | 0 | 0 | 2,447,624 | 3,227,624 | 780,000 | 31.87% |
| 10320000 TRANSPORTATION PASS THRU | 0 | 0 | 161,976,044 | 172,666,147 | 187,050,000 | 168,870,000 | (18,180,000) | -9.72% |

Salt Lake County

2017 Mayor Proposed Budget Revenues

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|--------------------|--------------------|---------------------------------|-----------------------------|---------------------|----------------|
| 130 TRANSPORTATION PRESERVATION FUND | | | | | | | | |
| 10330000 CORRIDOR PRESERVATION | 0 | 0 | 0 | 3,301,519 | 4,126,876 | 3,795,244 | (331,632) | -8.04% |
| 10340000 COUNTY FIRST CLASS HIGHWAY CW | 0 | 0 | 0 | 40,184,130 | 34,034,130 | 30,692,378 | (3,341,752) | -9.82% |
| Total 130 TRANSPORTATION PRESERVATION | 0 | 2,089,308 | 170,527,096 | 220,463,275 | 233,089,233 | 212,015,849 | (21,073,384) | -9.04% |
| 180 RAMPTON SALT PALACE CONV CTR FUND | | | | | | | | |
| 35500000 SALT PALACE CONV CTR OPS (SPCC) | 47,543,960 | 9,283,182 | 17,060,143 | 11,157,819 | 21,558,733 | 11,601,019 | (9,957,714) | -46.19% |
| Total 180 RAMPTON SALT PALACE CONV CTR | 47,543,960 | 9,283,182 | 17,060,143 | 11,157,819 | 21,558,733 | 11,601,019 | (9,957,714) | -46.19% |
| 181 TRCC TOURISM REC CULTRL CONVEN FUND | | | | | | | | |
| 10700000 TRCC-TOURISM REC CULTRL CONVEN | 29,888,593 | 31,074,711 | 34,133,889 | 36,857,947 | 44,204,745 | 45,583,000 | 1,378,255 | 3.12% |
| 10709900 PARKS AND REC CAPITAL IMPROVEMENT | 0 | 0 | 0 | 348,834 | 0 | 0 | 0 | |
| Total 181 TRCC TOURISM REC CULTRL CONV | 29,888,593 | 31,074,711 | 34,133,889 | 37,206,782 | 44,204,745 | 45,583,000 | 1,378,255 | 3.12% |
| 182 SOUTH TOWNE EXPOSITION CENTER FUND | | | | | | | | |
| 35520000 SOUTH TOWNE EXPO CENTER (STEC) OP | 3,337,125 | 3,697,293 | 3,864,608 | 4,096,997 | 5,564,814 | 5,496,864 | (67,950) | -1.22% |
| Total 182 SOUTH TOWNE EXPOSITION CENTE | 3,337,125 | 3,697,293 | 3,864,608 | 4,096,997 | 5,564,814 | 5,496,864 | (67,950) | -1.22% |
| 185 FINE ARTS FUND | | | | | | | | |
| 35000000 CENTER FOR THE ARTS (CFA) | 2,786,636 | 2,318,409 | 3,488,227 | 3,223,524 | 7,190,711 | 4,964,179 | (2,226,532) | -30.96% |
| Total 185 FINE ARTS FUND | 2,786,636 | 2,318,409 | 3,488,227 | 3,223,524 | 7,190,711 | 4,964,179 | (2,226,532) | -30.96% |
| 186 EQUESTRIAN PARK FUND | | | | | | | | |
| 35600000 EQUESTRIAN PARK EVENT CTR (EPEC) OI | 0 | 0 | 966,512 | 868,669 | 1,117,867 | 1,235,394 | 117,527 | 10.51% |
| Total 186 EQUESTRIAN PARK FUND | 0 | 0 | 966,512 | 868,669 | 1,117,867 | 1,235,394 | 117,527 | 10.51% |
| 230 METROPLITAN SERVICES DISTRICT FUND | | | | | | | | |
| 10150000 OFFICE OF TOWNSHIP SERVICES | 0 | 2,809 | 47,648 | 6,029 | 125,000 | 0 | (125,000) | -100.00% |
| 10170000 METROPOLITAN SERVICES DISTRICT | 0 | 0 | 0 | 0 | 0 | 31,311,225 | 31,311,225 | |
| 40500000 PLANNING AND DEVELOPMENT SERVICES | 3,020,389 | 3,168,325 | 2,854,856 | 3,296,072 | 2,714,000 | 0 | (2,714,000) | -100.00% |
| 41000000 ANIMAL SERVICES | 2,602,669 | 2,789,242 | 2,772,729 | 3,157,975 | 3,567,690 | 0 | (3,567,690) | -100.00% |

Salt Lake County

2017 Mayor Proposed Budget Revenues

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|---------------------|----------------|
| 230 METROPLITAN SERVICES DISTRICT FUND | | | | | | | | |
| 42500000 STREET LIGHTING (HIST) | 988,873 | 76,176 | 42,404 | 60,492 | 33,035 | 0 | (33,035) | -100.00% |
| 44000000 PUBLIC WORKS OPERATIONS | 8,142,875 | 8,504,500 | 7,518,812 | 6,899,729 | 7,831,068 | 0 | (7,831,068) | -100.00% |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 1,338,704 | 1,009,495 | 424,331 | 640,452 | 1,082,125 | 0 | (1,082,125) | -100.00% |
| 50200000 MUNICIPAL SERVICES - STAT AND GENL | 23,669,558 | 24,983,739 | 26,680,425 | 24,932,112 | 29,926,790 | 0 | (29,926,790) | -100.00% |
| 56000000 MUNICIPAL SERVICES CAPITAL IMP | 0 | 66,806 | 600,928 | 132,889 | 70,000 | 0 | (70,000) | -100.00% |
| 85000000 JUSTICE COURTS | 1,151,878 | 1,166,983 | 1,094,832 | 1,020,297 | 0 | 0 | 0 | |
| 91150000 SHERIFF LAW ENFORCEMENT | 1,196,139 | 20,603 | 21,006 | 24,301 | 0 | 0 | 0 | |
| Total 230 METROPLITAN SERVICES DISTRICT | 42,111,083 | 41,788,678 | 42,057,971 | 40,170,350 | 45,349,708 | 31,311,225 | (14,038,483) | -30.96% |
| 232 GOV IMMUNITY-UNINCORP FUND | | | | | | | | |
| 50220000 GOV IMMUNITY UNINCORP | 849,188 | 805,161 | 0 | 926,504 | 4,178,321 | 3,640,000 | (538,321) | -12.88% |
| Total 232 GOV IMMUNITY-UNINCORP FUND | 849,188 | 805,161 | 0 | 926,504 | 4,178,321 | 3,640,000 | (538,321) | -12.88% |
| 235 UNINCORP MUNICIPAL SERVICES FUND | | | | | | | | |
| 50230000 UNINCOR MUN SVCS STATUTORY AND GE | 0 | 0 | 0 | 0 | 26,778,750 | 36,956,541 | 10,177,791 | 38.01% |
| 85000000 JUSTICE COURTS | 0 | 0 | 0 | 0 | 1,100,000 | 1,585,692 | 485,692 | 44.15% |
| 91150000 SHERIFF LAW ENFORCEMENT | 0 | 0 | 0 | 0 | 21,006 | 62,243 | 41,237 | 196.31% |
| Total 235 UNINCORP MUNICIPAL SERVICES F | 0 | 0 | 0 | 0 | 27,899,756 | 38,604,476 | 10,704,720 | 38.37% |
| 250 FLOOD CONTROL FUND | | | | | | | | |
| 46000000 FLOOD CONTROL ENGINEERING | 6,060,149 | 7,971,478 | 7,988,234 | 7,805,068 | 14,848,945 | 11,761,275 | (3,087,670) | -20.79% |
| 46100000 FLOOD CONTROL PROJECTS | 2,331,299 | 1,400,935 | 105,474 | 229,749 | 30,000 | 30,000 | 0 | 0.00% |
| Total 250 FLOOD CONTROL FUND | 8,391,448 | 9,372,413 | 8,093,708 | 8,034,817 | 14,878,945 | 11,791,275 | (3,087,670) | -20.75% |
| 270 CLASS B & COLLECTOR ROAD FUND | | | | | | | | |
| 45500000 CLASS B ROADS PROJECTS | 4,663,293 | 4,893,605 | 4,748,220 | 5,422,757 | 10,075,094 | 5,037,621 | (5,037,473) | -50.00% |
| 45600000 CLASS B ROADS MAINTENANCE (HIST) | 4,252,959 | 4,003,730 | 2,864,436 | 3,167,783 | 3,033,825 | 0 | (3,033,825) | -100.00% |
| Total 270 CLASS B & COLLECTOR ROAD FUI | 8,916,252 | 8,897,335 | 7,612,657 | 8,590,540 | 13,108,919 | 5,037,621 | (8,071,298) | -61.57% |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|------------------|----------------|
| 280 OPEN SPACE FUND | | | | | | | | |
| 10800000 OPEN SPACE | 17,545 | 8,731 | 16,375 | 24,419 | 1,100,033 | 972,700 | (127,333) | -11.58% |
| Total 280 OPEN SPACE FUND | 17,545 | 8,731 | 16,375 | 24,419 | 1,100,033 | 972,700 | (127,333) | -11.58% |
| 290 VISITOR PROMOTION FUND | | | | | | | | |
| 36010000 VISITOR PROMOTION CNTY EXP | 12,739,481 | 13,439,136 | 17,296,808 | 19,640,019 | 20,810,622 | 21,223,000 | 412,378 | 1.98% |
| Total 290 VISITOR PROMOTION FUND | 12,739,481 | 13,439,136 | 17,296,808 | 19,640,019 | 20,810,622 | 21,223,000 | 412,378 | 1.98% |
| 310 ZOOS ARTS AND PARKS FUND | | | | | | | | |
| 35920000 ZAP TIER II | 0 | 0 | 0 | 0 | 70,000 | 0 | (70,000) | -100.00% |
| 35940000 ZAP ADMINISTRATION | 13,253,932 | 13,607,211 | 14,261,507 | 15,049,511 | 17,324,295 | 17,986,492 | 662,197 | 3.82% |
| 35950000 ZAP BOND DEBT SERVICE | 13,944,028 | 523 | 704 | 254 | 100 | 100 | 0 | 0.00% |
| Total 310 ZOOS ARTS AND PARKS FUND | 27,197,960 | 13,607,735 | 14,262,211 | 15,049,765 | 17,394,395 | 17,986,592 | 592,197 | 3.40% |
| 320 HOUSING PROGRAMS FUND | | | | | | | | |
| 10260000 HOUSING PROGRAMS | 0 | 0 | 0 | 19,733 | 2,769,654 | 2,776,000 | 6,346 | 0.23% |
| 27400000 HOUSING PROGRAMS (HIST) | 51,204 | 10,749 | 6,767 | 0 | 0 | 0 | 0 | |
| Total 320 HOUSING PROGRAMS FUND | 51,204 | 10,749 | 6,767 | 19,733 | 2,769,654 | 2,776,000 | 6,346 | 0.23% |
| 340 STATE TAX ADMINISTRATION LEVY FUND | | | | | | | | |
| 73000000 ASSESSOR | 10,099 | 9,445 | 40,980 | 13,011 | 0 | 0 | 0 | |
| 73009900 TAX ADMINISTRATION CAPITAL PROJECTS | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 | |
| 76010000 AUDITOR-TAX ADMINISTRATION | 38,044 | 997 | 1,725 | 943 | 0 | 0 | 0 | |
| 76100000 STAT AND GENL-TAX ADMINISTRATION | 20,098,114 | 23,640,665 | 23,853,390 | 24,888,284 | 31,009,458 | 30,898,538 | (110,920) | -0.36% |
| 97000000 TREASURER-TAX ADMINISTRATION | 10 | 60 | 0 | 0 | 0 | 0 | 0 | |
| Total 340 STATE TAX ADMINISTRATION LEVY | 20,146,267 | 23,651,167 | 23,896,094 | 24,902,237 | 31,009,458 | 31,098,538 | 89,080 | 0.29% |
| 350 REDEVELOPMENT AGENCY OF SL CO FUND | | | | | | | | |
| 10160000 REDEVELOPMENT AGENCY OF SL CO | 0 | 0 | 0 | 77,731 | 1,374,950 | 1,788,000 | 413,050 | 30.04% |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 350 REDEVELOPMENT AGENCY OF SL CO FUND | | | | | | | | |
| 27300000 REDEVELOPMENT AGENCY OF SL CO (HIS | 166,806 | 90,350 | 73,009 | 296,516 | 0 | 0 | 0 | |
| Total 350 REDEVELOPMENT AGENCY OF SL (| 166,806 | 90,350 | 73,009 | 374,247 | 1,374,950 | 1,788,000 | 413,050 | 30.04% |
| 360 LIBRARY FUND | | | | | | | | |
| 25000000 LIBRARY | 33,811,105 | 41,231,469 | 43,032,171 | 42,105,373 | 53,884,624 | 54,486,436 | 601,812 | 1.12% |
| Total 360 LIBRARY FUND | 33,811,105 | 41,231,469 | 43,032,171 | 42,105,373 | 53,884,624 | 54,486,436 | 601,812 | 1.12% |
| 370 HEALTH FUND | | | | | | | | |
| 21500000 HEALTH | 27,577,214 | 33,551,366 | 33,504,914 | 36,312,984 | 46,120,736 | 46,243,187 | 122,451 | 0.27% |
| Total 370 HEALTH FUND | 27,577,214 | 33,551,366 | 33,504,914 | 36,312,984 | 46,120,736 | 46,243,187 | 122,451 | 0.27% |
| 390 PLANETARIUM FUND | | | | | | | | |
| 35100000 CLARK PLANETARIUM | 5,996,935 | 6,028,733 | 6,240,342 | 6,113,272 | 9,098,279 | 7,328,260 | (1,770,019) | -19.45% |
| 35109900 CLARK PLANETARIUM CAPITAL PROJECT | 0 | 0 | 0 | 550,000 | 126,000 | 47,250 | (78,750) | -62.50% |
| Total 390 PLANETARIUM FUND | 5,996,935 | 6,028,733 | 6,240,342 | 6,663,272 | 9,224,279 | 7,375,510 | (1,848,769) | -20.04% |
| 410 BOND DEBT SERVICE FUND | | | | | | | | |
| 51500000 BOND DEBT SERVICE | 83,531,503 | 45,659,293 | 47,733,786 | 41,984,458 | 47,142,060 | 47,733,244 | 591,184 | 1.25% |
| Total 410 BOND DEBT SERVICE FUND | 83,531,503 | 45,659,293 | 47,733,786 | 41,984,458 | 47,142,060 | 47,733,244 | 591,184 | 1.25% |
| 411 BOND DEBT SVC-MILLCREEK SID FUND | | | | | | | | |
| 51510000 BOND DEBT SVC-MILLCREEK SID | 563,792 | 549,737 | 482,527 | 306,944 | 962,417 | 962,417 | 0 | 0.00% |
| Total 411 BOND DEBT SVC-MILLCREEK SID F | 563,792 | 549,737 | 482,527 | 306,944 | 962,417 | 962,417 | 0 | 0.00% |
| 412 BOND DEBT SVC-MUNIC BLDG AUTH FUND | | | | | | | | |
| 51520000 BOND DEBT SVC-MUNIC BLDG AUTH | 1,179,160 | 1,287,647 | 1,279,204 | 1,389,773 | 5,395,413 | 5,404,152 | 8,739 | 0.16% |
| Total 412 BOND DEBT SVC-MUNIC BLDG AUT | 1,179,160 | 1,287,647 | 1,279,204 | 1,389,773 | 5,395,413 | 5,404,152 | 8,739 | 0.16% |
| 413 BOND DEBT SVC-STATE TRANSPORTATION FUNI | | | | | | | | |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|------------------|------------------|-------------------|------------------|---------------------------------|-----------------------------|---------------------|----------------|
| 413 BOND DEBT SVC-STATE TRANSPORTATION FUNI | | | | | | | | |
| 51530000 BOND DEBT SVC-STATE TRANSPORTA | 3,004,547 | 3,047,185 | 3,088,834 | 3,737,867 | 8,033,699 | 8,293,449 | 259,750 | 3.23% |
| Total 413 BOND DEBT SVC-STATE TRANSPOF | 3,004,547 | 3,047,185 | 3,088,834 | 3,737,867 | 8,033,699 | 8,293,449 | 259,750 | 3.23% |
| 414 BOND DEBT SVC- 2014 SALES TAX REV BOND FL | | | | | | | | |
| 51540000 BOND DEBT SVC-SALES TAX REV (STR) B | 0 | 0 | 0 | 5,976 | 1,305,678 | 1,177,871 | (127,807) | -9.79% |
| Total 414 BOND DEBT SVC- 2014 SALES TAX | 0 | 0 | 0 | 5,976 | 1,305,678 | 1,177,871 | (127,807) | -9.79% |
| 420 UMNH MUSEUM FUND (HIST) | | | | | | | | |
| 50340000 UT MUS NATURAL HISTORY FAC CON (HIS | 733 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total 420 UMNH MUSEUM FUND (HIST) | 733 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 422 SALT PALACE EXP 3 PHASE 2 PROJ (HIST) | | | | | | | | |
| 50320000 SALT PALACE EXP 3 PHASE 2 CONS (HIST | 5,150 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 50330000 SOUTH TOWNE PARKING (HIST) | 3,073 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total 422 SALT PALACE EXP 3 PHASE 2 PROJ | 8,223 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 425 STATE TRANSPORTATION BOND PROJECTS FUN | | | | | | | | |
| 50350000 STATE TRANSPORTATION BOND PROJ (HI | 213,413 | 61,841 | 40,964 | 17,726 | 0 | 0 | 0 | |
| Total 425 STATE TRANSPORTATION BOND PR | 213,413 | 61,841 | 40,964 | 17,726 | 0 | 0 | 0 | |
| 426 EXCISE TAX ROAD REV BOND PROJECTS FUND | | | | | | | | |
| 50360000 EXCISE TAX ROAD PROJECTS CITIES | 0 | 0 | 34,970,975 | 212,617 | 24,341,868 | 8,061,868 | (16,280,000) | -66.88% |
| 50370000 EXCISE TAX ROAD PROJECTS UNINCORP | 0 | 0 | 8,000,000 | 0 | 7,088,424 | 3,936,773 | (3,151,651) | -44.46% |
| Total 426 EXCISE TAX ROAD REV BOND PRO. | 0 | 0 | 42,970,975 | 212,617 | 31,430,292 | 11,998,641 | (19,431,651) | -61.82% |
| 430 RECREATION BOND PROJECTS FUND | | | | | | | | |
| 55150000 SOUTHWEST RECREATION CENTER (HIST | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 0 | (500,000) | -100.00% |
| 55180000 PARLEYS CREEK TRAIL (HIST) | 79,737 | 150,000 | 200,000 | 150,000 | 0 | 0 | 0 | |
| 55220000 JORDAN RIVER TRAIL (HIST) | 0 | 0 | 115,000 | 0 | 0 | 0 | 0 | |
| 55290000 BONNEVILLE SHORELINE TRAIL (HIST) | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|-------------------|-------------------|----------------|------------------|---------------------------------|-----------------------------|--------------------|-----------------|
| 430 RECREATION BOND PROJECTS FUND | | | | | | | | |
| 55370000 PARK AND FACILITIES MAINTENANCE (HIS | 0 | 1,003 | 0 | 0 | 0 | 0 | 0 | |
| 55380000 OTHER ZAP2 PROJECT COSTS | 17,597 | 6,808 | 1,802 | 5,152 | 1,238,528 | 1,684,000 | 445,472 | 35.97% |
| Total 430 RECREATION BOND PROJECTS FUI | 602,333 | 657,811 | 816,802 | 655,152 | 1,738,528 | 1,684,000 | (54,528) | -3.14% |
| 431 PARK BOND PROJECTS FUND | | | | | | | | |
| 55410000 LODESTONE REGIONAL PARK | 0 | 2,559,766 | 34,870 | 6,278 | 15,829,029 | 13,157,647 | (2,671,382) | -16.88% |
| 55420000 SOUTHWEST REGIONAL PARK | 0 | 5,090,004 | 19,740 | 12,555 | 0 | 2,000 | 2,000 | |
| 55430000 WHEADON FARM PARK (HIST) | 0 | 3,089,188 | 11,844 | 7,533 | 0 | 0 | 0 | |
| 55440000 MAGNA AREA REGIONAL PARK (HIST) | 0 | 5,322,064 | 11,014 | -17,288 | 0 | 0 | 0 | |
| 55450000 JORDON RIVER TRAIL - PARK | 0 | 5,614,685 | 66,661 | 67,611 | 0 | 0 | 0 | |
| 55460000 PARLEYS TRAIL - PARK | 0 | 5,646,562 | 17,766 | 11,467 | 0 | 2,000 | 2,000 | |
| Total 431 PARK BOND PROJECTS FUND | 0 | 27,322,269 | 161,894 | 88,156 | 15,829,029 | 13,161,647 | (2,667,382) | -16.85% |
| 435 TRACY AVIARY FUND | | | | | | | | |
| 50800000 TRACY AVIARY FACILITIES CONSTR (HIST) | 3,724,820 | 36,975 | 24,362 | 12,290 | 378,774 | 0 | (378,774) | -100.00% |
| Total 435 TRACY AVIARY FUND | 3,724,820 | 36,975 | 24,362 | 12,290 | 378,774 | 0 | (378,774) | -100.00% |
| 440 HOGLE ZOO FACILITY CONSTRUCTION FUND (HI | | | | | | | | |
| 50900000 HOGLE ZOO FACILITIES CONSTRUCT (HIS | 11,240,912 | 19,869 | 1,503 | 283 | 0 | 0 | 0 | |
| Total 440 HOGLE ZOO FACILITY CONSTRUCT | 11,240,912 | 19,869 | 1,503 | 283 | 0 | 0 | 0 | |
| 445 DIST ATTORNEY FAC CONSTRUCTION FUND | | | | | | | | |
| 50450000 DOWNTOWN DA FACILITY CONSTR | 180,527 | 97,952 | 30,875 | 5,724,628 | 2,083,584 | 51,849,182 | 49,765,598 | 2388.46% |
| Total 445 DIST ATTORNEY FAC CONSTRUCTI | 180,527 | 97,952 | 30,875 | 5,724,628 | 2,083,584 | 51,849,182 | 49,765,598 | 2388.46% |
| 447 PEOPLESOFT IMPLEMENTATION FUND | | | | | | | | |
| 53450000 FINANCIAL SYSTEM PROJECT | 0 | 0 | 819 | 5,359 | 680,130 | 164,000 | (516,130) | -75.89% |
| Total 447 PEOPLESOFT IMPLEMENTATION FL | 0 | 0 | 819 | 5,359 | 680,130 | 164,000 | (516,130) | -75.89% |
| 450 CAPITAL IMPROVEMENTS FUND | | | | | | | | |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|------------------|-------------------|------------------|------------------|---------------------------------|-----------------------------|------------------|---------------|
| 450 CAPITAL IMPROVEMENTS FUND | | | | | | | | |
| 50500000 CAPITAL IMPROVEMENTS | 2,573,700 | 6,178,846 | 6,485,663 | 7,153,878 | 11,837,125 | 11,188,174 | (648,951) | -5.48% |
| 55150000 SOUTHWEST RECREATION CENTER (HIST) | 24,799 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total 450 CAPITAL IMPROVEMENTS FUND | 2,598,499 | 6,178,846 | 6,485,663 | 7,153,878 | 11,837,125 | 11,188,174 | (648,951) | -5.48% |
| 460 CAPITAL PROJECTS REVOLVING FUND (HIST) | | | | | | | | |
| 53190000 CAP REVOLV-CONVENTION CENTERS (HIST) | 0 | 17,756 | 0 | 0 | 0 | 0 | 0 | |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 750,000 | 22,372,048 | 4,377 | 0 | 0 | 0 | 0 | |
| 53390000 CAP REVOLV-LIBRARY GREEN PROJE (HIST) | 0 | 91 | 0 | 0 | 0 | 0 | 0 | |
| 53400000 CAP REVOLV-GENERAL (HIST) | 74,262 | 94,350 | 0 | 0 | 0 | 0 | 0 | |
| 53450000 FINANCIAL SYSTEM PROJECT | 127,000 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 53490000 CAP REVOLV-QECB SOLAR PROJECT (HIST) | 1,945,771 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total 460 CAPITAL PROJECTS REVOLVING FUND | 2,897,033 | 22,484,244 | 4,377 | 0 | 0 | 0 | 0 | |
| 474 MBA: SENIOR CENTER BOND PRJCTS (HIST) | | | | | | | | |
| 52510000 MBA EAST MILLCREEK SR CENTER (HIST) | 35,359 | 1,269 | 0 | 0 | 0 | 0 | 0 | |
| 52520000 MBA MAGNA SENIOR CENTER (HIST) | 0 | 0 | 227 | 1 | 0 | 0 | 0 | |
| 52590000 MBA DRAPER SENIOR CENTER (HIST) | 135,962 | 6,497 | 0 | 0 | 0 | 0 | 0 | |
| Total 474 MBA: SENIOR CENTER BOND PRJCT | 171,322 | 7,766 | 227 | 1 | 0 | 0 | 0 | |
| 475 MBA: LIBRARY BOND PROJECTS (HIST) | | | | | | | | |
| 52530000 MBA HERRIMAN LIBRARY (HIST) | 39,052 | 4,901 | 1,002 | 0 | 0 | 0 | 0 | |
| Total 475 MBA: LIBRARY BOND PROJECTS (HIST) | 39,052 | 4,901 | 1,002 | 0 | 0 | 0 | 0 | |
| 476 MBA: MIDVALE COMPLEX BOND PROJ FUND (HIST) | | | | | | | | |
| 52560000 MBA MIDVALE COMPLEX ADMIN BLD (HIST) | 7,855 | 132 | 0 | 0 | 0 | 0 | 0 | |
| Total 476 MBA: MIDVALE COMPLEX BOND PROJ | 7,855 | 132 | 0 | 0 | 0 | 0 | 0 | |
| 478 FLEET BUILDING FUND | | | | | | | | |

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| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|---|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|--------------------|-----------------|
| 478 FLEET BUILDING FUND | | | | | | | | |
| 52600000 FLEET BUILDING | 307 | 12,148 | 8,572 | 1,462 | 19,206 | 12,565 | (6,641) | -34.58% |
| Total 478 FLEET BUILDING FUND | 307 | 12,148 | 8,572 | 1,462 | 19,206 | 12,565 | (6,641) | -34.58% |
| 479 PUBLIC HEALTH CENTER FUND | | | | | | | | |
| 52610000 PUBLIC HEALTH CENTER | 0 | 0 | 17,994,384 | 81,717 | 11,702,628 | 17,687,441 | 5,984,813 | 51.14% |
| Total 479 PUBLIC HEALTH CENTER FUND | 0 | 0 | 17,994,384 | 81,717 | 11,702,628 | 17,687,441 | 5,984,813 | 51.14% |
| 480 MIDVALE SENIOR CENTER FUND | | | | | | | | |
| 52620000 MIDVALE SENIOR CENTER (HIST) | 0 | 1,256 | 5,256,375 | 18,467 | 33,407 | 32,000 | (1,407) | -4.21% |
| Total 480 MIDVALE SENIOR CENTER FUND | 0 | 1,256 | 5,256,375 | 18,467 | 33,407 | 32,000 | (1,407) | -4.21% |
| 481 PARKS AND PW OP CENTER FUND (HIST) | | | | | | | | |
| 52630000 PARKS OPERATIONS CENTER | 0 | 0 | 5,785,600 | 104,858 | 462,682 | 0 | (462,682) | -100.00% |
| Total 481 PARKS AND PW OP CENTER FUND (HIST) | 0 | 0 | 5,785,600 | 104,858 | 462,682 | 0 | (462,682) | -100.00% |
| 482 CAPITAL THEATRE FUND | | | | | | | | |
| 53200000 CAP THEATRE CAPITAL PROJECTS | 0 | 0 | 1,719,329 | 347,882 | 2,628,137 | 2,650,000 | 21,863 | 0.83% |
| Total 482 CAPITAL THEATRE FUND | 0 | 0 | 1,719,329 | 347,882 | 2,628,137 | 2,650,000 | 21,863 | 0.83% |
| 620 FLEET MANAGEMENT FUND | | | | | | | | |
| 68000000 FLEET MANAGEMENT | 22,388,793 | 23,555,381 | 22,093,481 | 21,010,777 | 23,853,023 | 21,702,405 | (2,150,618) | -9.02% |
| Total 620 FLEET MANAGEMENT FUND | 22,388,793 | 23,555,381 | 22,093,481 | 21,010,777 | 23,853,023 | 21,702,405 | (2,150,618) | -9.02% |
| 650 FACILITIES SERVICES FUND | | | | | | | | |
| 62000000 PRINTING | 399,883 | 331,419 | 365,642 | 334,317 | 422,000 | 422,000 | 0 | 0.00% |
| 63000000 FACILITIES SERVICES | 8,297,814 | 10,496,259 | 8,722,372 | 8,595,388 | 11,875,942 | 11,875,942 | 0 | 0.00% |
| 63500000 TELECOMMUNICATIONS | 2,782,170 | 3,413,768 | 4,238,106 | 4,048,876 | 4,628,747 | 4,371,806 | (256,941) | -5.55% |
| 69000000 GOVERNMENT CENTER OPERATIONS | 4,609,968 | 5,292,200 | 5,247,452 | 5,447,722 | 5,532,236 | 5,532,236 | 0 | 0.00% |
| Total 650 FACILITIES SERVICES FUND | 16,089,834 | 19,533,646 | 18,573,572 | 18,426,304 | 22,458,925 | 22,201,984 | (256,941) | -1.14% |

Salt Lake County

2017 Mayor Proposed Budget Revenues

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|-------------------|-------------------|-------------------|-------------------|---------------------------------|-----------------------------|------------------|----------------|
| 680 EMPLOYEE SERVICE RESERVE FUND | | | | | | | | |
| 53000000 EMP SERV RES-HEALTH BENEFITS | 43,795,226 | 43,442,518 | 42,578,545 | 38,253,804 | 43,039,247 | 44,499,247 | 1,460,000 | 3.39% |
| 53010000 EMP SERV RES-ADMINISTRATION (HIST) | 1,419,326 | 1,762,592 | 1,464,959 | 0 | 0 | 0 | 0 | |
| 53020000 EMP SERV RES-OTHER BENEFITS | 47,550,921 | 4,985,133 | 2,598,444 | 1,277,841 | 1,270,255 | 1,270,255 | 0 | 0.00% |
| 53030000 EMP SERV RES-EARLY RETIREMENT (HIST) | 100,308 | 75,240 | 0 | 0 | 0 | 0 | 0 | |
| 53040000 EMP SERV RES-WELLNESS PROGRAM | 886,332 | 286,740 | 863,892 | 578,121 | 753,287 | 753,287 | 0 | 0.00% |
| 53050000 EMP SERV RES-FITNESS CENTER | 176,013 | 218,842 | 213,496 | 202,445 | 198,743 | 198,743 | 0 | 0.00% |
| 53060000 EMP SERV RES-WORKERS COMP | 0 | 0 | 2,799,732 | 2,419,990 | 2,097,576 | 2,097,576 | 0 | 0.00% |
| Total 680 EMPLOYEE SERVICE RESERVE FUND | 93,928,125 | 50,771,065 | 50,519,069 | 42,732,201 | 47,359,108 | 48,819,108 | 1,460,000 | 3.08% |
| 705 SANITATION FUND (HIST) | | | | | | | | |
| 47000000 SANITATION (HIST) | 16,205,448 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total 705 SANITATION FUND (HIST) | 16,205,448 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 710 GOLF COURSES FUND | | | | | | | | |
| 37600000 MEADOWBROOK GOLF COURSE (HIST) | 1,086,163 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 37700000 MICK RILEY GOLF COURSE (HIST) | 870,242 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 37800000 MOUNTAIN VIEW GOLF COURSE (HIST) | 1,134,608 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 37900000 OLD MILL GOLF COURSE (HIST) | 1,625,235 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 38000000 RIVERBEND GOLF COURSE (HIST) | 1,316,991 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 38100000 SOUTH MOUNTAIN GOLF COURSE (HIST) | 999,500 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 38200000 GOLF COURSES | 0 | 6,649,493 | 6,771,522 | 7,015,554 | 6,340,698 | 6,366,561 | 25,863 | 0.41% |
| Total 710 GOLF COURSES FUND | 7,032,739 | 6,649,493 | 6,771,522 | 7,015,554 | 6,340,698 | 6,366,561 | 25,863 | 0.41% |
| 726 ECCLES THEATER | | | | | | | | |
| 34000000 ECCLES THEATER | 0 | 0 | 0 | 0 | 1,359,668 | 6,329,854 | 4,970,186 | 365.54% |
| Total 726 ECCLES THEATER | 0 | 0 | 0 | 0 | 1,359,668 | 6,329,854 | 4,970,186 | 365.54% |
| 730 SOLID WASTE MANAGEMNT FACILITY FUND | | | | | | | | |

Salt Lake County

2017 Mayor Proposed Budget Revenues

| | 2012 ACTUAL | 2013 ACTUAL | 2014 ACTUAL | 2015 ACTUAL | 2016 JUNE ADJUSTED BUDGET | MAYOR PROPOSED BUDGET | VAR \$ | VAR % |
|--|--------------------|--------------------|----------------------|----------------------|---------------------------------|-----------------------------|--------------------|----------------|
| 730 SOLID WASTE MANAGEMNT FACILITY FUND | | | | | | | | |
| 47500000 SOLID WASTE MANAGEMNT FACILITY | 12,725,774 | 11,775,615 | 13,030,956 | 12,419,022 | 14,449,726 | 12,568,604 | (1,881,122) | -13.02% |
| Total 730 SOLID WASTE MANAGEMNT FACILI | 12,725,774 | 11,775,615 | 13,030,956 | 12,419,022 | 14,449,726 | 12,568,604 | (1,881,122) | -13.02% |
| 735 PUBLIC WORKS FUND | | | | | | | | |
| 10150000 OFFICE OF TOWNSHIP SERVICES | 0 | 0 | 0 | 0 | 0 | 1,505,367 | 1,505,367 | |
| 40500000 PLANNING AND DEVELOPMENT SERVICE | 0 | 0 | 0 | 0 | 0 | 5,912,069 | 5,912,069 | |
| 41000000 ANIMAL SERVICES | 0 | 0 | 0 | 0 | 0 | 6,074,487 | 6,074,487 | |
| 44000000 PUBLIC WORKS OPERATIONS | 0 | 0 | 0 | 0 | 0 | 24,837,383 | 24,837,383 | |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 0 | 0 | 0 | 0 | 0 | 2,722,451 | 2,722,451 | |
| 50200000 MUNICIPAL SERVICES - STAT AND GENL | 0 | 0 | 0 | 0 | 0 | 2,008,830 | 2,008,830 | |
| 56000000 MUNICIPAL SERVICES CAPITAL IMP | 0 | 0 | 0 | 0 | 0 | 2,588,992 | 2,588,992 | |
| Total 735 PUBLIC WORKS FUND | 0 | 0 | 0 | 0 | 0 | 45,649,579 | 45,649,579 | |
| 810 BOYCE PET ADOPTION ENDOWMENT FUND | | | | | | | | |
| 41100000 BOYCE PET ADOPTION ENDOWMENT | 8,853 | 6,149 | 66,666 | 10,779 | 43,173 | 54,000 | 10,827 | 25.08% |
| Total 810 BOYCE PET ADOPTION ENDOWMEN | 8,853 | 6,149 | 66,666 | 10,779 | 43,173 | 54,000 | 10,827 | 25.08% |
| 995 OPEB TRUST FUND | | | | | | | | |
| 53080000 OPEB ADMINISTRATION | 0 | 0 | 0 | 4,724,422 | 6,431,736 | 10,744,000 | 4,312,264 | 67.05% |
| Total 995 OPEB TRUST FUND | 0 | 0 | 0 | 4,724,422 | 6,431,736 | 10,744,000 | 4,312,264 | 67.05% |
| Report Total | 899,384,286 | 845,094,418 | 1,079,124,328 | 1,066,366,252 | 1,373,023,912 | 1,410,860,981 | 37,837,069 | 2.76% |

Salt Lake County

2016 Mayor Proposed Budget FTEs

| | 2016 JUNE ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS CHANGES TO BUDGET | CHANGES BY COUNTY COUNCIL | COUNCIL RECOMMND BUDGET | 2017 ADOPTED BUDGET | VAR \$ |
|--|---------------------------------|-------------------------------|--------------------------------|--------------------------------|---------------------------------|-------------------------------|---------------------------|--------------|
| 110 GENERAL FUND | | | | | | | | |
| 10200000 MAYOR ADMINISTRATION | 35.00 | 34.39 | 0.00 | -0.39 | 0.00 | 34.00 | 34.00 | -1.00 |
| 10220000 MAYOR FINANCIAL ADMINISTRATION | 33.00 | 33.00 | 0.00 | 0.00 | 0.00 | 33.00 | 33.00 | 0.00 |
| 10250000 OFFICE OF REGIONAL DEVELOPMENT | 36.00 | 40.00 | 0.00 | 0.00 | 0.00 | 40.00 | 40.00 | 4.00 |
| 24000000 CRIMINAL JUSTICE SERVICES | 129.00 | 129.00 | 0.00 | 0.00 | 0.00 | 129.00 | 129.00 | 0.00 |
| 36300000 PARKS | 102.00 | 109.00 | 0.00 | 0.00 | 0.00 | 109.00 | 109.00 | 7.00 |
| 36400000 RECREATION | 146.25 | 140.75 | 0.00 | 3.75 | 0.00 | 144.50 | 144.50 | -1.75 |
| 60500000 INFORMATION SVCS | 104.95 | 112.95 | 0.00 | -3.00 | 0.00 | 109.95 | 109.95 | 5.00 |
| 61000000 CONTRACTS AND PROCUREMENT | 10.00 | 10.00 | 0.00 | 0.00 | 0.00 | 10.00 | 10.00 | 0.00 |
| 61500000 HUMAN RESOURCES | 27.00 | 26.00 | 0.00 | 0.00 | 0.00 | 26.00 | 26.00 | -1.00 |
| 63100000 FACILITIES MANAGEMENT | 2.80 | 4.80 | 0.00 | -2.00 | 0.00 | 2.80 | 2.80 | 0.00 |
| 70100000 COUNCIL | 26.00 | 26.00 | 0.00 | 0.00 | 0.00 | 26.00 | 26.00 | 0.00 |
| 76000000 AUDITOR | 15.50 | 15.00 | 0.00 | 0.00 | 0.00 | 15.00 | 15.00 | -0.50 |
| 79000000 CLERK | 14.00 | 16.90 | 0.00 | 0.00 | 0.00 | 16.90 | 16.90 | 2.90 |
| 79010000 ELECTION CLERK | 17.75 | 17.75 | 0.00 | 0.00 | 0.00 | 17.75 | 17.75 | 0.00 |
| 82000000 DISTRICT ATTORNEY | 247.80 | 254.80 | 0.00 | 0.00 | 0.00 | 254.80 | 254.80 | 7.00 |
| 88000000 RECORDER | 19.00 | 19.00 | 0.00 | 0.00 | 0.00 | 19.00 | 19.00 | 0.00 |
| 91200000 COUNTY JAIL | 778.00 | 799.50 | 0.00 | -15.50 | 0.00 | 784.00 | 784.00 | 6.00 |
| 91250000 SHERIFF COURT SVCS AND SECURITY | 131.30 | 147.30 | 0.00 | -16.00 | 0.00 | 131.30 | 131.30 | 0.00 |
| 91300000 SHERIFF CW INVEST/SUPPORT SVCS | 12.00 | 12.00 | 0.00 | 0.00 | 0.00 | 12.00 | 12.00 | 0.00 |
| 94000000 SURVEYOR | 20.48 | 20.48 | 0.00 | 0.00 | 0.00 | 20.48 | 20.48 | 0.00 |
| Total 110 GENERAL FUND | 1,907.83 | 1,968.61 | 0.00 | -33.14 | 0.00 | 1,935.48 | 1,935.48 | 27.65 |
| 120 GRANT PROGRAMS FUND | | | | | | | | |
| 21000000 YOUTH SERVICES DIVISION | 139.75 | 141.75 | 0.00 | 0.00 | 0.00 | 141.75 | 141.75 | 2.00 |
| 22500000 BEHAVIORAL HEALTH SERVICES PRGM | 25.00 | 25.00 | 0.00 | 0.00 | 0.00 | 25.00 | 25.00 | 0.00 |
| 23000000 AGING AND ADULT SERVICES | 151.39 | 151.39 | 0.00 | 0.00 | 0.00 | 151.39 | 151.39 | 0.00 |
| Total 120 GRANT PROGRAMS FUND | 316.14 | 318.14 | 0.00 | 0.00 | 0.00 | 318.14 | 318.14 | 2.00 |

Salt Lake County

2016 Mayor Proposed Budget FTEs

| | 2016 JUNE ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS CHANGES TO BUDGET | CHANGES BY COUNTY COUNCIL | COUNCIL RECOMMND BUDGET | 2017 ADOPTED BUDGET | VAR \$ |
|--|---------------------------------|-------------------------------|--------------------------------|--------------------------------|---------------------------------|-------------------------------|---------------------------|----------------|
| 185 FINE ARTS FUND | | | | | | | | |
| 35000000 CENTER FOR THE ARTS (CFA) | 59.00 | 40.12 | 0.00 | 1.39 | 0.00 | 41.50 | 41.50 | -17.50 |
| Total 185 FINE ARTS FUND | 59.00 | 40.12 | 0.00 | 1.39 | 0.00 | 41.50 | 41.50 | -17.50 |
| 230 METROPLITAN SERVICES DISTRICT FUNI | | | | | | | | |
| 10150000 OFFICE OF TOWNSHIP SERVICES | 8.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -8.00 |
| 40500000 PLANNING AND DEVELOPMENT SERVICE | 48.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -48.00 |
| 41000000 ANIMAL SERVICES | 60.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -60.75 |
| 44000000 PUBLIC WORKS OPERATIONS | 121.75 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -121.75 |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 19.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -19.00 |
| Total 230 METROPLITAN SERVICES DISTRICT | 257.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | -257.50 |
| 235 UNINCORP MUNICIPAL SERVICES FUND | | | | | | | | |
| 85000000 JUSTICE COURTS | 14.00 | 14.00 | 0.00 | 0.00 | 0.00 | 14.00 | 14.00 | 0.00 |
| Total 235 UNINCORP MUNICIPAL SERVICES F | 14.00 | 14.00 | 0.00 | 0.00 | 0.00 | 14.00 | 14.00 | 0.00 |
| 250 FLOOD CONTROL FUND | | | | | | | | |
| 46000000 FLOOD CONTROL ENGINEERING | 30.00 | 31.00 | 0.00 | -1.00 | 0.00 | 30.00 | 30.00 | 0.00 |
| Total 250 FLOOD CONTROL FUND | 30.00 | 31.00 | 0.00 | -1.00 | 0.00 | 30.00 | 30.00 | 0.00 |
| 280 OPEN SPACE FUND | | | | | | | | |
| 10800000 OPEN SPACE | 1.75 | 1.00 | 0.00 | -0.75 | 0.00 | 0.25 | 0.25 | -1.50 |
| Total 280 OPEN SPACE FUND | 1.75 | 1.00 | 0.00 | -0.75 | 0.00 | 0.25 | 0.25 | -1.50 |
| 310 ZOOS ARTS AND PARKS FUND | | | | | | | | |
| 35940000 ZAP ADMINISTRATION | 2.00 | 2.00 | 0.00 | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| Total 310 ZOOS ARTS AND PARKS FUND | 2.00 | 2.00 | 0.00 | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| 340 STATE TAX ADMINISTRATION LEVY FUND | | | | | | | | |
| 70110000 COUNCIL-TAX ADMINISTRATION | 5.50 | 5.50 | 0.00 | 0.00 | 0.00 | 5.50 | 5.50 | 0.00 |

Salt Lake County

2016 Mayor Proposed Budget FTEs

| | 2016 JUNE ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS CHANGES TO BUDGET | CHANGES BY COUNTY COUNCIL | COUNCIL RECOMMND BUDGET | 2017 ADOPTED BUDGET | VAR \$ |
|--|---------------------------------|-------------------------------|--------------------------------|--------------------------------|---------------------------------|-------------------------------|---------------------------|--------------|
| 340 STATE TAX ADMINISTRATION LEVY FUND | | | | | | | | |
| 73000000 ASSESSOR | 105.00 | 105.00 | 0.00 | 0.00 | 0.00 | 105.00 | 105.00 | 0.00 |
| 76010000 AUDITOR-TAX ADMINISTRATION | 8.50 | 9.00 | 0.00 | 0.00 | 0.00 | 9.00 | 9.00 | 0.50 |
| 82010000 DISTRICT ATTORNEY-TAX ADMIN | 4.00 | 4.00 | 0.00 | 0.00 | 0.00 | 4.00 | 4.00 | 0.00 |
| 88510000 RECORDER-TAX ADMINISTRATION | 24.75 | 24.75 | 0.00 | 0.00 | 0.00 | 24.75 | 24.75 | 0.00 |
| 94010000 SURVEYOR TAX ADMINISTRATION | 6.00 | 6.00 | 0.00 | 0.00 | 0.00 | 6.00 | 6.00 | 0.00 |
| 97000000 TREASURER-TAX ADMINISTRATION | 25.00 | 25.00 | 0.00 | 0.00 | 0.00 | 25.00 | 25.00 | 0.00 |
| Total 340 STATE TAX ADMINISTRATION LEVY | 178.75 | 179.25 | 0.00 | 0.00 | 0.00 | 179.25 | 179.25 | 0.50 |
| 360 LIBRARY FUND | | | | | | | | |
| 25000000 LIBRARY | 398.50 | 398.50 | 0.00 | 0.00 | 0.00 | 398.50 | 398.50 | 0.00 |
| Total 360 LIBRARY FUND | 398.50 | 398.50 | 0.00 | 0.00 | 0.00 | 398.50 | 398.50 | 0.00 |
| 370 HEALTH FUND | | | | | | | | |
| 21500000 HEALTH | 359.50 | 358.00 | 0.00 | 0.00 | 0.00 | 358.00 | 358.00 | -1.50 |
| Total 370 HEALTH FUND | 359.50 | 358.00 | 0.00 | 0.00 | 0.00 | 358.00 | 358.00 | -1.50 |
| 390 PLANETARIUM FUND | | | | | | | | |
| 35100000 CLARK PLANETARIUM | 29.50 | 28.50 | 0.00 | 0.00 | 0.00 | 28.50 | 28.50 | -1.00 |
| Total 390 PLANETARIUM FUND | 29.50 | 28.50 | 0.00 | 0.00 | 0.00 | 28.50 | 28.50 | -1.00 |
| 620 FLEET MANAGEMENT FUND | | | | | | | | |
| 68000000 FLEET MANAGEMENT | 46.00 | 46.00 | 0.00 | 0.00 | 0.00 | 46.00 | 46.00 | 0.00 |
| Total 620 FLEET MANAGEMENT FUND | 46.00 | 46.00 | 0.00 | 0.00 | 0.00 | 46.00 | 46.00 | 0.00 |
| 650 FACILITIES SERVICES FUND | | | | | | | | |
| 62000000 PRINTING | 2.00 | 2.00 | 0.00 | -0.50 | 0.00 | 1.50 | 1.50 | -0.50 |
| 63000000 FACILITIES SERVICES | 69.20 | 69.20 | 0.00 | 0.00 | 0.00 | 69.20 | 69.20 | 0.00 |
| 63500000 TELECOMMUNICATIONS | 4.80 | 4.80 | 0.00 | 0.00 | 0.00 | 4.80 | 4.80 | 0.00 |

Salt Lake County

2016 Mayor Proposed Budget FTEs

| | 2016 JUNE ADJUSTED BUDGET | TOTAL REQUEST SBFS, OPS | CHANGES TO ORIG. REQUEST | MAYORS CHANGES TO BUDGET | CHANGES BY COUNTY COUNCIL | COUNCIL RECOMMND BUDGET | 2017 ADOPTED BUDGET | VAR \$ |
|---|---------------------------------|-------------------------------|--------------------------------|--------------------------------|---------------------------------|-------------------------------|---------------------------|---------------|
| 650 FACILITIES SERVICES FUND | | | | | | | | |
| 69000000 GOVERNMENT CENTER OPERATIONS | 3.75 | 3.75 | 0.00 | 0.00 | 0.00 | 3.75 | 3.75 | 0.00 |
| Total 650 FACILITIES SERVICES FUND | 79.75 | 79.75 | 0.00 | -0.50 | 0.00 | 79.25 | 79.25 | -0.50 |
| 680 EMPLOYEE SERVICE RESERVE FUND | | | | | | | | |
| 53040000 EMP SERV RES-WELLNESS PROGRAM | 3.00 | 3.00 | 0.00 | 0.00 | 0.00 | 3.00 | 3.00 | 0.00 |
| 53050000 EMP SERV RES-FITNESS CENTER | 0.75 | 0.75 | 0.00 | 0.00 | 0.00 | 0.75 | 0.75 | 0.00 |
| Total 680 EMPLOYEE SERVICE RESERVE FUN | 3.75 | 3.75 | 0.00 | 0.00 | 0.00 | 3.75 | 3.75 | 0.00 |
| 710 GOLF COURSES FUND | | | | | | | | |
| 38200000 GOLF COURSES | 38.00 | 38.00 | 0.00 | 0.00 | 0.00 | 38.00 | 38.00 | 0.00 |
| Total 710 GOLF COURSES FUND | 38.00 | 38.00 | 0.00 | 0.00 | 0.00 | 38.00 | 38.00 | 0.00 |
| 726 ECCLES THEATER | | | | | | | | |
| 34000000 ECCLES THEATER | 0.00 | 18.50 | 0.00 | 0.00 | 0.00 | 18.50 | 18.50 | 18.50 |
| Total 726 ECCLES THEATER | 0.00 | 18.50 | 0.00 | 0.00 | 0.00 | 18.50 | 18.50 | 18.50 |
| 730 SOLID WASTE MANAGEMNT FACILITY FU | | | | | | | | |
| 47500000 SOLID WASTE MANAGEMNT FACILITY | 51.00 | 51.00 | 0.00 | 0.00 | 0.00 | 51.00 | 51.00 | 0.00 |
| Total 730 SOLID WASTE MANAGEMNT FACILI | 51.00 | 51.00 | 0.00 | 0.00 | 0.00 | 51.00 | 51.00 | 0.00 |
| 735 PUBLIC WORKS FUND | | | | | | | | |
| 10150000 OFFICE OF TOWNSHIP SERVICES | 0.00 | 8.00 | 0.00 | 0.00 | 0.00 | 8.00 | 8.00 | 8.00 |
| 40500000 PLANNING AND DEVELOPMENT SERVICES | 0.00 | 48.00 | 0.00 | 0.00 | 0.00 | 48.00 | 48.00 | 48.00 |
| 41000000 ANIMAL SERVICES | 0.00 | 60.75 | 0.00 | 0.00 | 0.00 | 60.75 | 60.75 | 60.75 |
| 44000000 PUBLIC WORKS OPERATIONS | 0.00 | 121.75 | 0.00 | 0.00 | 0.00 | 121.75 | 121.75 | 121.75 |
| 45000000 TOWNSHIP ENGINEERING SERVICES | 0.00 | 19.00 | 0.00 | 0.00 | 0.00 | 19.00 | 19.00 | 19.00 |
| Total 735 PUBLIC WORKS FUND | 0.00 | 257.50 | 0.00 | 0.00 | 0.00 | 257.50 | 257.50 | 257.50 |
| Report Total | 3,772.97 | 3,833.62 | 0.00 | -34.00 | 0.00 | 3,799.62 | 3,799.62 | 26.65 |

OCTOBER 20, 2016



2017 SALARY AND BENEFIT BUDGET BOOK PROPOSALS

BASE SALARY RECOMMENDATION

Based on current market studies and other factors, the recommendation includes 3% increase to base pay. This recommendation does not include increases for employees in temporary positions, those on long term disability (LTD), sworn or employees with a performance score rated below three (3).

CORRECTIONAL OFFICER REQUEST

Requesting a 5.5% increase for Correctional Officers only in order to attract and retain those employees. Correction Line Officers will receive a 5.5% structural adjustment and then receive a merit of either 5.5% or 2.75% or a 1% longevity depending on where the employee is within the “step plan”.

PRORATED INCREASE FOR PROBATIONARY EMPLOYEES

Proration schedule for new employees in 2016:

| 2016 Month Hired | Proration | Final % Increase |
|------------------|-------------|------------------|
| January -March | Full Amount | 3.00% |
| April | 0.9 | 2.70% |
| May | 0.8 | 2.40% |
| June | 0.7 | 2.10% |
| July | 0.6 | 1.80% |
| August | 0.5 | 1.50% |
| September | 0.4 | 1.20% |

For newly hired employees, pay increases will be adjusted based upon date of hire in 2016. If hired during Q1, a full pay increase will be granted. If hired during Q4, **no increase** will be granted. Those hired in months 4 through 9 will be prorated starting with .9 for those hired in April, and progressing downward in .1 increments, to .4 for those hired in September. Likewise, pay increases for employees hired in the 4th quarter of 2015 will be adjusted based upon month of hire during the next performance management cycle in 2016. Specifically, increase recommendations adjustments for those hired in October, November, and December of 2015 will be 1.3, 1.2, and 1.1 respectively. All new hires must have a received a score of 3 - meets expectation on their performance evaluation to be eligible for an increase.

TOTAL COMPENSATION PROJECT RECOMMENDATIONS

(APPROVED BY TOTAL COMPENSATION ADVISORY COMMITTEE)

1. Implement the new proposed salary structures, effective January 2017.
2. Bring all employees' base pay to the minimum of the pay grade, after the base pay increase is applied (provided salary structure is approved).
3. Recommend a 3% increase to base pay for employees meeting a three (3) or above on their annual performance evaluation.
4. Pay redlined employees meeting a three (3) or above on their annual performance evaluation a 3% lump sum amount.
5. Eliminate voluntary employer 401k contribution for Tier I employees (1.5%) with the understanding that money saved from this effort will be used to address employee pay issues such as compression.
6. Help employees understand they can apply any percentage of their pay increase to their 401k, or other URS saving plan, and assisting them in doing so.

2017 Benefit Considerations

BENEFIT FORECAST

A recommended 6.0% overall increase is recommended due to increasing pharmaceutical costs and ACA taxes.

- **Traditional PPO Plan-** Historically, any increase has been passed to the overall premium, County sees an increase on 80% and employee sees an increase on 20%
- **High Deductible Health Plan (HDHP)-** Continue offering plan at zero cost for full-time employees with continuing the HSA seed (\$600 and \$1,200) and wellness (\$250 and \$500) incentive. Continue with employee education with increasing enrollment from 63% to 67% participation
- **HSA Incentives-** Provide a larger incentive to those who receive their annual well c exam at the *HealthyMe* Clinic. Recommended changes to HSA wellness incentive de are as follows:
 - \$150 HSA Wellness Incentive for completing annual well check at the *HealthyMe* Clinic
 - \$100 HSA Wellness Incentive for completing annual well check outside of the *HealthyMe* Clinic
 - *Healthy Lifestyles* – Recommend offering *Healthy Lifestyles* participants enrolled in the HDHP the option to have their wellness incentive contributed to their HSA.

This provides a pre-tax benefit. Employees may continue to receive their wellness incentive in their paycheck if they elect

Calendar Year Transition for the Medical Plan- Proposing moving from the current medical plan year of April 1st –March 31st to a calendar year effective January 2018

MISCELLANEOUS

- Eliminate the remaining 1.5% voluntary contribution to the 401(k) with the understanding that this money will be allocated to address pay issues such as compression
- HR recommends the authorization of the 20% Employee Discount Card
- HR does not recommend the option of voluntary furloughs for FY17

RETIREMENT

- Rates for both tiers are flat for next year (2017)

Salt Lake County Contributions (Line 667005) 2017 Proposed Budget

110 - General Fund

| | | |
|-------------------------------------|---|--------------------------|
| 1025 Office of Regional Development | Vest Pocket | 5,000 |
| | Buy Local First Program | 18,000 |
| | SCORE | 15,000 |
| | Sandy City and Canyon School District After School Program at Bell View and | 100,000 |
| | Midvale (South Valley) Boys and Girls Club | 75,821 |
| | Sandy Boys Girls Club | 10,000 |
| | The Road Home | 400,000 |
| | 2350 Extension Service | Junior Livestock Council |
| 5003 Stat & General (General Fund) | Jordan River Commission | 41,200 |
| | Murray City - Murray Lifeguard | 40,000 |
| | Utah Clean Energy | 25,000 |
| | United Way Refugee Support | 54,760 |
| | USDA Forest Service - Avalanche Contract - Alta | 22,769 |
| | YWCA-Rape Recovery Center | 42,124 |
| | Recovery Funds Emergency Services | 25,000 |
| | SL American Muslim | 5,000 |
| | Latino Information and Referral Center | 5,000 |
| | Downtown Alliance - Winter Farmer Market | 15,000 |
| | Other Contributions (Misc.) | 15,000 |
| 7010 Council | Contributions (Misc.) | 15,000 |
| TOTAL GENERAL FUND | | 957,674 |

181 - TRCC Fund

| | | |
|------------------------|---|------------------|
| 1070 TRCC | WVC - Cultural Celebration Center | 200,000 |
| | Sandy City - Sandy Amphitheater | 456,500 |
| | Sugarhouse Park Authority | 200,000 |
| | Visit Salt Lake - Ski Salt Lake Marketing | 450,000 |
| | UMOCA | 7,500 |
| | Days of 47 Rodeo Arena | 1,000,000 |
| | KEARNS REGIONAL COMMUNITY CAMPUS | 250,000 |
| | Olympic Oval Community Connection | 4,000,000 |
| | CFSP - UMFA Dumke Auditorium Technology Upgrades | 42,500 |
| | CFSP - Kingsbury Hall ADA System Upgrade | 12,720 |
| | CFSP - NHMU Indoor/Outdoor Cultural Spaces Enhancements | 133,000 |
| | CFSP - Discovery Gateway Water Play Exhibit | 86,500 |
| | CFSP - HOLLADAY CITY AUDITORIUM | 16,150 |
| | CFSP - LEONARDO EXHIBITS | 300,000 |
| | CFSP - HALE CENTER THEATRE | 1,000,000 |
| | Holladay City Hall Park | 250,000 |
| | CFSP - Murray Amphitheater | 636,927 |
| TOTAL TRCC FUND | | 9,041,797 |

185 - Fine Arts Fund

| | | |
|-----------------------------|----------------------------------|---------------|
| 3500 Fine Arts | UPACA - Eccles Theatre Insurance | 60,000 |
| TOTAL FINE ARTS FUND | | 60,000 |

Salt Lake County Contributions (Line 667005) 2017 Proposed Budget

290 - Visitor Promotion Fund

| | | |
|-------------------------------------|------------------------|----------------|
| 3601 Visitor Promotion-County | Utah Sports Commission | 100,000 |
| 3601 Visitor Promotion-County | Sundance | 150,000 |
| TOTAL VISITOR PROMOTION FUND | | 250,000 |

310 - ZAP Fund

| | | |
|------------------------|--------------------------|-------------------|
| 3591 Large Arts Groups | Tier I Organizations | 10,198,865 |
| 3592 Small Arts Groups | Tier II Organizations | 2,039,773 |
| 3593 Zoological | Zoological Organizations | 3,626,264 |
| TOTAL ZAP FUND | | 15,864,902 |

370 - Health Fund

| | | |
|--------------------------|--|---------------|
| 2150 Health Department | SUD Prevention Services- Safe Graduation | 66,530 |
| TOTAL HEALTH FUND | | 66,530 |

735 (old 230) - Public Works Fund

| | | |
|------------------------------|---|--------|
| 1015 Township Administration | Magna/ 4th of July Committee (Fireworks) | 20,000 |
| | Magna/YUZAWA Program | 21,000 |
| | Utah Sister City | 2,000 |
| | ACCT Administration | 20,000 |
| | Venture Outdoor | 40,000 |
| | Night Out Against Crime - Millcreek | 2,500 |
| | Night Out Against Crime - Kearns | 2,500 |
| | Night Out Against Crime - Magna | 2,500 |
| | Arts Council - Magna | 3,500 |
| | Arts Council - Millcreek | 3,500 |
| | Copperton Town Days | 2,000 |
| | Big Cottonwood Canyon - Trail Maintenance | 10,000 |
| | Emigration - Fire Days | 5,000 |
| | Southeast Unincorporated Islands - Town Days | 14,000 |
| | Remainder of Community Preservation Education Money | 30,000 |
| | Big Cottonwood Canyon Admin | 1,350 |
| | Big Cottonwood Canyon Special Projects | 617 |
| | Canyon Rim Admin | 4,779 |
| | Canyon Rim Special Projects | 6,897 |
| | Copperton Admin | 3,720 |
| | Copperton Special Projects | 528 |
| | East Mill Creek Admin | 6,105 |
| | East Mill Creek Special Projects | 9,272 |
| | Emigration Canyon Admin | 1,633 |
| | Emigration Canyon Special Projects | 1,633 |
| | Granite Admin | 1,712 |
| | Granite Special Projects | 1,410 |
| | Kearns Admin | 15,307 |
| | Kearns Special Projects | 25,742 |
| | Magna Town Council Admin | 19,250 |
| | Magna Town Council Special Projects | 12,000 |

Salt Lake County Contributions (Line 667005) 2017 Proposed Budget

| | |
|---|-------------------|
| Millcreek Admin | 14,169 |
| Millcreek Special Projects | 23,706 |
| Mt. Olympus Admin | 3,038 |
| Mt. Olympus Special Projects | 3,782 |
| Sandy Hills Admin | 1,914 |
| Sandy Hills Special Projects | 1,770 |
| White City Admin | 3,389 |
| White City Special Projects | 4,410 |
| Willow Canyon Admin | 1,325 |
| Willow Canyon Special Projects | 760 |
| Willow Creek Admin | 1,346 |
| Willow Creek Special Projects | 629 |
| Other Community Council Contributions - Revolving | 31,265 |
| TOTAL MUNICIPAL SERVICE DISTRICT FUND | |
| | 381,958 |
| TOTAL CONTRIBUTIONS | |
| | 26,622,861 |

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 279.5 | 269.5 | 10 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 70,146 | 24,855 | 46,338 | |
| ■ Savings/(Incr) if Flat to ABB | 4,655 | 6,665 | 5,962 | -12.9% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,965</u> | <u>546</u> | <u>1,185</u> | -2.6% |
| ■ Base @ -3% | 63,526 | 17,645 | 39,233 | |

COUNTY FUNDING & FTE PRIORITIES

ADMINISTRATIVE SERVICES—COUNTYWIDE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| ADMINISTRATIVE SERVICES TOTAL | \$24,855 | \$6,665 | | | 279.50 | 10.00 | | |
| EXCLUDED FOR STRESS TESTS (*) | \$21,483 | (\$773) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$46,338 | \$5,892 | (\$6,013) | (\$7,195) | 279.50 | 10.00 | (10.50) | (1.50) |
| CONTRACTS & PROCUREMENT TOTAL | \$870 | (\$70) | | | 10.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$870 | (\$70) | \$0 | (\$28) | 10.00 | - | - | - |
| 1 6100000200 PURCHASING | 638 | | | (21) | 6.00 | - | - | - |
| 2 6100000300 CONTRACTS | 168 | | | - | 2.00 | - | - | - |
| 3 6100000100 CONTRACTS AND PROCURMNT AD | 64 | | | (7) | 2.00 | - | - | - |
| FACILITIES MANAGEMENT TOTAL | \$1,080 | \$183 | | | 4.80 | 2.00 | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$1,080 | \$183 | (\$183) | (\$210) | 4.80 | 2.00 | (2.00) | - |
| 1 6310002000 REAL ESTATE | 672 | | | (84) | 3.00 | 1.00 | (1.00) | - |
| 2 6310001000 FACILITIES MANAGEMENT PRGM | 408 | | | (98) | 1.80 | 1.00 | (1.00) | - |
| FACILITIES SERVICES TOTAL | (\$41) | \$9 | | | 69.20 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$7,156 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$7,116 | \$9 | (\$9) | (\$222) | 69.20 | - | - | - |
| 1 6300001000 FACILITIES SERVICES ADMIN | 202 | | | (9) | 7.20 | - | - | - |
| 2 6300002000 CARPENTRY | 235 | | | (34) | 8.00 | - | - | - |
| 3 6300003000 ELECTRICAL | (477) | | | (16) | 9.00 | - | - | - |
| 4 6300004000 ELECTRONICS | 173 | | | (6) | 7.00 | - | - | - |
| 5 6300005000 FACILITIES SERVICES | 162 | | | (11) | 9.00 | - | - | - |
| 6 6300006000 HVAC | (306) | | | (2) | 17.00 | - | - | - |
| 7 6300007000 LOCKSMITH | 41 | | | (13) | 2.00 | - | - | - |
| 8 6300008000 PLUMBING | 15 | | | - | 5.00 | - | - | - |
| 9 6300009000 PROJECT MANAGEMENT | (85) | | | (1) | 5.00 | - | - | - |

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|---------------------------------------|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| * OTHER EXCLUSIONS FOR STRESS TEST | 7,156 | - | n/a | n/a | | n/a | n/a | |
| FLEET MANAGEMENT TOTAL | (\$1,750) | \$937 | | | 46.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$7,392 | (\$891) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$5,642 | \$47 | (\$47) | (\$214) | 46.00 | - | - | (1.00) |
| 1 6800001000 FLEET MGMT ADMINISTRATION | 2,845 | (0) | - | (46) | 10.67 | - | - | - |
| 2 6800003000 SHOPS | (1,862) | 80 | - | (39) | 28.15 | - | - | (1.00) |
| 3 6800004000 PARTS | (318) | 80 | (47) | (46) | 0.65 | - | - | - |
| 4 6800005000 FUEL | 8 | 26 | - | (6) | 3.25 | - | - | - |
| 5 6800008000 SUBLET | 38 | 84 | - | (0) | 1.80 | - | - | - |
| 6 6800006000 REPLACEMENT PROGRAM | (2,476) | 582 | - | (93) | 1.23 | - | - | - |
| 7 6800007000 MOTOR POOL | 15 | 86 | - | 16 | 0.25 | - | - | - |
| * OTHER EXCLUSIONS FOR STRESS TEST | 7,392 | (891) | n/a | n/a | | n/a | n/a | |
| GOVERNMENT CENTER OPERATIONS TOTAL | (\$980) | \$0 | | | 3.75 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$4,807 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$3,827 | \$0 | \$0 | (\$115) | 3.75 | - | - | - |
| 1 6900002000 GOVERNMENT CENTER OPERATIO | (975) | - | - | (100) | 2.00 | - | - | - |
| 2 6900001000 COURIER/MAIL ROOM | (5) | - | - | (15) | 1.75 | - | - | - |
| * OTHER EXCLUSIONS FOR STRESS TEST | 4,807 | - | n/a | n/a | | n/a | n/a | |
| HUMAN RESOURCES TOTAL | \$3,379 | \$142 | | | 26.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$3,379 | \$142 | (\$194) | (\$239) | 26.00 | - | - | - |
| 1 6150000100 HR ADMINISTRATION | 591 | - | - | (11) | 3.00 | - | - | - |
| 2 6150000800 RECRUITMENT | 584 | 94 | (36) | (16) | 5.00 | - | - | - |
| 3 6150000600 HR BENEFITS | 640 | - | - | (26) | 5.00 | - | - | - |
| 4 6150000200 CLASS AND COMP | 418 | 100 | (100) | (100) | 2.00 | - | - | - |
| 5 6150000900 HR DATA TEAM | 323 | - | - | - | 4.00 | - | - | - |
| 6 6150000300 EMPLOYEE RELATIONS | 411 | - | - | - | 4.00 | - | - | - |
| 7 6150000500 BUSINESS SOLUTIONS | 121 | - | - | - | 1.00 | - | - | - |
| 8 6150000400 EMPLOYEES UNIVERSITY | 234 | - | - | (29) | 2.00 | - | - | - |

| ORGANIZATION (sorted by priority) | | | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------|------------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 9 | 6150000700 | EMPLOYEE ASSISTANCE PROGRAM | 58 | | (52) | (58) | (58) | - | - | - | - |
| 10 | 6150000000 | HUMAN RESOURCES PRGM | (1) | | - | - | - | - | - | - | - |
| INFORMATION SERVICES TOTAL | | | \$22,360 | | \$5,431 | | | 112.95 | 8.00 | | |
| EXCLUDED FOR STRESS TESTS (*) | | | \$0 | | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$22,360 | | \$5,431 | (\$5,431) | (\$5,938) | 112.95 | 8.00 | (8.00) | - |
| 1 | 6050000400 | SOLUTIONS | 7,514 | | 2,151 | (2,061) | (2,061) | 39.00 | 7.00 | (7.00) | - |
| 2 | 6050000200 | ENTERPRISE SYSTEMS | 3,680 | | 376 | (466) | (466) | 20.00 | - | - | - |
| 3 | 6050000800 | COMMUNICATIONS | 550 | | - | - | - | 4.30 | - | - | - |
| 4 | 6050001000 | ADDRESSING | 520 | | - | - | - | 4.00 | - | - | - |
| 5 | 6050000100 | INFORMATION SERVICES ADMIN | 3,426 | | - | - | - | 15.73 | - | - | - |
| 6 | 6050000300 | SECURITY SERVICES | 1,206 | | - | - | - | 8.00 | - | - | - |
| 7 | 6050000700 | SERVICE DESK | 955 | | - | - | - | 11.00 | - | - | - |
| 8 | 6050000500 | PROFESSIONAL SERVICES | 2,804 | | 2,098 | (2,098) | (2,098) | 6.92 | 1.00 | (1.00) | - |
| 9 | 6050000900 | RECORDS MGT AND ARCHIVES | 399 | | - | - | - | 4.00 | - | - | - |
| | 6050990000 | INFORMATION SVCS CAPITAL PROJ. | 1,306 | | 806 | (806) | (1,314) | - | - | - | - |
| PRINTING TOTAL | | | \$29 | | \$33 | | | 2.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | | | \$403 | | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$432 | | \$33 | (\$33) | (\$65) | 2.00 | - | (0.50) | (0.50) |
| 1 | 6200000000 | PRINTING PRGM | 29 | | 33 | (33) | (65) | 2.00 | - | (0.50) | (0.50) |
| | | * OTHER EXCLUSIONS FOR STRESS TEST | 403 | | - | n/a | n/a | | | n/a | n/a |
| TELECOMMUNICATIONS TOTAL | | | (\$92) | | \$0 | | | 4.80 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | | | \$1,724 | | \$118 | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$1,632 | | \$118 | (\$118) | (\$164) | 4.80 | - | - | - |
| 1 | 6350000100 | TELECOMM ADMIN | (94) | | - | (118) | (164) | 4.80 | - | - | - |
| 2 | 6350000200 | UC CELL PHONE | 0 | | - | - | - | - | - | - | - |
| 3 | 6350000400 | CABLING MANAGEMENT | 0 | | - | - | - | - | - | - | - |
| 4 | 6350000300 | WEB CONFERENCING | 0 | | - | - | - | - | - | - | - |
| 5 | 6350000500 | CONTACT CENTER MANAGEMENT | 0 | | - | - | - | - | - | - | - |
| | | * OTHER EXCLUSIONS FOR STRESS TEST | 1,724 | | 118 | n/a | n/a | | | n/a | n/a |

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

ADMINISTRATIVE SERVICES—COUNTYWIDE

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|---------------------------|---------------------------------|--|------------|--------------|-------------------|------------------------|
| 1 | CONTRACTS AND PROCUREMENT | CONTRACTS AND PROCUREMENT ADMIN | Salt Lake County's purchasing card program has increased in size (cardholders) and this trend has been growing since the program began. The result has been an increase in quarterly rebates received that is based off of the quarterly average spend. We expect this trend to grow as the p-card program continues in popularity for small cost expenditures. | REQ | (\$70) | (\$70) | 610000_01 |
| 2 | HUMAN RESOURCES | RECRUITMENT | Human Resources uses ADP Online Application Management System to manage county-wide recruitment applications. The system allows applications to complete online employment applications and the County HR professionals to track applications and communicate with applications as well as county agencies. | REQ | \$74 | \$74 | 615000_01 |
| 3 | HUMAN RESOURCES | EMPLOYEE ASSISTANCE PROGRAM | Human Resources have identified Employee Assistance Program (EAP) contract savings to partially fund ADP Online Application System since ADP is critical to HR primary operations. | ABB, ABB-3 | (\$58) | (\$58) | 615000_R05 |
| 4 | HUMAN RESOURCES | EMPLOYEE ASSISTANCE PROGRAM | Transferring Employee Assistance Program (EAP) services contract funding to ESR Fund - 680 since all employee benefits are paid from the Employee Service Reserve Fund. | Req | (\$52) | (\$52) | 615000_05 |
| 5 | INFORMATION SERVICES | ENTERPRISE SYSTEMS & SOLUTIONS | Hardware & Software Maintenance and Support Increases - Salt Lake County's hardware and software maintenance and support costs for 2017 are increasing from previous years. The increases are a result of previously purchased systems coming off of warranty or prepaid maintenance at the time of purchase, annual maintenance increases which typically range from 3 to 5 percent per year, cost adjustments that are based on usage or growth, and annual technical support services. | REQ | \$406 | \$406 | 605000-01 |
| 6 | INFORMATION SERVICES | ENTERPRISE SYSTEMS, SOLUTIONS | We are proposing to redirect our prior approved PeopleSoft Hosting funds to address our Hardware & Software Support needs. PeopleSoft hosting was a strategic solution to better manage the system however, it was determined we are still able to manage the system in-house. However, by not outsourcing the maintenance of PeopleSoft, the county's internal resources would not be able to concentrate on process improvements, fine tuning the systems, and adding new functionality in the short-term. | ABB, ABB-3 | (\$406) | (\$406) | 605000-R01 |
| 7 | INFORMATION SERVICES | INFORMATION SVCS CAPITAL PROJ | Deferred Maintenance - To minimize risk and ensure that technology is maintained at an acceptable level to keep the County's systems running optimally it is proposed that the IS TIP budget be increased by \$746,050 to refresh infrastructure systems. By providing the additional funding the County will have systems that are reliable and supportable. Annual Incremental Disk Storage usage for existing users and systems increases per year by approximately 40 TB per year. In order to avoid interruption of service due to lack of disk resources an increase to the Information Services TIP budget of \$60,000 is needed. | REQ | \$806 | \$806 | 605099_01 605099_02 |
| 8 | CAPITAL IMPROVEMENTS FUND | CAPITAL IMPROVEMENTS | We requesting funds from the Capital Improvements Fund - 450 to fund technology deferred maintenance projects. Deferred technology maintenance risks county's system and equipment that are backbone of IT infrastructure. Deferring IT maintenance will cause system failures and service outages that will become prevalent, longer in duration, and costs to support will continue to increase. | REQ | (\$806) | (\$806) | 5050000_00 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|---------------------|---------------------------|---|------------|--------------|-------------------|-------------|
| 9 | TELECOM | TELECOM ADMIN | Adjustment of revenue due to increase of VoIP rate by \$2/unit. The increase was due to the equipment that was purchased and installed early in the phone system project is currently due or past due for its recommended replacement cycle. By not replacing this equipment we will start to see increases in the failure rate of telephone outage that will cause service interruptions for the County organizations. | REQ | (\$118) | (\$118) | 635000_01 |
| 10 | | TELECOM ADMIN | The Telecom rate increase will allow IS to upgrade telephone system equipment such as analogy gateways, gateway router, emergency responder servers, and uninterruptable power supply units (UPS). | REQ | \$118 | \$118 | 635000_01 |
| 11 | PRINTING | PRINTING PROGRAM | Printing is requesting increase in temporary employee budget to manage printing operations. Increase in temporary budget is associated with reduction of a proposed FTE position reduction. We'd like to use temporary labor on as needed basis. | REQ | \$33 | \$33 | 620000_01 |
| 12 | PRINTING | PRINTING PROGRAM | Printing is proposing an FTE reduction to streamline their business model and cost savings. We plan to use 50% savings from 1 FTE reduction to fund temporary labor budget increase. | ABB, ABB-3 | (\$33) | (\$33) | 620000_R02 |
| 13 | PRINTING | PRINTING PROGRAM | To meet 3% stress requirement, we are proposing to use the remaining savings from FTE reduction. | ABB-3 | (32) | (\$32) | 620000_R01 |
| 14 | FACILITIES SERVICES | HVAC | Fleet Management has estimated an increase in vehicle replacement costs which will impact the HVAC group by \$8,973. | REQ | \$9 | \$9 | 63000000_01 |
| 15 | FACILITIES SERVICES | FACILITIES SERVICES ADMIN | We'd self-fund vehicle replacement levy by reducing our office supplies budget. We can better manage our office supply budget by reassignment of office supply purchasing responsibilities and by implementing new purchasing procedures. | ABB, ABB-3 | (\$9) | (\$9) | 630000_R01 |
| 16 | FACILITIES SERVICES | VARIOUS | To meet 3% stress test requirement, we'd reduce our computer replacement budget by 42%. Currently, 54% of Facilities (39 of 72) computers are out of warranty. Reduction in computer replacement budget will would require ever greater need to replace out dated computers in proceeding budget years. | ABB-3 | (\$14) | \$0 | 630000_R01 |
| 17 | FLEET MANAGEMENT | PARTS | Request for fee increase in parts administration. Contract with NAPA allows a 5% escalation. NAPA has not always asked for an escalation. However, this year, and next year requests have been made. NAPA's request is to cover their costs of inflation including personnel and health care. | REQ. | \$46 | \$46 | 680000_02 |
| 18 | FLEET MANAGEMENT | PARTS | Fleet Management will fund this increase from its existing revenue. | ABB | (\$46) | (\$46) | 680000_02 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|----------------------|-----------------------|--|------|--------------|-------------------|-----------|
| 19 | INFORMATION SERVICES | SOLUTIONS | <p>Mainframe Succession Planning - Salt Lake County IS has a need to begin succession planning for key systems that are still hosted on the mainframe. In order to keep these systems in a running and functional state IS is requesting to double fill two incumbent positions that are currently the primary support and development individuals for these systems. The request include 2 FTE and salary adjustments for 3 employees. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • IS has 2 key incumbents that provide critical support for the mainframe system for practically 30 years of service. Should these two leave the County before having the time to train and provide knowledge transfer to other individuals, the County is at a high risk of losing the ability to keep critical systems operational until they have been replaced with new technologies. | REQ | \$390 | \$390 | 605000_02 |
| 20 | HUMAN RESOURCES | CLASS AND COMP | <p>Request to hire consultant(s) to assist with Pay for Performance implementation and provide Performance Management Training. The Pay for Performance will provide an unbiased review of the current practices and will assist the County to establish process to reward higher performers. Performance Management Training will be critical for HR professionals, hiring managers and supervisors to implement performance management.</p> | REQ | \$100 | \$0 | 615000_02 |
| 21 | INFORMATION SERVICES | SOLUTIONS | <p>GIS Enterprise Solutions - Salt Lake County has a mature GIS infrastructure, which supports approximately 200 users. GIS and location data are being applied to business needs across the organization through several sophisticated implementations. The county's use of web GIS and interactive maps has expanded greatly in recent years, supporting better decision making, more efficient data collection and management, and improved communication and engagement with internal and external stakeholders. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • If SLCo is unable to secure ongoing license agreements associated with enterprise growth, the organization will lose momentum and the license denial issue will resurface. | REQ | \$37 | \$37 | 605000-03 |
| 22 | INFORMATION SERVICES | PROFESSIONAL SERVICES | <p>Tax System Analyst (TL) - Staffing is required to ensure the success of the Harris Tax System. The time limited Systems Analyst was brought on to assist with the project and workload. We would need to continue that support for FY 2017. This role includes: software system testing, data conversion, and project planning. 1 FTE. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • Without the additional FTE, the testing, conversion of data, and project planning would be impacted and jeopardize the success of the project. | REQ | \$137 | \$137 | 605000_11 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|----------------------|-----------------------|---|------|--------------|-------------------|-----------|
| 23 | INFORMATION SERVICES | PROFESSIONAL SERVICES | <p>Work Order Additional Resources - The department of Public Works is implementing a new work order system to support County-wide operations. The new system will require interfaces with the County financial system, PeopleSoft, and GIS support. Information Service needs additional resources to support the implementation, interfaces and on-going support of both application development and GIS for the work order system. Lastly, a Business Analyst is also needed to support the system. The request is for 2 GIS Analysts (1TL), 2 PeopleSoft Analyst (1TL), a Business Analyst and a Contract Project Manager. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • The work order system will not be implemented for these divisions: Public Works Operations, Engineering and Flood Control, Parks and Recreation, Surveyor, and Landfill. <p>MAYOR'S PROPOSED BUDGET of \$331k is for 2 time-limited FTEs (\$273k), plus Contract labor (\$57k).</p> | REQ | \$841 | \$331 | 605000_09 |
| 24 | INFORMATION SERVICES | SOLUTIONS | <p>Enterprise Document Management - Centralize and rationalize the current systems used by Salt Lake County (SLCo) agencies for the storage of all electronic versions of documents. The systems would be used to track, manage and store documents and reduce paper. Most are capable of keeping a record of the various versions created and modified by different users (history tracking). This would be completed in a phase approach: Phase 1 would be to provide a central system to agencies that have an immediate need. Subsequent phases would expand this to encompass all agencies. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • The inability of consolidating multiple document management systems throughout the County. • The County would benefit from increased functionalities and reduced cost of a centralized system. • Continue using outdated and potentially unsupported systems. | REQ | \$323 | \$0 | 605099_08 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|----------------------|-----------------------|--|------|--------------|-------------------|-----------|
| 25 | INFORMATION SERVICES | PROFESSIONAL SERVICES | <p>Mainframe Migration 2017 \$1,803,616 This request is for additional resources to move applications off the mainframe system. The request breakdown: PM Labor \$416,000, Addressing \$166,707, Motor Vehicles \$1,007,900, Payroll Data \$213,009. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> The mainframe is the single most expensive system to maintain. The cost for supporting the mainframe was \$2.4mil in FY2015 and estimated to be over \$3mil for 2016. The cost will continue to increase but at the same time, people with mainframe experience increasingly difficult to recruit. As County division with funding migrate off the mainframe, it will increase the cost for those that cannot afford the initial cost of migrating off the mainframe. The risk for the County is maintaining an expensive system for few users. | REQ | \$1,804 | \$0 | 605000_10 |
| 26 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | <p>PeopleSoft Consulting - Information Services is requesting funding to support contracted assistance with all PeopleSoft efforts. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County occasionally requires access to PeopleSoft expertise and contracted resources to augment existing staff. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> The list of open issues is over 218 items as of July, 2016, without additional resources, IS will not be able to develop and expand functionalities of PeopleSoft. | REQ | \$150 | \$0 | 605000_06 |
| 27 | INFORMATION SERVICES | SOLUTIONS | <p>Enterprise Information Exchange Tools - An Enterprise Information Exchange Tool is needed as a core capability as the need for information to be shared between applications hosted both internally and in the cloud increases and the need to transfer the information to data repositories the County. The Salt Lake County Information Services (IS) division would centrally procure and manage an information exchange tool (known as an ETL/ESB tool) using existing budgeted resources. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> It would be very challenging for IS to provide support without this tool as the County moves towards an evidence based, data driven decision making model it is critical that the underlying data is both available (as appropriate and agreed upon), up-to-date and has the needed contextual information around it to be discovered (searched for) and used in a timely manner. | REQ | \$270 | \$0 | 605000-04 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-----------------------|----------------------------|--|------|--------------|-------------------|-----------|
| 28 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | <p>PeopleSoft Hosting - Information Services is requesting funding outsource PeopleSoft maintenance. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County must find a solution that allows the county to keep the PeopleSoft current and secure while at the same time address the needs of the user community. By outsourcing the maintenance of PeopleSoft, the county's internal resources can concentrate on process improvements, fine tuning the systems, and adding new functionality. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • The list of open issues is over 218 items as of July, 2016, without additional resources, IS will not be able to develop and expand functionalities of PeopleSoft. | REQ, | \$207 | \$0 | 605099_05 |
| 29 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | <p>IS Server & PC Replacement Salt Lake County Information Services has servers that are used in support of the County's IT infrastructure that need to be refreshed with newer hardware. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • If these tools are unavailable, response times and resolution of problems will take much longer. • Without these tools, it may become necessary to have vendors assist in diagnosing problems which comes at a cost. • Vendor availability to assist may not be immediate and may take hours to days to schedule. | REQ, | \$60 | \$0 | 605099_07 |
| 30 | FACILITIES MANAGEMENT | FACILITIES MANAGEMENT PRGM | <p>Increase by 1 FTE in order to place a Energy Manager into the Facilities Management Program. To date, SLCo has not implemented a County-wide energy management program, even though we have an approved Capital Project Budget to conduct Energy Surveys of our Facilities. By taking a proactive approach to energy management, SLCo can understand it's energy use, plan for and implement improvements and ultimately reduce energy consumption and realize savings. We would not be able to self-fund (WNSF) this request</p> | REQ | \$98 | \$0 | 631000_02 |
| 31 | HUMAN RESOURCES | RECRUITMENT | <p>A Social Media recruiting platform will allow the County of reaching highly qualified candidates through Facebook Pages, LinkedIn recruiter profiles and company pages, and across Twitter using advanced Twitter features for effective branding and targeting. With social recruiting, the demographic, habits, and patterns of a typical job seeker are evolving rapidly, with 50% of job seekers spending more than 6 hours per week using social media to find jobs. A social recruiting product will span social and mobile network distribution, candidate target and employer branding to add competitiveness to our traditional areas of recruitment.</p> | REQ | \$20 | \$0 | 615000_03 |
| 32 | FACILITIES MANAGEMENT | REAL ESTATE | <p>Increase by 1 FTE in order to place a Real Property Agent into the Real Estate Group. We have performed a 10 year ROI showing an Internal Rate of Return of 19% by filling this position. A current area of concern is our lack of ability to actually manage County owned property. We are aware that there are dozens if not hundreds of residents encroaching on County owned land throughout the valley, yet due to our current staffing levels we don't have resources to devote to review this valid concern. We would not be able to self-fund (WNSF) this request</p> | REQ, | \$84 | \$0 | 631000_01 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-----------------------|----------------------------|--|------------|--------------|-------------------|------------|
| 33 | FLEET MANAGEMENT | MOTOR POOL | Elimination of motor pool will result in vehicles not being available for work purposes to employees that do not drive to work. Breakdown of funding: Loss of revenue \$52,360. Decrease in expenses including balance sheet savings is \$119,352 for a net cut of \$66,992. | ABB-3 | (\$67) | \$0 | 680000_R01 |
| 34 | FLEET MANAGEMENT | PARTS | Request for fee increase in parts administration. Contract with NAPA allows a 5% escalation. NAPA has not always asked for an escalation. However, this year, and next year requests have been made. NAPA's request is to cover their costs of inflation including personnel and health care. | ABB, ABB-3 | (\$46) | \$0 | 680000_03 |
| 35 | FACILITIES MANAGEMENT | FACILITIES MANAGEMENT PRGM | In absence of an Energy Manager, we will be missing an opportunity to streamline county facilities energy use and in many cases reduce energy waste. Preliminary Data indicates that up to 30% of energy use in commercial facilities is wasted. For years, the County has advocated increasing use of renewable energy, however, any progress made in using renewable energy is offset existing energy waste. | ABB, ABB-3 | (\$98) | \$0 | 631000R_01 |
| 36 | FACILITIES MANAGEMENT | REAL ESTATE | Due to our current staffing levels, there is valid concern that this group is one big Public Works project away from disaster. We are aware of at least one big PW project and several smaller projects in the queue. If that big project begins prior to the County hiring another staff member, it's going to be very difficult for the Real Estate Group to provide any meaningful level of Agency support or customer service even if we outsource the acquisition phase simply because a lot of our time is still required to provide quality control and approvals to the acquisition consultant. We would not be able to self-fund this request (WNSF). | ABB, ABB-3 | (\$84) | \$0 | 631000R_01 |
| 37 | INFORMATION SERVICES | PROFESSIONAL SERVICES | Mainframe Migration 2017 \$1,803,616 This request is for additional resources to move applications off the mainframe system. The request breakdown: PM Labor \$416,000, Addressing \$166,707, Motor Vehicles \$1,007,900, Payroll Data \$213,009. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$1,804) | \$0 | 605000_R02 |
| 38 | INFORMATION SERVICES | PROFESSIONAL SERVICES | Work Order Additional Resources - The department of Public Works is implementing a new work order system to support County-wide operations. The new system will require interfaces with the County financial system, PeopleSoft, and GIS support. Information Service needs additional resources to support the implementation, interfaces and on-going support of both application development and GIS for the work order system. Lastly, a Business Analyst is also needed to support the system. The request is for 2 GIS Analysts (1TL), 2 PeopleSoft Analyst (1TL), a Business Analyst and a Contract Project Manager. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$841) | \$0 | 605000_R03 |
| 39 | INFORMATION SERVICES | SOLUTIONS | Enterprise Document Management - Centralize and rationalize the current systems used by Salt Lake County (SLCo) agencies for the storage of all electronic versions of documents. The systems would be used to track, manage and store documents and reduce paper. Most are capable of keeping a record of the various versions created and modified by different users (history tracking). This would be completed in a phase approach: Phase 1 would be to provide a central system to agencies that have an immediate need. Subsequent phases would expand this to encompass all agencies. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$323) | \$0 | 605000_R04 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|----------------------|---------------------|--|------------|--------------|-------------------|------------|
| 40 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | IS Server & PC Replacement Salt Lake County Information Services has servers that are used in support of the County's IT infrastructure that need to be refreshed with newer hardware. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$60) | \$0 | 605000_R05 |
| 41 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | PeopleSoft Consulting - Information Services is requesting funding to support contracted assistance with all PeopleSoft efforts. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County occasionally requires access to PeopleSoft expertise and contracted resources to augment existing staff. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$150) | \$0 | 605000_R06 |
| 42 | INFORMATION SERVICES | ENTERPRISE SYSTEMS | PeopleSoft Hosting - Information Services is requesting funding outsource PeopleSoft maintenance. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County must find a solution that allows the county to keep the PeopleSoft current and secure while at the same time address the needs of the user community. By outsourcing the maintenance of PeopleSoft, the county's internal resources can concentrate on process improvements, fine tuning the systems, and adding new functionality. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$207) | \$0 | 605000_R06 |
| 43 | INFORMATION SERVICES | SOLUTIONS | Enterprise Information Exchange Tools - An Enterprise Information Exchange Tool is needed as a core capability as the need for information to be shared between applications hosted both internally and in the cloud increases and the need to transfer the information to data repositories the County. The Salt Lake County Information Services (IS) division would centrally procure and manage an information exchange tool (known as an ETL/ESB tool) using existing budgeted resources. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$270) | \$0 | 605000-R07 |
| 44 | INFORMATION SERVICES | SOLUTIONS | GIS Enterprise Solutions - Salt Lake County has a mature GIS infrastructure, which supports approximately 200 users. GIS and location data are being applied to business needs across the organization through several sophisticated implementations. The county's use of web GIS and interactive maps has expanded greatly in recent years, supporting better decision making, more efficient data collection and management, and improved communication and engagement with internal and external stakeholders. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$37) | \$0 | 605000_R08 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|---------------------------|---------------------------------|--|------------|--------------|-------------------|------------|
| 45 | INFORMATION SERVICES | SOLUTIONS | <p>Mainframe Succession Planning - Salt Lake County IS has a need to begin succession planning for key systems that are still hosted on the mainframe. In order to keep these systems in a running and functional state IS is requesting to double fill two incumbent positions that are currently the primary support and development individuals for these systems. The request include 2 FTE and salary adjustments for 3 employees. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> IS has 2 key incumbents that provide critical support for the mainframe system for practically 30 years of service. Should these two leave the County before having the time to train and provide knowledge transfer to other individuals, the County is at a high risk of losing the ability to keep critical systems operational until they have been replaced with new technologies. | ABB, ABB-3 | (\$390) | \$0 | 605000_R09 |
| 46 | INFORMATION SERVICES | PROFESSIONAL SERVICES | Tax System Analyst (TL) - Staffing is required to ensure the success of the Harris Tax System. The time limited Systems Analyst was brought on to assist with the project and workload. We would need to continue that support for FY 2017. This role includes: software system testing, data conversion, and project planning. 1 FTE. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$137) | \$0 | 605000_R10 |
| 47 | FLEET MANAGEMENT | SHOPS | Elimination of service coordinator position. This staff reduction may result in a decrease in customer service and longer wait times. Expense reduction of \$53,741. | ABB-3 | (\$54) | \$0 | 680000_R02 |
| 48 | FLEET MANAGEMENT | VARIOUS | To meet 3% stress test requirements, we are proposing to not fund environmental compliance upgrades. As a result of this reduction Fleet may become non-compliant to increasing environmental regulations. | AAB-3 | (\$47) | \$0 | 680000_R03 |
| 49 | TELECOM | TELECOM ADMIN | Reduction of operating costs: computer equipment, training, small equipment and contract services will be reduces to meet the 3% target cut. | ABB-3 | (\$46) | \$0 | 635000_R02 |
| 50 | CONTRACTS AND PROCUREMENT | PURCHASING | Software Subscription- \$18,000 that was granted for solicitation management software that the division was exploring. Software is available to purchase that would allow the RFP to be incredibly streamlined by electronically distributing proposals to committees and online scoring with analytics. Currently, Contracts and Procurement is exploring free software that may currently be offered with their online bid platform. It has not been discovered yet if the free software will be able to replace the paid software. | AAB-3 | (\$18) | \$0 | 610000_R03 |
| 51 | CONTRACTS AND PROCUREMENT | CONTRACTS AND PROCUREMENT ADMIN | Travel and transportation would be cut entirely for 2017. Contracts and Procurement send several staff to various procurement related trainings annually that assist in understanding best practices and provides a forum to network with peers and learn about developments within procurement. To eliminate this portion of the budget would isolate SLCo Contracts and Procurement from industry peers. | AAB-3 | (\$4) | \$0 | 61000_R01 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|------------------------------|-----------------------------------|--|-------|--------------|-------------------|------------|
| 52 | CONTRACTS AND PROCUREMENT | PURCHASING | Computer and components would be cut within Admin- which maintains all emergency laptops used for our role in emergency situations and responsibilities with the EOC. Staff computers would not be replaced. Contracts and Procurement's role within emergency response is critical for Salt Lake County. Staff computers and emergency laptops that are scheduled for replacement next year would need to be replaced in the next year, increasing the budgetary needs in 2018. | AAB-3 | (\$7) | \$0 | 61000_R02 |
| 53 | FACILITIES MANAGEMENT | FACILITIES MANAGEMENT PRGM | To meet 3% stress requirement, we'd need to reduce Facilities Project Managers' support to the Real Estate group. Currently, facilities project managers are frequently assigned to real estate projects/transitions for technical expertise. Any reduction in project manager support will impede Real Estate group quickly execute the transaction as well may require a third-party assistance at higher market price. | AAB-3 | (\$30) | \$0 | 631000R_02 |
| 54 | FACILITIES SERVICES | VARIOUS | 2017 3% Stress Test - Small Equipment Rental - eliminating this line item will impact our groups ability to complete work that has been requested by our customers. Eliminating this line item will pass the expense on to our customers as an additional expense. | ABB-3 | (\$11) | \$0 | 630000_R02 |
| 55 | FACILITIES SERVICES | FACILITIES SERVICES ADMIN | Reduction in Professional Services - this line item is where we expense the ongoing development of Maximo and nDeavor, our work order management system (CMMS). This will impact our ability to continue developing advancements that will maximize our reporting capabilities, create effective service level agreements, and to more fully integrate our work order system with PeopleSoft. Additionally we would be unable to continue to develop the interface for our Real Estate and Printing customers | ABB-3 | (\$60) | \$0 | 630000_R03 |
| 56 | FACILITIES SERVICES | FACILITIES SERVICES ADMIN | Reductions in Temporary Salaries & FICA - this reduction will be felt county wide as our trade groups will not be able to handle increases in capital projects or maintain current levels of preventative maintenance and corrective maintenance requests from facilities. Without temporary salaries county deferred maintenance issues will increase. The present job market in the area continues to be tight thus causing Facilities Services to be more reliant upon temporary employees to support our skilled trades persons. | ABB-3 | (\$128) | \$0 | 630000_R04 |
| 57 | GOVERNMENT CENTER OPERATIONS | GOVERNMENT CENTER OPERATIONS PRGM | GC Facilities Management Charges - Currently all of the County facility blueprints are housed as hard copy documents at the County Government Center. In the event of an emergency or if something were to happened to that room (i.e. flood or fire), we would lose valuable County wide facility information. | ABB-3 | (\$15) | \$0 | 690000_R01 |
| 58 | GOVERNMENT CENTER OPERATIONS | GOVERNMENT CENTER OPERATIONS PRGM | GC Grounds Maintenance Budget Reduction - Elimination of this Account 607010 (Maintenance Grounds) will remove the budget for maintenance of the grounds around the Government Center. This will impact the lawn care, plantings, cleanliness, snow removal, and all aspects of the grounds around the Government Center. The appearance of the Government Center would become unsightly and uninviting to the public as well as employees. | ABB-3 | (\$30) | \$0 | 690000_R02 |
| 59 | GOVERNMENT CENTER OPERATIONS | GOVERNMENT CENTER OPERATIONS PRGM | GC Buildings Maintenance Budget Reduction - Partial Elimination of Account 607015 Maintenance of Building. This budget is used to maintain the inside of the Government Center. By cutting the budget in half, we would compromise the cleanliness of the Government Center. Not only would the facility become over all "dirtier", there would be a major impact to the wear and tear on the facility, thus decreasing the life of items such as carpet, paint and other finished, but also increase the frequency and costs of capital replacement of those items. | ABB-3 | (\$50) | \$0 | 690000_R03 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|------------------------------|-----------------------------------|---|------------|--------------|-------------------|------------|
| 60 | GOVERNMENT CENTER OPERATIONS | GOVERNMENT CENTER OPERATIONS PRGM | GC Kitchen Supplies Budget Reduction - Elimination of Account 609015 Dining and Kitchen supplies. This account supports our needs in the Government Center Kitchen and Cafeteria. This line item is used for replacing the basic needs in the kitchen cafeteria like small appliances, furniture, etc. Removing this line item will jeopardize the ability to replace and repair machinery and kitchenware needed for the cafe and public programs such as meals on wheels. | ABB-3 | (\$20) | \$0 | 690000_R04 |
| 61 | HUMAN RESOURCES | CLASS AND COMP | HR is requesting \$100K to hire a Pay for Performance consultant and training. County HR does not have adequate resources to fully under-take the pay for performance initiative without professional consultant who has prior experience and understands strategies to successfully implement the program. Lack of training will hurt our efforts to train the County supervisors and managers on develop performance plans and to have difficult conversations with their employees when implementing pay for performance. We would not be able to self-fund this request (WNSF). | ABB, ABB-3 | (\$100) | \$0 | 615000_R01 |
| 62 | HUMAN RESOURCES | RECRUITMENT | Due to strong Utah economy, it is becoming increasing difficult to recruit highly qualified individuals for the County jobs. HR is developing various strategies to reach out to a broad range of applicants. Social Media platform has become one of this highly used platform for the job seekers. Lack of investment in this platform will hurt County HR's efforts to hire qualified candidates. | ABB, ABB-3 | (\$20) | \$0 | 615000_R02 |
| 63 | HUMAN RESOURCES | HR AMIN / BENEFITS | We'd cut our computer replacement budget by more than 75%. Currently, more than 50% (17 out of 32) computers are out of warranty. Reduction in computer replacement budget by 75% would only allow us to replace 3 computers and our next year computer replacement need would be ever higher requiring increased budget request. | ABB-3 | (\$18) | \$0 | 615000_R03 |
| 64 | HUMAN RESOURCES | EMPLOYEE UNIVERSITY | We'd cut county-wide employee training budget by 50%. The reduction in training budget will impact various in-personal training program. The training budget allows HR to hire professionals from various industries to meet the County employees training needs. In 2016, more than 1350 employees participated in training through the employee university, 74 completed the Supervisor and Managers Certificate Program and 27 participated in the new Supervisor Credit Program. Reduction in training budget would impact employees' professional growth and learning opportunities. | ABB-3 | (\$26) | \$0 | 615000_R04 |
| 65 | HUMAN RESOURCES | EMPLOYEE ASSISTANCE PROGRAM | To meet 3% stress test requirements, we'd propose to eliminate Employee Assistance Program. The EAP addresses broad and complex issues affecting mental and emotional well-being, such as stress, grief, family problems, psychological disorders, and alcohol and other substance abuse. EAP actively help organizations prevent and cope with workplace violence, trauma, and other emergency response situations. The elimination of the EAP would create absenteeism, overtime, increase the health cost of our plans and reduce engagement particularly within this group. In addition, during an on-site crisis, there would be no services available for victims, their family members and employees affected by a negative situation. (see attached for more detailed justification). | ABB-3 | (\$53) | \$0 | 615000_R05 |
| 66 | INFORMATION SERVICES | INFORMATION SVCS CAPITAL PROJ | We'd need to eliminate Technology Improvements Projects in order to meet 3% stress requirement <ul style="list-style-type: none"> • Without this funding, equipment will not be maintained / replaced on an acceptable refresh schedule. • If equipment is not refreshed, system failures and service outages will become more prevalent, longer in duration, and costs for support will continue to increase. • If equipment failures occur, it will require emergency funding to replace the equipment. The process of obtaining funding, ordering, and installing the equipment could take days to weeks. • Remote locations, multiple organizations, and large scale system or network outages may be possible. | ABB-3 | (\$507) | \$0 | 605099_R01 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|------------------|---------------------------|---|------|--------------|-------------------|-----------|
| 67 | HUMAN RESOURCES | HR ADMINISTRATION | Increase temporary labor for Human Resources by \$120,000. The funds will be utilized to deal with several pressing issues including multiple technical issues associated with PeopleSoft, compression analysis issues, and to assist HR in dealing with an appeals process associated with the new job slotting. HR staff are currently working all weekends and needs this assistance to deal with current workload. This request is being proposed by the Mayor. | MP | \$0 | \$120 | 615000_06 |
| 68 | FLEET MANAGEMENT | FLEET MGMT ADMINISTRATION | Technical Adjustment: Changes in Bond Payment. This was not included in the original Requested Budget, so it was added in the Mayor's Budget stage. | MP | \$0 | (\$3) | 680000_04 |
| 69 | | | | | | | |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

ADMINISTRATIVE SERVICES—COUNTYWIDE

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|---------------|----------------|---------------|--|---------------|----------------|---------------|-----------------|----------------|--------------|--------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| ADMINISTRATIVE SERVICES TOTAL | 45,291 | 70,146 | 24,855 | 279.50 | 47,301 | 65,491 | 18,190 | 269.50 | (2,010) | 4,655 | 6,665 | 10.00 |
| EXCLUDED FOR STRESS TESTS (*) | (43,682) | (22,199) | 21,483 | - | (45,762) | (23,506) | 22,256 | - | 2,080 | 1,307 | (773) | - |
| TOTAL FOR STRESS TESTS | 1,609 | 47,946 | 46,338 | 279.50 | 1,539 | 41,985 | 40,446 | 269.50 | 70 | 5,962 | 5,892 | 10.00 |
| CONTRACTS & PROCUREMENT TOTAL | 250 | 1,120 | 870 | 10.00 | 180 | 1,120 | 940 | 10.00 | 70 | - | (70) | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 250 | 1,120 | 870 | 10.00 | 180 | 1,120 | 940 | 10.00 | 70 | - | (70) | - |
| 1 610000200 PURCHASING | - | 638 | 638 | 6.00 | - | 638 | 638 | 6.00 | - | - | - | - |
| 2 610000300 CONTRACTS | - | 168 | 168 | 2.00 | - | 168 | 168 | 2.00 | - | - | - | - |
| 3 610000100 CONTRACTS AND PROCURMNT ADMIN | 250 | 314 | 64 | 2.00 | 180 | 314 | 134 | 2.00 | 70 | - | (70) | - |
| FACILITIES MANAGEMENT TOTAL | 80 | 1,160 | 1,080 | 4.80 | 80 | 978 | 898 | 2.80 | - | 183 | 183 | 2.00 |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 80 | 1,160 | 1,080 | 4.80 | 80 | 978 | 898 | 2.80 | - | 183 | 183 | 2.00 |
| 1 631000200 REAL ESTATE | 80 | 752 | 672 | 3.00 | 80 | 668 | 588 | 2.00 | - | 84 | 84 | 1.00 |
| 2 631000100 FACILITIES MANAGEMENT PRGM | - | 408 | 408 | 1.80 | - | 310 | 310 | 0.80 | - | 98 | 98 | 1.00 |
| FACILITIES SERVICES TOTAL | 11,867 | 11,826 | (41) | 69.20 | 11,867 | 11,817 | (50) | 69.20 | - | 9 | 9 | - |
| EXCLUDED FOR STRESS TESTS (*) | (11,867) | (4,711) | 7,156 | - | (11,867) | (4,711) | 7,156 | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 0 | 7,116 | 7,116 | 69.20 | 0 | 7,107 | 7,107 | 69.20 | - | 9 | 9 | - |
| 1 630000100 FACILITIES SERVICES ADMIN | 625 | 827 | 202 | 7.20 | 625 | 827 | 202 | 7.20 | - | - | - | - |
| 2 630000200 CARPENTRY | 1,672 | 1,907 | 235 | 8.00 | 1,672 | 1,907 | 235 | 8.00 | - | - | - | - |
| 3 630000300 ELECTRICAL | 2,550 | 2,073 | (477) | 9.00 | 2,550 | 2,073 | (477) | 9.00 | - | - | - | - |
| 4 630000400 ELECTRONICS | 1,555 | 1,728 | 173 | 7.00 | 1,555 | 1,728 | 173 | 7.00 | - | - | - | - |
| 5 630000500 FACILITIES SERVICES | 715 | 877 | 162 | 9.00 | 715 | 877 | 162 | 9.00 | - | - | - | - |
| 6 630000600 HVAC | 2,965 | 2,659 | (306) | 17.00 | 2,965 | 2,650 | (315) | 17.00 | - | 9 | 9 | - |
| 7 630000700 LOCKSMITH | 305 | 346 | 41 | 2.00 | 305 | 346 | 41 | 2.00 | - | - | - | - |
| 8 630000800 PLUMBING | 700 | 715 | 15 | 5.00 | 700 | 715 | 15 | 5.00 | - | - | - | - |
| 9 630000900 PROJECT MANAGEMENT | 780 | 695 | (85) | 5.00 | 780 | 695 | (85) | 5.00 | - | - | - | - |
| FLEET MANAGEMENT TOTAL | 21,489 | 19,738 | (1,750) | 46.00 | 23,687 | 20,999 | (2,688) | 46.00 | (2,198) | (1,261) | 937 | - |
| EXCLUDED FOR STRESS TESTS (*) | (21,489) | (14,097) | 7,392 | - | (23,687) | (15,404) | 8,283 | - | 2,198 | 1,307 | (891) | - |

In thousands \$ except FTE

| | | | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------|-----------------------------------|--|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|--------------|-------------|
| | | | | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | | | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| TOTAL FOR STRESS TESTS | | | | (0) | 5,642 | 5,642 | 46.00 | (0) | 5,595 | 5,595 | 46.00 | 0 | 47 | 47 | - |
| 1 | 6800001000 | FLEET MGMT ADMINISTRATION | | - | 2,845 | 2,845 | 10.67 | 16 | 2,861 | 2,845 | 10.67 | (16) | (16) | (0) | - |
| 2 | 6800003000 | SHOPS | | 4,370 | 2,508 | (1,862) | 28.15 | 4,450 | 2,508 | (1,942) | 28.15 | (80) | - | 80 | - |
| 3 | 6800004000 | PARTS | | 4,327 | 4,008 | (318) | 0.65 | 4,611 | 4,213 | (398) | 0.65 | (284) | (204) | 80 | - |
| 4 | 6800005000 | FUEL | | 4,300 | 4,308 | 8 | 3.25 | 4,995 | 4,977 | (18) | 3.25 | (695) | (669) | 26 | - |
| 5 | 6800008000 | SUBLET | | 1,945 | 1,983 | 38 | 1.80 | 2,400 | 2,354 | (46) | 1.80 | (455) | (371) | 84 | - |
| 6 | 6800006000 | REPLACEMENT PROGRAM | | 6,048 | 3,573 | (2,476) | 1.23 | 6,630 | 3,573 | (3,058) | 1.23 | (582) | - | 582 | - |
| 7 | 6800007000 | MOTOR POOL | | 52 | 68 | 15 | 0.25 | 139 | 68 | (71) | 0.25 | (86) | - | 86 | - |
| 8 | 6800002000 | SHARED CAMPUS | | 447 | 447 | - | - | 447 | 447 | - | - | - | - | - | - |
| GOVERNMENT CENTER OPERATIONS TOTAL | | | | 5,532 | 4,553 | (980) | 3.75 | 5,532 | 4,553 | (980) | 3.75 | - | - | - | - |
| EXCLUDED FOR STRESS TESTS (*) | | | | (5,532) | (725) | 4,807 | - | (5,532) | (725) | 4,807 | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | | 0 | 3,828 | 3,827 | 3.75 | 0 | 3,828 | 3,827 | 3.75 | - | - | - | - |
| 1 | 6900002000 | GOVERNMENT CENTER OPERATIONS PRGM | | 4,575 | 3,600 | (975) | 2.00 | 4,575 | 3,600 | (975) | 2.00 | - | - | - | - |
| 2 | 6900001000 | COURIER/MAIL ROOM | | 957 | 952 | (5) | 1.75 | 957 | 952 | (5) | 1.75 | - | - | - | - |
| HUMAN RESOURCES TOTAL | | | | - | 3,379 | 3,379 | 26.00 | - | 3,237 | 3,237 | 26.00 | - | 142 | 142 | - |
| EXCLUDED FOR STRESS TESTS (*) | | | | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | | - | 3,379 | 3,379 | 26.00 | - | 3,237 | 3,237 | 26.00 | - | 142 | 142 | - |
| 1 | 6150000100 | HR ADMINISTRATION | | - | 591 | 591 | 3.00 | - | 591 | 591 | 3.00 | - | - | - | - |
| 2 | 6150000800 | RECRUITMENT | | - | 584 | 584 | 5.00 | - | 490 | 490 | 5.00 | - | 94 | 94 | - |
| 3 | 6150000600 | HR BENEFITS | | - | 640 | 640 | 5.00 | - | 640 | 640 | 5.00 | - | - | - | - |
| 4 | 6150000200 | CLASS AND COMP | | - | 418 | 418 | 2.00 | - | 318 | 318 | 2.00 | - | 100 | 100 | - |
| 5 | 6150000900 | HR DATA TEAM | | - | 323 | 323 | 4.00 | - | 323 | 323 | 4.00 | - | - | - | - |
| 6 | 6150000300 | EMPLOYEE RELATIONS | | - | 411 | 411 | 4.00 | - | 411 | 411 | 4.00 | - | - | - | - |
| 7 | 6150000500 | BUSINESS SOLUTIONS | | - | 121 | 121 | 1.00 | - | 121 | 121 | 1.00 | - | - | - | - |
| 8 | 6150000400 | EMPLOYEES UNIVERSITY | | - | 234 | 234 | 2.00 | - | 234 | 234 | 2.00 | - | - | - | - |
| 9 | 6150000700 | EMPLOYEE ASSISTANCE PROGRAM (EAP) | | - | 58 | 58 | - | - | 110 | 110 | - | - | (52) | (52) | - |
| 10 | 6150000000 | HUMAN RESOURCES PRGM | | - | (1) | (1) | - | - | (1) | (1) | - | - | - | - | - |
| INFORMATION SERVICES TOTAL | | | | 1,279 | 23,639 | 22,360 | 112.95 | 1,279 | 18,208 | 16,929 | 104.95 | - | 5,431 | 5,431 | 8.00 |
| EXCLUDED FOR STRESS TESTS (*) | | | | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | | 1,279 | 23,639 | 22,360 | 112.95 | 1,279 | 18,208 | 16,929 | 104.95 | - | 5,431 | 5,431 | 8.00 |
| 1 | 6050000400 | SOLUTIONS | | - | 7,514 | 7,514 | 39.00 | - | 5,363 | 5,363 | 32.00 | - | 2,151 | 2,151 | 7.00 |

| | | | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------|------------|-------------------------------|--------------|------------------------|------------------------|-------------------|--------------|--|------------------------|-------------------|------------|------------------------|------------------------|-------------------|-----|
| | | | | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 2 | 6050000200 | ENTERPRISE SYSTEMS | - | 3,680 | 3,680 | 20.00 | - | 3,304 | 3,304 | 20.00 | - | 376 | 376 | - | |
| 3 | 6050000800 | COMMUNICATIONS | - | 550 | 550 | 4.30 | - | 550 | 550 | 4.30 | - | - | - | - | |
| 4 | 6050001000 | ADDRESSING | - | 520 | 520 | 4.00 | - | 520 | 520 | 4.00 | - | - | - | - | |
| 5 | 6050000100 | INFORMATION SERVICES ADMIN | 1,217 | 4,642 | 3,426 | 15.73 | 1,217 | 4,642 | 3,426 | 15.73 | - | - | - | - | |
| 6 | 6050000300 | SECURITY SERVICES | - | 1,206 | 1,206 | 8.00 | - | 1,206 | 1,206 | 8.00 | - | - | - | - | |
| 7 | 6050000700 | SERVICE DESK | - | 955 | 955 | 11.00 | - | 955 | 955 | 11.00 | - | - | - | - | |
| 8 | 6050000500 | PROFESSIONAL SERVICES | - | 2,804 | 2,804 | 6.92 | - | 707 | 707 | 5.92 | - | 2,098 | 2,098 | 1.00 | |
| 9 | 6050000900 | RECORDS MGT AND ARCHIVES | 2 | 401 | 399 | 4.00 | 2 | 401 | 399 | 4.00 | - | - | - | - | |
| | 6050990000 | INFORMATION SVCS CAPITAL PROJ | 60 | 1,366 | 1,306 | - | 60 | 560 | 500 | - | - | 806 | 806 | - | |
| PRINTING TOTAL | | | 422 | 451 | 29 | 2.00 | 422 | 418 | (4) | 2.00 | - | 33 | 33 | - | |
| EXCLUDED FOR STRESS TESTS (*) | | | (422) | (19) | 403 | - | (422) | (19) | 403 | - | - | - | - | - | |
| TOTAL FOR STRESS TESTS | | | - | 432 | 432 | 2.00 | - | 399 | 399 | 2.00 | - | 33 | 33 | - | |
| 1 | 6200000000 | PRINTING PRGM | 422 | 451 | 29 | 2.00 | 422 | 418 | (4) | 2.00 | - | 33 | 33 | - | |
| TELECOMMUNICATIONS TOTAL | | | 4,372 | 4,279 | (92) | 4.80 | 4,254 | 4,161 | (92) | 4.80 | 118 | 118 | - | - | |
| EXCLUDED FOR STRESS TESTS (*) | | | (4,372) | (2,648) | 1,724 | - | (4,254) | (2,648) | 1,606 | - | (118) | - | 118 | - | |
| TOTAL FOR STRESS TESTS | | | (0) | 1,631 | 1,632 | 4.80 | (0) | 1,513 | 1,514 | 4.80 | (0) | 118 | 118 | - | |
| 1 | 6350000100 | TELECOMM ADMIN | 2,433 | 2,339 | (94) | 4.80 | 2,315 | 2,221 | (94) | 4.80 | 118 | 118 | - | - | |
| 2 | 6350000200 | UC CELL PHONE | 1,264 | 1,264 | 0 | - | 1,264 | 1,264 | 0 | - | - | - | - | - | |
| 3 | 6350000400 | CABLING MANAGEMENT | 666 | 666 | 0 | - | 666 | 666 | 0 | - | - | - | - | - | |
| 4 | 6350000300 | WEB CONFERENCING | 9 | 9 | 0 | - | 9 | 9 | 0 | - | - | - | - | - | |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS (OTHER THAN EXCLUDED ORGANIZATIONS)

| | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------|-------------------|------------------------|------------------------|-------------------|----------|--|------------------------|-------------------|---|------------------------|------------------------|-------------------|--|
| | | Revenue (Operating) | Expend. (Operating) | County Funding | | Revenue (Operating) | Expend. (Operating) | County Funding | | Revenue (Operating) | Expend. (Operating) | County Funding | |
| Facilities Services | Pass-through Cost | | (4,701) | (4,701) | | (4,701) | (4,701) | | - | - | - | | |
| Facilities Services | Depreciation | | (10) | (10) | | (10) | (10) | | - | - | - | | |
| Facilities Services | Revenue | (11,867) | | 11,867 | (11,867) | | 11,867 | | - | - | - | | |
| Government Center Operations | Pass-through Cost | | (725) | (725) | | (725) | (725) | | - | - | - | | |
| Government Center Operations | Revenue | (5,532) | | 5,532 | (5,532) | | 5,532 | | - | - | - | | |
| Printing | Pass-through Cost | | (12) | (12) | | (12) | (12) | | - | - | - | | |

In thousands \$ except FTE

| | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--------------------------------------|--------------------------------------|---------------------|-----------------|---------------|-----|--|-----------------|---------------|-----|-----------------|--------------|--------------|-----|
| | | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| Printing | Depreciation | | (7) | (7) | | | (7) | (7) | | - | - | - | |
| Printing | Revenue | (422) | | 422 | | (422) | | 422 | | - | - | - | |
| Fleet Management | Pass-through Cost | (21,489) | (9,105) | 12,384 | | (23,687) | (10,409) | 13,278 | | 2,198 | 1,304 | (894) | |
| Fleet Management | Depreciation/Loss on Sale/Shared Exp | | (4,247) | (4,247) | | | (4,247) | (4,247) | | - | - | - | |
| Fleet Management | Debt Service | - | (745) | (745) | | - | (748) | (748) | | - | 3 | 3 | |
| TELECOMMUNICATION: Revenue | | (4,372) | | 4,372 | | (4,254) | | 4,254 | | (118) | - | 118 | |
| TELECOMMUNICATION: Pass-through Cost | | | (2,201) | (2,201) | | | (2,201) | (2,201) | | - | - | - | |
| TELECOMMUNICATION: Depreciation | | | (447) | (447) | | | (447) | (447) | | - | - | - | |
| Total Adjustments | | (43,682) | (22,199) | 21,483 | | (45,762) | (23,506) | 22,256 | | 2,080 | 1,307 | (773) | |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$39,233, which is \$7,105 less than the requested county funding, and \$1,213 less than the ABB (in thousands).

CORE MISSION

The mission of Salt Lake County Contracts and Procurement is to provide professional, efficient purchasing services and promote fair and open competition to attain the best value for the County.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

County agencies and vendors receive excellent customer service.

1) Increase the percentage of positive responses on annual customer service survey from 84.60% respondents as of the end of August 2015 to 90% respondents by end of August 2017.

Contracts and procurement processes are efficient, fair, lawful and continuously improved.

- 3) Measure the median timeframe from assignment to award for standard RFPs from not set Days as of the end of June 2016 to not set Days by end of June 2017.
- 4) Measure the median timeframe from assignment to award for standard Expedited RFPs from not set Days as of the end of June 2016 to not set Days by end of June 2017.
- 5) Measure the median timeframe from assignment to award for standard RFBs/RFCs from not set Days as of the end of June 2016 to not set Days by end of June 2017.
- 6) Measure the median timeframe from assignment to award for standard Construction Solicitations from not set Days as of the end of June 2016 to not set Days by end of June 2017.
- 7) Maintain the number of vendor protests upheld from 0 protests upheld as of the end of June 2016 to 0 protests upheld by end of June 2017.

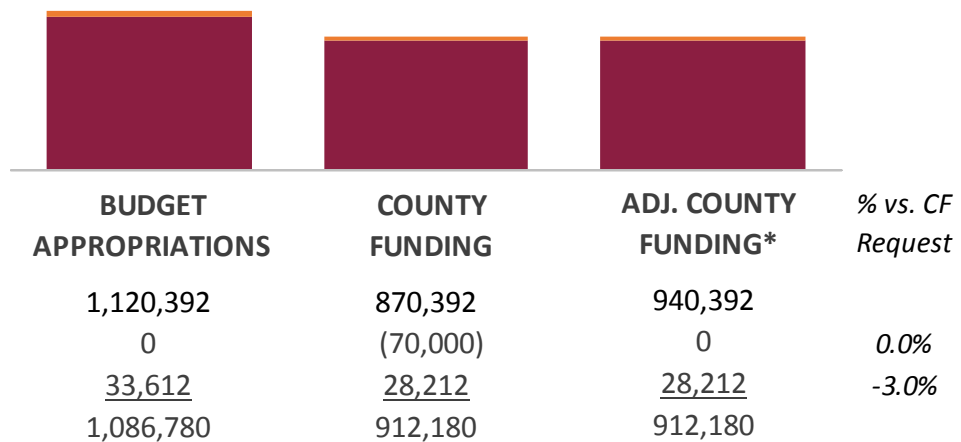
The County evaluates and tracks contracted vendor performance.

2) Measure vendor performance from 0% established Scorecard/Survey as of the end of July 2016 to 100% established Scorecard/Survey by end of July 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 10 | 10 | 0 |



COUNTY FUNDING & FTE PRIORITIES

CONTRACTS & PROCUREMENT

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 PURCHASING | 638 | | - | - | (21) <i>b,c</i> | 6.00 | - | - | - |
| 2 CONTRACTS | 168 | | - | - | - | 2.00 | - | - | - |
| 3 CONTRACTS AND PROCURMNT AD | 64 | | (70) <i>a</i> | - | (7) <i>d</i> | 2.00 | - | - | - |
| 4 | | | | | | | | | |
| CF Adjustments for Stress Test | 70 | | 70 | | | | | | |
| TOTAL CONTRACTS & PROCUREME | \$940 | | \$0 | \$0 | (\$28) | 10.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------------------|---|-------|-----------|---------------|
| a | CONTRACTS AND PROCURMENT ADMIN | Salt Lake County's purchasing card program has increased in size (cardholders) and this trend has been growing since the program began. The result has been an increase in quarterly rebates received that is based off of the quarterly average spend. We expect this trend to grow as the p-card program continues in popularity for small cost expenditures. | Req | (\$70) | (\$70) |
| b | CONTRACTS AND PROCURMENT ADMIN | Contracts and Procurement send several staff to various procurement related trainings annually that assist in understanding best practices and provides a forum to network with peers and learn about developments within procurement. To eliminate this portion of the budget would isolate SLCo Contracts and Procurement from industry peers. | ABB-3 | (\$4) | \$0 |
| c | PURCHASING | Computer and components would be cut within Admin- which maintains all emergency laptops used for our role in emergency situations and responsibilities with the EOC. Staff computers would not be replaced. Contracts and Procurement's role within emergency response is critical for Salt Lake County. Staff computers and emergency laptops that are scheduled for replacement next year would need to be replaced in the next year, increasing the budgetary needs in 2018. | ABB-3 | (\$7) | \$0 |
| d | PURCHASING | Software Subscription- \$18,000 that was granted for solicitation management software that the division was exploring. Software is available to purchase that would allow the RFP to be incredibly streamlined by electronically distributing proposals to committees and online scoring with analytics. Currently, Contracts and Procurement is exploring free software that may currently be offered with their online bid platform. It has not been discovered yet if the free software will be able to replace the paid software. Travel and transportation would be cut entirely for 2017. | ABB-3 | (\$18) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
|-----|----------|-------------|------|-----------|---------------|

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

CONTRACTS & PROCUREMENT

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|--------------|------------|--------------|--|--------------|------------|--------------|-----------------|-------------|-------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 PURCHASING | - | 638 | 638 | 6.00 | - | 638 | 638 | 6.00 | - | - | - | - |
| 2 CONTRACTS | - | 168 | 168 | 2.00 | - | 168 | 168 | 2.00 | - | - | - | - |
| 3 CONTRACTS AND PROCURMNT ADMIN | 250 | 314 | 64 | 2.00 | 180 | 314 | 134 | 2.00 | 70 | - | (70) | - |
| 4 | | | | | | | | | | | | |
| TOTAL CONTRACTS & PROCUREMENT | 250 | 1,120 | 870 | 10.00 | 180 | 1,120 | 940 | 10.00 | 70 | - | (70) | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|--------------|------------|--|--------------|------------|-----------------|-------------|-------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Purchasing Card Revenue Offset | (70) | | 70 | | | - | (70) | - | 70 |
| Total Adjustments | (70) | - | 70 | - | - | - | (70) | - | 70 |
| Rev & Exp Before Adjustments | 250 | 1,120 | 870 | 180 | 1,120 | 940 | 70 | - | (70) |
| AMOUNTS FOR STRESS TESTS³ | 180 | 1,120 | 940 | 180 | 1,120 | 940 | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$912, which is \$28 less than the requested county funding, and \$28 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--------------------------------------|---|
| 61000000 - CONTRACTS AND PROCUREMENT | ▲ |
| 61500000 - HUMAN RESOURCES | ▬ |
| 63100000 - FACILITIES MANAGEMENT | ▬ |
| 70100000 - COUNCIL | ▬ |
| 76000000 - AUDITOR | ▬ |
| 79000000 - CLERK | ▬ |
| 79010000 - ELECTION CLERK | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 893 | 940 | (48) | 946 | (53) | 728 | 165 |
| REVENUE | 250 | 180 | 70 | 180 | 70 | 290 | (40) |
| OPERATING REVENUE | 250 | 180 | 70 | 180 | 70 | 290 | (40) |
| RCT4200 - CHARGES FOR SERVICES | 250 | 180 | 70 | 180 | 70 | 290 | (40) |
| 439005 - REFUNDS-OTHER | 250 | 180 | 70 | 180 | 70 | 285 | (35) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 5 | (5) |
| EXPENSE | 1,143 | 1,120 | 22 | 1,126 | 17 | 1,018 | 125 |
| OPERATING EXPENSE | 1,143 | 1,120 | 22 | 1,126 | 17 | 1,018 | 125 |
| 000100-Salaries and Benefits | 1,028 | 1,006 | 22 | 1,021 | 7 | 933 | 95 |
| 601020 - LUMP SUM VACATION PAY | 1 | 1 | - | 1 | - | 7 | (6) |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | 2 | (2) |
| 601030 - PERMANENT AND PROVISIONAL | 675 | 655 | 20 | 663 | 11 | 608 | 66 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 1 | 1 | - | 1 | - | - | 1 |
| 601065 - OVERTIME | 3 | 3 | - | 3 | - | 0 | 2 |
| 603005 - SOCIAL SECURITY TAXES | 51 | 49 | 1 | 49 | 1 | 43 | 8 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 119 | 115 | 4 | 118 | 1 | 108 | 11 |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | 3 | 0 | 3 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 3 | 10 | (8) | 10 | (8) | 19 | (16) |
| 603050 - HEALTH INSURANCE PREMIUMS | 137 | 132 | 5 | 136 | 1 | 108 | 29 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 7 | 7 | - | 7 | - | 6 | 1 |
| 603056 - OPEB - CURRENT YR | 28 | 28 | - | 28 | - | 28 | 1 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 114 | 114 | - | 104 | 10 | 85 | 29 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | 2 | (1) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 2 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 8 | - | 16 | (8) | 3 | 4 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 1 | (0) |
| 613010 - PUBLIC NOTICES | 4 | 4 | - | 4 | - | 2 | 1 |
| 615005 - OFFICE SUPPLIES | 5 | 5 | - | 5 | - | 4 | 1 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 18 | 18 | - | - | 18 | - | 18 |
| 615020 - COMPUTER SOFTWARE < 3000 | 0 | 0 | - | 0 | - | - | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 8 | 8 | - | 8 | - | 2 | 6 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 1 | 1 | - | 1 | - | 0 | 0 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 1 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 0 | 0 | - | 0 | - | 1 | (0) |
| 617015 - MAINTENANCE - SOFTWARE | 3 | 3 | - | 3 | - | 3 | - |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 0 | 0 | - | 0 | - | - | 0 |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | - | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 4 | 4 | - | 4 | - | 2 | 2 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | 0 | 0 |
| 621020 - TELEPHONE | 4 | 4 | - | 4 | - | 4 | (0) |
| 621025 - MOBILE TELEPHONE | 3 | 3 | - | 3 | - | 2 | 1 |
| 633010 - RENT - BUILDINGS | 52 | 52 | - | 52 | - | 52 | 0 |
| 633015 - RENT - EQUIPMENT | 0 | 0 | - | 0 | - | - | 0 |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 3 | (3) |
| 639045 - CONTRACTED LABOR/PROJECTS | 0 | 0 | - | 0 | - | - | 0 |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | 1 | 0 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Facilities Management Division provides countywide real estate services for agencies and the public.

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Facilities Management meets the Counties real estate needs.

- 1) Measure the cost and number of right-of-way transactions from 0% transaction/costs as of the start of the year 2014 to 100% transactions/costs by end of the year 2017.
- 2) Measure the County's total Real Estate transactional volume - whether in house, consultant, or outside agency from 0% transactions as of the start of the year 2014 to 100% transactions by end of the year 2017.

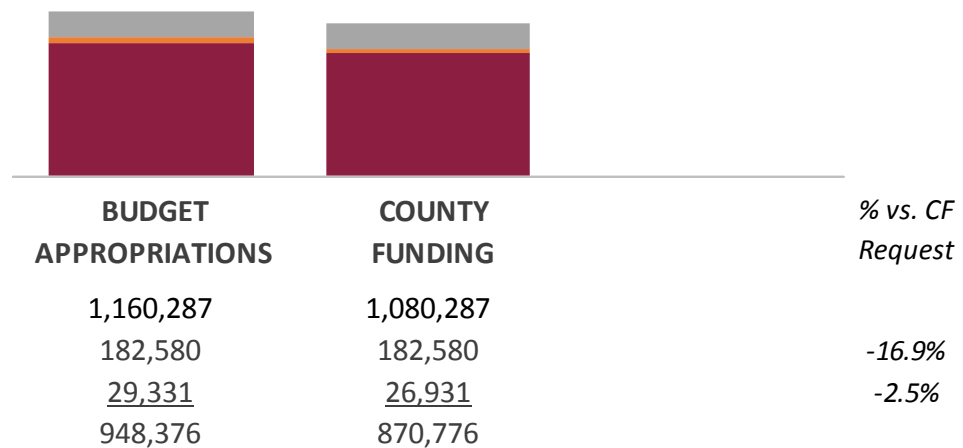
Salt Lake County facilities are energy efficient.

- 3) Measure potential costs savings associated with the County's energy use from 0 Cost Savings as of the start of the year 2017 to TBD Cost Savings by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 4.8 | 2.8 | 2 |



COUNTY FUNDING & FTE PRIORITIES

FACILITIES MANAGEMENT

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|--------------------------------|-------------------------------|-----------------------------|-------------|-----------------------|----------------------|----------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | <small>Δ vs ABB</small> | <small>Δ to Request</small> | <small>Δ to Request</small> | | <small>vs ABB</small> | <small>Δ Req</small> | <small>Δ Req</small> |
| 1 REAL ESTATE | 672 | | 84 | (84) | (84) | 3.00 | 1.00 | (1.00) | - |
| 2 FACILITIES MANAGEMENT PRGM | 408 | | 98 | (98) | (126) | 1.80 | 1.00 | (1.00) | - |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| TOTAL FACILITIES MANAGEMENT | \$1,080 | | \$183 | (\$183) | (\$210) | 4.80 | 2.00 | (2.00) | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------------|--|------------|-----------|---------------|
| a | REAL ESTATE | Increase by 1 FTE in order to place a Real Property Agent into the Real Estate Group. We have performed a 10 year ROI showing an Internal Rate of Return of 19% by filling this position. A current area of concern is our lack of ability to actually manage County owned property. We are aware that there are dozens if not hundreds of residents encroaching on County owned land throughout the valley, yet due to our current staffing levels we don't have resources to devote to review this valid concern. We would not be able to self-fund (WNSF) this request | Req | \$84 | \$0 |
| b | FACILITIES MANAGEMENT PRGM | Increase by 1 FTE in order to place a Energy Manager into the Facilities Management Program. To date, SLCo has not implemented a County-wide energy management program, even though we have an approved Capital Project Budget to conduct Energy Surveys of our Facilities. By taking a proactive approach to energy management, SLCo can understand it's energy use, plan for and implement improvements and ultimately reduce energy consumption and realize savings. We would not be able to self-fund (WNSF) this request | Req | \$98 | \$0 |
| c | REAL ESTATE | Due to our current staffing levels, there is valid concern that this group is one big Public Works project away from disaster. We are aware of at least one big PW project and several smaller projects in the queue. If that big project begins prior to the County hiring another staff member, it's going to be very difficult for the Real Estate Group to provide any meaningful level of Agency support or customer service even if we outsource the acquisition phase simply because a lot of our time is still required to provide quality control and approvals to the acquisition consultant | AAB, ABB-3 | (\$84) | \$0 |
| d | FACILITIES MANAGEMENT PRGM | In absence of an Energy Manager, we will be missing an opportunity to streamline county facilities energy use and in many cases reduce energy waste. Preliminary Data indicates that up to 30% of energy use in commercial facilities is wasted. For years, the County has advocated increasing use of renewable energy, however, any progress made in using renewable energy is offset existing energy waste. | AAB, ABB-3 | (\$98) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------------|---|-------|-----------|---------------|
| e | FACILITIES MANAGEMENT PRGM | To meet 3% stress requirement, we'd need to reduce Facilities Project Managers' support to the Real Estate group. Currently, facilities project managers are frequently assigned to real estate projects/transitions for technical expertise. Any reduction in project manager support will impede Real Estate group quickly execute the transaction as well may require a third-party assistance at higher market price. | ABB-3 | (\$30) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

FACILITIES MANAGEMENT

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|---------------------|--------------|--------------|-------------|--|-------------|------------|-------------|-----------------|-------------|------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 REAL ESTATE | 80 | 752 | 672 | 3.00 | 80 | 668 | 588 | 2.00 | - | 84 | 84 | 1.00 |
| 2 FACILITIES MANAGEMENT PRGM | - | 408 | 408 | 1.80 | - | 310 | 310 | 0.80 | - | 98 | 98 | 1.00 |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL FACILITIES MANAGEMENT | 80 | 1,160 | 1,080 | 4.80 | 80 | 978 | 898 | 2.80 | - | 183 | 183 | 2.00 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$871, which is \$210 less than the requested county funding, and \$27 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|----------------------------------|---|
| 63100000 - FACILITIES MANAGEMENT | ▲ |
| 70100000 - COUNCIL | ■ |
| 76000000 - AUDITOR | |
| 79000000 - CLERK | |
| 79010000 - ELECTION CLERK | |
| 82000000 - DISTRICT ATTORNEY | |
| 88000000 - RECORDER | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 906 | 898 | 8 | 893 | 13 | 584 | 322 |
| REVENUE | 80 | 80 | - | 80 | - | 46 | 34 |
| OPERATING REVENUE | 80 | 80 | - | 80 | - | 46 | 34 |
| RCT4200 - CHARGES FOR SERVICES | 80 | 80 | - | 80 | - | 46 | 34 |
| 421115 - REAL ESTATE SERVICES | - | - | - | - | - | 14 | (14) |
| 423000 - LOCAL GOVERNMENT GRANTS | 80 | 80 | - | 80 | - | - | 80 |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | 32 | (32) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 0 | (0) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 0 | (0) |
| EXPENSE | 986 | 978 | 8 | 973 | 13 | 631 | 355 |
| OPERATING EXPENSE | 986 | 978 | 8 | 973 | 13 | 631 | 355 |
| 000100-Salaries and Benefits | 407 | 399 | 8 | 394 | 13 | 370 | 37 |
| 601020 - LUMP SUM VACATION PAY | 18 | 18 | - | 18 | 0 | 18 | (0) |
| 601025 - LUMP SUM SICK PAY | 14 | 14 | - | 14 | 0 | 15 | (2) |
| 601030 - PERMANENT AND PROVISIONAL | 258 | 251 | 8 | 251 | 7 | 229 | 29 |
| 603005 - SOCIAL SECURITY TAXES | 20 | 19 | 1 | 19 | 1 | 20 | 0 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 48 | 46 | 1 | 44 | 4 | 42 | 5 |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | 1 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 2 | 4 | (2) | 4 | (2) | 8 | (6) |
| 603050 - HEALTH INSURANCE PREMIUMS | 34 | 33 | 1 | 31 | 4 | 31 | 3 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 2 | 2 | - | 2 | - | 2 | 0 |
| 603056 - OPEB - CURRENT YR | 11 | 11 | - | 11 | - | 3 | 7 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 236 | 236 | - | 236 | - | 143 | 92 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 206 | 206 | - | 206 | - | 126 | 79 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 0 | 0 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | 0 | 0 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 615005 - OFFICE SUPPLIES | 0 | 0 | - | 0 | - | 0 | 0 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 0 | (0) |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 1 | 0 |
| 621015 - WATER AND SEWER | 0 | 0 | - | 0 | - | - | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | 1 | 1 |
| 633010 - RENT - BUILDINGS | 7 | 7 | - | 7 | - | 7 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 13 | 13 | - | 13 | - | 0 | 13 |
| 693010 - INTRAFUND CHARGES | 6 | 6 | - | 6 | - | 1 | 5 |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 6 | (6) |
| 000400-Indirect Cost | 343 | 343 | - | 343 | - | 117 | 226 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Facilities Services Division builds, maintains and operates effective facilities for the citizens of Salt Lake County

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Facilities Services build strong partnerships with County customers.

- 1) Measure Service Level Agreements (SLA's) in place with our County Customers from 0 agreements as of the start of July 2016 to 60% agreements by end of June 2017.
- 2) Measure the percentage of agencies that receive a detailed report from 0% agencies as of the start of the year 2017 to 100% agencies by end of the year 2017.

Facility Services employees work performance meets/exceeds industry standards.

- 3) Measure the percentage of employees who receive a performance report from 0% employees as of the start of July 2016 to 100% employees by end of the year 2017.

County facilities are maintained in a safe and efficient manner.

- 4) Measure County appropriated funding for operations and maintenance compared to industry standards for each Agency from 0% County Agencies as of the start of the year 2016 to 100% County Agencies by end of the year 2017.
- 5) Measure the number of facilities that have had a facility condition assessment completed from 0% facilities as of the start of July 2016 to 100% facilities by end of the year 2019.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 69.2 | 69.2 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|------------------------------|-----------------------|-------------------------|
| Total Requested | 11,826,413 | (40,608) | |
| ■ Savings/(Incr) if Flat to ABB | 8,973 | 8,973 | 22.1% |
| ■ Addt'l Savings/(Incr) if -3% | <u>354,523</u> | <u>(1,487)</u> | -3.7% |
| ■ Base @ -3% | 11,462,916 | (48,094) | |

COUNTY FUNDING & FTE PRIORITIES

FACILITIES SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 FACILITIES SERVICES ADMIN | 202 | - | (9) <i>b</i> | (141) <i>b,c,d</i> | 7.20 | - | - | - |
| 2 CARPENTRY | 235 | - | - | (34) <i>d, e</i> | 8.00 | - | - | - |
| 3 ELECTRICAL | (477) | - | - | (16) <i>d, e</i> | 9.00 | - | - | - |
| 4 ELECTRONICS | 173 | - | - | (6) <i>d, e</i> | 7.00 | - | - | - |
| 5 FACILITIES SERVICES | 162 | - | - | (11) <i>d, e</i> | 9.00 | - | - | - |
| 6 HVAC | (306) | 9 <i>a</i> | - | (2) <i>d, e</i> | 17.00 | - | - | - |
| 7 LOCKSMITH | 41 | - | - | (13) <i>d, e</i> | 2.00 | - | - | - |
| 8 PLUMBING | 15 | - | - | - | 5.00 | - | - | - |
| 9 PROJECT MANAGEMENT | (85) | - | - | (1) <i>d, e</i> | 5.00 | - | - | - |
| TOTAL FACILITIES SERVICES | (\$41) | \$9 | (\$9) | (\$222) | 69.20 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

215

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|---|------------|-----------|---------------|
| a | HVAC | Fleet Management has estimated an increase in vehicle replacement costs which will impact the HVAC group by \$8,973. | Req | \$9 | \$9 |
| b | FACILITIES SERVICES ADMIN | We'd self-fund vehicle replacement levy by reducing our office supplies budget. We can better manage our office supply budget by reassignment of office supply purchasing responsibilities and by implementing new purchasing procedures. | ABB, ABB-3 | (\$9) | (\$9) |
| c | FACILITIES SERVICES ADMIN | To meet 3% stress test requirement, we'd reduce our computer replacement budget by 42%. Currently, 54% of Facilities (39 of 72) computers are out of warranty. Reduction in computer replacement budget will would require ever greater need to replace out dated computers in proceeding budget years. | ABB-3 | (\$14) | \$0 |
| d | VARIOUS | 2017 3% Stress Test - Small Equipment Rental - eliminating this line item will impact our groups ability to complete work that has been requested by our customers. Eliminating this line item will pass the expense on to our customers as an additional expense. | ABB-3 | (\$11) | \$0 |
| e | FACILITIES SERVICES ADMIN | Reduction in Professional Services - this line item is where we expense the ongoing development of Maximo and nDeavor, our work order management system (CMMS). This will impact our ability to continue developing advancements that will maximize our reporting capabilities, create effective service level agreements, and to more fully integrate our work order system with PeopleSoft. Additionally we would be unable to continue to develop the interface for our Real Estate and Printing customers | ABB-3 | (\$60) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|---|-------|-----------|---------------|
| f | VARIOUS | Reductions in Temporary Salaries & FICA - this reduction will be felt county wide as our trade groups will not be able to handle increases in capital projects or maintain current levels of preventative maintenance and corrective maintainence requests from facilities. Without temporary salaries county deferred maintenance issues will increase. The present job market in the area continues to be tight thus causing Facilities Services to be more reliant upon temporary employees to support our skilled trades persons. | ABB-3 | (\$128) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

FACILITIES SERVICES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------------|---------------------|---------------|-------------|--------------|--|---------------|-------------|--------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 FACILITIES SERVICES ADMIN | 625 | 827 | 202 | 7.20 | 625 | 827 | 202 | 7.20 | - | - | - | - |
| 2 CARPENTRY | 1,672 | 1,907 | 235 | 8.00 | 1,672 | 1,907 | 235 | 8.00 | - | - | - | - |
| 3 ELECTRICAL | 2,550 | 2,073 | (477) | 9.00 | 2,550 | 2,073 | (477) | 9.00 | - | - | - | - |
| 4 ELECTRONICS | 1,555 | 1,728 | 173 | 7.00 | 1,555 | 1,728 | 173 | 7.00 | - | - | - | - |
| 5 FACILITIES SERVICES | 715 | 877 | 162 | 9.00 | 715 | 877 | 162 | 9.00 | - | - | - | - |
| 6 HVAC | 2,965 | 2,659 | (306) | 17.00 | 2,965 | 2,650 | (315) | 17.00 | - | 9 | 9 | - |
| 7 LOCKSMITH | 305 | 346 | 41 | 2.00 | 305 | 346 | 41 | 2.00 | - | - | - | - |
| 8 PLUMBING | 700 | 715 | 15 | 5.00 | 700 | 715 | 15 | 5.00 | - | - | - | - |
| 9 PROJECT MANAGEMENT | 780 | 695 | (85) | 5.00 | 780 | 695 | (85) | 5.00 | - | - | - | - |
| TOTAL FACILITIES SERVICES | 11,867 | 11,826 | (41) | 69.20 | 11,867 | 11,817 | (50) | 69.20 | - | 9 | 9 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals (\$48), which is \$7 less than the requested county funding, and (\$1) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 650 - FACILITIES SERVICES FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 62000000 - PRINTING | ▲ |
| 63000000 - FACILITIES SERVICES | ▬ |
| 63500000 - TELECOMMUNICATIONS | ▬ |
| 69000000 - GOVERNMENT CENTER OPERATIONS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 130 | (50) | 180 | (41) | 171 | 171 | (41) |
| REVENUE | 11,876 | 11,876 | - | 11,876 | - | 8,595 | 3,281 |
| OPERATING REVENUE | 11,867 | 11,867 | - | 11,867 | - | 8,589 | 3,278 |
| RCT4200 - CHARGES FOR SERVICES | 176 | 176 | - | 176 | - | 247 | (71) |
| 421105 - FACILITIES MANAGEMENT SERVICES | 36 | 36 | - | 36 | - | - | 36 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 245 | (245) |
| 427010 - RENTAL INCOME | 48 | 48 | - | 48 | - | - | 48 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 2 | (2) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | 12 | 12 | - | 12 | - | - | 12 |
| 423005 - MISC INTERGOVERNMENTAL REVENUE (HIST) | 22 | 22 | - | 22 | - | - | 22 |
| 423055 - FIRE AUTHORITY (HIST) | 43 | 43 | - | 43 | - | - | 43 |
| 423060 - CHILD MUSEUM (HIST) | 15 | 15 | - | 15 | - | - | 15 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 11,692 | 11,692 | - | 11,692 | - | 8,342 | 3,349 |
| NON-OPERATING REVENUE | 9 | 9 | - | 9 | - | 6 | 3 |
| RCT4290 - INVESTMENT EARNINGS | 9 | 9 | - | 9 | - | 6 | 3 |
| EXPENSE | 11,997 | 11,817 | 180 | 11,826 | 171 | 9,410 | 2,587 |
| OPERATING EXPENSE | 11,997 | 11,817 | 180 | 11,826 | 171 | 8,760 | 3,237 |
| 000100-Salaries and Benefits | 6,075 | 5,895 | 180 | 5,904 | 171 | 4,787 | 1,289 |
| 601020 - LUMP SUM VACATION PAY | 32 | 32 | - | 32 | - | 51 | (18) |
| 601025 - LUMP SUM SICK PAY | 10 | 10 | - | 10 | - | 17 | (7) |
| 601030 - PERMANENT AND PROVISIONAL | 3,623 | 3,472 | 151 | 3,499 | 124 | 3,087 | 536 |
| 601045 - COMPENSATED ABSENCE | 14 | 14 | - | 14 | - | (50) | 64 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 128 | 128 | - | 128 | - | 119 | 9 |
| 601065 - OVERTIME | 60 | 60 | - | 60 | - | 13 | 47 |
| 603005 - SOCIAL SECURITY TAXES | 284 | 275 | 9 | 282 | 2 | 238 | 46 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (236) | 236 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 606 | 586 | 20 | 602 | 4 | 546 | 59 |
| 603040 - LTD CONTRIBUTIONS | 17 | 17 | 0 | 17 | 0 | 15 | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 25 | 60 | (35) | 59 | (34) | 91 | (66) |
| 603050 - HEALTH INSURANCE PREMIUMS | 897 | 862 | 34 | 822 | 75 | 682 | 215 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 172 | 172 | - | 172 | - | 138 | 34 |
| 603056 - OPEB - CURRENT YR | 64 | 64 | - | 64 | - | 52 | 12 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 143 | 143 | - | 143 | - | 26 | 118 |
| 605020 - TOOL ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 795 | 795 | - | 795 | - | 723 | 72 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | - | - | 9 | (9) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 2 | (2) |
| 609010 - CLOTHING PROVISIONS | 5 | 5 | - | 5 | - | 9 | (4) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 12 | 12 | - | 12 | - | 2 | 10 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | 1 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 8 | - | 8 | - | 4 | 4 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 5 | (4) |
| 615005 - OFFICE SUPPLIES | 9 | 18 | (9) | 18 | (9) | 15 | (7) |
| 615020 - COMPUTER SOFTWARE < 3000 | 12 | 12 | - | 12 | - | 1 | 11 |
| 615025 - COMPUTER COMPONENTS < 3000 | 33 | 33 | - | 33 | - | 1 | 32 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 5 | 5 | - | 5 | - | 0 | 5 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 11 | 11 | - | 11 | - | 4 | 7 |
| 615040 - POSTAGE | 2 | 2 | - | 2 | - | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 0 | (0) |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | 2 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 3 | 3 | - | 3 | - | 3 | 1 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 617010 - MAINT - MACHINERY AND EQUIP | - | - | - | - | - | 2 | (2) |
| 617015 - MAINTENANCE - SOFTWARE | 44 | 44 | - | 44 | - | 56 | (12) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 40 | 40 | - | 40 | - | 73 | (33) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 89 | 89 | - | 89 | - | 65 | 23 |
| 619015 - MILEAGE ALLOWANCE | 15 | 15 | - | 15 | - | 9 | 6 |
| 619025 - TRAVEL AND TRANSPORTATION | 1 | 1 | - | 1 | - | 3 | (2) |
| 619035 - VEHICLE RENTAL CHARGES | 2 | 2 | - | 2 | - | 1 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 99 | 90 | 9 | 90 | 9 | 92 | 6 |
| 621005 - HEAT AND FUEL | 12 | 12 | - | 12 | - | 10 | 2 |
| 621010 - LIGHT AND POWER | 14 | 14 | - | 14 | - | 17 | (3) |
| 621015 - WATER AND SEWER | 3 | 3 | - | 3 | - | 2 | 1 |
| 621020 - TELEPHONE | 7 | 7 | - | 7 | - | 19 | (12) |
| 621025 - MOBILE TELEPHONE | 50 | 50 | - | 50 | - | 60 | (10) |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | - | - | 2 | (2) |
| 633010 - RENT - BUILDINGS | 245 | 245 | - | 245 | - | 247 | (2) |
| 633015 - RENT - EQUIPMENT | 4 | 4 | - | 4 | - | 0 | 4 |
| 639025 - OTHER PROFESSIONAL FEES | 60 | 60 | - | 60 | - | 0 | 60 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 6 | 6 | - | 6 | - | 0 | 6 |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | - | 1 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 4 | (4) |
| 000400-Indirect Cost | 417 | 417 | - | 417 | - | 390 | 27 |
| 000500-Depreciation and Amortization | 10 | 10 | - | 10 | - | 1 | 9 |
| 000700-Cost of Goods Sold | 4,701 | 4,701 | - | 4,701 | - | 2,861 | 1,840 |
| NON-OPERATING EXPENSE | - | - | - | - | - | 650 | (650) |
| 001000-Other Financing Uses | - | - | - | - | - | 650 | (650) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Salt Lake County Fleet is fuel efficient.

1) Increase the average miles per gallon (MPG) of fuel used by County fleet from 12.87 mpg as of the start of July 2016 to 13.51 mpg by end of December 2017.

Fleet shops are efficient

2) Maintain the productivity of technicians is measured by a ratio of billable hours to non billable hours from 88.68% hours as of the start of July 2016 to 90% hours by end of December 2017.


Salt Lake County receives the best vehicle value.

3) Increase the percentage of purchase price recovered in the salvage of vehicles from 26.10% salvage value as of the start of January 2016 to 26.50% salvage value by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 46 | 46 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 19,738,367 | (1,750,483) | |
| ■ Savings/(Incr) if Flat to ABB | (1,260,598) | 937,321 | 53.5% |
| ■ Addt'l Savings/(Incr) if -3% | 629,969 | (80,634) | -4.6% |
| ■ Base @ -3% | 20,368,996 | (2,607,170) | |

COUNTY FUNDING & FTE PRIORITIES

FLEET MANAGEMENT

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 FLEET MGMT ADMINISTRATION | 2,845 | | (0) <i>a</i> | - | (46) <i>e</i> | 10.67 | - | - | - |
| 2 SHOPS | (1,862) | | 80 <i>a</i> | - | (39) <i>d</i> | 28.15 | - | - | (1.00) |
| 3 PARTS | (318) | | 80 <i>a,b</i> | (47) <i>c</i> | (46) | 0.65 | - | - | - |
| 4 FUEL | 8 | | 26 <i>a</i> | - | (6) | 3.25 | - | - | - |
| 5 SUBLET | 38 | | 84 <i>a</i> | - | (0) | 1.80 | - | - | - |
| 6 REPLACEMENT PROGRAM | (2,476) | | 582 <i>a</i> | - | (93) | 1.23 | - | - | - |
| 7 MOTOR POOL | 15 | | 86 <i>a</i> | - | 16 <i>c</i> | 0.25 | - | - | - |
| 8 SHARED CAMPUS | - | | - | - | - | - | - | - | - |
| CF Adjustments for Stress Test | - | | - | - | - | - | - | - | - |
| TOTAL FLEET MANAGEMENT | (\$1,750) | | \$937 | (\$47) | (\$214) | 46.00 | - | - | (1.00) |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (891) (643)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------|---|-------|-----------|---------------|
| a | VARIOUS | Technical Adjustment: Revenue and Cost of Goods sold adjustment. | Req | \$891 | \$891 |
| b | Parts Program | Request for fee increase in parts administration. Contract with NAPA allows a 5% escalation. NAPA has not always asked for an escalation. However, this year, and next year requests have been made. NAPA's request is to cover their costs of inflation including personnel and health care. | ABB | \$46 | \$0 |
| c | Motor Pool | Elimination of motor pool will result in vehicles not being available for work purposes to employees that do not drive to work. Breakdown of funding: Loss of revenue \$52,360. Decrease in expenses including balance sheet savings is \$119,352 for a net cut of \$66,992. | ABB-3 | (\$67) | \$0 |
| d | Staff Reduction | Elimination of service coordinator position. This staff reduction may result in a decrease in customer service and longer wait times. Expense reduction of \$53,741. | ABB-3 | (\$54) | \$0 |
| e | Environmental upgrades | Reduction of \$47,210. As a result of this reduction Fleet may become non-compliant to increasing environmental regulations. | ABB-3 | (\$47) | \$0 |
| f | Fleet Mgmt Admin | Technical Adjustment: Changes in Bond Payment. This was not included in the original Requested Budget, so it was added in the Mayor's Budget stage. | MP | \$0 | (\$3) |
| g | | | | | |
| h | | | | | |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------|--|------|-----------|---------------|
| i | | | | | |
| j | Adjusted Base Budget | Note that adjusted base budget for Fleet includes personnel, operating, and overhead less shared expenses for Midvale campus. Amount of base budget for stress is \$5,596,665 for a stress test cut of \$167,891. Fleet Admin Program (1) is allocated over remaining programs along with balance sheet expenses not being reflected, causes amounts shown in 3% stress to appear erroneous. Please refer to detail below (c,d,e) for 3% stress explanation. | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

FLEET MANAGEMENT

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------|---------------------|---------------|----------------|--------------|--|---------------|----------------|--------------|-----------------|----------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 FLEET MGMT ADMINISTRATION | - | 2,845 | 2,845 | 10.67 | 16 | 2,861 | 2,845 | 10.67 | (16) | (16) | (0) | - |
| 2 SHOPS | 4,370 | 2,508 | (1,862) | 28.15 | 4,450 | 2,508 | (1,942) | 28.15 | (80) | - | 80 | - |
| 3 PARTS | 4,327 | 4,008 | (318) | 0.65 | 4,611 | 4,213 | (398) | 0.65 | (284) | (204) | 80 | - |
| 4 FUEL | 4,300 | 4,308 | 8 | 3.25 | 4,995 | 4,977 | (18) | 3.25 | (695) | (669) | 26 | - |
| 5 SUBLET | 1,945 | 1,983 | 38 | 1.80 | 2,400 | 2,354 | (46) | 1.80 | (455) | (371) | 84 | - |
| 6 REPLACEMENT PROGRAM | 6,048 | 3,573 | (2,476) | 1.23 | 6,630 | 3,573 | (3,058) | 1.23 | (582) | - | 582 | - |
| 7 MOTOR POOL | 52 | 68 | 15 | 0.25 | 139 | 68 | (71) | 0.25 | (86) | - | 86 | - |
| 8 SHARED CAMPUS | 447 | 447 | - | - | 447 | 447 | - | - | - | - | - | - |
| TOTAL FLEET MANAGEMENT | 21,489 | 19,738 | (1,750) | 46.00 | 23,687 | 20,999 | (2,688) | 46.00 | (2,198) | (1,261) | 937 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals (\$2,607), which is \$857 less than the requested county funding, and (\$81) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 620 - FLEET MANAGEMENT FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 68000000 - FLEET MANAGEMENT | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▬ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,934 | 4,912 | 1,021 | 4,376 | 1,558 | (2,449) | 8,382 |
| REVENUE | 21,702 | 23,853 | (2,151) | 23,853 | (2,151) | 21,011 | 692 |
| OPERATING REVENUE | 21,489 | 23,687 | (2,198) | 23,687 | (2,198) | 20,781 | 708 |
| RCT4200 - CHARGES FOR SERVICES | 9,306 | 10,732 | (1,426) | 10,732 | (1,426) | 10,300 | (994) |
| 421265 - FLEET MANAGEMENT SERVICES | 98 | 109 | (10) | 109 | (10) | 168 | (70) |
| 421345 - FLEET EXTERNAL FUEL SERVICES | 2,851 | 3,353 | (503) | 3,353 | (503) | 3,098 | (248) |
| 421350 - FLEET EXTERNAL MAINT SERVICES | 6,252 | 7,135 | (883) | 7,135 | (883) | 6,789 | (537) |
| 427010 - RENTAL INCOME | 36 | 36 | - | 36 | - | 24 | 12 |
| 439005 - REFUNDS-OTHER | 50 | 80 | (30) | 80 | (30) | 18 | 32 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 20 | 20 | - | 20 | - | 203 | (183) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 12,183 | 12,955 | (772) | 12,955 | (772) | 10,243 | 1,940 |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 238 | (238) |
| NON-OPERATING REVENUE | 214 | 166 | 47 | 166 | 47 | 230 | (16) |
| RCT4290 - INVESTMENT EARNINGS | 214 | 166 | 47 | 166 | 47 | 230 | (16) |
| EXPENSE | 19,822 | 20,999 | (1,177) | 21,802 | (1,980) | 18,332 | 1,490 |
| OPERATING EXPENSE | 19,822 | 20,999 | (1,177) | 20,985 | (1,162) | 18,332 | 1,490 |
| 000100-Salaries and Benefits | 4,016 | 3,886 | 130 | 3,872 | 144 | 3,403 | 613 |
| 601020 - LUMP SUM VACATION PAY | 25 | 25 | - | 25 | - | 29 | (4) |
| 601025 - LUMP SUM SICK PAY | 8 | 8 | - | 8 | - | 94 | (86) |
| 601030 - PERMANENT AND PROVISIONAL | 2,396 | 2,289 | 107 | 2,226 | 170 | 2,103 | 293 |
| 601045 - COMPENSATED ABSENCE | 17 | 17 | - | 17 | - | (7) | 24 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 50 | 50 | - | 50 | - | 38 | 12 |
| 601065 - OVERTIME | 100 | 100 | - | 100 | - | 23 | 77 |
| 603005 - SOCIAL SECURITY TAXES | 193 | 186 | 6 | 182 | 11 | 160 | 32 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (137) | 137 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 397 | 382 | 16 | 412 | (15) | 380 | 18 |
| 603040 - LTD CONTRIBUTIONS | 11 | 11 | 0 | 11 | 1 | 10 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 15 | 36 | (21) | 36 | (21) | 60 | (45) |
| 603050 - HEALTH INSURANCE PREMIUMS | 561 | 539 | 22 | 562 | (1) | 428 | 133 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 52 | 52 | - | 52 | - | 96 | (44) |
| 603056 - OPEB - CURRENT YR | 74 | 74 | - | 74 | - | 65 | 9 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 70 | 70 | - | 70 | - | 18 | 52 |
| 605020 - TOOL ALLOWANCE | 47 | 47 | - | 47 | - | 42 | 5 |
| 000200-Operations | 1,545 | 1,545 | - | 1,545 | - | 1,695 | (150) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 13 | 13 | - | 13 | - | 58 | (45) |
| 607010 - MAINTENANCE - GROUNDS | 16 | 16 | - | 16 | - | 5 | 12 |
| 607015 - MAINTENANCE - BUILDINGS | 70 | 70 | - | 70 | - | 16 | 55 |
| 607020 - CONSUMABLE PARTS | 50 | 50 | - | 50 | - | 41 | 9 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | - | - | 0 | (0) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 58 | 58 | - | 58 | - | 172 | (114) |
| 609010 - CLOTHING PROVISIONS | 2 | 2 | - | 2 | - | 3 | (1) |
| 609030 - MEDICAL SUPPLIES | 0 | 0 | - | 0 | - | 1 | (1) |
| 609035 - SAFETY SUPPLIES | - | - | - | - | - | 0 | (0) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 10 | 10 | - | 10 | - | 28 | (18) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 8 | 8 | - | 8 | - | 5 | 3 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 10 | 10 | - | 10 | - | 6 | 4 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 2 | (1) |
| 615005 - OFFICE SUPPLIES | 10 | 10 | - | 10 | - | 18 | (8) |
| 615020 - COMPUTER SOFTWARE < 3000 | 4 | 4 | - | 4 | - | 1 | 3 |
| 615025 - COMPUTER COMPONENTS < 3000 | 6 | 6 | - | 6 | - | 5 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 26 | 26 | - | 26 | - | 30 | (4) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 0 | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 4 | (4) |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 1 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 4 | - | - | 4 |
| 617010 - MAINT - MACHINERY AND EQUIP | 60 | 60 | - | 60 | - | 56 | 4 |
| 617015 - MAINTENANCE - SOFTWARE | 42 | 42 | - | 42 | - | 43 | (1) |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | 90 | 90 | - | 90 | - | 42 | 48 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | - | - | 1 | (1) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 40 | 40 | - | 40 | - | 0 | 40 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 9 | 9 | - | 9 | - | 3 | 5 |
| 621005 - HEAT AND FUEL | 102 | 102 | - | 102 | - | 101 | 1 |
| 621010 - LIGHT AND POWER | 63 | 63 | - | 63 | - | 125 | (62) |
| 621015 - WATER AND SEWER | 19 | 19 | - | 19 | - | 61 | (42) |
| 621020 - TELEPHONE | 53 | 53 | - | 53 | - | 37 | 16 |
| 621025 - MOBILE TELEPHONE | 13 | 13 | - | 13 | - | 10 | 4 |
| 633010 - RENT - BUILDINGS | 6 | 6 | - | 6 | - | 6 | - |
| 633015 - RENT - EQUIPMENT | 0 | 0 | - | 0 | - | 0 | 0 |
| 639010 - CONSULTANTS FEES | 10 | 10 | - | 10 | - | - | 10 |
| 639025 - OTHER PROFESSIONAL FEES | 344 | 344 | - | 344 | - | 436 | (92) |
| 639045 - CONTRACTED LABOR/PROJECTS | 1 | 1 | - | 1 | - | - | 1 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 4 | 4 | - | 4 | - | 5 | (1) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 2 | 2 | - | 2 | - | 2 | 0 |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 306 | (306) |
| 693020 - INTERFUND CHARGES | 397 | 397 | - | 397 | - | 65 | 332 |
| 000400-Indirect Cost | 612 | 612 | - | 612 | - | 622 | (10) |
| 000500-Depreciation and Amortization | 3,800 | 3,800 | - | 3,800 | - | 3,314 | 486 |
| 000600-Debt Service | 745 | 748 | (3) | 748 | (3) | 591 | 153 |
| 000700-Cost of Goods Sold | 9,105 | 10,409 | (1,304) | 10,409 | (1,304) | 8,708 | 397 |
| NON-OPERATING EXPENSE | - | - | - | 817 | (817) | - | - |
| 001000-Other Financing Uses | - | - | - | 817 | (817) | - | - |
| BALANCE SHEET | 7,600 | 7,600 | - | 7,078 | 522 | - | 7,600 |
| BALANCE SHEET ACQUISITION | 7,600 | 7,600 | - | 7,078 | 522 | - | 7,600 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 7,600 | 7,600 | - | 7,078 | 522 | - | 7,600 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 7,600 | 7,600 | - | 7,078 | 522 | - | 7,600 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Government Center Operations maintains and operates a pleasant, comfortable, and functional County Government Center for employees and citizens of Salt Lake County.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Build strong partnerships between Facility Services and County Customers

- 1) Measure the number of Service Level Agreements (SLA's) in place with our County Customers from 0% agreements as of the start of July 2016 to 60% agreements by end of June 2017.
- 2) Measure the percentage of Agencies that receive a detailed report from 0% agencies as of the start of January 2017 to 100% agencies by end of December 2017.


Facility employees work performance meets/exceeds industry standards

- 3) Measure the percentage of employees who receive a performance report from 0% employees as of the start of July 2016 to 100% employees by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 3.75 | 3.75 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | <i>% vs. CF Request</i> |
|---------------------------------|------------------------------|-----------------------|-------------------------|
| Total Requested | 4,552,588 | (979,648) | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>136,578</u> | <u>(29,389)</u> | -3.0% |
| ■ Base @ -3% | 4,416,010 | (950,259) | |

COUNTY FUNDING & FTE PRIORITIES

GOVERNMENT CENTER OPERATIONS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|-------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 GOVERNMENT CENTER OPERATIONS | (975) | - | - | (100) <i>a</i> | 2.00 | - | - | - |
| 2 COURIER/MAIL ROOM | (5) | - | - | (15) <i>b,c,d</i> | 1.75 | - | - | - |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL GOVERNMENT CENTER OPE | (\$980) | \$0 | \$0 | (\$115) | 3.75 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

115

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|---|-------|-----------|---------------|
| a | GOVERNMENT CENTER OPERATIONS PRGM | GC Facilities Management Charges - Currently all of the County facility blueprints are housed as hard copy documents at the County Government Center. In the event of an emergency or if something were to happen to that room (i.e. flood or fire), we would lose valuable County wide facility information. Digitized blueprints provide a backup copy to the hard copy documents. They provide access to the plans from a server in the event of an emergency. This would allow us to share facility information with other agencies, allows Facilities staff the ability to see the plans while at the facility completing maintenance tasks, and allows architects and engineers to have the documents when we are designing Capital Renewal and Replacement projects. | ABB-3 | (\$15) | \$0 |
| b | GOVERNMENT CENTER OPERATIONS PRGM | GC Grounds Maintenance Budget Reduction - Elimination of this Account 607010 (Maintenance Grounds) will remove the budget for maintenance of the grounds around the Government Center. This will impact the lawn care, plantings, cleanliness, snow removal, and all aspects of the grounds around the Government Center. The appearance of the Government Center would become unsightly and uninviting to the public as well as employees. | ABB-3 | (\$30) | \$0 |
| c | GOVERNMENT CENTER OPERATIONS PRGM | GC Buildings Maintenance Budget Reduction - Partial Elimination of Account 607015 Maintenance of Building. This budget is used to maintain the inside of the Government Center. By cutting the budget in half, we would compromise the cleanliness of the Government Center. Not only would the facility become over all "dirtier", there would be a major impact to the wear and tear on the facility, thus decreasing the life of items such as carpet, paint and other finished, but also increase the frequency and costs of capital replacement of those items. | ABB-3 | (\$50) | \$0 |
| d | GOVERNMENT CENTER OPERATIONS PRGM | GC Kitchen Supplies Budget Reduction - Elimination of Account 609015 Dining and Kitchen supplies. This account supports our needs in the Government Center Kitchen and Cafeteria. This line item is used for replacing the basic needs in the kitchen cafeteria like small appliances, furniture, etc. Removing this line item will jeopardize the ability to replace and repair machinery and kitchenware needed for the cafe and public programs such as meals on wheels. | ABB-3 | (\$20) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
|-----|----------|-------------|------|-----------|---------------|

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

GOVERNMENT CENTER OPERATIONS

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------------|---------------------|--------------|--------------|-------------|--|--------------|--------------|-------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 GOVERNMENT CENTER OPERATIONS PRGM | 4,575 | 3,600 | (975) | 2.00 | 4,575 | 3,600 | (975) | 2.00 | - | - | - | - |
| 2 COURIER/MAIL ROOM | 957 | 952 | (5) | 1.75 | 957 | 952 | (5) | 1.75 | - | - | - | - |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL GOVERNMENT CENTER | 5,532 | 4,553 | (980) | 3.75 | 5,532 | 4,553 | (980) | 3.75 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals (\$950), which is (\$29) less than the requested county funding, and (\$29) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 650 - FACILITIES SERVICES FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 62000000 - PRINTING | ▲ |
| 63000000 - FACILITIES SERVICES | ■ |
| 63500000 - TELECOMMUNICATIONS | |
| 69000000 - GOVERNMENT CENTER OPERATIONS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (975) | (980) | 5 | (986) | 11 | (1,366) | 391 |
| REVENUE | 5,532 | 5,532 | - | 5,532 | - | 5,448 | 85 |
| OPERATING REVENUE | 5,532 | 5,532 | - | 5,532 | - | 5,448 | 85 |
| RCT4200 - CHARGES FOR SERVICES | 881 | 881 | - | 881 | - | 108 | 773 |
| 421105 - FACILITIES MANAGEMENT SERVICES | 807 | 807 | - | 807 | - | 8 | 799 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 22 | (22) |
| 427010 - RENTAL INCOME | 46 | 46 | - | 46 | - | 36 | 9 |
| 427040 - COMMISSIONS | - | - | - | - | - | 0 | (0) |
| 427045 - CONCESSIONS REV | 29 | 29 | - | 29 | - | 42 | (13) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 4,651 | 4,651 | - | 4,651 | - | 5,339 | (688) |
| EXPENSE | 5,198 | 4,553 | 646 | 5,189 | 9 | 4,081 | 1,117 |
| OPERATING EXPENSE | 4,557 | 4,553 | 5 | 4,547 | 11 | 4,081 | 476 |
| 000100-Salaries and Benefits | 204 | 200 | 5 | 194 | 11 | 139 | 65 |
| 601020 - LUMP SUM VACATION PAY | 1 | 1 | - | 1 | - | 2 | (1) |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 110 | 107 | 3 | 107 | 3 | 85 | 25 |
| 601045 - COMPENSATED ABSENCE | - | - | - | - | - | (4) | 4 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 4 | 4 | - | 4 | - | - | 4 |
| 603005 - SOCIAL SECURITY TAXES | 8 | 8 | 0 | 8 | 0 | 6 | 2 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 19 | 18 | 1 | 18 | 1 | 15 | 4 |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | - | 1 | - | 0 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 1 | 2 | (1) | 2 | (1) | 2 | (1) |
| 603050 - HEALTH INSURANCE PREMIUMS | 42 | 40 | 2 | 34 | 8 | 22 | 20 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 3 | 3 | - | 3 | - | 2 | 0 |
| 603056 - OPEB - CURRENT YR | 11 | 11 | - | 11 | - | 7 | 4 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 5 | 5 | - | 5 | - | 1 | 4 |
| 000200-Operations | 3,486 | 3,486 | - | 3,486 | - | 3,359 | 128 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 430 | 430 | - | 430 | - | 432 | (2) |
| 607010 - MAINTENANCE - GROUNDS | 30 | 30 | - | 30 | - | 71 | (41) |
| 607015 - MAINTENANCE - BUILDINGS | 125 | 125 | - | 125 | - | 47 | 78 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2,085 | 2,085 | - | 2,085 | - | 1,910 | 175 |
| 609010 - CLOTHING PROVISIONS | 0 | 0 | - | 0 | - | 0 | (0) |
| 609015 - DINING AND KITCHEN SUPPLIES | 20 | 20 | - | 20 | - | 5 | 15 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | 0 | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 3 | - | - | 3 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | - | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 9 | 9 | - | 9 | - | 50 | (41) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 1 | 1 | - | 1 | - | 1 | 0 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | - | 2 | - | 2 | (1) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 3 | 3 | - | 2 | 1 | - | 3 |
| 621005 - HEAT AND FUEL | 100 | 100 | - | 100 | - | 93 | 7 |
| 621010 - LIGHT AND POWER | 580 | 580 | - | 580 | - | 652 | (72) |
| 621015 - WATER AND SEWER | 60 | 60 | - | 60 | - | 66 | (6) |
| 621020 - TELEPHONE | 5 | 5 | - | 5 | - | 1 | 3 |
| 621025 - MOBILE TELEPHONE | 2 | 2 | - | 2 | - | 1 | 1 |
| 633010 - RENT - BUILDINGS | 5 | 5 | - | 3 | 2 | 5 | 0 |
| 633015 - RENT - EQUIPMENT | 1 | 1 | - | 2 | (1) | - | 1 |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 2 | (2) | - | - |
| 645005 - CONTRACT HAULING | 25 | 25 | - | 25 | - | 21 | 4 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 0 | (0) |
| 000400-Indirect Cost | 141 | 141 | - | 141 | - | 115 | 27 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|------------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 000700-Cost of Goods Sold | 725 | 725 | - | 725 | - | 469 | 256 |
| NON-OPERATING EXPENSE | 641 | - | 641 | 642 | (2) | - | 641 |
| 001000-Other Financing Uses | 641 | - | 641 | 642 | (2) | - | 641 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Salt Lake County Human Resources partners with County agencies to recruit and retain quality employees. We provide services that are consistent, reliable, equitable and accessible.

We do this by:

- administering the hiring and promotional processes
- providing equitable and adequate compensation and benefits
- protecting the rights of employees and applicants, including the administration of the grievance process
- delivering performance management systems, technical assistance and learning opportunities to employees and management. The Employees' University programs strengthen business skills of employees, develops core competencies to enhance career growth and reinforces employee and organizational performance efforts.

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Salt Lake County employees have good health resulting in high quality of life.

- 1) Increase the number of daily office visits at the HealthyMe Medical Clinic from 16 visits/day as of the start of January 2017 to 20 visits/day by end of December 2017.

Salt Lake County's health care costs are below the national medical trend.

- 2) Increase the percentage of employees obtaining biometric screening at the Healthy Me Clinic from 10% employees as of the start of January 2017 to 30% employees by end of December 2017.
- 3) Reduce the blended medical and pharmaceutical costs for County employees from 6.10% of the national average as of the start of April 2016 to 5.00% of the national average by start of April 2017.
- 4) Increase the percentage of SLCO employees participating in the High Deductible Health Plan from 63% employees as of the start of April 2016 to 67% employees by end of April 2017.

Salt lake County employees are energized, engaged and feel that they have a purpose in their jobs.

- 5) Increase overall engagement of Salt Lake County employees in the areas of communication, career development and performance management from 3.37 avg. mean engaged employees as of the start of October 2016 to 3.80 avg. mean engaged employees by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 26 | 26 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 3,378,730 | 3,378,730 | |
| ■ Savings/(Incr) if Flat to ABB | 141,840 | 141,840 | -4.2% |
| ■ Addt'l Savings/(Incr) if -3% | <u>97,107</u> | <u>97,107</u> | -2.9% |
| ■ Base @ -3% | 3,139,784 | 3,139,784 | |

COUNTY FUNDING & FTE PRIORITIES

HUMAN RESOURCES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 HR ADMINISTRATION | 591 | | - | - | (11) j,k | 3.00 | - | - | - |
| 2 RECRUITMENT | 584 | | 94 a,d | (36) f,g | (16) f | 5.00 | - | - | - |
| 3 HR BENEFITS | 640 | | - | - | (26) g,j,k | 5.00 | - | - | - |
| 4 CLASS AND COMP | 418 | | 100 c | (100) c | (100) i | 2.00 | - | - | - |
| 5 HR DATA TEAM | 323 | | - | - | - | 4.00 | - | - | - |
| 6 EMPLOYEE RELATIONS | 411 | | - | - | - | 4.00 | - | - | - |
| 7 BUSINESS SOLUTIONS | 121 | | - | - | - | 1.00 | - | - | - |
| 8 EMPLOYEES UNIVERSITY | 234 | | - | - | (29) h,k | 2.00 | - | - | - |
| 9 EMPLOYEE ASSISTANCE PROGRAM | 58 | | (52) e | (58) b | (58) l | - | - | - | - |
| 10 HUMAN RESOURCES PRGM | (1) | | - | - | - | - | - | - | - |
| TOTAL HUMAN RESOURCES | \$3,379 | | \$142 | (\$194) | (\$239) | 26.00 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

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Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|--|------------|-----------|---------------|
| a | RECRUITMENT | Human Resources uses ADP Online Application Management System to manage county-wide recruitment applications. The system allows applications to complete online employment applications and the County HR professionals to track applications and communicate with applications as well as county agencies. | Req | \$74 | \$74 |
| b | EMPLOYEE ASSISTANCE PROGRAM (EAP) | Human Resources have identified Employee Assistance Program (EAP) contract savings to partially fund ADP Online Application System since ADP is critical to HR primary operations. | ABB, ABB-3 | (\$58) | (\$58) |
| c | CLASS AND COMP | Request to hire consultant(s) to assist with Pay for Performance implementation and provide Performance Management Training. The Pay for Performance will provide an unbiased review of the current practices and will assist the County to establish process to reward higher performers. Performance Management Training will be critical for HR professionals, hiring managers and supervisors to implement performance management. (see attached for more detailed justification). | Req | \$100 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|--|-------|-----------|---------------|
| d | RECRUITMENT | A Social Media recruiting platform will allow the County of reaching highly qualified candidates through Facebook Pages, LinkedIn recruiter profiles and company pages, and across Twitter using advanced Twitter features for effective branding and targeting. With social recruiting, the demographic, habits, and patterns of a typical job seeker are evolving rapidly, with 50% of job seekers spending more than 6 hours per week using social media to find jobs. A social recruiting product will span social and mobile network distribution, candidate target and employer branding to add competitiveness to our traditional areas of recruitment. | Req | \$20 | \$0 |
| e | EMPLOYEE ASSISTANCE PROGRAM (EAP) | Transferring Employee Assistance Program (EAP) services contract funding to ESR Fund - 680 since all employee benefits are paid from the Employee Service Reserve Fund. | Req | (\$52) | (\$52) |
| f | RECRUITMENT | Previously, the request was classified as one-time and was funded on year-to-year basis. until PeopleSoft's HCM module is fully implemented. However, due to strategic review by the PeopleSoft project sponsors, the HCM implementation is on hold. In the meanwhile, HR would like to continue using ADP system. We are requesting funding for this request on on-going basis. We plan to use the savings from the EAP contract to partially fund this request (58,000). We would not able to fund (\$15,500 | ABB-3 | (\$16) | \$0 |
| g | RECRUITMENT | Due to strong Utah economy, it is becoming increasing difficult to recruit highly qualified individuals for the County jobs. HR is developing various strategies to reach out to a broad range of applicants. Social Media platform has become one of this highly used platform for the job seekers. Lack of investment in this platform will hurt County HR's efforts to hire qualified candidates. | ABB-3 | (\$20) | \$0 |
| h | EMPLOYEES UNIVERSITY | We'd cut county-wide employee training budget by 50%. The reduction in training budget will impact various in-personal training program. The training budget allows HR to hire professionals from various industries to meet the County employees training needs. In 2016, more than 1350 employees participated in training through the employee university, 74 completed the Supervisor and Managers Certificate Program and 27 participated in the new Supervisor Credit Program. Reduction in training budget would impact employees' professional growth and learning opportunities. | ABB-3 | (\$29) | \$0 |
| i | CLASS AND COMP | HR is requesting \$100K to hire a Pay for Performance consultant and training. County HR does not have adequate resources to fully undertake the pay for performance initiative without professional consultant who has prior experience and understands strategies to successfully implement the program. Lack of training will hurt our efforts to train the County supervisors and managers on develop performance plans and to have difficult conversations with their employees when implementing pay for performance. | ABB-3 | (\$100) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|---|-------|-----------|---------------|
| j | HR ADMIN / BENEFITS | We'd cut our computer replacement budget by more than 75%. Currently, more than 50% (17 out of 32) computers are out of warranty. Reduction in computer replacement budget by 75% would only allow us to replace 3 computers and our next year computer replacement need would be ever higher requiring increased budget request. | ABB-3 | (\$10) | \$0 |
| k | VARIOUS | To meet 3% stress test requirements, we'd cut employee travel by more 50%. Employee travel is considered crucial leaning current HR practices. A number of employees attend Society for Human Resources Management (SHRM) conferences and trainings each year. These trainings and conferences provides an opportunity for the County HR professions to learn industry best practices and network with other public sector professions to share knowledge with each other. | ABB-3 | (\$8) | \$0 |
| l | EMPLOYEE ASSISTANCE PROGRAM (EAP) | To meet 3% stress test requirements, we'd propose to eliminate Employee Assistance Program. The EAP addresses broad and complex issues affecting mental and emotional well-being, such as stress, grief, family problems, psychological disorders, and alcohol and other substance abuse. EAP actively help organizations prevent and cope with workplace violence, trauma, and other emergency response situations. The elimination of the EAP would create absenteeism, overtime, increase the health cost of our plans and reduce engagement particularly within this group. In addition, during an on-site crisis, there would be no services available for victims, their family members and employees affected by a negative situation. (see attached for more detailed justification). | ABB-3 | (\$58) | \$0 |
| m | HR ADMINISTRATIO N | Increase temporary labor for Human Resources by \$120,000. The funds will be utilized to deal with several pressing issues including multiple technical issues associated with PeopleSoft, compression analysis issues, and to assist HR in dealing with an appeals process associated with the new job slotting. HR staff are currently working all weekends and needs this assistance to deal with current workload. This request is being proposed by the Mayor. | MP | \$0 | \$120 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

HUMAN RESOURCES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|------------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 HR ADMINISTRATION | - | 591 | 591 | 3.00 | - | 591 | 591 | 3.00 | - | - | - | - |
| 2 RECRUITMENT | - | 584 | 584 | 5.00 | - | 490 | 490 | 5.00 | - | 94 | 94 | - |
| 3 HR BENEFITS | - | 640 | 640 | 5.00 | - | 640 | 640 | 5.00 | - | - | - | - |
| 4 CLASS AND COMP | - | 418 | 418 | 2.00 | - | 318 | 318 | 2.00 | - | 100 | 100 | - |
| 5 HR DATA TEAM | - | 323 | 323 | 4.00 | - | 323 | 323 | 4.00 | - | - | - | - |
| 6 EMPLOYEE RELATIONS | - | 411 | 411 | 4.00 | - | 411 | 411 | 4.00 | - | - | - | - |
| 7 BUSINESS SOLUTIONS | - | 121 | 121 | 1.00 | - | 121 | 121 | 1.00 | - | - | - | - |
| 8 EMPLOYEES UNIVERSITY | - | 234 | 234 | 2.00 | - | 234 | 234 | 2.00 | - | - | - | - |
| 9 EMPLOYEE ASSISTANCE PROGRAM (EAP) | - | 58 | 58 | - | - | 110 | 110 | - | - | (52) | (52) | - |
| 10 HUMAN RESOURCES PRGM | - | (1) | (1) | - | - | (1) | (1) | - | - | - | - | - |
| TOTAL HUMAN RESOURCES | - | 3,379 | 3,379 | 26.00 | - | 3,237 | 3,237 | 26.00 | - | 142 | 142 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$3,140, which is \$239 less than the requested county funding, and \$97 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|----------------------------------|
| 61500000 - HUMAN RESOURCES |
| 63100000 - FACILITIES MANAGEMENT |
| 70100000 - COUNCIL |
| 76000000 - AUDITOR |
| 79000000 - CLERK |
| 79010000 - ELECTION CLERK |
| 82000000 - DISTRICT ATTORNEY |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,391 | 3,237 | 154 | 3,323 | 68 | 3,230 | 161 |
| EXPENSE | 3,391 | 3,237 | 154 | 3,323 | 68 | 3,230 | 161 |
| OPERATING EXPENSE | 3,391 | 3,237 | 154 | 3,323 | 68 | 3,230 | 161 |
| 000100-Salaries and Benefits | 2,758 | 2,688 | 70 | 2,792 | (34) | 2,715 | 43 |
| 601005 - ELECTED AND EXEMPT SALARY | 134 | 130 | 4 | 130 | 4 | 126 | 8 |
| 601020 - LUMP SUM VACATION PAY | 20 | 20 | - | 20 | 0 | 28 | (8) |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 4 | (1) | 12 | (9) |
| 601030 - PERMANENT AND PROVISIONAL | 1,680 | 1,628 | 52 | 1,735 | (55) | 1,604 | 76 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 32 | 32 | - | 32 | - | 132 | (100) |
| 601065 - OVERTIME | 7 | 7 | - | 7 | - | 11 | (4) |
| 603005 - SOCIAL SECURITY TAXES | 138 | 134 | 4 | 142 | (4) | 135 | 3 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 285 | 276 | 10 | 285 | 1 | 269 | 16 |
| 603040 - LTD CONTRIBUTIONS | 9 | 8 | 0 | 9 | (0) | 8 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 33 | 47 | (14) | 61 | (28) | 71 | (38) |
| 603050 - HEALTH INSURANCE PREMIUMS | 346 | 332 | 14 | 294 | 52 | 256 | 89 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 24 | 24 | - | 25 | (1) | 18 | 7 |
| 603056 - OPEB - CURRENT YR | 44 | 44 | - | 46 | (2) | 45 | (0) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 4 | 4 | - | 4 | - | - | 4 |
| 000200-Operations | 633 | 549 | 84 | 531 | 102 | 507 | 126 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 4 | 4 | - | 4 | - | 5 | (2) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 33 | 33 | - | 33 | (0) | 24 | 9 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | (0) | 2 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 9 | 9 | - | 9 | (0) | 3 | 6 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | 53 | 53 | - | 53 | - | 41 | 12 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 1 | (1) |
| 613005 - PRINTING CHARGES | 29 | 29 | - | 29 | (0) | 40 | (12) |
| 613020 - DEVELOPMENT ADVERTISING | 0 | 0 | - | 0 | - | (0) | 1 |
| 615005 - OFFICE SUPPLIES | 15 | 15 | - | 15 | (0) | 10 | 5 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 27 | 27 | - | 27 | - | 2 | 25 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 5 | - | 4 | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 12 | 12 | - | 13 | (2) | 37 | (25) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | - | 2 | - | - | 2 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 3 | - | 1 | 1 |
| 615040 - POSTAGE | 10 | 10 | - | 10 | - | 5 | 5 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 10 | 10 | - | 10 | - | 4 | 7 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 10 | 10 | - | 10 | - | 8 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | 77 | 3 | 74 | 77 | - | 79 | (3) |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 18 | 18 | - | 18 | (0) | 12 | 6 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 0 |
| 621020 - TELEPHONE | 10 | 10 | - | 11 | (0) | 13 | (3) |
| 621025 - MOBILE TELEPHONE | 6 | 6 | - | 7 | (1) | 8 | (2) |
| 633010 - RENT - BUILDINGS | 117 | 117 | - | 121 | (4) | 123 | (6) |
| 633015 - RENT - EQUIPMENT | - | - | - | - | - | 1 | (1) |
| 639010 - CONSULTANTS FEES | 37 | 37 | - | 37 | - | 50 | (14) |
| 639025 - OTHER PROFESSIONAL FEES | 14 | 123 | (109) | 25 | (11) | 25 | (11) |
| 639045 - CONTRACTED LABOR/PROJECTS | 120 | - | 120 | - | 120 | - | 120 |
| 651010 - CAREER SERVICE COUNCIL | 12 | 12 | - | 12 | - | 5 | 6 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 1 | (1) |
| 000300-Capital Purchases | - | - | - | - | - | 8 | (8) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Our mission is to better the lives of Salt Lake County residents through technology.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Information Services provides valuable products and services that meet or exceed the needs of the customer.

- 1) Reduce number of person-hours required for non-discretionary work, e.g., maintenance, break/fix, patches, upgrades, etc. from TBD total person-hours as of the start of the year 2017 to 40% total person-hours by end of the year 2018.
- 2) Increase number of person-hours spent on project delivery from TBD total person-hours as of the start of the year 2017 to 60% total person-hours by end of the year 2018.
- 3) Increase number of data sets in the County Data Warehouse from 9 data sets as of the start of the year 2017 to 25 data sets by end of the year 2017.
- 4) Increase number of enterprise solutions from 1 solutions as of the start of the year 2017 to 5 solutions by start of the year 2017.

Information Services provides secure and available systems and data.

- 5) Increase security compliance for County Policies, PCI and HIPPA from TBD compliant agencies as of the start of the year 2017 to 100% compliant agencies by end of the year 2017.
- 6) Reduce number of security incidents and risks from TBD incidents/year as of the start of the year 2017 to 35% reduction incidents/year by end of the year 2017.
- 7) Increase annual cyber insurance coverage from \$250k dollars as of the start of the year 2017 to \$5M dollars by end of the year 2017.
- 8) Increase system availability as measured by number and 20 minute duration of systems outage incidences from TBD incidents as of the start of the year 2017 to 2 incidents by end of the year 2017.

Salt Lake County records are accessible on line.

- 10) Increase number of digital records collections available online, browsable or searchable from 2 collections as of the start of the year 2017 to 8 collections by end of the year 2017.
- 9) Increase number of digital records collections backed-up and available online, browsable or searchable from 2 collections as of the start of the year 2017 to 8 collections by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 113 | 105 | 8 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 23,638,853 | 22,360,187 | |
| ■ Savings/(Incr) if Flat to ABB | 5,430,693 | 5,430,693 | -24.3% |
| ■ Addt'l Savings/(Incr) if -3% | <u>546,245</u> | <u>507,885</u> | -2.3% |
| ■ Base @ -3% | 17,661,915 | 16,421,609 | |

COUNTY FUNDING & FTE PRIORITIES

INFORMATION SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 SOLUTIONS | 7,514 | | 2,151 <i>a,c-j</i> | (2,061) | (2,061) | 39.00 | 7.00 | (7.00) | - |
| 2 ENTERPRISE SYSTEMS | 3,680 | | 376 <i>a,b</i> | (466) | (466) | 20.00 | - | - | - |
| 3 COMMUNICATIONS | 550 | | - | - | - | 4.30 | - | - | - |
| 4 ADDRESSING | 520 | | - | - | - | 4.00 | - | - | - |
| 5 INFORMATION SERVICES ADMIN | 3,426 | | - | - | - | 15.73 | - | - | - |
| 6 SECURITY SERVICES | 1,206 | | - | - | - | 8.00 | - | - | - |
| 7 SERVICE DESK | 955 | | - | - | - | 11.00 | - | - | - |
| 8 PROFESSIONAL SERVICES | 2,804 | | 2,098 <i>j,k,l</i> | (2,098) | (2,098) | 6.92 | 1.00 | (1.00) | - |
| 9 RECORDS MGT AND ARCHIVES | 399 | | - | - | - | 4.00 | - | - | - |
| 10 INFORMATION SVCS CAPITAL PRO. | 1,306 | | 806 <i>b</i> | (806) | (1,314) | - | - | - | - |
| TOTAL INFORMATION SERVICES | \$22,360 | | \$5,431 | (\$5,431) | (\$5,938) | 112.95 | 8.00 | (8.00) | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------------------|---|------|-----------|---------------|
| a | ENTERPRISE SYSTEMS & SOLUTIONS | <p>Hardware & Software Maintenance and Support Increases - Salt Lake County's hardware and software maintenance and support costs for 2017 are increasing from previous years. The increases are a result of previously purchased systems coming off of warranty or prepaid maintenance at the time of purchase, annual maintenance increases which typically range from 3 to 5 percent per year, cost adjustments that are based on usage or growth, and annual technical support services. We would not be able to self-fund (WNSF) this request. Solutions Request = 90,532, Enterprise Admin Request = 315,871</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • Not truing up licenses can result in fines for being out of compliance. • Not paying maintenance can result in loss of technical support, bug fixes, software updates, and possible security risks. Vendor assistance would not be available. Reinstatement of maintenance typically requires retroactively paying all back maintenance plus any penalties to bring it current. | Req | \$406 | \$406 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------|--|------|-----------|---------------|
| b | INFORMATION SVCS CAPITAL PROJ | Deferred Maintenance and Disk Space Storage - To minimize risk and ensure that technology is maintained at an acceptable level to keep the County's systems running optimally it is proposed that the IS TIP budget be increased by \$746,050 to refresh infrastructure systems. By providing the additional funding the County will have systems that are reliable and supportable. We would not be able to self-fund (WNSF) this request. Annual Incremental Disk Storage usage for existing users and systems increases per year by approximately 40 TB per year. In order to avoid interruption of service due to lack of disk resources an increase to the Information Services TIP budget of \$60,000 is needed. We would not able to self-fund (WNSF) this request. | Req | \$806 | \$806 |
| c | SOLUTIONS | <p>Mainframe Succession Planning - Salt Lake County IS has a need to begin succession planning for key systems that are still hosted on the mainframe. In order to keep these systems in a running and functional state IS is requesting to double fill two incumbent positions that are currently the primary support and development individuals for these systems. The request include 2 FTE and salary adjustments for 3 employees. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • IS has 2 key incumbents that provide critical support for the mainframe system for practically 30 years of service. Should these two leave the County before having the time to train and provide knowledge transfer to other individuals, the County is at a high risk of losing the ability to keep critical systems operational until they have been replaced with new technologies. | Req | \$390 | \$390 |
| d | SOLUTIONS | <p>GIS Enterprise Solutions - Salt Lake County has a mature GIS infrastructure, which supports approximately 200 users. GIS and location data are being applied to business needs across the organization through several sophisticated implementations. The county's use of web GIS and interactive maps has expanded greatly in recent years, supporting better decision making, more efficient data collection and management, and improved communication and engagement with internal and external stakeholders. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • If SLCo is unable to secure ongoing license agreements associated with enterprise growth, the organization will lose momentum and the license denial issue will resurface. | Req | \$37 | \$37 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------|--|------|-----------|---------------|
| e | SOLUTIONS | <p>Enterprise Information Exchange Tools - An Enterprise Information Exchange Tool is needed as a core capability as the need for information to be shared between applications hosted both internally and in the cloud increases and the need to transfer the information to data repositories the County. The Salt Lake County Information Services (IS) division would centrally procure and manage an information exchange tool (known as an ETL/ESB tool) using existing budgeted resources. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • It would be very challenging for IS to provide support without this tool as the County moves towards an evidence based, data driven decision making model it is critical that the underlying data is both available (as appropriate and agreed upon), up-to-date and has the needed contextual information around it to be discovered (searched for) and used in a timely manner. | Req | \$270 | \$0 |
| f | ENTERPRISE SYSTEMS | <p>PeopleSoft Hosting - Information Services is requesting funding outsource PeopleSoft maintenance. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County must find a solution that allows the county to keep the PeopleSoft current and secure while at the same time address the needs of the user community. By outsourcing the maintenance of PeopleSoft, the county's internal resources can concentrate on process improvements, fine tuning the systems, and adding new functionality. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • The list of open issues is over 218 items as of July, 2016, without additional resources, IS will not be able to develop and expand functionalities of PeopleSoft. | Req | \$207 | \$0 |
| g | SOLUTIONS | <p>PeopleSoft Consulting - Information Services is requesting funding to support contracted assistance with all PeopleSoft efforts. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County occasionally requires access to PeopleSoft expertise and contracted resources to augment existing staff. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • The list of open issues is over 218 items as of July, 2016, without additional resources, IS will not be able to develop and expand functionalities of PeopleSoft. | Req | \$150 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------|---|------|-----------|---------------|
| h | ENTERPRISE SYSTEMS | <p>IS Server & PC Replacement Salt Lake County Information Services has servers that are used in support of the County's IT infrastructure that need to be refreshed with newer hardware. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • If these tools are unavailable, response times and resolution of problems will take much longer. • Without these tools, it may become necessary to have vendors assist in diagnosing problems which comes at a cost. • Vendor availability to assist may not be immediate and may take hours to days to schedule. | Req | \$60 | \$0 |
| i | SOLUTIONS | <p>Enterprise Document Management - Centralize and rationalize the current systems used by Salt Lake County (SLCo) agencies for the storage of all electronic versions of documents. The systems would be used to track, manage and store documents and reduce paper. Most are capable of keeping a record of the various versions created and modified by different users (history tracking). This would be completed in a phase approach: Phase 1 would be to provide a central system to agencies that have an immediate need. Subsequent phases would expand this to encompass all agencies. We would not be able to self-fund (WNSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • The inability of consolidating multiple document management systems throughout the County. • The County would benefit from increased functionalities and reduced cost of a centralized system. • Continue using outdated and potentially unsupported systems. | Req | \$323 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|---|------|-----------|---------------|
| j | PROFESSIONAL SERVICES & SOLUTIONS | <p>Work Order Additional Resources - The department of Public Works is implementing a new work order system to support County-wide operations. The new system will require interfaces with the County financial system, PeopleSoft, and GIS support. Information Service needs additional resources to support the implementation, interfaces and on-going support of both application development and GIS for the work order system. Lastly, a Business Analyst is also needed to support the system. The request is for 2 GIS Analysts (1TL), 2 PeopleSoft Analyst (1TL), a Business Analyst and a Contract Project Manager. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> The work order system will not be implemented for these divisions: Public Works Operations, Engineering and Flood Control, Parks and Recreation, Surveyor, and Landfill. <p>MAYOR'S PROPOSED BUDGET of \$331k is for 2 time-limited FTEs (\$273k), plus Contract labor (\$57k).</p> | Req | \$841 | \$331 |
| k | PROFESSIONAL SERVICES & SOLUTIONS | <p>Mainframe Migration 2017 \$1,803,616 This request is for additional resources to move applications off the mainframe system. The request breakdown: PM Labor \$416,000, Addressing \$166,707, Motor Vehicles \$1,007,900, Payroll Data \$213,009. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> The mainframe is the single most expensive system to maintain. The cost for supporting the mainframe was \$2.4mil in FY2015 and estimated to be over \$3mil for 2016. The cost will continue to increase but at the same time, people with mainframe experience increasingly difficult to recruit. As County division with funding migrate off the mainframe, it will increase the cost for those that cannot afford the initial cost of migrating off the mainframe. The risk for the County is maintaining an expensive system for few users. | Req | \$1,804 | \$0 |
| l | PROFESSIONAL SERVICES | <p>Tax System Analyst (TL) - Staffing is required to ensure the success of the Harris Tax System. The time limited Systems Analyst was brought on to assist with the project and workload. We would need to continue that support for FY 2017. This role includes: software system testing, data conversion, and project planning. 1 FTE. We would not be able to self-fund (NWSF) this request.</p> <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> Without the additional FTE, the testing, conversion of data, and project planning would be impacted and jeopardize the success of the project. | Req | \$137 | \$137 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------|--|------------|-----------|---------------|
| m | ENTERPRISE SYSTEMS, SOLUTIONS | We are proposing to redirect our prior approved PeopleSoft Hosting funds to address our Hardware & Software Support needs. PeopleSoft hosting was a strategic solution to better manage the system however, it was determined we are still able to manage the system in-house. However, by not outsourcing the maintenance of PeopleSoft, the county's internal resources would not be able to concentrate on process improvements, fine tuning the systems, and adding new functionality in the short-term. | ABB, ABB-3 | (\$406) | (\$406) |
| n | PROFESSIONAL SERVICES | Mainframe Migration 2017 \$1,803,616 This request is for additional resources to move applications off the mainframe system. The request breakdown: PM Labor \$416,000, Addressing \$166,707, Motor Vehicles \$1,007,900, Payroll Data \$213,009. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$1,804) | \$0 |
| o | PROFESSIONAL SERVICES | Work Order Additional Resources - The department of Public Works is implementing a new work order system to support County-wide operations. The new system will require interfaces with the County financial system, PeopleSoft, and GIS support. Information Service needs additional resources to support the implementation, interfaces and on-going support of both application development and GIS for the work order system. Lastly, a Business Analyst is also needed to support the system. The request is for 2 GIS Analysts (1TL), 2 PeopleSoft Analyst (1TL), a Business Analyst and a Contract Project Manager. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$841) | \$0 |
| p | SOLUTIONS | Enterprise Document Management - Centralize and rationalize the current systems used by Salt Lake County (SLCo) agencies for the storage of all electronic versions of documents. The systems would be used to track, manage and store documents and reduce paper. Most are capable of keeping a record of the various versions created and modified by different users (history tracking). This would be completed in a phase approach: Phase 1 would be to provide a central system to agencies that have an immediate need. Subsequent phases would expand this to encompass all agencies. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$323) | \$0 |
| q | ENTERPRISE SYSTEMS | IS Server & PC Replacement Salt Lake County Information Services has servers that are used in support of the County's IT infrastructure that need to be refreshed with newer hardware. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$60) | \$0 |
| r | ENTERPRISE SYSTEMS | PeopleSoft Consulting - Information Services is requesting funding to support contracted assistance with all PeopleSoft efforts. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County occasionally requires access to PeopleSoft expertise and contracted resources to augment existing staff. We would not be able to self-fund (NWSF) this request. | ABB, ABB-3 | (\$150) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------|--|------------|-----------|---------------|
| s | ENTERPRISE SYSTEMS | PeopleSoft Hosting - Information Services is requesting funding outsource PeopleSoft maintenance. This purchase was a major investment for Salt Lake County. In order to realize and expand the benefits from this investment and to meet the goals from the initial purchase, Salt Lake County must find a solution that allows the county to keep the PeopleSoft current and secure while at the same time address the needs of the user community. By outsourcing the maintenance of PeopleSoft, the county's internal resources can concentrate on process improvements, fine tuning the systems, and adding new functionality. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$207) | \$0 |
| t | SOLUTIONS | Enterprise Information Exchange Tools - An Enterprise Information Exchange Tool is needed as a core capability as the need for information to be shared between applications hosted both internally and in the cloud increases and the need to transfer the information to data repositories the County. The Salt Lake County Information Services (IS) division would centrally procure and manage an information exchange tool (known as an ETL/ESB tool) using existing budgeted resources. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$270) | \$0 |
| u | SOLUTIONS | GIS Enterprise Solutions - Salt Lake County has a mature GIS infrastructure, which supports approximately 200 users. GIS and location data are being applied to business needs across the organization through several sophisticated implementations. The county's use of web GIS and interactive maps has expanded greatly in recent years, supporting better decision making, more efficient data collection and management, and improved communication and engagement with internal and external stakeholders. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$37) | \$0 |
| v | SOLUTIONS | Mainframe Succession Planning - Salt Lake County IS has a need to begin succession planning for key systems that are still hosted on the mainframe. In order to keep these systems in a running and functional state IS is requesting to double fill two incumbent positions that are currently the primary support and development individuals for these systems. The request include 2 FTE and salary adjustments for 3 employees. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$390) | \$0 |
| w | PROFESSIONAL SERVICES | Tax System Analyst (TL) - Staffing is required to ensure the success of the Harris Tax System. The time limited Systems Analyst was brought on to assist with the project and workload. We would need to continue that support for FY 2017. This role includes: software system testing, data conversion, and project planning. 1 FTE. We would not be able to self-fund (WNSF) this request. | ABB, ABB-3 | (\$137) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------|--|------------|-----------|---------------|
| x | INFORMATION SVCS CAPITAL PROJ | <p>Impact: Should the County choose not to increase the budget then decisions will need to be made about what risk the County is willing to accept.</p> <ul style="list-style-type: none"> • Equipment will not be maintained / replaced on an acceptable refresh schedule. • System failures and service outages will become more prevalent, longer in duration, and costs for support will continue to increase. • Will require emergency funding to replace the equipment. • Remote locations, multiple organizations, and large scale system or network outages may be possible. • If adequate disk space is unavailable, applications and/or servers can fail causing loss of data or corruption. • Agencies will not be able to store data to support their business objectives. | ABB, ABB-3 | (\$806) | \$0 |
| y | INFORMATION SVCS CAPITAL PROJ | <p>We'd need to eliminate Technology Improvements Projects in order to meet 3% stress requirement</p> <ul style="list-style-type: none"> • Without this funding, equipment will not be maintained / replaced on an acceptable refresh schedule. • If equipment is not refreshed, system failures and service outages will become more prevalent, longer in duration, and costs for support will continue to increase. • If equipment failures occur, it will require emergency funding to replace the equipment. The process of obtaining funding, ordering, and installing the equipment could take days to weeks. • Remote locations, multiple organizations, and large scale system or network outages may be possible. | ABB-3 | (\$507) | \$0 |
| z | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

INFORMATION SERVICES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|--------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 6050000400 SOLUTIONS | - | 7,514 | 7,514 | 39.00 | - | 5,363 | 5,363 | 32.00 | - | 2,151 | 2,151 | 7.00 |
| 2 6050000200 ENTERPRISE SYSTEMS | - | 3,680 | 3,680 | 20.00 | - | 3,304 | 3,304 | 20.00 | - | 376 | 376 | - |
| 3 6050000800 COMMUNICATIONS | - | 550 | 550 | 4.30 | - | 550 | 550 | 4.30 | - | - | - | - |
| 4 6050001000 ADDRESSING | - | 520 | 520 | 4.00 | - | 520 | 520 | 4.00 | - | - | - | - |
| 5 6050000100 INFORMATION SERVICES ADMIN | 1,217 | 4,642 | 3,426 | 15.73 | 1,217 | 4,642 | 3,426 | 15.73 | - | - | - | - |
| 6 6050000300 SECURITY SERVICES | - | 1,206 | 1,206 | 8.00 | - | 1,206 | 1,206 | 8.00 | - | - | - | - |
| 7 6050000700 SERVICE DESK | - | 955 | 955 | 11.00 | - | 955 | 955 | 11.00 | - | - | - | - |
| 8 6050000500 PROFESSIONAL SERVICES | - | 2,804 | 2,804 | 6.92 | - | 707 | 707 | 5.92 | - | 2,098 | 2,098 | 1.00 |
| 9 6050000900 RECORDS MGT AND ARCHIVES | 2 | 401 | 399 | 4.00 | 2 | 401 | 399 | 4.00 | - | - | - | - |
| 10 6050990000 INFORMATION SVCS CAPITAL PROJ | 60 | 1,366 | 1,306 | - | 60 | 560 | 500 | - | - | 806 | 806 | - |
| TOTAL INFORMATION SERVICES | 1,279 | 23,639 | 22,360 | 112.95 | 1,279 | 18,208 | 16,929 | 104.95 | - | 5,431 | 5,431 | 8.00 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$16,422, which is \$5,939 less than the requested county funding, and \$508 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 60500000 - INFORMATION SVCS | ▲ |
| 60509900 - INFORMATION SVCS CAPITAL PROJ | ■ |
| 61000000 - CONTRACTS AND PROCUREMENT | |
| 61500000 - HUMAN RESOURCES | |
| 63100000 - FACILITIES MANAGEMENT | |
| 70100000 - COUNCIL | |
| 76000000 - AUDITOR | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 17,672 | 16,429 | 1,242 | 17,945 | (273) | 14,226 | 3,445 |
| REVENUE | 1,219 | 1,219 | - | 1,219 | - | 1,058 | 161 |
| OPERATING REVENUE | 1,219 | 1,219 | - | 1,219 | - | 1,058 | 161 |
| RCT4200 - CHARGES FOR SERVICES | 1,219 | 1,219 | - | 1,219 | - | 1,058 | 161 |
| 423000 - LOCAL GOVERNMENT GRANTS | 1,217 | 1,217 | - | - | 1,217 | 1,055 | 161 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 2 | 2 | - | 2 | - | 2 | (0) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | - | - | - | 967 | (967) | - | - |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) | - | - | - | 250 | (250) | - | - |
| EXPENSE | 18,890 | 17,648 | 1,242 | 19,163 | (273) | 15,284 | 3,606 |
| OPERATING EXPENSE | 18,890 | 17,648 | 1,242 | 19,163 | (273) | 15,284 | 3,606 |
| 000100-Salaries and Benefits | 13,065 | 11,928 | 1,137 | 11,912 | 1,154 | 10,629 | 2,436 |
| 601005 - ELECTED AND EXEMPT SALARY | 223 | 216 | 6 | 216 | 6 | 208 | 15 |
| 601010 - PROFESSIONAL TECH MANAG (HIST) | - | - | - | - | - | (1) | 1 |
| 601020 - LUMP SUM VACATION PAY | 27 | 27 | - | 27 | - | 72 | (45) |
| 601025 - LUMP SUM SICK PAY | 8 | 8 | - | 8 | - | 28 | (20) |
| 601030 - PERMANENT AND PROVISIONAL | 8,868 | 8,083 | 784 | 8,137 | 731 | 7,048 | 1,820 |
| 601040 - TIME LIMITED EMPLOYEES | 190 | 96 | 94 | 90 | 100 | - | 190 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 59 | 59 | - | 59 | - | 188 | (130) |
| 601065 - OVERTIME | 18 | 18 | - | 18 | - | 0 | 18 |
| 601095 - BUDGETED PERS UNDEREXPEND | (248) | (248) | - | (248) | - | - | (248) |
| 603005 - SOCIAL SECURITY TAXES | 697 | 635 | 62 | 623 | 74 | 532 | 165 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | (0) | 0 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,515 | 1,368 | 147 | 1,379 | 135 | 1,218 | 296 |
| 603040 - LTD CONTRIBUTIONS | 44 | 40 | 4 | 76 | (32) | 32 | 12 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 129 | 208 | (79) | 177 | (49) | 231 | (103) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,313 | 1,193 | 120 | 1,126 | 188 | 913 | 400 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 139 | 139 | - | 139 | - | 70 | 69 |
| 603056 - OPEB - CURRENT YR | 85 | 85 | - | 85 | - | 89 | (5) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 5,255 | 5,150 | 105 | 6,301 | (1,046) | 4,268 | 987 |
| 607010 - MAINTENANCE - GROUNDS | 4 | 4 | - | 4 | - | 3 | 1 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 160 | 160 | - | 161 | (0) | 124 | 36 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | 0 | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 107 | 107 | - | 84 | 23 | 101 | 6 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 6 | 6 | - | 6 | (1) | 0 | 6 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 88 | 88 | - | 169 | (80) | 71 | 18 |
| 613005 - PRINTING CHARGES | 33 | 33 | - | 3 | 30 | 31 | 2 |
| 613015 - PRINTING SUPPLIES | 30 | 30 | - | 0 | 30 | 26 | 4 |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 2 | - | 2 | - | - | 2 |
| 613050 - PRESERVATION | 5 | 5 | - | 5 | - | 3 | 2 |
| 615005 - OFFICE SUPPLIES | 33 | 33 | - | 14 | 19 | 30 | 4 |
| 615015 - COMPUTER SUPPLIES | 18 | 8 | 10 | 48 | (30) | 3 | 15 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | - | - | - | - | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 95 | 58 | 37 | 509 | (414) | 60 | 36 |
| 615025 - COMPUTER COMPONENTS < 3000 | 105 | 105 | - | 245 | (140) | 88 | 18 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | - | 3 | (1) | 1 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 33 | 33 | - | 54 | (21) | 11 | 22 |
| 615040 - POSTAGE | 2 | 2 | - | 2 | - | 0 | 2 |
| 615045 - PETTY CASH REPLENISH | 1 | 1 | - | 1 | - | 1 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 6 | 6 | - | 1 | 5 | 2 | 3 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 91 | - | 91 | - | 91 | 3 | 87 |
| 617010 - MAINT - MACHINERY AND EQUIP | 675 | 359 | 316 | 527 | 148 | 319 | 356 |
| 617015 - MAINTENANCE - SOFTWARE | 1,549 | 1,549 | - | 1,321 | 228 | 1,617 | (68) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | 1 | 1 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | - | 2 | - | 1 | 1 |
| 619015 - MILEAGE ALLOWANCE | 5 | 5 | - | 5 | - | 1 | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | 28 | 28 | - | 14 | 14 | 14 | 14 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 2 | 2 | - | - | 2 | 1 | 1 |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 0 | 6 | 6 | (0) |
| 619040 - VEHICLE EXTERNAL LEASE CHARGES | 6 | 6 | - | 6 | - | - | 6 |
| 621020 - TELEPHONE | 380 | 380 | - | 431 | (52) | 342 | 37 |
| 621025 - MOBILE TELEPHONE | 73 | 73 | - | 53 | 20 | 56 | 17 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 37 | 37 | - | 22 | 15 | 27 | 10 |
| 633010 - RENT - BUILDINGS | 365 | 365 | - | 395 | (30) | 357 | 8 |
| 633015 - RENT - EQUIPMENT | 539 | 539 | - | 400 | 139 | 223 | 316 |
| 639025 - OTHER PROFESSIONAL FEES | 82 | 488 | (406) | 1,467 | (1,385) | 343 | (261) |
| 639045 - CONTRACTED LABOR/PROJECTS | 678 | 621 | 58 | 340 | 338 | 398 | 280 |
| 645005 - CONTRACT HAULING | 6 | 6 | - | 6 | - | 4 | 2 |
| 655100 - HEALTH INCENTIVES | - | - | - | - | - | - | - |
| 000300-Capital Purchases | 417 | 417 | - | 797 | (380) | 275 | 141 |
| 000400-Indirect Cost | 153 | 153 | - | 153 | - | 111 | 42 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 60500000 - INFORMATION SVCS | ▲ |
| 60509900 - INFORMATION SVCS CAPITAL PROJ | ■ |
| 61000000 - CONTRACTS AND PROCUREMENT | |
| 61500000 - HUMAN RESOURCES | |
| 63100000 - FACILITIES MANAGEMENT | |
| 70100000 - COUNCIL | |
| 76000000 - AUDITOR | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,306 | 500 | 806 | 500 | 806 | 485 | 821 |
| REVENUE | 60 | 60 | - | 60 | - | 48 | 12 |
| OPERATING REVENUE | 60 | 60 | - | 60 | - | 48 | 12 |
| RCT4200 - CHARGES FOR SERVICES | 60 | 60 | - | 60 | - | 48 | 12 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 48 | (48) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | 53 | 53 | - | 53 | - | - | 53 |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) | 7 | 7 | - | 7 | - | - | 7 |
| EXPENSE | 1,366 | 560 | 806 | 560 | 806 | 533 | 833 |
| OPERATING EXPENSE | 1,366 | 560 | 806 | 560 | 806 | 533 | 833 |
| 000200-Operations | 497 | 101 | 396 | 101 | 396 | 100 | 397 |
| 615020 - COMPUTER SOFTWARE < 3000 | 358 | - | 358 | - | 358 | 14 | 344 |
| 615025 - COMPUTER COMPONENTS < 3000 | 39 | - | 39 | - | 39 | 35 | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 101 | 101 | - | 101 | - | 39 | 62 |
| 617010 - MAINT - MACHINERY AND EQUIP | - | - | - | - | - | 4 | (4) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 8 | (8) |
| 000300-Capital Purchases | 869 | 459 | 410 | 459 | 410 | 433 | 436 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Printing provides quality, cost efficient and convenient printing services to all agencies in the County.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County Printing provides excellent levels of service to its customers

- 1) Measure the number of Service Level Agreements (SLA's) in place with our County Customers from 0% agreements as of the start of July 2016 to 60% agreements by end of June 2017.
- 2) Measure the percentage of Agencies that receive a detailed report from 0% agencies as of the start of January 2017 to 100% agencies by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 2 | 2 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|-----------------------------|
| Total Requested | 450,676 | 28,676 | |
| ■ Savings/(Incr) if Flat to ABB | 33,152 | 33,152 | -115.6% |
| ■ Addt'l Savings/(Incr) if -3% | <u>12,526</u> | <u>(134)</u> | 0.5% |
| ■ Base @ -3% | 404,998 | (4,342) | |

COUNTY FUNDING & FTE PRIORITIES

PRINTING

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | | | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|----------|---------------|---------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req | | | |
| 1 PRINTING PRGM | 29 | 33 | a,b | (33) | c | (65) | c,d | 2.00 | - | (0.50) | (0.50) |
| 2 | | | | | | | | | | | |
| 3 | | | | | | | | | | | |
| 4 | | | | | | | | | | | |
| 5 | | | | | | | | | | | |
| TOTAL PRINTING | \$29 | \$33 | | (\$33) | | (\$65) | | 2.00 | - | (0.50) | (0.50) |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

32

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------|---|--------------|-----------|---------------|
| a | PRINTING PRGM | Printing is requesting increase in temporary employee budget to manage printing operations. Increase in temporary budget is associated with reduction of a proposed FTE position reduction. | Req | \$33 | \$33 |
| b | PRINTING PRGM | We plan to use 50% savings from 1 FTE reduction to fund temporary labor budget increase. | ABB ABB-3 | (\$33) | (\$33) |
| c | PRINTING PRGM | To meet 3% stress test requirements, we are proposing to use the remaining savings from FTE reduction. | ABB-3 | (\$32) | (\$32) |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

PRINTING

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------|------------------------|------------------------|-------------------|-------------|--|------------------------|-------------------|-------------|------------------------|------------------------|-------------------|----------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 PRINTING PRGM | 422 | 451 | 29 | 2.00 | 422 | 418 | (4) | 2.00 | - | 33 | 33 | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL PRINTING | 422 | 451 | 29 | 2.00 | 422 | 418 | (4) | 2.00 | - | 33 | 33 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals (\$4), which is \$33 less than the requested county funding, and (\$0) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 650 - FACILITIES SERVICES FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 62000000 - PRINTING | ▲ |
| 63000000 - FACILITIES SERVICES | ▬ |
| 63500000 - TELECOMMUNICATIONS | ▬ |
| 69000000 - GOVERNMENT CENTER OPERATIONS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (32) | (4) | (27) | 2 | (34) | 35 | (66) |
| REVENUE | 422 | 422 | - | 422 | - | 334 | 88 |
| OPERATING REVENUE | 422 | 422 | - | 422 | - | 334 | 88 |
| RCT4200 - CHARGES FOR SERVICES | 30 | 30 | - | 30 | - | 5 | 25 |
| 421100 - PRINTING SERVICES | 30 | 30 | - | 30 | - | 5 | 25 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 392 | 392 | - | 392 | - | 330 | 62 |
| EXPENSE | 390 | 418 | (27) | 424 | (34) | 369 | 21 |
| OPERATING EXPENSE | 390 | 418 | (27) | 424 | (34) | 369 | 21 |
| 000100-Salaries and Benefits | 196 | 223 | (27) | 229 | (34) | 190 | 6 |
| 601020 - LUMP SUM VACATION PAY | 10 | 10 | - | 10 | (0) | - | 10 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | (0) | - | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 61 | 97 | (36) | 116 | (55) | 115 | (53) |
| 601045 - COMPENSATED ABSENCE | 10 | 10 | - | 10 | - | (7) | 17 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 50 | 17 | 33 | 17 | 33 | 16 | 34 |
| 601065 - OVERTIME | 1 | 1 | - | 1 | - | 1 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 9 | 11 | (3) | 9 | (0) | 10 | (1) |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 11 | 17 | (5) | 22 | (10) | 21 | (10) |
| 603040 - LTD CONTRIBUTIONS | 0 | 0 | (0) | 1 | (0) | 1 | (0) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | (0) | 2 | (2) | 2 | (2) | 3 | (3) |
| 603050 - HEALTH INSURANCE PREMIUMS | 18 | 34 | (15) | 17 | 1 | 17 | 1 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1 | 1 | - | 1 | - | 2 | (1) |
| 603056 - OPEB - CURRENT YR | 11 | 11 | - | 11 | - | 10 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 10 | 10 | - | 10 | - | 1 | 9 |
| 000200-Operations | 154 | 154 | - | 154 | - | 143 | 11 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | 0 | 0 |
| 613015 - PRINTING SUPPLIES | 40 | 40 | - | 40 | - | 36 | 4 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | 0 | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 1 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 5 | 5 | - | 5 | - | 0 | 5 |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | 17 | - | 17 | - | 22 | (5) |
| 621020 - TELEPHONE | 2 | 2 | - | 2 | - | 2 | (0) |
| 633010 - RENT - BUILDINGS | 58 | 58 | - | 58 | - | 53 | 5 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 27 | 27 | - | 27 | - | - | 27 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | - | - | - | - | - | 27 | (27) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 1 | 1 | - | 1 | - | 2 | (1) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 1 | (1) |
| 000400-Indirect Cost | 22 | 22 | - | 22 | - | 24 | (3) |
| 000500-Depreciation and Amortization | 7 | 7 | - | 7 | - | 2 | 5 |
| 000700-Cost of Goods Sold | 12 | 12 | - | 12 | - | 10 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Our mission is to better the lives of Salt Lake County residents through technology.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Information Services provides valuable products and services that meet or exceed the needs of the customer.

- 1) Reduce number of person-hours required for non-discretionary work, e.g., maintenance, break/fix, patches, upgrades, etc. from TBD total person-hours as of the start of the year 2017 to 40% total person-hours by end of the year 2018.
- 2) Increase number of person-hours spent on project delivery from TBD total person-hours as of the start of the year 2017 to 60% total person-hours by end of the year 2018.
- 3) Increase number of data sets in the County Data Warehouse from 9 data sets as of the start of the year 2017 to 25 data sets by end of the year 2017.
- 4) Increase number of enterprise solutions from 1 solutions as of the start of the year 2017 to 5 solutions by start of the year 2017.

Information Services provides secure and available systems and data.

- 5) Increase security compliance for County Policies, PCI and HIPPA from TBD compliant agencies as of the start of the year 2017 to 100% compliant agencies by end of the year 2017.
- 6) Reduce number of security incidents and risks from TBD incidents/year as of the start of the year 2017 to 35% reduction incidents/year by end of the year 2017.
- 7) Increase annual cyber insurance coverage from \$250k dollars as of the start of the year 2017 to \$5M dollars by end of the year 2017.
- 8) Increase system availability as measured by number and 20 minute duration of systems outage incidences from TBD incidents as of the start of the year 2017 to 2 incidents by end of the year 2017.

Salt Lake County records are accessible on line.

- 10) Increase number of digital records collections available online, browsable or searchable from 2 collections as of the start of the year 2017 to 8 collections by end of the year 2017.
- 9) Increase number of digital records collections backed-up and available online, browsable or searchable from 2 collections as of the start of the year 2017 to 8 collections by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 4.8 | 4.8 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 4,279,309 | (92,497) | |
| ■ Savings/(Incr) if Flat to ABB | 117,864 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>124,843</u> | <u>(2,775)</u> | -3.0% |
| ■ Base @ -3% | 4,036,602 | (89,722) | |

COUNTY FUNDING & FTE PRIORITIES

TELECOMMUNICATIONS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|-------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 TELECOMM ADMIN | (94) | - | a,b | (118) b | 4.80 | - | - | - |
| 2 UC CELL PHONE | 0 | - | - | - | - | - | - | - |
| 3 CABLING MANAGEMENT | 0 | - | - | - | - | - | - | - |
| 4 WEB CONFERENCING | 0 | - | - | - | - | - | - | - |
| 5 CONTACT CENTER MANAGEMENT | 0 | - | - | - | - | - | - | - |
| 6 | | | | | | | | |
| TOTAL TELECOMMUNICATIONS | (\$92) | \$0 | (\$118) | (\$164) | 4.80 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|---------------------|-----------|---------------|
| a | Telecom | The Telecom rate increase will allow IS to upgrade telephone system equipment such as analogy gateways, gateway router, emergency responder servers, and uninterruptable power supply units (UPS). | REQ | \$118 | \$118 |
| b | Telecom | Adjustment to revenue due to \$2/unit VoIP rate increase. | REQ ABB ABB-3 | (\$118) | (\$118) |
| c | Telecom | Reduction of operating costs: computer equipment, training, small equipment and contract services will be reduces to meet the 3% target cut. | ABB-3 | (\$46) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

TELECOMMUNICATIONS

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------|---------------------|--------------|-------------|-------------|--|--------------|-------------|-------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 TELECOMM ADMIN | 2,433 | 2,339 | (94) | 4.80 | 2,315 | 2,221 | (94) | 4.80 | 118 | 118 | - | - |
| 2 UC CELL PHONE | 1,264 | 1,264 | 0 | - | 1,264 | 1,264 | 0 | - | - | - | - | - |
| 3 CABLING MANAGEMENT | 666 | 666 | 0 | - | 666 | 666 | 0 | - | - | - | - | - |
| 4 WEB CONFERENCING | 9 | 9 | 0 | - | 9 | 9 | 0 | - | - | - | - | - |
| 5 CONTACT CENTER MANAGEMENT | - | 0 | 0 | - | - | 0 | 0 | - | - | - | - | - |
| 6 | | | | | | | | | | | | |
| TOTAL TELECOMMUNICATIONS | 4,372 | 4,279 | (92) | 4.80 | 4,254 | 4,161 | (92) | 4.80 | 118 | 118 | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals (\$90), which is (\$3) less than the requested county funding, and (\$3) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 650 - FACILITIES SERVICES FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 62000000 - PRINTING | ▲ |
| 63000000 - FACILITIES SERVICES | ■ |
| 63500000 - TELECOMMUNICATIONS | |
| 69000000 - GOVERNMENT CENTER OPERATIONS | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 12 | 1 | 11 | 41 | (29) | (203) | 214 |
| REVENUE | 4,372 | 4,254 | 118 | 4,629 | (257) | 4,049 | 323 |
| OPERATING REVENUE | 4,372 | 4,254 | 118 | 4,629 | (257) | 4,049 | 323 |
| RCT4200 - CHARGES FOR SERVICES | 709 | 709 | - | 493 | 216 | 547 | 162 |
| 421005 - DEPARTMENTAL FEES-EXTERNAL | 38 | 38 | - | - | 38 | 38 | 0 |
| 423000 - LOCAL GOVERNMENT GRANTS | 509 | 509 | - | - | 509 | 509 | 0 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423065 - UNIFIED POLICE DEPARTMENT (HIST) | - | - | - | 331 | (331) | - | - |
| 423067 - WASATCH FRNT WSTE AND RECYCL DIS (HIST) | 42 | 42 | - | 42 | - | - | 42 |
| 423055 - FIRE AUTHORITY (HIST) | 70 | 70 | - | 70 | - | - | 70 |
| 423220 - NONCOUNTY TELEPHONE (HIST) | 50 | 50 | - | 50 | - | - | 50 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 3,663 | 3,545 | 118 | 4,136 | (473) | 3,501 | 162 |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 1 | (1) |
| EXPENSE | 4,290 | 4,161 | 129 | 4,545 | (254) | 3,846 | 444 |
| OPERATING EXPENSE | 4,290 | 4,161 | 129 | 4,545 | (254) | 3,846 | 444 |
| 000100-Salaries and Benefits | 536 | 525 | 11 | 534 | 3 | 598 | (62) |
| 601020 - LUMP SUM VACATION PAY | 1 | 1 | - | 1 | - | 4 | (3) |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 340 | 330 | 10 | 336 | 4 | 366 | (26) |
| 601045 - COMPENSATED ABSENCE | 4 | 4 | - | 4 | - | 1 | 3 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | - | - | 1 | (1) |
| 601065 - OVERTIME | 12 | 12 | - | 12 | - | - | 12 |
| 603005 - SOCIAL SECURITY TAXES | 26 | 25 | 1 | 26 | 0 | 35 | (9) |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 54 | 53 | 2 | 54 | 0 | 72 | (17) |
| 603040 - LTD CONTRIBUTIONS | 2 | 2 | 0 | 2 | 0 | 2 | (1) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 7 | 11 | (4) | 11 | (4) | 26 | (19) |
| 603050 - HEALTH INSURANCE PREMIUMS | 65 | 62 | 3 | 63 | 2 | 83 | (18) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 5 | 5 | - | 5 | - | 5 | (0) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 20 | 20 | - | 20 | - | 3 | 17 |
| 000200-Operations | 1,001 | 883 | 118 | 934 | 67 | 703 | 298 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 14 | 14 | - | 14 | - | - | 14 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 3 | - | 3 | - | 2 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 26 | 26 | - | 26 | - | 0 | 26 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | 0 | 1 |
| 615015 - COMPUTER SUPPLIES | 26 | 26 | - | 26 | - | 1 | 25 |
| 615020 - COMPUTER SOFTWARE < 3000 | 9 | 9 | - | 49 | (40) | - | 9 |
| 615025 - COMPUTER COMPONENTS < 3000 | 5 | 5 | - | 5 | - | 21 | (16) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 182 | 65 | 118 | 85 | 98 | 64 | 119 |
| 617010 - MAINT - MACHINERY AND EQUIP | 30 | 30 | - | 30 | - | 19 | 11 |
| 617015 - MAINTENANCE - SOFTWARE | 293 | 293 | - | 233 | 60 | 239 | 54 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | 1 | 2 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 4 | 4 | - | 4 | - | 1 | 3 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | - | - | 6 | (6) |
| 621020 - TELEPHONE | 303 | 303 | - | 354 | (51) | 299 | 4 |
| 621025 - MOBILE TELEPHONE | 7 | 7 | - | 7 | - | 8 | (1) |
| 621030 - INTERNET/DATA COMMUNICATIONS | - | - | - | - | - | 3 | (3) |
| 633010 - RENT - BUILDINGS | 30 | 30 | - | 30 | - | 33 | (3) |
| 639025 - OTHER PROFESSIONAL FEES | 30 | 30 | - | 30 | - | 4 | 26 |
| 639045 - CONTRACTED LABOR/PROJECTS | 16 | 16 | - | 16 | - | 2 | 14 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--------------------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 661010 - INTEREST EXPENSE | 18 | 18 | - | 18 | - | - | 18 |
| 000400-Indirect Cost | 105 | 105 | - | 105 | - | 51 | 54 |
| 000500-Depreciation and Amortization | 447 | 447 | - | 469 | (22) | 330 | 118 |
| 000700-Cost of Goods Sold | 2,201 | 2,201 | - | 2,502 | (302) | 2,165 | 36 |
| BALANCE SHEET | 93 | 93 | - | 125 | (32) | - | 93 |
| BALANCE SHEET ACQUISITION | 93 | 93 | - | 125 | (32) | - | 93 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 93 | 93 | - | 125 | (32) | - | 93 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 93 | 93 | - | 125 | (32) | - | 93 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 319.4 | 320.3 | -0.9 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 110,214 | 66,779 | 46,637 | |
| ■ Savings/(Incr) if Flat to ABB | 15,673 | 15,527 | 2,441 | -5.2% |
| ■ Addt'l Savings/(Incr) if -3% | <u>2,836</u> | <u>1,538</u> | <u>1,307</u> | -2.8% |
| ■ Base @ -3% | 91,704 | 49,714 | 42,976 | |

COUNTY FUNDING & FTE PRIORITIES

COMMUNITY SERVICES—COUNTYWIDE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|---------------------------------------|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| COMMUNITY SERVICES-CW TOTAL | \$66,779 | \$15,527 | | | 319.37 | (0.88) | | |
| EXCLUDED FOR STRESS TESTS (*) | (\$20,142) | (\$13,196) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$46,637 | \$2,332 | (\$2,442) | (\$3,749) | 319.37 | (0.88) | - | - |
| CENTER FOR THE ARTS TOTAL | \$7,365 | \$4,050 | | | 40.12 | (1.39) | | |
| EXCLUDED FOR STRESS TESTS (*) | (\$3,781) | (\$3,666) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$3,584 | \$384 | (\$384) | (\$480) | 40.12 | (1.39) | - | - |
| 1 3500000200 ADMIN | 1,111 | (145) | 145 | 145 | 4.00 | - | - | - |
| 2 3500001200 FISCAL | 395 | 143 | (143) | (143) | 4.37 | 1.37 | - | - |
| 3 3500001300 INFORMATION TECHNOLOGY | 506 | 322 | (322) | (322) | 2.00 | - | - | - |
| 4 3500000100 ABRAVANEL HALL | 153 | (71) | 71 | 71 | 4.00 | - | - | - |
| 5 3500000500 CAPITOL THEATRE | 449 | 568 | (568) | (568) | 5.00 | (2.00) | - | - |
| 6 3500000700 ROSE WAGNER | 497 | (41) | 41 | 41 | 6.00 | - | - | - |
| 7 3500000900 QUINNEY CENTER FOR DANCE | - | - | - | - | - | - | - | - |
| 8 3500001000 ECCLES THEATER BLDG PRE-OPENI | (347) | (347) | 347 | 347 | - | - | - | - |
| 9 3500001100 ECCLES THEATER SITE PRE-OPENIN | (114) | (114) | 114 | 114 | - | - | - | - |
| 10 3500000300 ART COLLECTION | 118 | 20 | (20) | (20) | 1.00 | - | - | - |
| 11 3500000600 GUEST SERVICES | 165 | (31) | 31 | 31 | 2.00 | - | - | - |
| 12 3500000400 ARTTIX | 161 | (17) | 17 | (4) | 6.75 | (0.75) | - | - |
| 13 3500001900 SALES AND EVENTS | 280 | 6 | (6) | (81) | 4.00 | - | - | - |
| 14 3500001700 MARKETING | 69 | 69 | (69) | (69) | - | - | - | - |
| 15 3500001800 PUBLIC RELATIONS | 98 | 9 | (9) | (9) | 1.00 | - | - | - |
| 16 3500000800 UT MUSEUM OF CONTEMPORARY | 43 | 12 | (12) | (12) | - | - | - | - |
| * 3500990000 CFA CAPITAL PROJECTS PRGM | 3,781 | 3,666 | n/a | n/a | - | - | n/a | n/a |
| CLARK PLANETARIUM TOTAL | \$3,917 | \$411 | | | 28.50 | (1.00) | | |
| EXCLUDED FOR STRESS TESTS (*) | (\$1,872) | (\$412) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$2,045 | (\$1) | \$0 | (\$61) | 28.50 | (1.00) | - | - |
| 1 3510001200 EDUCATION | 67 | (91) | - | - | 7.45 | - | - | - |
| 2 3510002100 EXHIBITS | 6 | (5) | - | - | - | - | - | - |

| ORGANIZATION (sorted by priority) | | | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|----------------------------------|-------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 3 | 3510001700 | VISTOR SERVICES | 258 | | - | - | - | 1.70 | - | - | - |
| 4 | 3510001000 | CLARK ADMINISTRATION | 2,549 | | (4) | - | - | 7.00 | - | - | - |
| 5 | 3510001800 | MARKETING | 590 | | (10) | - | (61) | 3.00 | - | - | - |
| 6 | 3510001300 | IMAX THEATRE | (59) | | 65 | - | - | - | - | - | - |
| 7 | 3510002300 | DOME THEATRE | 19 | | - | - | - | - | - | - | - |
| 8 | 3510001400 | PRODUCTION | (75) | | 55 | - | - | 5.00 | (1.00) | - | - |
| 9 | 3510002200 | EVENTS AND MEMBERSHIP | (195) | | - | - | - | - | - | - | - |
| 10 | 3510002000 | FACILITIES SERVICES | 633 | | - | - | - | 3.00 | - | - | - |
| 11 | 3510001600 | STORE/GIFT SHOP | (212) | | (5) | - | - | 1.05 | - | - | - |
| 12 | 3510001500 | DEVELOPMENT | (118) | | (40) | - | - | - | - | - | - |
| 13 | 3510001900 | CONCESSIONS | 14 | | 35 | - | - | 0.30 | - | - | - |
| * | 3510990000 | CLARK PLANETARIUM CAPITAL PRC | 439 | | 411 | n/a | n/a | - | - | n/a | n/a |
| * | OTHER EXCLUSIONS FOR STRESS TEST | | (1,433) | | (1) | n/a | n/a | | | n/a | n/a |
| RECREATION TOTAL | | | \$14,375 | | \$801 | | | 140.75 | (5.50) | | |
| EXCLUDED FOR STRESS TESTS (*) | | | (\$750) | | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$13,625 | | \$801 | (\$801) | (\$1,186) | 140.75 | (5.50) | - | - |
| 1 | 3640000105 | DIVISION ADMINISTRATION | 890 | | 32 | (32) | (32) | 9.00 | - | - | - |
| 2 | 3640000100 | RECREATION ADMINISTRATION | 1,016 | | (1) | 1 | 1 | 4.00 | - | - | - |
| 3 | 3640000500 | COPPERVIEW RECREATION CENTEI | 460 | | 52 | (52) | (52) | 6.00 | 1.00 | - | - |
| 4 | 3640001200 | KEARNS RECREATION CENTER | 410 | | - | - | - | 8.00 | - | - | - |
| 5 | 3640001300 | MAGNA RECREATION CENTER | 433 | | 23 | (23) | (23) | 7.00 | 0.25 | - | - |
| 6 | 3640002100 | SPORTS OFFICE | 324 | | 0 | - | - | 6.00 | 0.25 | - | - |
| 7 | 3640000300 | ADAPTIVE RECREATION | 690 | | 46 | (46) | (46) | 6.00 | - | - | - |
| 8 | 3640002200 | TAYLORSVILLE RECREATION CENTE | 492 | | 46 | (46) | (46) | 5.00 | - | - | - |
| 9 | 3640001500 | MILLCREEK ACTIVITY CENTER | 133 | | - | - | - | 3.00 | - | - | - |
| 10 | 3640001600 | MILLCREEK RECREATION CENTER | 356 | | 63 | (63) | (63) | 4.00 | - | - | - |
| 11 | 3640001100 | JL SORENSON RECREATION CENTE | 317 | | 40 | (40) | (40) | 9.00 | - | - | - |
| 12 | 3640001000 | HOLLADAY LIONS RECREATION CTF | 345 | | 24 | (24) | (24) | 7.00 | - | - | - |
| 13 | 3640000700 | DIMPLE DELL RECREATION CENTEF | 367 | | 44 | (44) | (44) | 7.00 | - | - | - |
| 14 | 3640000600 | COUNTY ICE CENTER | 294 | | 54 | (54) | (54) | 4.00 | - | - | - |
| 15 | 3640000200 | ACCORD ICE ARENA | 447 | | 93 | (93) | (93) | 4.00 | - | - | - |
| 16 | 3640001800 | REDWOOD RECREATION CENTER | 419 | | 58 | (58) | (58) | 4.75 | 1.00 | - | - |

| ORGANIZATION (sorted by priority) | | | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | | |
|--|------------|-------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|----------------|----------------------------|------------------------------|------------------------------|----------|
| | | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req | |
| 17 | 3640000800 | FAIRMONT AQUATIC CENTER | 552 | | 81 | (71) | (81) | 4.00 | 1.00 | - | - |
| 18 | 3640001900 | SLC SPORTS COMPLEX | 643 | | 290 | (290) | (290) | 8.00 | - | - | - |
| 19 | 3640002000 | SPENCE ECCLES FIELD HOUSE | (61) | | - | - | - | 1.00 | - | - | - |
| 20 | 3640002300 | UNITY CENTER | 80 | | 41 | (41) | (41) | 8.00 | - | - | - |
| 21 | 3640002500 | NORTHWEST COMMUNITY CENTEI | 310 | | 48 | (48) | (48) | 4.00 | - | - | - |
| 22 | 3640001700 | NORTHWEST RECREATION CENTEF | 629 | | 38 | (38) | (38) | 6.00 | - | - | - |
| 23 | 3640000400 | CENTRAL CITY RECREATION CENTE | 369 | | 21 | (31) | (21) | 6.00 | - | - | - |
| 24 | 3640000900 | GENE FULLMER RECREATION CENTI | 602 | | 29 | (29) | (29) | 7.00 | - | - | - |
| 25 | 3640001400 | MARV JENSON RECREATION CENTI | 522 | | - | - | (385) | 6.00 | - | - | - |
| 26 | 3640002400 | WHEELER HISTORIC FARM (HIST) | - | | (320) | 320 | 320 | - | (6.00) | - | - |
| 27 | 3640000000 | RECREATION PRGM | 2,587 | | - | - | - | (3.00) | (3.00) | - | - |
| * | 3640990000 | REC EQUIPMENT REPLACEMENT P | 750 | | - | n/a | n/a | - | - | n/a | n/a |
| PARKS (& MILLCREEK CYN) TOTAL | | | \$16,063 | | \$4,016 | | | 109.00 | 7.00 | | |
| EXCLUDED FOR STRESS TESTS (*) | | | (\$4,139) | | (\$3,789) | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$11,925 | | \$227 | (\$227) | (\$578) | 109.00 | 7.00 | - | - |
| 1 | 3630002900 | DIVISION ADMINISTRATION | 527 | | (93) | 93 | 93 | 5.00 | 1.00 | - | - |
| 2 | 3630002700 | PARKS PLANNING AND DEVELOPM | 516 | | (367) | - | (27) | 6.00 | - | - | - |
| 3 | 3630002600 | PARKS ADMINISTRATION | 2,009 | | 367 | - | - | 61.00 | - | - | - |
| 4 | 3630003000 | SUGARHOUSE PARK | (61) | | - | - | - | 1.00 | - | - | - |
| 5 | 3630004000 | WHEELER HISTORIC FARM | 320 | | 320 | (320) | (320) | 6.00 | 6.00 | - | - |
| 6 | 3630000100 | PLUMBING | 21 | | - | - | - | - | - | - | - |
| 7 | 3630000200 | IRRIGATION | 107 | | - | - | - | - | - | - | - |
| 8 | 3630000300 | PAINTING | 26 | | - | - | - | - | - | - | - |
| 9 | 3630000400 | ELECTRICAL | 40 | | - | - | - | - | - | - | - |
| 10 | 3630000500 | CARPENTRY | 34 | | - | - | - | - | - | - | - |
| 11 | 3630000600 | BUILDING MAINTENANCE | 22 | | - | - | (75) | - | - | - | - |
| 12 | 3630000700 | PLAYGROUND MAINTENANCE | 44 | | - | - | - | - | - | - | - |
| 13 | 3630001100 | CARETAKING | 585 | | - | - | (50) | - | - | - | - |
| 14 | 3630001200 | TEMPORARY EMP ADMINISTRATIC | 271 | | - | - | - | - | - | - | - |
| 15 | 3630001300 | CUSTODIAL | 2,227 | | - | - | - | 30.00 | - | - | - |
| 16 | 3630001500 | VEHICLE/EQUIPMENT MAINTENAN | 755 | | - | - | - | - | - | - | - |
| 17 | 3630001600 | UTILITIES | 1,806 | | - | - | (65) | - | - | - | - |

| ORGANIZATION (sorted by priority) | | | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|--------------|-------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|-------------|----------------------------|------------------------------|------------------------------|
| | | | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 18 | 3630001700 | BALLFIELD MAINTENANCE | 394 | | - | - | - | - | - | - | - |
| 19 | 3630001900 | FERTILIZING | 110 | | - | - | (56) | - | - | - | - |
| 20 | 3630002000 | GARBAGE COLLECTION | 236 | | - | - | - | - | - | - | - |
| 21 | 3630002100 | WEED SPRAYING | 37 | | - | - | - | - | - | - | - |
| 22 | 3630002200 | TREE MAINTENANCE | 11 | | - | - | - | - | - | - | - |
| 23 | 3630002300 | SNOW REMOVAL | 10 | | - | - | - | - | - | - | - |
| 24 | 3630002400 | GROUNDS MAINTENANCE | 121 | | - | - | - | - | - | - | - |
| 25 | 3630002500 | TRAIL MAINTENANCE | 100 | | - | - | (78) | - | - | - | - |
| 26 | 3630000000 | PARKS DIVISION ADMINISTRATION | 1,656 | | - | - | - | - | - | - | - |
| * | 3630990000 | PARKS EQUIPMENT REPLACE PRGM | 350 | | - | n/a | n/a | - | - | n/a | n/a |
| * | 3620000000 | MILLCREEK CANYON PRGM | - | | - | n/a | n/a | - | - | n/a | n/a |
| * | 1070990000 | PARKS AND REC CAPITAL IMPROVE | 3,789 | | 3,789 | n/a | n/a | - | - | n/a | n/a |
| OPEN SPACE TOTAL | | | \$481 | | \$127 | | | 1.00 | - | - | - |
| EXCLUDED FOR STRESS TESTS (*) | | | \$0 | | \$0 | | | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | \$481 | | \$127 | (\$127) | (\$137) | 1.00 | - | - | - |
| 1 | 1080000100 | OPEN SPACE ADMINISTRATION | 104 | | (123) | - | - | 1.00 | - | - | - |
| SALT PALACE CONVENTION CNTR TOTAL | | | \$11,179 | | \$3,209 | | | - | - | - | - |
| EXCLUDED FOR STRESS TESTS (*) | | | (\$7,463) | | (\$3,209) | | | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | \$3,716 | | \$0 | \$0 | (\$111) | - | - | - | - |
| 1 | 3550000000 | SPCC OPERATIONS | 3,716 | | - | - | (111) | - | - | - | - |
| 2 | * 3550004000 | SPCC EXPANSION III | 4,052 | | - | n/a | n/a | - | - | n/a | n/a |
| 3 | * 3550006000 | SPCC QECB SOLAR PROJECT | 136 | | - | n/a | n/a | - | - | n/a | n/a |
| * | 3550990000 | SPCC RESERVE CAPITAL PROJECTS | 3,275 | | 3,209 | n/a | n/a | - | - | n/a | n/a |
| SOUTH TOWN EXPO CNTR TOTAL | | | \$851 | | \$152 | | | - | - | - | - |
| EXCLUDED FOR STRESS TESTS (*) | | | (\$277) | | (\$260) | | | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | \$574 | | (\$108) | \$0 | \$0 | - | - | - | - |
| 1 | 3552000000 | STEC OPERATIONS | 574 | | (108) | - | - | - | - | - | - |
| * | 3552990000 | SOUTH TOWNE CAPITAL PROJECTS | 277 | | 260 | n/a | n/a | - | - | n/a | n/a |
| EQUESTRIAN PARK TOTAL | | | \$2,756 | | \$1,968 | | | - | - | - | - |

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|---------------------------------------|--------------------------------|-------------------------------|---------------------|------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| EXCLUDED FOR STRESS TESTS (*) | (\$1,860) | (\$1,860) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$896 | \$108 | (\$108) | (\$132) | - | - | - | - |
| 1 3560000000 EPEC OPERATIONS PRGM | 896 | 108 | (108) | (132) | - | - | - | - |
| * 3560990000 EPEC CAPITAL PROJECTS PRGM | 1,860 | 1,860 | n/a | n/a | - | - | n/a | n/a |
| VISITOR PROMOTION CONTRACT TOTAL | \$9,791 | \$794 | | | - | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$9,791 | \$794 | (\$794) | (\$1,063) | - | - | - | - |
| 1 3600000000 VISITOR PROMOTION CONTRACT F | 9,791 | 794 | (794) | (1,063) | - | - | - | - |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

COMMUNITY SERVICES—COUNTYWIDE

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|---------------------|---------------------|---|------|--------------|-------------------|-----------|
| 1 | Center for the Arts | Fiscal | <p>CS Department supports this budget neutral initiative due to the increased complexity and ongoing fiscal responsibilities of Center for the Arts.</p> <p>(NEW NET-NEUTRAL REQUEST) Part-time Accountant: .365 FTE A shared Part-Time Accountant is needed for the Community Services Department and Center for the Arts. The Community Services Fiscal Administrator has taken on increasing responsibility and workload over the years. In addition to Department oversight, the Fiscal Administrator is the Fiscal Manager for the Zoo, Arts and Parks program. This program distributed \$14.7 million in grants to 177 groups in 2015. In 2016, 184 groups were awarded grants with an estimated distribution of \$15.3 million. The number of groups and value of grants has been trending upward in recent years and is expected to slightly increase in 2017. Further, Salt Palace, South Towne, Equestrian Park and Visit Salt Lake are operated by outside contractors. These divisions submit monthly financial statements for review and reconciliation. Equipment purchases, capital and major maintenance projects over \$15,000 are required to be requested and processed through Salt Lake County. The quantity and value of these projects has risen sharply since 2014 and is anticipated to more than double in 2017. Earlier this year the Community Services Fiscal Administrator stepped in to help at Center for the Arts while the Fiscal Manager was on leave. Several processes were changed to improve accountability, accuracy, customer service and tracking. While these changes were necessary improvements, it became clear that the existing fiscal personnel would not be able to absorb the workload. Center for the Arts fiscal team has experienced an increased workload in the number and complexity of contracts with new reporting requirements, projections needing continual updates, tracking of specific costs, and increased amount and number of capital projects. A temporary Part-Time Accountant was brought in to bridge the gap. Work performed by the Accountant has brought about a sense of reliability, stability and trust. The solution to both workload issues is to share a Part-Time Accountant. This position is requested as a grade 32. We propose utilizing existing temporary labor and Social Security tax funding to cover the majority of new costs. The office equipment is requested as a one-time purchase. This position is critical to both the Community Services Department and Center for the Arts for accountability and timeliness of financial information. Temporary Personnel funding (\$16K) Permanent Personnel funding \$16K; Net budget effect \$0.</p> | REQ | \$0 | \$16 | 102000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-----------------|---|--------------|-------------------|--------|------------|
| 2 | Center for the Arts | Various | CS Department supports this initiative to ensure Center for the Arts maintains it's level of service to the arts and cultural community at its existing facilities. (NEW REQUEST) Center for the Arts (CFA) County Funding Adjustments The shift in 2017 revenue generating events from Capitol Theater to the new Eccles Theater has created a \$1.1 million deficit for CFA. Knowing that this deficit was projected at the onset of the UPAC project, we have asked the TRCC Advisory Board to allocate ongoing fund to help offset the impact. CFA has done their best to mitigate this loss by cutting operational costs where possible and working to find new types of revenue. Examples of operational cost-cutting measures at the Capitol Theater are a 40% reduction in utilities, a 40% reduction in janitorial costs, and a 30% reduction in building maintenance. Operational costs were also taken at Abravanel Hall similar to those at Capitol Theater. Included in this request is an additional FTE for an accountant that is needed to assist in the increased demands on the fiscal staff from the growth of the organization and the additional financial reporting requirements. Temporary employees have also been reduced, especially in ArtTix. Box Office hours will be shortened, however, patrons may still access a Box Office at the Eccles Theater, just around the corner. Specific reductions in force are taken in Requests 350000-R02 and 350000-R03 Added to this request is a \$60k contribution to Eccles Theater for the County's (25%) share of insurance, with Salt Lake City paying the other 75%. | REQ | \$555 | \$615 | 350000-01 |
| 3 | Center for the Arts | Capital Theater | CS Department supports this reduction as CFA right-sizes its operating model due to the shifting of events and programs to another venue. (NEW REQUEST - REDUCTION IN FORCE) RIF Capital Theater Operations Worker; 1.0 FTE. Due to decreased activity within Capitol Theatre, Center for the Arts (CFA) will eliminate an FTE for an operations worker. The employee currently filling this position will be transferred to a vacant, operations worker position at Eccles Theater. That way our valued employee will not be laid off and still allow CFA to align expenses with decreased activity in 2017. | REQ | (\$40) | (\$40) | 350000-R01 |
| 4 | Center for the Arts | ArtTix | CS Department supports this reduction as CFA right-sizes its operating model due to the shifting of events and programs to another venue. (NEW REQUEST - REDUCTION IN FORCE) RIF ArtTix Part-Time Supervisor; 0.75 FTE. Due to decreased activity within Capitol Theatre, Center for the Arts (CFA) will eliminate an FTE for a part-time ArtTix Supervisor. Additional capacity needed due to "on-sale" of new shows will be met with the opening of Eccles Theater around the corner. This will allow CFA to align expenses with decreased activity in 2017. This will result in an employee being laid-off. | REQ | (\$28) | (\$28) | 350000-R02 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|---------------------|--|---|------|--------------|-------------------|------------|
| 5 | Center for the Arts | Capital Theater | <p>CS Department supports this reduction as CFA right-sizes its operating model due to the shifting of events and programs to another venue.</p> <p>(NEW REQUEST - REDUCTION IN FORCE) RIF Capital Theater Stage Manager, 1.0 FTE. Due to decreased activity within Capitol Theatre, Center for the Arts (CFA) will eliminate an FTE for a Stage Manager. This will leave one Stage Manager to cover all shows at Capitol Theatre. If additional capacity is needed, an "on-call" Stage Manager will be used. This will allow CFA to align expenses with decreased activity in 2017. The employee currently filling this position recently gave notice that he is leaving the organization.</p> | REQ | (\$59) | (\$59) | 350000-R03 |
| 6 | Center for the Arts | Capital Theatre, IT, Capital Equipment | <p>CS Department supports this budget neutral initiative to ensure CFA has the equipment it needs to operate efficiently.</p> <p>(NEW NET-NEUTRAL REQUEST) As a result of CFA's number of aging facilities and unanticipated maintenance expenses, CFA has redirected funds from equipment replacement in past years. CFA is now experiencing equipment failures. This request will transfer operational funding back to equipment replacement so new equipment can be purchased. This is a one-time request and is not a permanent transfer of funds. Operations Budget (\$43K) Capital Projects \$43K; Net budget effect \$0.</p> | REQ | \$0 | \$0 | 350000-02 |
| 7 | Center for the Arts | CFA Admin | <p>Departmental Budget Request made after stage 2 of the budget closed, so therefore added in stage 3 (Mayor's stage). Cultural Venue Planning & Project Manager. 1.0 Time Limited FTE: In conjunction with the implementation of the Salt Lake County 2008 cultural facility master plan and the cultural venue 5 year maintenance and improvement plans, the Community Services Department is requesting a new FTE to oversee cultural venue planning & capital projects. This position would also assist with the cultural facility support program annual application process. Additionally, the Midvalley Regional Cultural Center is being proposed as well as a large number of capital projects at Center for the Arts. It is important to have a project manager oversee planning, design and construction to completion. We envision this time limited position at the department level due to the regional scope and impact of this work.</p> | MP | \$0 | \$146 | 350000_06 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-----------------|---|--------------|-------------------|---------|-----------|
| 8 | Equestrian Park | EPEC Operations | CS Department supports this budget neutral initiative to ensure that the planned capital maintenance and improvement projects are completed and the operations of the park continue as needed. (NEW REQUEST) This request is for additional funding to meet operational needs at Equestrian Park. (1) Funding for a Maintenance Technician at Equestrian Park - There are a great deal of maintenance needs at the park and planned capital projects that require additional staffing to correct and maintain. (2) Funding for additional enrollment in the health insurance plans - As a result of changes in health care requirements, more employees are enrolling in health care plans. (3) Revenue increases include \$20,035 for \$10 increase in boarder monthly fee and \$45,000 for annual riding pass to boarders that has been included with their monthly fee. Increase Revenue \$66k Increase Expense \$66k | REQ | \$0 | \$0 | 356000_01 |
| 9 | Equestrian Park | EPEC Operations | CS Department supports this budget neutral initiative to support the ongoing operations of the Equestrian Park and maintain its existing subsidy. (NEW PORTFOLIO-NEUTRAL REQUEST) Revenue Transfer from South Towne Event Center - This adjustment allocates positive revenues forecasted from South Towne to offset a shortfall in Equestrian Park revenue projections from the 2016 base level. Decrease EPEC Revenue \$108,007 Increase STEC Revenue \$108,007 (shown in STEC budget packet) | REQ | \$108 | \$108 | 355200_03 |
| 10 | South Towne | STEC Operations | CS Department supports this budget neutral initiative to ensure the ongoing operations of the Equestrian Park and maintain its existing subsidy. (NEW PORTFOLIO-NEUTRAL REQUEST) Revenue Transfer to Equestrian Park: This adjustment allocates positive revenues forecasted from South Towne to offset a shortfall in Equestrian Park revenue projections from the 2016 base level. Decrease EPEC Revenue \$108,007 (shown in EPEC budget packet) Increase STEC Revenue \$108,007 | REQ | (\$108) | (\$108) | 355200_03 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|----------------------------|----------------------------|--|--------------|-------------------|--------|-----------|
| 11 | Recreation | Various | CS Department supports this initiative to ensure our recreation facilities have adequate funding to pay utility expenses without cutting maintenance dollars at the facilities. This funding hasn't seen an increase in over ten years and the data compiled demonstrates the short fall in funding. (NEW REQUEST) Utilities Recreation's 2017 base budgets for gas and electricity are 88% of the estimated 2017 cost. Recreation's utilities budgets have not received an increase in over ten years and were last sufficient to cover actual costs during a 2012 natural gas price aberration that saw average wholesale prices fall 31% from the prior year. Recreation requests funding to avoid reducing services or requesting a year-end appropriation shift. INCREASE operations ABB by \$356k (spread across multiple centers) | REQ | \$356 | \$356 | 364000_01 |
| 12 | Visitor Promotion Contract | Visitor Promotion Contract | CS Department supports this initiative and aligns TRT revenues with expenses. It is imperative that these dollars are invested to capitalize of the success of ASAE. (NEW REQUEST) Revenues from Transient Room Taxes are expected to increase in 2017. This request will align expenses with projected revenues. These funds will be used to attract and provide support to conventions, leisure travelers and visitors in Salt Lake County. | REQ | \$794 | \$794 | 360000_01 |
| 13 | Zoo, Arts and Parks | ZAP Administration | CS Department supports this initiative to ensure the fiscal responsibility of the ZAP program. (NEW REQUEST) Contract Oversight and Accountability: There has been an increase in the number of ZAP applicants submitting audited or reviewed financial statements. Each of these statements is analyzed by an outside CPA consultant (secured through county's RFP process every 5-6 years). In order to meet increasing demand and to implement the terms of the contract, which allows for increases based on independent indexing, ZAP requests this \$5,000 of funding for additional contracted CPA services necessary for oversight and accountability. | REQ | \$5 | \$5 | 359400_01 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|---------------------|---------------------|--|------|--------------|-------------------|-----------|
| 14 | Zoo, Arts and Parks | ZAP Administration | <p>CS Department supports this initiative to continue and ensure the public has awareness and appreciation of the ZAP program and the organizations it supports.</p> <p>(NEW REQUEST) Investment in Access: This past year, ZAP increased its investment in social media strategies by hiring a temporary employee to schedule ZAP's social media. After increasing the hours, we realized how beneficial it has been to have consistent voice and thoughtful focus on ZAP social media. This funding is primarily for additional part-time hours plus a small amount for the technical support necessary for their work (software and supplies). This request will increase the number of users on ZAP managed websites, increase the number of engagements and mentions of ZAP, and more people will be aware of the ZAP program and who is funded. In order to ensure residents have access, residents must know what resources are available to them -- both as creators and participants of artistic and cultural activities. The majority of U.S. adults get their news from social media (Pew Research Center, 2016). ZAP has responded to this changing information climate by strengthening the information dispersed through ZAP's social media channels.</p> | REQ | \$8 | \$8 | 359400_02 |
| 15 | Zoo, Arts and Parks | ZAP Administration | <p>CS Department supports this initiative to capitalize on a special opportunity in partnership with the Grantwell Program at BYU, available this year only. The collection of this data will allow ZAP to understand how to respond to Salt Lake County's shifting landscape.</p> <p>(NEW REQUEST) Investment in Equity: The "Investment in Equity" initiative embraces the opportunity ZAP has to respond to our community as it changes rather than after it changes. Resources are necessary to ensure our work will be effective, thoughtful, and data-driven. Funding will leverage free consulting services offered by BYU's Grantwell Program (9/2016 through 5/2017). \$17,900 of the request is for one-time funding for polling, focus groups and surveys that will provide baseline data of who is aware of ZAP, how they receive information and what they know. The Grantwell consultants will analyze the data. \$1,500 is an ongoing request for funds to maintain ZAP's knowledge of national trends and how best to achieve racial and cultural equity (membership in national art service organization and educational webinars). Though 77% approval (2014 ZAP renewal election) is a significant achievement, ZAP understands the need to respond to Salt Lake County's shifting landscape. We realize that the rate of growth in the local diverse population is considerable, and the expected growth to 55% 'minority' by 2050 (Perlich, 2008) is significant. With this shift in demographics, there is potential to drastically alter the makeup of our community and therefore, the audiences and participants of our nonprofit and municipal arts organizations.</p> | REQ | \$19 | \$19 | 359400_03 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-------------------------------------|---|--------------|-------------------|--------|-------------------------------------|
| 16 | Zoo, Arts and Parks | ZAP Tier I, Tier II, and Zoological | CS Department supports this budget neutral initiative to align with the new statutory requirements. (NEW NET-NEUTRAL REQUEST - STATUTORY REQUIREMENT) ZAP Tier I, Tier II, and Zoological are pass-through departments; ZAP tax collections must be disbursed according to statute. When ZAP tax collection revenue exceed the revenue budget, the required associated disbursements will cause the operations appropriation to exceed its expense budget. These contingent ZAP revenue and expenses are budgeted as a collaborative effort between the Council's fiscal team, the Mayor's budget and finance team, the ZAP division, and the Community Services department in order to allow grantees to be paid according to statute, avoid a state compliance finding, minimize the budget impact on the fund balance, and consolidate budget adjustment requests. ZAP Tier I: Decrease compliance contingency expense (\$85k) ZAP Tier II: Decrease compliance contingency expense (\$0) ZAP Zoological: Increase compliance contingency expense \$85k | REQ | \$0 | \$0 | 359100_02 359200_02 359300_02 |
| 17 | Salt Palace | SPCC Operations | CS Department supports this initiative to allow our contractors to continue to provide salaries and benefits at market rates. (BASE ADJUSTMENT) This request is for salary annualizations, cost of living increases, and increases in health care costs. | REQ | \$266 | \$266 | 355000_02 |
| 18 | South Towne | STEC Operations | CS Department supports this initiative to allow our contractors to continue to provide salaries and benefits at market rates. (BASE ADJUSTMENT) This request is for salary annualizations, cost of living increases, and increases in health care costs. | REQ | \$43 | \$43 | 355200_04 |
| 19 | Equestrian Park | EPEC Operations | CS Department supports this initiative to allow our contractors to continue to provide salaries and benefits at market rates. (BASE ADJUSTMENT) This request is for salary annualizations, cost of living increases, and increases in health care costs. | REQ | \$26 | \$26 | 356000_02 |
| 20 | Open Space | Urban Farming | CS Department supports this initiative - This position is important in an ongoing capacity for the organization therefore Parks and Recreation identified a different position to reclassify. (BASE ADJUSTMENT) TL Expiration: The Open Space/Urban Farming Coordinator time-limited position expires December 31, 2016, and has been removed from the Open Space ABB by Req 108000_R02. Parks proposes to reclassify a vacant Parks position to be the Open Space/Urban Farming Coordinator in Req 363000_03, which has no effect on the Open Space budget. | REQ | (\$44) | (\$44) | 108000_R02 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|--|---|------|--------------|-------------------|-----------|
| 21 | Parks | Parks Section Administration | <p>CS Department supports this budget neutral initiative.</p> <p>(NEW NET-NEUTRAL REQUEST - VACANT POSITION RECLASSIFICATION)</p> <p>Open Space Coordinator</p> <p>This time-limited position (currently budgeted in Urban Farming) expires December 31, 2016. Parks proposes reclassifying a vacant painter position for the Open Space Coordinator, who will monitor open space parcels, coordinate volunteer groups, manage commercial farming leases, oversee the farm link program, implement nutrition education programs, create partnerships between schools and local growers, manage community gardens, and oversee the County's Community Supported Agriculture (CSA) program.</p> <p>RECLASSIFY Painter position as Open Space Coordinator</p> <p>INCREASE permanent salaries ABB by \$1k</p> <p>DECREASE seasonal salaries ABB by \$1k</p> | REQ | \$0 | \$0 | 363000_03 |
| 22 | Recreation | Holladay Lions Recreation Center & JL Sorenson Recreation Center | <p>CS Department supports this initiative to improve access to this program for youth in Salt Lake County on the autism spectrum or intellectual disabilities as there is currently a waiting list.</p> <p>(NEW REQUEST)</p> <p>Otters Swim Club</p> <p>Recreation offers six Otters Swim Clubs (adaptive swim teams) for youth with autism spectrum disorder or intellectual disabilities. The demand for this service at JL Sorenson Recreation Center and Holladay Lions Recreation Center has grown beyond the resources available. To adequately provide this programming, Recreation now requests funding for these two Otters Swim Clubs. The seasonal salary expense will be partially offset by revenue.</p> <p>INCREASE seasonal salaries ABB by \$14k</p> <p>INCREASE revenue ABB by \$3k</p> | REQ | \$11 | \$11 | 364000_09 |
| 23 | Parks | Wheeler Farm | <p>CS Department supports this budget neutral initiative to align with the organization's restructure.</p> <p>(NEW PORTFOLIO-NEUTRAL REQUEST)</p> <p>Transfer</p> <p>Wheeler Farm has operated under the direction of Parks for the past year; this request officially moves the budget into Parks. The displayed impact to Recreation is exactly and directly offset by the impact to Parks.</p> <p>TRANSFER all FTEs from Recreation to Parks</p> <p>DECREASE RECREATION salaries ABB by \$700k</p> <p>INCREASE PARKS salaries ABB by \$700k</p> <p>DECREASE RECREATION operations ABB by \$302k</p> <p>INCREASE PARKS operations ABB by \$302k</p> <p>DECREASE RECREATION revenue ABB by \$682k</p> <p>INCREASE PARKS revenue ABB by \$682k</p> | REQ | \$320 | \$320 | 363000_04 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|-----------------------------|---|------|--------------|-------------------|-----------|
| 24 | Recreation | Wheeler Farm | <p>CS Department supports this budget neutral initiative to align with the organization's restructure.</p> <p>(NEW PORTFOLIO-NEUTRAL REQUEST) Transfer Wheeler Farm has operated under the direction of Parks for the past year; this request officially moves the budget into Parks. The displayed impact to Recreation is exactly and directly offset by the impact to Parks. TRANSFER all FTEs from Recreation to Parks DECREASE RECREATION salaries ABB by \$700k INCREASE PARKS salaries ABB by \$700k DECREASE RECREATION operations ABB by \$302k INCREASE PARKS operations ABB by \$302k DECREASE RECREATION revenue ABB by \$682k INCREASE PARKS revenue ABB by \$682k</p> | REQ | (\$320) | (\$320) | 363000_04 |
| 25 | Recreation | Adaptive Recreation Program | <p>CS Department supports budget neutral initiative to align with the organization's restructure.</p> <p>(NEW PORTFOLIO-NEUTRAL REQUEST) Special Services Manager: The Special Services Manager oversees both the Open Space and Adaptive Recreation programs. The Open Space Fund may not pay for non-open space activities, so this request splits the salary budget between the two programs. The displayed impact to Open Space is directly and exactly offset by the impact to Recreation. DECREASE Open Space Administration salaries ABB by \$73k INCREASE Recreation salaries ABB by \$73k</p> | REQ | \$73 | \$73 | 108000_01 |
| 26 | Open Space | Open Space Administration | <p>CS Department supports budget neutral initiative to align with the organization's restructure.</p> <p>(NEW PORTFOLIO-NEUTRAL REQUEST) Special Services Manager: The Special Services Manager oversees both the Open Space and Adaptive Recreation programs. The Open Space Fund may not pay for non-open space activities, so this request splits the salary budget between the two programs. The displayed impact to Open Space is directly and exactly offset by the impact to Recreation. DECREASE Open Space Administration salaries ABB by \$73k, and (not shown in this budget packet) INCREASE Recreation salaries ABB by \$73k.</p> | REQ | (\$73) | (\$73) | 108000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-------------------------|--|--------------|-------------------|--------|-----------|
| 27 | Recreation | Division Administration | CS Department supports budget neutral initiative to align with the organization's restructure. (NEW PORTFOLIO-NEUTRAL REQUEST) Budget Realignment - Fiscal Team The Fiscal Team is realigning to better reflect job duties. Parks' Fiscal Coordinator provides fiscal support for Golf. Parks will bill Golf for the portion of her time spent on Golf fiscal support so that Golf will fully capture all operational costs in its fund. This request affects Golf, Parks, and Recreation -- but it is net neutral when Parks & Recreation's entire portfolio is considered. RECREATION FTE COUNT - no change (Transfer In Assistant Fiscal Manager, Transfer Out Fiscal Coordinator) PARKS FTE COUNT - no change (Transfer In Fiscal Coordinator, Transfer Out Assistant Fiscal Manager) INCREASE RECREATION salaries ABB (difference in salary) by \$32k DECREASE PARKS salaries ABB (difference in salary) by \$32k INCREASE PARKS interfund revenue ABB (billable portion of Fiscal Coordinator's time) by \$60k INCREASE GOLF interfund expense ABB (billable portion of Fiscal Coordinator's time) by \$60k | REQ | \$32 | \$32 | 363000_05 |
| 28 | Parks | Division Administration | CS Department supports budget neutral initiative to align with the organization's restructure. (NEW PORTFOLIO-NEUTRAL REQUEST) Budget Realignment - Fiscal Team The Fiscal Team is realigning to better reflect job duties. Parks' Fiscal Coordinator provides fiscal support for Golf. Parks will bill Golf for the portion of her time spent on Golf fiscal support so that Golf will fully capture all operational costs in its fund. This request affects Golf, Parks, and Recreation -- but it is net neutral when Parks & Recreation's entire portfolio is considered. RECREATION FTE COUNT - no change (Transfer In Assistant Fiscal Manager, Transfer Out Fiscal Coordinator) PARKS FTE COUNT - no change (Transfer In Fiscal Coordinator, Transfer Out Assistant Fiscal Manager) INCREASE RECREATION salaries ABB (difference in salary) by \$32k DECREASE PARKS salaries ABB (difference in salary) by \$32k INCREASE PARKS interfund revenue ABB (billable portion of Fiscal Coordinator's time) by \$60k INCREASE GOLF interfund expense ABB (billable portion of Fiscal Coordinator's time) by \$60k | REQ | (\$93) | (\$93) | 363000_05 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|--|--|------|--------------|-------------------|-----------|
| 29 | Recreation | Acord Ice Center & Redwood Recreation Center | <p>CS Department supports this initiative to improve fiscal accountability.</p> <p>(NEW REQUEST) Shared Office Coordinator (19) These two centers lack permanent Office Coordinators; instead they rely on seasonal employees to perform many vital fiscal and administrative functions such as cash handling, front desk scheduling, customer service training, and processing memberships. Entrusting these functions to temporary employees instead of trained, permanent merit staff creates inconsistencies in customer services and weakens the control environment. Recreation requests a permanent Office Coordinator to be shared between the two centers. The Office Coordinator will provide consistency, allow for proper segregation of duties, and avoid other merit staff having to divert time and effort away from their essential job functions. The request will be partially offset by a reduction in seasonal staff and by an increase in rental revenue. INCREASE FTE by 1.00 INCREASE permanent salaries ABB by \$45k DECREASE seasonal salaries ABB by \$10k INCREASE revenue ABB by \$3k</p> | REQ | \$32 | \$32 | 364000_05 |
| 30 | Recreation | Central City Recreation Center & Fairmont Aquatic Center | <p>CS Department supports this initiative to improve fiscal accountability.</p> <p>(NEW REQUEST) Shared Office Coordinator (19) These two centers lack permanent Office Coordinators; instead they rely on seasonal employees to perform many vital fiscal and administrative functions such as cash handling, front desk scheduling, customer service training, and processing memberships. Entrusting these functions to temporary employees instead of trained, permanent merit staff creates inconsistencies in customer services and weakens the control environment. Recreation requests a permanent Office Coordinator to be shared between the two centers. The Office Coordinator will provide consistency, allow for proper segregation of duties, and avoid other merit staff having to divert time and effort away from their essential job functions. The request will be partially offset by a reduction in seasonal staff and by an increase in rental revenue and pass renewals. INCREASE FTE by 1.00 INCREASE permanent salaries ABB by \$45k DECREASE seasonal salaries ABB by \$27k INCREASE revenue ABB by \$9k</p> | REQ | \$9 | \$9 | 364000_06 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|--|---|------|--------------|-------------------|-----------|
| 31 | Recreation | Copperview Recreation Center & Adaptive Recreation Program | <p>CS Department supports this initiative to improve fiscal accountability.</p> <p>(NEW REQUEST) Shared Office Coordinator (19) These two centers lack permanent Office Coordinators; instead they rely on seasonal employees to perform many vital fiscal and administrative functions such as cash handling, front desk scheduling, customer service training, and processing memberships. Entrusting these functions to temporary employees instead of trained, permanent merit staff creates inconsistencies in customer services and weakens the control environment. Recreation requests a permanent Office Coordinator to be shared between the two centers. The Office Coordinator will provide consistency, allow for proper segregation of duties, and avoid other merit staff having to divert time and effort away from their essential job functions. The request will be partially offset by a reduction in seasonal staff. INCREASE FTE by 1.00 INCREASE permanent salaries ABB by \$45k DECREASE seasonal salaries ABB by \$38k</p> | REQ | \$7 | \$7 | 364000_07 |
| 32 | Recreation | Various | <p>CS Department supports this budget neutral initiative to align expense and revenue.</p> <p>(NEW NET-NEUTRAL REQUEST) Basketball Officials Cost Increase The cost of basketball officials in increasing, and this cost will be passed on to basketball program participants in the form of increased program fees. The revenue committee has reviewed this request. INCREASE operations ABB by \$29k INCREASE revenue ABB by \$29k</p> | REQ | \$0 | \$0 | 364000_10 |
| 33 | Recreation | Holladay Lions Recreation Center | <p>CS Department supports this budget neutral initiative to align expense and revenue.</p> <p>(NEW NET-NEUTRAL REQUEST) New Sports Programs Holladay Lions requests matching expense and revenue budget increases to begin to run two new programs: adult kickball and youth softball. INCREASE seasonal salaries ABB by \$2k INCREASE operations ABB by \$6k INCREASE revenue ABB by \$8k</p> | REQ | \$0 | \$0 | 364000_11 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|--------------------------|--|------|--------------|-------------------|-----------|
| 34 | Recreation | Kearns Recreation Center | <p>CS Department supports this budget neutral initiative to appropriately account for salaries in the afterschool program.</p> <p>(NEW NET-NEUTRAL REQUEST) Youth Services Afterschool Program Youth Services runs an afterschool program at Kennedy Jr. High and bills Recreation for a part of the program staff salaries. The budget needs to be moved from Salaries to Operations as an interfund expense to avoid duplicating salary expense, which causes Payroll's HCM-to-GL reconciliation to not match. DECREASE seasonal salaries ABB by \$33k INCREASE interfund expense ABB by \$33k</p> | REQ | \$0 | \$0 | 364000_12 |
| 35 | Recreation | Sports Office | <p>CS Department supports this budget neutral initiative to meet increased program demand.</p> <p>(NEW NET-NEUTRAL REQUEST) Recreation Program Coordinator This position is currently a benefitted 0.75 FTE who coordinates with schools and associations to run camps, clinics, and programs. Recreation requests that the position be made full-time. The incremental cost will be offset by a combination of savings in seasonal labor and additional revenue from camps, clinics, and programs that the coordinator will be able to organize. INCREASE FTE by 0.25 INCREASE permanent salaries ABB by \$13k DECREASE seasonal salaries ABB by \$3k INCREASE revenue ABB by \$10k</p> | REQ | \$0 | \$0 | 364000_03 |
| 36 | Recreation | Magna Recreation Center | <p>CS Department supports this budget neutral initiative to meet staffing needs.</p> <p>(NEW NET-NEUTRAL REQUEST) Office Coordinator This position is currently a benefitted 0.75 FTE; all other Office Coordinators are full-time. Recreation requests that the position be made full-time in order to accomplish the administrative, fiscal, and training duties that have been transferred to the Office Coordinators as part of Recreation's reorganization. Without the additional 0.25 FTE, other merit staff will need to divert time and effort from their essential job functions and regular duties to maintain smooth administrative operations and to avoid audit findings. The incremental cost will be offset by a reduction in seasonal labor. INCREASE FTE by 0.25 INCREASE permanent salaries ABB by \$12k DECREASE seasonal salaries ABB by \$12k</p> | REQ | \$0 | \$0 | 364000_04 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|--|---|--------------|-------------------|--------|-----------|
| 37 | Parks | Planning & Development, Parks Section Administration | CS Department supports this budget neutral initiative to appropriately transfer assets related to the creation of the MSD and Millcreek City. (NEW NET-NEUTRAL REQUEST) Municipal Services District Revenue Parks has evaluated the impact of the creation of the Municipal Service District and Millcreek City, and the transfer of parks to the MSD and to Millcreek, and proposes to offset the decrease in interfund revenue from the Municipal Service Fund by eliminating the Million Trees Program and implementing a process to charge project labor costs to Parks & Recreation Bond projects. DECREASE interfund/city revenue ABB by \$367k DECREASE operations ABB by \$70k INCREASE revenue from projects by \$297k | REQ | \$0 | \$0 | 363000_01 |
| 38 | Parks | Division Administration | CS Department supports this budget neutral initiative to ensure high-quality fiscal oversight of the Parks and Recreation facility bond projects. (NEW NET-NEUTRAL REQUEST) Bond Project Fiscal Coordinator The Parks & Recreation Bond will provide approximately \$90M funding for 96 new projects, in addition to the 37 other new and existing projects managed by Parks Planning & Development. Parks requests a time-limited Fiscal Coordinator for five years to provide fiscal support for the project managers and to ensure accurate processing, monitoring, and reporting of all project financial transactions and data. The cost will be partially offset by billing the projects for labor. INCREASE salaries ABB by \$61k INCREASE revenue ABB by \$61k | REQ | \$0 | \$0 | 363000_02 |
| 39 | Millcreek Canyon | Millcreek Canyon | CS Department supports this budget neutral initiative to align revenue and expense for higher usage. (NEW NET - NEUTRAL REQUEST) Tollbooth Revenue and Expense Parks operates the tollbooth at the entrance to Millcreek Canyon on behalf of the Forest Service, and remits all net income to the Forest Service. Due to the increased popularity of Millcreek Canyon, Parks requests additional, off-setting increases to the revenue and expense budgets in order to collect user fees and to pay the Forest Service. INCREASE operations ABB (pass-through payments to Forest Service) by \$100k INCREASE revenue ABB (fees collected on behalf of the Forest Service) by \$100k | REQ | \$0 | \$0 | 362000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-------------------|---|--------------|-------------------|--------|-----------|
| 40 | Salt Palace | SPCC Operations | CS Department supports this budget neutral initiative to align revenue and expenses. (NEW NET - NEUTRAL REQUEST) This new request: (1) Covers temporary labor needs for forecasted events in 2017. (2) Adds funding for increased utility rates and usage specifically in electrical, water/sewage, and telephone. (3) Increases the general liability insurance rate to accurately correspond with increasing attendance figures. This is a subsidy neutral request as we are forecasting strong 2017 event activity and corresponding revenue. Increase SPCC expenses \$553k Increase SPCC revenue \$553k | REQ | \$0 | \$0 | 355000_01 |
| 41 | South Towne | STEC Operations | CS Department supports this budget neutral initiative to continue the efforts to secure a naming sponsor for the STEC. (NEW NET-NEUTRAL REQUEST) Naming Rights: These budgeted funds will pay for the retainer portion of the South Towne naming rights project while the marketing group is actively soliciting buyers. Increase Revenue \$90,000 Increase Operations Expense \$90,000 | REQ | \$0 | \$0 | 355200_01 |
| 42 | South Towne | STEC Operations | CS Department supports this budget neutral initiative to align revenue and expenses. (NEW NET - NEUTRAL REQUEST) New Revenues and Expenses: The South Towne Expo is forecasting strong event activity in 2017. Revenues generated from the activity will cover planned increases in utility usage, janitorial supply needs and general liability insurance cost increases. Increase Revenue \$64,990 Increase Operations Expense \$64,990 | REQ | \$0 | \$0 | 355200_02 |
| 43 | Clark Planetarium | Clark Planetarium | CS Department supports this reduction as CP right-sizes its operating budget due to decreased revenue related to the decline in star show sales. (NEW REQUEST - REDUCTION IN FORCE) (RIF/Grade 29) We are offsetting personnel savings of \$84,840 with revenue reductions of \$84,840. This is a budget neutral request. | REQ | \$0 | \$0 | 351000-01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-------------------|---|--------------|-------------------|--------|-----------|
| 44 | Clark Planetarium | Clark Planetarium | CS Department supports this budget neutral initiative to align revenue and expense. (NEW NET-NEUTRAL REQUEST) Alignment of expenses with projected revenue. We are aligning our expenses to match the revenue projections for FY17. This is a budget neutral request. | REQ | \$0 | \$0 | 351000-02 |
| 45 | Clark Planetarium | Clark Planetarium | CS Department supports this budget neutral initiative to align revenue and expense. (NEW NET-NEUTRAL REQUEST) Increase in annual bond payment. We are offsetting this increase of \$1,375 in operations with a reduction in other operations. This is a budget neutral request. | REQ | \$0 | \$0 | 351000-03 |
| 46 | Recreation | Various | CS Department supports this initiative to attract and retain qualified lifeguards at our aquatic facilities. (NEW NET-POSITIVE REQUEST) Aquatics Hourly Rate Increase For the past four years, Recreation has experienced a lifeguard and swim instructor shortage due to (1) uncompetitive pay, which is not only lower than many other public entities' rates, but also lower than non-aquatic positions in the private sector; (2) ACA limitations on seasonal employees' hours, which require aquatics facilities to hire more staff to do the same amount of work compared to pre-ACA years; (3) Utah's strong economy, which has made hiring more challenging in general; (4) young men and women leaving for LDS church missions immediately upon high school graduation, which has reduced the applicant pool; and (5) the grueling nature of lifeguarding, which exacerbates and accelerates burnout among overworked short staff and leaves facilities scrambling for coverage by August. The impact of having insufficient lifeguards and instructors is sobering. Minimal staff coverage can lead to pool closures, or a potentially unsafe environment. Fewer swim instructors restrict the Division's ability to generate swim lesson revenue and results in longer patron waiting lists and a generally lower level of aquatic survival skills among patrons. The increase in seasonal salary will be offset by swim lesson revenue. INCREASE seasonal salaries ABB by \$112k INCREASE operations ABB by \$5k INCREASE revenue ABB by \$118k | REQ | (\$1) | (\$1) | 364000_08 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|---|---|--------------|-------------------|--------|-------------------------------------|
| 47 | Zoo, Arts and Parks | ZAP Tier I, ZAP Tier II, ZAP Zoological | CS Department supports this budget neutral initiative to align with the new statutory requirements. (NEW NET-POSITIVE - STATUTORY REQUIREMENT) ZAP grant contributions support arts, cultural, and zoological groups in Salt Lake County. By statute, the ZAP grant contributions must align with projected ZAP revenues. For 2017, the percentage distribution of grant contributions among Tier I, and the Zoological groups has changed. This request aligns grant contribution expenses with projected revenues and with the updated percentages in order to comply with recent statute changes that begin January 1, 2017 (Tier I moves from 48.875 to 45% & Zoological moves from 12.175 to 16%). Tier II percentages remain the same (9%) and this budget adjustment aligns the ZAP grant contribution to the Tier II organizations with projected revenue. 2017 ZAP revenues have not been calculated as of this date (9.13.2016). It is anticipated ZAP revenue will continue to increase by small incremental percentages. ZAP Tier I: Decrease grant contribution expense (\$852k) ZAP Tier II: Decrease grant contribution expense (\$1k) ZAP Zoological: Increase grant contribution expense \$846k | REQ | (\$7) | (\$7) | 359100_01 359200_01 359300_01 |
| 48 | Open Space | Trust Fund / Land Purchases | CS Department recommends consideration of this initiative to preserve open space as opportunities arise. However, we would not prioritize this over existing program needs and demands. (NEW REQUEST) Land Acquisitions: Open Space requests funding for land acquisitions and conservation easements in order to evaluate and act upon open space project applications. Available funding will allow the County to secure prime parcels and low prices when opportunities arise. This request will be partially funded by repurposing available Open Space operating budget, with the remainder funded by a fund transfer of rollback taxes. DECREASE Open Space operations ABB by \$50k, INCREASE Trust Fund / Land Purchases capital ABB by \$250k, and TRANSFER \$200k of rollback taxes to the Open Space Fund. | REQ | \$200 | \$0 | 108000_02 |
| 49 | Recreation | Various | CS Department does not support this new request. Parks and Recreation will work with Facilities Management to adjust scheduled maintenance over the next year to determine the impact. (NEW REQUEST) Facilities Management Recreation's base budget for Facilities Management services is \$622K, but Facilities Management's estimate of regularly scheduled preventive maintenance for Recreation is \$1.222M. Recreation has been working with Facilities Management to reduce costs, but failure to perform preventive maintenance eventually leads to more costly major repairs of components such as HVAC systems and boilers. Those major repairs are not included in Recreation's budget (nor in Facilities Management's estimate), and without a solution to close the funding gap the major repairs will siphon off the facilities budget and force delays in preventive maintenance, leading to future major repairs and continuing the vicious cycle. INCREASE operations ABB by \$602k (spread across multiple centers) | REQ | \$602 | \$0 | 364000_02 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|-------------------|----------------------------|--|--------------|--------------|-------------------|------------------------|
| 50 | Open Space | Open Space Administration (NEW FUND TRANSFER REQUEST) Open Space Administration: Open Space requests an on-going annual transfer of \$300k of rollback tax collections into the Open Space Fund to fund administration and oversight of the program, which would allow the entirety of the existing fund balance to be used for land acquisitions and conservation easements. | REQ | \$300 | \$0 | 108000_03 |
| 51 | Salt Palace | SPCC Operations CS Department does not support these adjustments. By cutting operations, clients would experience reduced levels of service. (RETURN TO ABB) In order to maintain an adjusted base budget, Salt Palace would need to cut other areas of operations in order to cover the increased utility rates and general liability insurance cost. Due to the 2017 forecasted increase in event activity, inadequate temporary labor would burden existing staff, negatively impact customer satisfaction and reduce facility housekeeping and maintenance. | ABB | \$0 | \$0 | 355000_01 |
| 52 | Equestrian Park | EPEC Operations CS Department does not support these adjustments to base as we have recommended a transfer from STEC to cover the revenue loss at EPEC. (RETURN TO ABB) In order to get to an adjusted base budget with a forecasted revenue loss of \$108k, Equestrian Park would not be able to afford a new Maintenance Technician to oversee park maintenance and capital projects. The staff would receive a reduced annual cost of living increase and coverage on health care plans would need to be changed to plans with less coverage and higher deductible. Further, park maintenance would be need to be scaled back. Decrease Personnel \$66k Decrease Operations \$42k | ABB | (\$108) | \$0 | 356000_01 355200_03 |
| 53 | South Towne | STEC Operations CS Department supports no adjustments to STEC as their requested budget is less than the adjusted base budget and the 3% stress budget. (RETURN TO ABB) & (STRESS TEST) The South Towne 2017 requested budget is less than the adjusted base budget. So no cuts would need to be made. | ABB ABB-3 | \$0 | \$0 | |
| 54 | Visitor Promotion Contract | Visitor Promotion Contract CS Department supports the adjustments to VSL base budgets. VSL budgets have been kept at 2009 levels even though revenues were increasing. This was skewing the real change in revenue and expenses year over year. (RETURN TO ABB) In the back to base scenario, contracted expenses from Transient Room Tax will not be aligned to 2017 projected revenues. This scenario will put expenses back to the 2009 recession level. | ABB | (\$794) | \$0 | 360000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|---------------------------------------|---|--------------|-------------------|--------|---|
| 55 | Zoo, Arts and Parks | ZAP Administration | CS Department does not support the adjustments to base and 3% stress cuts in the ZAP Program. Cuts would negatively impact fiscal accountability and forgo a one-time opportunity with Grantwell at BYU. (RETURN TO ABB) & (STRESS TEST) In the return to base stress scenario and in the 3% stress scenario, the three new requests (a, b, and c) would not be self-funded. The impacts would be: (a) Fewer CPA reviews, negatively affecting oversight and transparency; (b) Less awareness and recognition of ZAP's impact, negatively affecting the Indicator "number of users on ZAP managed websites increases"; and (c) Less access to and participation in artistic and cultural opportunities, especially among emerging and underserved populations. | ABB, ABB-3 | (\$32) | \$0 | 359400_01 359400_02 359400_03 |
| 56 | Open Space | Trust Fund / Land Purchases | CS Department does not support the adjustments to base and 3% stress cuts to Open Space. (RETURN TO ABB) & (STRESS TEST) In order to return to the base budget from the requested budget (as well as in order to reach the 3% stress scenario), Open Space would partially unwind Req 108000_02 and: DECREASE Trust Fund / Land Purchases capital REQ by \$127k. | ABB, ABB-3 | (\$127) | \$0 | 108000_01 108000_02 |
| 57 | Parks | Division Administration, Wheeler Farm | CS Department does not support the adjustments to base and 3% stress cuts to the Parks program. The adjustments to base would be offset by adjustments in Recreation and Golf. (RETURN TO ABB) & (STRESS TEST) In order to return to ABB (and also to reach the 3% stress test scenario), Parks would withdraw its non-neutral requests: the Wheeler Farm transfer and the Fiscal Team budget realignment. However, both of these requests are neutral across the entire Parks & Recreation portfolio, so the "savings" generated by withdrawing the two requests would be offset by the effect on Recreation and Golf. | ABB, ABB-3 | (\$227) | \$0 | 363000_04 363000_05 |
| 58 | Recreation | Various | CS Department does not support the adjustments to base and 3% stress cuts as they would hinder our ability to provide services and be fiscally accountable except initiative 364000_02 for (\$602k). (RETURN TO ABB) & (STRESS TEST) In order to return to the base budget from the requested budget (as well as in order to reach the 3% stress scenario), Recreation would withdraw all non-net-neutral requests. | ABB, ABB-3 | (\$801) | \$0 | 364000_01 364000_02 364000_05 364000_06 364000_07 364000_09 363000_04 363000_05 108000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|----------------------------|-------------------------------|---|--------------|-------------------|--------|------------|
| 59 | Recreation | Marv Jenson Recreation Center | At this time, the CS Department does not support the closure of this facility. Potentially when the new Draper Aquatics Center opens, it would be appropriate to consider closing the Marv Jensen Recreation Center and transferring the FTEs to the new facility. However, if funding for Center for the Arts initiative 350000-01 was not secured, CS Department would support this closure to move the funding to Center for the Arts. (STRESS TEST) In order to reach the 3% stress scenario from the adjusted base budget, Recreation would cease operations at Marv Jenson Recreation Center and attempt to shift programs to other recreation centers. RIF 3 FTEs DECREASE salaries ABB by \$216k DECREASE operations ABB by \$515k DECREASE revenue ABB by \$346k | ABB-3 | (\$385) | \$0 | 364000_R01 |
| 60 | Visitor Promotion Contract | Visitor Promotion Contract | CS Department does not support this 3% stress cut because it would take VSL's budget back to 2009 recession levels. (STRESS TEST) The stress test scenario will put the Visit Salt Lake expense budget back to 2009 recession levels plus cut an additional \$209k in programming for sales, services, marketing and administration. | ABB-3 | (\$794) | \$0 | 360000_R01 |
| 61 | Parks | Planning & Development | CS Department does not support this 3% stress cut. (STRESS TEST) Planning Studies Planning & Development would have to request one-time funding for any impact studies that are not explicitly funded by project funds. | ABB-3 | (\$27) | \$0 | 363000_R01 |
| 62 | Salt Palace | SPCC Operations | CS Department does not support this 3% stress cut. Cuts would eliminate a critical communications position and make it difficult to hire in this competitive environment. (STRESS TEST) The stress test would require the elimination of a Communications position and a reduction in the wage increase from 3% to 2%. This would cause an elimination of most social media efforts for events as well as reduce the effectiveness of our "Reuse" program that sources left over materials from the trade show floor. These materials are given to local school districts and non-profit agencies. This would also cause staff to not receive an adequate cost of living increase. Low unemployment rates are creating an intensely competitive environment for employers. Reduced funding would cause us to potentially lose qualified and trained team members. | ABB-3 | (\$111) | \$0 | 355000_R01 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|----------------------|--|-------|--------------|-------------------|------------|
| 63 | Parks | Trail Maintenance | CS Department does not support this 3% stress cut. (STRESS TEST) Eliminate chips for trails Dimple Dell Regional Park's trails would not receive any additional chips until they were replaced with asphalt. | ABB-3 | (\$78) | \$0 | 363000_R02 |
| 64 | Parks | Building Maintenance | CS Department does not support this 3% stress cut. Delayed maintenance could potentially result in costly repairs at a later date and/or complete replacement. (STRESS TEST) Reduce building standards The standards for paint, lighting, fixtures would be lowered so that fewer lights and fixtures would be repaired or replaced and fewer surfaces would be painted. Issues that do not pose safety hazards would not be addressed. | ABB-3 | (\$75) | \$0 | 363000_R04 |
| 65 | Parks | Caretaking | CS Department does not support this 3% stress cut. Taxpayers expect a certain level of upkeep at the parks. (STRESS TEST) Reduce grounds standards The standards for weeds and grounds conditions would be lowered so that fewer applications of weed spray would be applied and irrigation issues would be addressed only in serious cases. Increased weeds and dead areas would be deemed tolerable. | ABB-3 | (\$50) | \$0 | 363000_R03 |
| 66 | Open Space | Urban Farming | CS Department does not support this 3% stress cut. This cut would partially eliminate the Community Gardens budget for existing and new gardens. (STRESS TEST) Community Garden Maintenance: In order to meet the 3% stress scenario - assuming that the county funding in land purchases is part of the base from which the 3% is calculated - Open Space would eliminate half of its community garden budget, which is dedicated to maintaining existing gardens and developing new gardens. Requests for new gardens would be declined, and non-exigency maintenance of existing gardens would cease. DECREASE Urban Farming operations REQ by \$11k. | ABB-3 | (\$11) | \$0 | 108000_R01 |
| 67 | Parks | Fertilizing | CS Department does not support this 3% stress cut. Taxpayers expect a certain level of upkeep at the parks. (STRESS TEST) Reduce turf standards The standards for turf would be lowered to eliminate the fall application of fertilizer and reduce watering of passive areas. Turf may experience reduced robustness through the winter, and passive areas will maintained at a lower standard. | ABB-3 | (\$121) | \$0 | 363000_R05 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|---------------------|---------------------|--|-------|--------------|-------------------|------------|
| 68 | Zoo, Arts and Parks | ZAP Administration | <p>CS Department does not support this 3% stress cut. This would eliminate the one temporary employee assisting the ZAP program and hinder their ability to provide services and communication to the public.</p> <p>(STRESS TEST) In the 3% stress scenario, key processes that enable ZAP to reach its outcomes would be eliminated: the recently approved (2016 budget request) ZAP ambassadors initiative, the communications intern, and the ten-person volunteer collaborative team. ZAP's social media presence and ability to ensure access to and awareness of artistic and cultural opportunities would be severely hampered. Volunteer work, advisory board support, and training opportunities for staff would also be reduced.</p> | ABB-3 | (\$9) | \$0 | 359400_R01 |
| 69 | Center for the Arts | ArtTix | <p>CS Department does not support this 3% stress cut. Center for the Arts has already significantly reduced temporary staffing and eliminated a part-time supervisor. This would further hinder their ability to sell tickets and provide services during shows.</p> <p>(STRESS TEST) Reduce ArtTix Temps - Reduce the number of hours ArtTix ticket sellers work in 2017, by approximately 2,145 hours. A reduced number of ticket sellers can impact the ability of patrons to pick-up will-call tickets, provide quick mitigation of duplicate seat issues, and the show's ability to get the curtain up on time. In addition to customer service, ticket sellers can also impact revenue. Oftentimes, a single ticket holder will enjoy a show so much that they wish to purchase subscription tickets at the show. By reducing ticket seller hours, the Box Office may not be open to sell the subscription and thereby, lose the sale.</p> | ABB-3 | (\$30) | \$0 | 350000_R04 |
| 70 | Clark Planetarium | Clark Planetarium | <p>CS Department does not support this 3% stress cut. This cut will have a significant impact to Clark Planetarium's ability to generate new revenue through grants and development.</p> <p>(STRESS TEST) This scenario will result in a reduction of a 1.0 FTE allocation. The reduction of this position will have a direct impact on our revenues received from grant and development funding.</p> | ABB-3 | (\$61) | \$0 | 351000_R01 |
| 71 | Equestrian Park | EPEC Operations | <p>CS Department does not support this 3% stress test. We have recommended a transfer from STEC to cover the revenue loss at EPEC. Cutting contract labor would further burden the existing staff and reduce services.</p> <p>(STRESS TEST) In order to get to a stressed budget with a forecasted revenue loss of \$108k, Equestrian Park would not be able to afford a new Maintenance Technician to oversee park maintenance and capital projects. The staff would receive a reduced annual cost of living increase and coverage on health care plans would need to be changed to plans with less coverage and higher deductible. Park maintenance would be need to be scaled back and contract labor would be cut. This would place extraordinary burden on the existing staff to accomplish necessary daily tasks at the park. Open ride times would be reduced. Arena space would experience poor housekeeping and show stall management failures.</p> <p>Decrease Personnel \$66k Decrease Operations \$66k</p> | ABB-3 | (\$132) | \$0 | 356000_R01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|----------------|---|--------------|-------------------|--------|------------|
| 72 | Center for the Arts | Sales & Events | CS Department does not support this 3% stress cut. This position is critical to the future success of Center for the Arts to generate revenue and to provide customer service. (STRESS TEST) RIF Events Coordinator; 1.0 FTE. This position works directly with residents and clients to book events in Center for the Arts (CFA) venues, to assist residents and clients in planning their events and setting-up ticketing requirements, to coordinate show needs with other CFA departments, to ensure the smooth operation of the show, and to settle the event after it is over. The ultimate outcome is for the Event Coordinator to generate rent, ancillary revenue, and ticketing fees for CFA while activating the building for the public's enjoyment. This position is critical to the successful function of CFA. With the sheer number of residents and clients each Events Coordinator is responsible for, this potential loss could severely compromise CFA's ability to provide effective customer service and manage these events. | ABB-3 | (\$75) | \$0 | 350000_R05 |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

COMMUNITY SERVICES—COUNTYWIDE

| | | | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|------------|---------------------------------|-----|------------------------|------------------------|-------------------|---------------|--|------------------------|-------------------|---------------|------------------------|------------------------|-------------------|---------------|
| | | | | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| COMMUNITY SERVICES-CW TOTAL | | | | 43,435 | 110,214 | 66,779 | 319.37 | 43,289 | 94,540 | 51,251 | 320.25 | 146 | 15,673 | 15,527 | (0.88) |
| EXCLUDED FOR STRESS TESTS (*) | | | | (647) | (20,789) | (20,142) | - | (547) | (7,494) | (6,947) | - | (100) | (13,296) | (13,196) | - |
| TOTAL FOR STRESS TESTS | | | | 42,787 | 89,424 | 46,637 | 319.37 | 42,741 | 87,046 | 44,305 | 320.25 | 46 | 2,378 | 2,332 | (0.88) |
| CENTER FOR THE ARTS TOTAL | | | | 2,581 | 9,945 | 7,365 | 40.12 | 3,385 | 6,700 | 3,315 | 41.50 | (805) | 3,245 | 4,050 | (1.39) |
| EXCLUDED FOR STRESS TESTS (*) | | | | - | (3,781) | (3,781) | - | - | (115) | (115) | - | - | (3,666) | (3,666) | - |
| TOTAL FOR STRESS TESTS | | | | 2,581 | 6,164 | 3,584 | 40.12 | 3,385 | 6,585 | 3,200 | 41.50 | (805) | (421) | 384 | (1.39) |
| 1 | 350000200 | ADMIN | 2 | 1,112 | 1,111 | 4.00 | 196 | 1,452 | 1,256 | 4.00 | (195) | (339) | (145) | - | |
| 2 | 3500001200 | FISCAL | - | 395 | 395 | 4.37 | - | 252 | 252 | 3.00 | - | 143 | 143 | 1.37 | |
| 3 | 3500001300 | INFORMATION TECHNOLOGY | - | 506 | 506 | 2.00 | - | 184 | 184 | 2.00 | - | 322 | 322 | - | |
| 4 | 3500000100 | ABRAVANEL HALL | 345 | 498 | 153 | 4.00 | 371 | 594 | 223 | 4.00 | (25) | (96) | (71) | - | |
| 5 | 3500000500 | CAPITOL THEATRE | 402 | 851 | 449 | 5.00 | 1,305 | 1,187 | (119) | 7.00 | (904) | (335) | 568 | (2.00) | |
| 6 | 3500000700 | ROSE WAGNER | 284 | 781 | 497 | 6.00 | 279 | 817 | 538 | 6.00 | 5 | (36) | (41) | - | |
| 7 | 3500000900 | QUINNEY CENTER FOR DANCE | 159 | 159 | - | - | 157 | 157 | - | - | 2 | 2 | - | - | |
| 8 | 3500001000 | ECCLES THEATER BLDG PRE-OPENING | 422 | 75 | (347) | - | - | - | - | - | 422 | 75 | (347) | - | |
| 9 | 3500001100 | ECCLES THEATER SITE PRE-OPENING | 139 | 25 | (114) | - | - | - | - | - | 139 | 25 | (114) | - | |
| 10 | 3500000300 | ART COLLECTION | - | 118 | 118 | 1.00 | - | 98 | 98 | 1.00 | - | 20 | 20 | - | |
| 11 | 3500000600 | GUEST SERVICES | 136 | 302 | 165 | 2.00 | 158 | 354 | 196 | 2.00 | (22) | (53) | (31) | - | |
| 12 | 3500000400 | ARTTIX | 676 | 837 | 161 | 6.75 | 861 | 1,039 | 178 | 7.50 | (185) | (202) | (17) | (0.75) | |
| 13 | 3500001900 | SALES AND EVENTS | - | 280 | 280 | 4.00 | - | 274 | 274 | 4.00 | - | 6 | 6 | - | |
| 14 | 3500001700 | MARKETING | - | 69 | 69 | - | - | - | - | - | - | 69 | 69 | - | |
| 15 | 3500001800 | PUBLIC RELATIONS | - | 98 | 98 | 1.00 | - | 89 | 89 | 1.00 | - | 9 | 9 | - | |
| 16 | 3500000800 | UT MUSEUM OF CONTEMPORARY ART | 16 | 58 | 43 | - | 58 | 88 | 30 | - | (42) | (30) | 12 | - | |
| * | 3500990000 | CFA CAPITAL PROJECTS PRGM | - | 3,781 | 3,781 | - | - | 115 | 115 | - | - | 3,666 | 3,666 | - | |
| CLARK PLANETARIUM TOTAL | | | | 2,995 | 6,912 | 3,917 | 28.50 | 3,149 | 6,656 | 3,507 | 29.50 | (154) | 257 | 411 | (1.00) |
| EXCLUDED FOR STRESS TESTS (*) | | | | (47) | (1,919) | (1,872) | - | (47) | (1,507) | (1,460) | - | - | (412) | (412) | - |
| TOTAL FOR STRESS TESTS | | | | 2,948 | 4,993 | 2,045 | 28.50 | 3,102 | 5,149 | 2,047 | 29.50 | (154) | (155) | (1) | (1.00) |
| 1 | 3510001200 | EDUCATION | 771 | 838 | 67 | 7.45 | 680 | 838 | 158 | 7.45 | 91 | - | (91) | - | |
| 2 | 3510002100 | EXHIBITS | 7 | 13 | 6 | - | 2 | 13 | 11 | - | 5 | - | (5) | - | |
| 3 | 3510001700 | VISTOR SERVICES | - | 258 | 258 | 1.70 | - | 258 | 258 | 1.70 | - | - | - | - | |
| 4 | 3510001000 | CLARK ADMINISTRATION | 5 | 2,554 | 2,549 | 7.00 | - | 2,553 | 2,553 | 7.00 | 5 | 1 | (4) | - | |
| 5 | 3510001800 | MARKETING | - | 590 | 590 | 3.00 | - | 601 | 601 | 3.00 | - | (10) | (10) | - | |

| In thousands \$ except FTE | | | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------|----------------------------------|---|---------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|--------------|-----------------|-------------|---------------|-----|
| | | | | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | | | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 6 | 3510001300 | IMAX THEATRE | 460 | 401 | (59) | - | 525 | 401 | (124) | - | (65) | - | 65 | - | |
| 7 | 3510002300 | DOMES THEATRE | - | 19 | 19 | - | - | 19 | 19 | - | - | - | - | - | |
| 8 | 3510001400 | PRODUCTION | 595 | 520 | (75) | 5.00 | 795 | 665 | (131) | 6.00 | (200) | (145) | 55 | (1.00) | |
| 9 | 3510002200 | EVENTS AND MEMBERSHIP | 200 | 5 | (195) | - | 200 | 5 | (195) | - | - | - | - | - | |
| 10 | 3510002000 | FACILITIES SERVICES | - | 633 | 633 | 3.00 | - | 633 | 633 | 3.00 | - | - | - | - | |
| 11 | 3510001600 | STORE/GIFT SHOP | 620 | 408 | (212) | 1.05 | 615 | 408 | (207) | 1.05 | 5 | - | (5) | - | |
| 12 | 3510001500 | DEVELOPMENT | 165 | 47 | (118) | - | 125 | 47 | (78) | - | 40 | - | (40) | - | |
| 13 | 3510001900 | CONCESSIONS | 125 | 139 | 14 | 0.30 | 160 | 139 | (21) | 0.30 | (35) | - | 35 | - | |
| * | 3510990000 | CLARK PLANETARIUM CAPITAL PROJECTS PRGM | 47 | 486 | 439 | - | 47 | 75 | 28 | - | - | 411 | 411 | - | |
| * | OTHER EXCLUSIONS FOR STRESS TEST | | - | (1,433) | (1,433) | - | - | (1,432) | (1,432) | - | - | (1) | (1) | - | |
| RECREATION TOTAL | | | 19,876 | 34,252 | 14,375 | 140.75 | 20,379 | 33,953 | 13,574 | 146.25 | (502) | 299 | 801 | (5.50) | |
| EXCLUDED FOR STRESS TESTS (*) | | | - | (750) | (750) | - | - | (750) | (750) | - | - | - | - | - | |
| TOTAL FOR STRESS TESTS | | | 19,876 | 33,502 | 13,625 | 140.75 | 20,379 | 33,203 | 12,824 | 146.25 | (502) | 299 | 801 | (5.50) | |
| 1 | 3640000105 | DIVISION ADMINISTRATION | - | 890 | 890 | 9.00 | - | 858 | 858 | 9.00 | - | 32 | 32 | - | |
| 2 | 3640000100 | RECREATION ADMINISTRATION | 103 | 1,119 | 1,016 | 4.00 | (44) | 973 | 1,017 | 4.00 | 147 | 146 | (1) | - | |
| 3 | 3640000500 | COPPERVIEW RECREATION CENTER | 306 | 766 | 460 | 6.00 | 306 | 714 | 408 | 5.00 | - | 52 | 52 | 1.00 | |
| 4 | 3640001200 | KEARNS RECREATION CENTER | 844 | 1,253 | 410 | 8.00 | 844 | 1,253 | 410 | 8.00 | - | - | - | - | |
| 5 | 3640001300 | MAGNA RECREATION CENTER | 729 | 1,162 | 433 | 7.00 | 729 | 1,139 | 410 | 6.75 | - | 23 | 23 | 0.25 | |
| 6 | 3640002100 | SPORTS OFFICE | 1,315 | 1,639 | 324 | 6.00 | 1,305 | 1,629 | 324 | 5.75 | 10 | 10 | 0 | 0.25 | |
| 7 | 3640000300 | ADAPTIVE RECREATION | 73 | 763 | 690 | 6.00 | 73 | 716 | 644 | 6.00 | - | 46 | 46 | - | |
| 8 | 3640002200 | TAYLORSVILLE RECREATION CENTER | 651 | 1,144 | 492 | 5.00 | 651 | 1,098 | 446 | 5.00 | - | 46 | 46 | - | |
| 9 | 3640001500 | MILLCREEK ACTIVITY CENTER | 372 | 505 | 133 | 3.00 | 372 | 505 | 133 | 3.00 | - | - | - | - | |
| 10 | 3640001600 | MILLCREEK RECREATION CENTER | 486 | 842 | 356 | 4.00 | 486 | 779 | 293 | 4.00 | - | 63 | 63 | - | |
| 11 | 3640001100 | JL SORENSON RECREATION CENTER | 2,707 | 3,024 | 317 | 9.00 | 2,706 | 2,983 | 277 | 9.00 | 1 | 41 | 40 | - | |
| 12 | 3640001000 | HOLLADAY LIONS RECREATION CTR | 1,552 | 1,897 | 345 | 7.00 | 1,542 | 1,864 | 322 | 7.00 | 9 | 33 | 24 | - | |
| 13 | 3640000700 | DIMPLE DELL RECREATION CENTER | 1,887 | 2,254 | 367 | 7.00 | 1,887 | 2,211 | 323 | 7.00 | - | 44 | 44 | - | |
| 14 | 3640000600 | COUNTY ICE CENTER | 552 | 846 | 294 | 4.00 | 552 | 792 | 240 | 4.00 | - | 54 | 54 | - | |
| 15 | 3640000200 | ACCORD ICE ARENA | 519 | 966 | 447 | 4.00 | 519 | 873 | 354 | 4.00 | - | 93 | 93 | - | |
| 16 | 3640001800 | REDWOOD RECREATION CENTER | 334 | 753 | 419 | 4.75 | 331 | 692 | 360 | 3.75 | 3 | 61 | 58 | 1.00 | |
| 17 | 3640000800 | FAIRMONT AQUATIC CENTER | 487 | 1,040 | 552 | 4.00 | 484 | 956 | 472 | 3.00 | 4 | 84 | 81 | 1.00 | |
| 18 | 3640001900 | SLC SPORTS COMPLEX | 2,161 | 2,804 | 643 | 8.00 | 2,161 | 2,514 | 353 | 8.00 | - | 290 | 290 | - | |
| 19 | 3640002000 | SPENCE ECCLES FIELD HOUSE | 223 | 163 | (61) | 1.00 | 223 | 163 | (61) | 1.00 | - | - | - | - | |
| 20 | 3640002300 | UNITY CENTER | 1,240 | 1,320 | 80 | 8.00 | 1,240 | 1,279 | 39 | 8.00 | - | 41 | 41 | - | |
| 21 | 3640002500 | NORTHWEST COMMUNITY CENTER | 430 | 740 | 310 | 4.00 | 430 | 692 | 262 | 4.00 | - | 48 | 48 | - | |
| 22 | 3640001700 | NORTHWEST RECREATION CENTER | 683 | 1,312 | 629 | 6.00 | 683 | 1,274 | 591 | 6.00 | - | 38 | 38 | - | |

In thousands \$ except FTE

| | | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------|--------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|--------------|-------------|
| | | | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 23 | 3640000400 | CENTRAL CITY RECREATION CENTER | 315 | 684 | 369 | 6.00 | 310 | 658 | 348 | 6.00 | 5 | 26 | 21 | - |
| 24 | 3640000900 | GENE FULLMER RECREATION CENTER | 1,270 | 1,873 | 602 | 7.00 | 1,270 | 1,844 | 573 | 7.00 | - | 29 | 29 | - |
| 25 | 3640001400 | MARV JENSON RECREATION CENTER | 636 | 1,157 | 522 | 6.00 | 636 | 1,157 | 522 | 6.00 | - | - | - | - |
| 26 | 3640002400 | WHEELER HISTORIC FARM (HIST) | - | - | - | - | 682 | 1,002 | 320 | 6.00 | (682) | (1,002) | (320) | (6.00) |
| 27 | 3640000000 | RECREATION PRGM | - | 2,587 | 2,587 | (3.00) | - | 2,587 | 2,587 | - | - | - | - | (3.00) |
| * | 3640990000 | REC EQUIPMENT REPLACEMENT PRGM | - | 750 | 750 | - | - | 750 | 750 | - | - | - | - | - |
| PARKS (& MILLCREEK CYN) TOTAL | | | 4,187 | 20,250 | 16,063 | 109.00 | 3,354 | 15,401 | 12,047 | 102.00 | 833 | 4,849 | 4,016 | 7.00 |
| EXCLUDED FOR STRESS TESTS (*) | | | (600) | (4,739) | (4,139) | - | (500) | (850) | (350) | - | (100) | (3,889) | (3,789) | - |
| TOTAL FOR STRESS TESTS | | | 3,587 | 15,511 | 11,925 | 109.00 | 2,854 | 14,551 | 11,697 | 102.00 | 733 | 960 | 227 | 7.00 |
| 1 | 3630002900 | DIVISION ADMINISTRATION | 121 | 648 | 527 | 5.00 | - | 619 | 619 | 4.00 | 121 | 28 | (93) | 1.00 |
| 2 | 3630002700 | PARKS PLANNING AND DEVELOPMENT | 297 | 813 | 516 | 6.00 | - | 883 | 883 | 6.00 | 297 | (70) | (367) | - |
| 3 | 3630002600 | PARKS ADMINISTRATION | 2,093 | 4,101 | 2,009 | 61.00 | 2,460 | 4,101 | 1,642 | 61.00 | (367) | 0 | 367 | - |
| 4 | 3630003000 | SUGARHOUSE PARK | 368 | 306 | (61) | 1.00 | 368 | 306 | (61) | 1.00 | - | - | - | - |
| 5 | 3630004000 | WHEELER HISTORIC FARM | 682 | 1,002 | 320 | 6.00 | - | - | - | - | 682 | 1,002 | 320 | 6.00 |
| 6 | 3630000100 | PLUMBING | - | 21 | 21 | - | - | 21 | 21 | - | - | - | - | - |
| 7 | 3630000200 | IRRIGATION | - | 107 | 107 | - | - | 107 | 107 | - | - | - | - | - |
| 8 | 3630000300 | PAINTING | - | 26 | 26 | - | - | 26 | 26 | - | - | - | - | - |
| 9 | 3630000400 | ELECTRICAL | - | 40 | 40 | - | - | 40 | 40 | - | - | - | - | - |
| 10 | 3630000500 | CARPENTRY | - | 34 | 34 | - | - | 34 | 34 | - | - | - | - | - |
| 11 | 3630000600 | BUILDING MAINTENANCE | - | 22 | 22 | - | - | 22 | 22 | - | - | - | - | - |
| 12 | 3630000700 | PLAYGROUND MAINTENANCE | - | 44 | 44 | - | - | 44 | 44 | - | - | - | - | - |
| 13 | 3630001100 | CARETAKING | - | 585 | 585 | - | - | 585 | 585 | - | - | - | - | - |
| 14 | 3630001200 | TEMPORARY EMP ADMINISTRATION | - | 271 | 271 | - | - | 271 | 271 | - | - | - | - | - |
| 15 | 3630001300 | CUSTODIAL | - | 2,227 | 2,227 | 30.00 | - | 2,227 | 2,227 | 30.00 | - | - | - | - |
| 16 | 3630001500 | VEHICLE/EQUIPMENT MAINTENANCE | - | 755 | 755 | - | - | 755 | 755 | - | - | - | - | - |
| 17 | 3630001600 | UTILITIES | - | 1,806 | 1,806 | - | - | 1,806 | 1,806 | - | - | - | - | - |
| 18 | 3630001700 | BALLFIELD MAINTENANCE | - | 394 | 394 | - | - | 394 | 394 | - | - | - | - | - |
| 19 | 3630001900 | FERTILIZING | - | 110 | 110 | - | - | 110 | 110 | - | - | - | - | - |
| 20 | 3630002000 | GARBAGE COLLECTION | 27 | 263 | 236 | - | 27 | 263 | 236 | - | - | - | - | - |
| 21 | 3630002100 | WEED SPRAYING | - | 37 | 37 | - | - | 37 | 37 | - | - | - | - | - |
| 22 | 3630002200 | TREE MAINTENANCE | - | 11 | 11 | - | - | 11 | 11 | - | - | - | - | - |
| 23 | 3630002300 | SNOW REMOVAL | - | 10 | 10 | - | - | 10 | 10 | - | - | - | - | - |
| 24 | 3630002400 | GROUNDS MAINTENANCE | - | 121 | 121 | - | - | 121 | 121 | - | - | - | - | - |
| 25 | 3630002500 | TRAIL MAINTENANCE | - | 100 | 100 | - | - | 100 | 100 | - | - | - | - | - |
| 26 | 3630000000 | PARKS DIVISION ADMINISTRATION | - | 1,656 | 1,656 | - | - | 1,656 | 1,656 | - | - | - | - | - |

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------------------|------------------------|-------------------|-------------|--|------------------------|-------------------|-------------|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| * 3630990000 PARKS EQUIPMENT REPLACE PRGM | - | 350 | 350 | - | - | 350 | 350 | - | - | - | - | - |
| * 3620000000 MILLCREEK CANYON PRGM | 600 | 600 | - | - | 500 | 500 | - | - | 100 | 100 | - | - |
| * 1070990000 PARKS AND REC CAPITAL IMPROVEMENT PRGM | - | 3,789 | 3,789 | - | - | - | - | - | - | 3,789 | 3,789 | - |
| OPEN SPACE TOTAL | 3 | 484 | 481 | 1.00 | 3 | 357 | 354 | 1.00 | - | 127 | 127 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 3 | 484 | 481 | 1.00 | 3 | 357 | 354 | 1.00 | - | 127 | 127 | - |
| 1 1080000100 OPEN SPACE ADMINISTRATION | 3 | 107 | 104 | 1.00 | 3 | 230 | 228 | 1.00 | - | (123) | (123) | - |
| 2 1080000300 TRUST FUND | - | 250 | 250 | - | - | - | - | - | - | 250 | 250 | - |
| 3 1080000400 URBAN FARMING | - | 55 | 55 | - | - | 55 | 55 | - | - | - | - | - |
| 4 1080000000 OPEN SPACE PRGM | - | 71 | 71 | - | - | 71 | 71 | - | - | - | - | - |
| SALT PALACE CONVENTION CNTR TOTAL | 8,996 | 20,175 | 11,179 | - | 8,443 | 16,413 | 7,970 | - | 553 | 3,762 | 3,209 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | (7,463) | (7,463) | - | - | (4,255) | (4,255) | - | - | (3,209) | (3,209) | - |
| TOTAL FOR STRESS TESTS | 8,996 | 12,712 | 3,716 | - | 8,443 | 12,159 | 3,716 | - | 553 | 553 | - | - |
| 1 3550000000 SPCC OPERATIONS | 8,996 | 12,712 | 3,716 | - | 8,443 | 12,159 | 3,716 | - | 553 | 553 | - | - |
| 2 * 3550004000 SPCC EXPANSION III | - | 4,052 | 4,052 | - | - | 4,052 | 4,052 | - | - | - | - | - |
| 3 * 3550006000 SPCC QECB SOLAR PROJECT | - | 136 | 136 | - | - | 136 | 136 | - | - | - | - | - |
| * 3550990000 SPCC RESERVE CAPITAL PROJECTS PRGM | - | 3,275 | 3,275 | - | - | 67 | 67 | - | - | 3,209 | 3,209 | - |
| SOUTH TOWN EXPO CNTR TOTAL | 3,692 | 4,543 | 851 | - | 3,429 | 4,128 | 699 | - | 263 | 415 | 152 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | (277) | (277) | - | - | (17) | (17) | - | - | (260) | (260) | - |
| TOTAL FOR STRESS TESTS | 3,692 | 4,266 | 574 | - | 3,429 | 4,111 | 682 | - | 263 | 155 | (108) | - |
| 1 3552000000 STEC OPERATIONS | 3,692 | 4,266 | 574 | - | 3,429 | 4,111 | 682 | - | 263 | 155 | (108) | - |
| * 3552990000 SOUTH TOWNE CAPITAL PROJECTS PRGM | - | 277 | 277 | - | - | 17 | 17 | - | - | 260 | 260 | - |
| EQUESTRIAN PARK TOTAL | 1,105 | 3,862 | 2,756 | - | 1,147 | 1,936 | 788 | - | (42) | 1,926 | 1,968 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | (1,860) | (1,860) | - | - | - | - | - | - | (1,860) | (1,860) | - |
| TOTAL FOR STRESS TESTS | 1,105 | 2,002 | 896 | - | 1,147 | 1,936 | 788 | - | (42) | 66 | 108 | - |
| 1 3560000000 EPEC OPERATIONS PRGM | 1,105 | 2,002 | 896 | - | 1,147 | 1,936 | 788 | - | (42) | 66 | 108 | - |
| * 3560990000 EPEC CAPITAL PROJECTS PRGM | - | 1,860 | 1,860 | - | - | - | - | - | - | 1,860 | 1,860 | - |
| VISITOR PROMOTION CONTRACT TOTAL | - | 9,791 | 9,791 | - | - | 8,997 | 8,997 | - | - | 794 | 794 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | - | 9,791 | 9,791 | - | - | 8,997 | 8,997 | - | - | 794 | 794 | - |

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|-----|--|------------------------|-------------------|-----|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 3600000000 VISITOR PROMOTION CONTRACT PRGM | - | 9,791 | 9,791 | - | - | 8,997 | 8,997 | - | - | 794 | 794 | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS (OTHER THAN EXCLUDED ORGANIZATIONS)

In thousands \$

| | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|--|------------------------|------------------------|-------------------|--|------------------------|-------------------|------------------------|------------------------|-------------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding |
| CLARK PLANETARIUM Exclude Debt Service | | (1,433) | (1,433) | | (1,432) | (1,432) | - | (1) | (1) |
| | | - | - | | - | - | - | - | - |
| | | - | - | | - | - | - | - | - |
| | | - | - | | - | - | - | - | - |
| Total Adjustments | - | (1,433) | (1,433) | - | (1,432) | (1,432) | - | (1) | (1) |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$42,976, which is \$3,661 less than the requested county funding, and \$1,329 less than the ABB (in thousands).

CORE MISSION

Salt Lake County Center for the Arts provides world-class venues and services for the community's cultural enrichment and entertainment. The Center for the Arts team is a strong advocate for a vital Salt Lake County arts community. We are recognized as knowledge-based experts in performing and visual arts. We are the recognized resource for venue operations education for the future development of the County's arts community.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Eccles Theater contributes to an active and vibrant cultural community.

- 1) Measure the number of events booked in The Eccles Theater - Delta Performance Hall and Regent Street Theater from 0 Events as of the start of the year 2017 to Baseline Events by end of the year 2017.
- 2) Measure the total tickets sold at the Eccles Theater from 0 Tickets as of the start of the year 2017 to Baseline Tickets by end of the year 2017.
- 3) Measure attendance by genre (Broadway, Popular Events, Other) at the Eccles Theater from 0 Patrons as of the start of the year 2017 to Baseline Patrons by end of the year 2017.

The Capitol Theatre expands its user base in the cultural community, while remaining the home of Ballet West and Utah Opera.

- 4) Increase the number of new booked events at the Capitol Theatre from 7 Replacement events as of the end of the year 2017 to 15 Replacement events by end of the year 2018.
- 5) Increase the number of new presenters at the Capitol Theatre from 0 New presenters as of the start of the year 2017 to 5 New presenters by end of the year 2018.

The Center for the Arts delivers an exceptional customer experience.

- 6) Measure the percentage of Event Presenters completing a Event Presenters Satisfaction survey from 0% Presenters surveyed as of the start of the year 2017 to 50% Presenters surveyed by end of the year 2017.
- 7) Measure the percentage of CFA patrons completing a Patron Satisfaction survey from 0% Patrons surveyed as of the start of January 2017 to 50% Patrons surveyed by end of December 2017.
- 8) Measure the effectiveness of online parking and transit information from 0 Visitors as of the start of January 2017 to Baseline Visitors by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|------|-------|
| 40.12 | 41.5 | -1.4 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 9,945,302 | 7,364,792 | 3,583,669 | |
| ■ Savings/(Incr) if Flat to ABB | 3,244,937 | 4,049,747 | 383,902 | -10.7% |
| ■ Addt'l Savings/(Incr) if -3% | <u>201,011</u> | <u>95,993</u> | <u>95,993</u> | -2.7% |
| ■ Base @ -3% | 6,499,354 | 3,103,774 | 3,103,774 | |

COUNTY FUNDING & FTE PRIORITIES

CENTER FOR THE ARTS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|----------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 ADMIN | 1,111 | (145) | 145 <i>b</i> | 145 <i>b</i> | 4.00 | - | - | - |
| 2 FISCAL | 395 | 143 | (143) <i>b</i> | (143) <i>b</i> | 4.37 | 1.37 | - | - |
| 3 INFORMATION TECHNOLOGY | 506 | 322 | (322) <i>b</i> | (322) <i>b,c</i> | 2.00 | - | - | - |
| 4 ABRAVANEL HALL | 153 | (71) | 71 <i>b</i> | 71 <i>b,c</i> | 4.00 | - | - | - |
| 5 CAPITOL THEATRE | 449 | 568 | (568) <i>b, e, g</i> | (568) <i>b,c,e,g</i> | 5.00 | (2.00) | - | - |
| 6 ROSE WAGNER | 497 | (41) | 41 <i>b</i> | 41 <i>b</i> | 6.00 | - | - | - |
| 7 QUINNEY CENTER FOR DANCE | - | - | - | - | - | - | - | - |
| 8 ECCLES THEATER BLDG PRE-OPENI | (347) | (347) | 347 <i>b</i> | 347 <i>b</i> | - | - | - | - |
| 9 ECCLES THEATER SITE PRE-OPENIN | (114) | (114) | 114 <i>b</i> | 114 <i>b</i> | - | - | - | - |
| 10 ART COLLECTION | 118 | 20 | (20) <i>b</i> | (20) <i>b</i> | 1.00 | - | - | - |
| 11 GUEST SERVICES | 165 | (31) | 31 <i>b</i> | 31 <i>b</i> | 2.00 | - | - | - |
| 12 ARTTIX | 161 | (17) | 17 <i>f</i> | (4) <i>f, h</i> | 6.75 | (0.75) | - | - |
| 13 SALES AND EVENTS | 280 | 6 | (6) <i>b</i> | (81) <i>i</i> | 4.00 | - | - | - |
| 14 MARKETING | 69 | 69 | (69) <i>b</i> | (69) <i>b</i> | - | - | - | - |
| 15 PUBLIC RELATIONS | 98 | 9 | (9) <i>b</i> | (9) <i>b</i> | 1.00 | - | - | - |
| 16 UT MUSEUM OF CONTEMPORARY | 43 | 12 | (12) <i>b</i> | (12) <i>b</i> | - | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$3,584 | \$384 | (\$384) | (\$480) | 40.12 | (1.39) | - | - |
| CFA CAPITAL PROJECTS PRGM | 3,781 | 3,666 | n/a | n/a | - | - | n/a | n/a |
| TOTAL CENTER FOR THE ARTS | \$7,365 | \$4,050 | (\$384) | (\$480) | 40.12 | (1.39) | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
|-----|----------|-------------|------|-----------|---------------|

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------|---|------|-----------|---------------|
| a | Mayor's Admin/ CFA Fiscal | <p>Part-time Accountant: .365 FTE .</p> <p>A shared Part-Time Accountant is needed for the Community Services Department and Center for the Arts. The Community Services Fiscal Administrator has taken on increasing responsibility and workload over the years. In addition to Department oversight, the Fiscal Administrator is the Fiscal Manager for the Zoo, Arts and Parks program. This program distributed \$14.7 million in grants to 177 groups in 2015. In 2016, 184 groups were awarded grants with an estimated distribution of \$15.3 million. The number of groups and value of grants has been trending upward in recent years and is expected to slightly increase in 2017. Further, Salt Palace, South Towne, Equestrian Park and Visit Salt Lake are operated by outside contractors. These divisions submit monthly financial statements for review and reconciliation. Equipment purchases, capital and major maintenance projects over \$15,000 are required to be requested and processed through Salt Lake County. The quantity and value of these projects has risen sharply since 2014 and is anticipated to more than double in 2017. Earlier this year the Community Services Fiscal Administrator stepped in to help at Center for the Arts while the Fiscal Manager was on leave. Several processes were changed to improve accountability, accuracy, customer service and tracking. While these changes were necessary improvements, it became clear that the existing fiscal personnel would not be able to absorb the workload. Center for the Arts fiscal team has experienced an increased workload in the number and complexity of contracts with new reporting requirements, projections needing continual updates, tracking of specific costs, and increased amount and number of capital projects. A temporary Part-Time Accountant was brought in to bridge the gap. Work performed by the Accountant has brought about a sense of reliability, stability and trust. The solution to both workload issues is to share a Part-Time Accountant. This position is requested as a grade 32. We propose utilizing existing temporary labor and Social Security tax funding to cover the majority of new costs. The office equipment is requested as a one-time purchase. This position is critical to both the Community Services Department and Center for the Arts for accountability and timeliness of financial information.</p> <p>Temporary Personnel funding (\$16K) Permanent Personnel funding \$16K; Net budget effect \$0.</p> | Req | \$0 | \$34 |
| b | CFA Funding Adjustment | <p>Center for the Arts (CFA) County Funding Adjustments</p> <p>The shift in 2017 revenue generating events from Capitol Theater to the new Eccles Theater has created a \$1.1 million deficit for CFA. Knowing that this deficit was projected at the onset of the UPAC project, we have asked the TRCC Advisory Board to allocate ongoing fund to help offset the impact.</p> <p>CFA has done their best to mitigate this loss by cutting operational costs where possible and working to find new types of revenue. Examples of operational cost-cutting measures at the Capitol Theater are a 40% reduction in utilities, a 40% reduction in janitorial costs, and a 30% reduction in building maintenance. Operational costs were also taken at Abravanel Hall similar to those at Capitol Theater. Also included in this request is an additional FTE for an accountant that is needed to assist in the increased demands on the fiscal staff from the growth of the organization and the additional financial reporting requirements.</p> <p>Temporary employees have also been reduced, especially in ArtTix. Box Office hours will be shortened, however, patrons may still access a Box Office at the Eccles Theater, just around the corner.</p> <p>Specific reductions in force are taken in Requests 350000-R02 and 350000-R03</p> <p>Added to this request was a \$60k contribution to Eccles Theater for the County's (25%) share of insurance, with Salt Lake City paying the other 75%.</p> | Req | \$555 | \$615 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------|---|-------|-----------|---------------|
| c | Ops/Capital Equipment | As a result of CFA's number of aging facilities and unanticipated maintenance expenses, CFA has redirected funds from equipment replacement in past years. CFA is now experiencing equipment failures. This request will transfer operational funding back to equipment replacement so new equipment can be purchased. This is a one-time request and is not a permanent transfer of funds. Operations Budget (\$43K) Capital Projects \$43K; Net budget effect \$0. | Req | \$0 | \$0 |
| d | Admin | Departmental Budget Request made after stage 2 of the budget closed, so therefore added in stage 3 (Mayor's stage). Cultural Venue Planning & Project Manager. 1.0 Time Limited FTE: In conjunction with the implementation of the Salt Lake County 2008 cultural facility master plan and the cultural venue 5 year maintenance and improvement plans, the Community Services Department is requesting a new FTE to oversee cultural venue planning & capital projects. This position would also assist with the cultural facility support program annual application process. Additionally, the Midvalley Regional Cultural Center is being proposed as well as a large number of capital projects at Center for the Arts. It is important to have a project manager oversee planning, design and construction to completion. We envision this time limited position at the department level due to the regional scope and impact of this work. | MP | \$0 | \$146 |
| e | Capital Theater | RIF Capital Theater Operations Worker; 1.0 FTE. Due to decreased activity within Capitol Theatre, Center for the Arts (CFA) will eliminate an FTE for an operations worker. The employee currently filling this position will be transferred to a vacant, operations worker position at Eccles Theater. That way our valued employee will not be laid off and still allow CFA to align expenses with decreased activity in 2017. | Req | (\$40) | (\$40) |
| f | ArtTix | RIF ArtTix Part-Time Supervisor; 0.75 FTE. Due to decreased activity within Capitol Theatre, Center for the Arts (CFA) will eliminate an FTE for a part-time ArtTix Supervisor. Additional capacity needed due to "on-sale" of new shows will be met with the opening of Eccles Theater around the corner. This will allow CFA to align expenses with decreased activity in 2017. This will result in an employee being laid-off. | Req | (\$28) | (\$28) |
| g | Capital Theater | RIF Capital Theater Stage Manager, 1.0 FTE. Due to decreased activity within Capitol Theatre, Center for the Arts (CFA) will eliminate an FTE for a Stage Manager. This will leave one Stage Manager to cover all shows at Capitol Theatre. If additional capacity is needed, an "on-call" Stage Manager will be used. This will allow CFA to align expenses with decreased activity in 2017. The employee currently filling this position recently gave notice that he is leaving the organization. | Req | (\$59) | (\$59) |
| h | ArtTix | 3% Stress: Reduce ArtTix Temps. Reduce the number of hours ArtTix ticket sellers work in 2017, by approximately 2,145 hours. A reduced number of ticket sellers can impact the ability of patrons to pick-up will-call tickets, provide quick mitigation of duplicate seat issues, and the show's ability to get the curtain up on time. In addition to customer service, ticket sellers can also impact revenue. Oftentimes, a single ticket holder will enjoy a show so much that they wish to purchase subscription tickets at the show. By reducing ticket seller hours, the Box Office may not be open to sell the subscription and thereby, lose the sale. | ABB-3 | (\$30) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------|---|-------|-----------|---------------|
| i | Sales & Events | <p>3% Stress: RIF Events Coordinator; 1.0 FTE.</p> <p>This position works directly with residents and clients to book events in Center for the Arts (CFA) venues, to assist residents and clients in planning their events and setting-up ticketing requirements, to coordinate show needs with other CFA departments, to ensure the smooth operation of the show, and to settle the event after it is over. The ultimate outcome is for the Event Coordinator to generate rent, ancillary revenue, and ticketing fees for CFA while activating the building for the public's enjoyment. This position is critical to the successful function of CFA. With the sheer number of residents and clients each Events Coordinator is responsible for, this potential loss could severely compromise CFA's ability to provide effective customer service and manage these events.</p> | ABB-3 | (\$75) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

CENTER FOR THE ARTS

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|--------------|--------------|---------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 ADMIN | 2 | 1,112 | 1,111 | 4.00 | 196 | 1,452 | 1,256 | 4.00 | (195) | (339) | (145) | - |
| 2 FISCAL | - | 395 | 395 | 4.37 | - | 252 | 252 | 3.00 | - | 143 | 143 | 1.37 |
| 3 INFORMATION TECHNOLOGY | - | 506 | 506 | 2.00 | - | 184 | 184 | 2.00 | - | 322 | 322 | - |
| 4 ABRAVANEL HALL | 345 | 498 | 153 | 4.00 | 371 | 594 | 223 | 4.00 | (25) | (96) | (71) | - |
| 5 CAPITOL THEATRE | 402 | 851 | 449 | 5.00 | 1,305 | 1,187 | (119) | 7.00 | (904) | (335) | 568 | (2.00) |
| 6 ROSE WAGNER | 284 | 781 | 497 | 6.00 | 279 | 817 | 538 | 6.00 | 5 | (36) | (41) | - |
| 7 QUINNEY CENTER FOR DANCE | 159 | 159 | - | - | 157 | 157 | - | - | 2 | 2 | - | - |
| 8 ECCLES THEATER BLDG PRE-OPENING | 422 | 75 | (347) | - | - | - | - | - | 422 | 75 | (347) | - |
| 9 ECCLES THEATER SITE PRE-OPENING | 139 | 25 | (114) | - | - | - | - | - | 139 | 25 | (114) | - |
| 10 ART COLLECTION | - | 118 | 118 | 1.00 | - | 98 | 98 | 1.00 | - | 20 | 20 | - |
| 11 GUEST SERVICES | 136 | 302 | 165 | 2.00 | 158 | 354 | 196 | 2.00 | (22) | (53) | (31) | - |
| 12 ARTTIX | 676 | 837 | 161 | 6.75 | 861 | 1,039 | 178 | 7.50 | (185) | (202) | (17) | (0.75) |
| 13 SALES AND EVENTS | - | 280 | 280 | 4.00 | - | 274 | 274 | 4.00 | - | 6 | 6 | - |
| 14 MARKETING | - | 69 | 69 | - | - | - | - | - | - | 69 | 69 | - |
| 15 PUBLIC RELATIONS | - | 98 | 98 | 1.00 | - | 89 | 89 | 1.00 | - | 9 | 9 | - |
| 16 UT MUSEUM OF CONTEMPORARY ART | 16 | 58 | 43 | - | 58 | 88 | 30 | - | (42) | (30) | 12 | - |
| SUBTOTAL² | 2,581 | 6,164 | 3,584 | 40.12 | 3,385 | 6,585 | 3,200 | 41.50 | (805) | (421) | 384 | (1.39) |
| CFA CAPITAL PROJECTS PRGM | - | 3,781 | 3,781 | - | - | 115 | 115 | - | - | 3,666 | 3,666 | - |
| TOTAL CENTER FOR THE ARTS | 2,581 | 9,945 | 7,365 | 40.12 | 3,385 | 6,700 | 3,315 | 41.50 | (805) | 3,245 | 4,050 | (1.39) |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$3,104, which is \$480 less than the requested county funding, and \$96 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 185 - FINE ARTS FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 35000000 - CENTER FOR THE ARTS (CFA) | ▲ |
| 35009900 - CENTER FOR THE ARTS CAPITAL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,948 | 3,200 | 748 | 3,762 | 186 | 2,743 | 1,205 |
| REVENUE | 7,095 | 3,441 | 3,654 | 9,943 | (2,847) | 9,033 | (1,938) |
| OPERATING REVENUE | 2,581 | 3,385 | (805) | 4,849 | (2,269) | 3,141 | (561) |
| RCT4200 - CHARGES FOR SERVICES | 2,581 | 3,385 | (805) | 4,849 | (2,269) | 3,141 | (561) |
| 409085 - PRESERVATION SURCHARGE FEE | 175 | 175 | - | - | 175 | 254 | (79) |
| 421370 - MISCELLANEOUS REVENUE | 561 | - | 561 | - | 561 | - | 561 |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | 2,014 | (2,014) | - | - |
| 427020 - RENT - FINE ARTS | 1,833 | 3,192 | (1,359) | 2,677 | (844) | 2,887 | (1,054) |
| 427045 - CONCESSIONS REV | 12 | 18 | (7) | 158 | (147) | - | 12 |
| NON-OPERATING REVENUE | 84 | 56 | 28 | - | 84 | 82 | 1 |
| RCT4290 - INVESTMENT EARNINGS | 84 | 56 | 28 | - | 84 | 82 | 1 |
| OTHER FINANCING SOURCES | 4,431 | - | 4,431 | 5,093 | (662) | 5,809 | (1,378) |
| RCT7200 - OFS TRANSFERS | 4,431 | - | 4,431 | 5,093 | (662) | 5,809 | (1,378) |
| EXPENSE | 6,529 | 6,585 | (56) | 8,611 | (2,082) | 5,884 | 644 |
| OPERATING EXPENSE | 6,529 | 6,585 | (56) | 8,611 | (2,082) | 5,884 | 644 |
| 000100-Salaries and Benefits | 3,743 | 3,536 | 206 | 4,113 | (370) | 3,249 | 493 |
| 601020 - LUMP SUM VACATION PAY | 11 | 11 | - | 11 | - | - | 11 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | - | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 2,214 | 2,003 | 212 | 2,432 | (218) | 1,945 | 269 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 420 | 204 | 216 | 241 | 179 | 319 | 101 |
| 601060 - FLAT RATE | - | 294 | (294) | 184 | (184) | 2 | (2) |
| 601065 - OVERTIME | - | 4 | (4) | 2 | (2) | 2 | (2) |
| 603005 - SOCIAL SECURITY TAXES | 202 | 181 | 21 | 237 | (36) | 166 | 36 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 365 | 334 | 31 | 419 | (54) | 342 | 23 |
| 603040 - LTD CONTRIBUTIONS | 11 | 10 | 1 | 12 | (1) | 9 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 26 | 44 | (18) | 43 | (17) | 55 | (29) |
| 603050 - HEALTH INSURANCE PREMIUMS | 418 | 376 | 41 | 454 | (37) | 343 | 75 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 59 | 59 | - | 59 | - | 49 | 10 |
| 603056 - OPEB - CURRENT YR | 4 | 4 | - | 4 | - | 7 | (3) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 605015 - EMPLOYEE PARKING | 10 | 10 | - | 10 | - | 10 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 1 | 1 | - | 1 | - | - | 1 |
| 000200-Operations | 2,203 | 2,466 | (263) | 3,900 | (1,697) | 2,017 | 186 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 157 | 251 | (94) | 211 | (54) | 169 | (12) |
| 607010 - MAINTENANCE - GROUNDS | 40 | 53 | (13) | 38 | 2 | 25 | 15 |
| 607015 - MAINTENANCE - BUILDINGS | 295 | 292 | 3 | 277 | 18 | 229 | 66 |
| 607030 - MAINTENANCE - OTHER | 39 | 40 | (1) | 30 | 9 | 11 | 28 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 109 | 150 | (41) | 107 | 2 | 81 | 28 |
| 609010 - CLOTHING PROVISIONS | 2 | 4 | (2) | 4 | (2) | 3 | (1) |
| 609020 - BEDDING AND LINEN | 1 | - | 1 | - | 1 | - | 1 |
| 609030 - MEDICAL SUPPLIES | 1 | 2 | (1) | 2 | (1) | 1 | 0 |
| 609035 - SAFETY SUPPLIES | 1 | - | 1 | - | 1 | - | 1 |
| 609060 - IDENTIFICATION SUPPLIES | 1 | 1 | (0) | 1 | (0) | 0 | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 10 | 9 | 1 | 15 | (5) | 21 | (10) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 18 | (10) | 24 | (16) | 6 | 3 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 1 | - | 1 | - | 1 | - | 1 |
| 613005 - PRINTING CHARGES | 18 | 20 | (2) | 13 | 5 | 9 | 9 |
| 613020 - DEVELOPMENT ADVERTISING | 154 | 163 | (9) | 440 | (285) | 65 | 89 |
| 613025 - CONTRACTED PRINTINGS | 10 | 1 | 9 | - | 10 | - | 10 |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | 1 | 1 | (0) | 1 | (0) | - | 1 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615005 - OFFICE SUPPLIES | 18 | 13 | 4 | 10 | 7 | 6 | 11 |
| 615015 - COMPUTER SUPPLIES | - | 3 | (3) | 3 | (3) | 1 | (1) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 0 | - | 0 | - | 0 | - | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 43 | 32 | 10 | 52 | (10) | 22 | 20 |
| 615025 - COMPUTER COMPONENTS < 3000 | 13 | 8 | 5 | 0 | 13 | 25 | (12) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 21 | (19) | 21 | (19) | - | 2 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | 43 | (43) | - | - | 2 | (2) |
| 615040 - POSTAGE | 13 | 14 | (1) | 14 | (1) | 12 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 9 | 8 | 1 | 8 | 1 | 6 | 4 |
| 615055 - VOLUNTEER AWARDS | 2 | 2 | (0) | 2 | (0) | - | 2 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 6 | 3 | 3 | 3 | 3 | 6 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 11 | 15 | (4) | 14 | (3) | 9 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | 271 | 237 | 34 | 294 | (23) | 136 | 135 |
| 617020 - MAINT - ART AND ANTIQUES | 5 | 5 | - | 5 | - | 1 | 4 |
| 617025 - PARTS PURCHASES | - | - | - | - | - | 0 | (0) |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | 1 | - | 1 | - | 1 | 0 | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 0 | 1 | (1) | 1 | (1) | 1 | (0) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 2 | 2 | 0 | 2 | 0 | 1 | 1 |
| 619015 - MILEAGE ALLOWANCE | 4 | 0 | 4 | 0 | 4 | 0 | 4 |
| 619025 - TRAVEL AND TRANSPORTATION | 43 | 34 | 8 | 24 | 19 | 27 | 16 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 0 | 0 | (0) | 0 | (0) | 0 | 0 |
| 621005 - HEAT AND FUEL | 151 | 194 | (42) | 144 | 8 | 155 | (4) |
| 621010 - LIGHT AND POWER | 311 | 436 | (125) | 386 | (75) | 370 | (59) |
| 621015 - WATER AND SEWER | 45 | 61 | (16) | 45 | (0) | 42 | 3 |
| 621020 - TELEPHONE | 117 | 131 | (14) | 73 | 44 | 138 | (22) |
| 621025 - MOBILE TELEPHONE | 14 | 16 | (2) | 16 | (2) | 13 | 1 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 34 | 34 | 0 | 34 | 0 | - | 34 |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | - | - | (4) | 4 |
| 633005 - RENT - LAND | 15 | - | 15 | - | 15 | 12 | 3 |
| 633010 - RENT - BUILDINGS | 85 | 95 | (10) | 95 | (10) | 81 | 4 |
| 633015 - RENT - EQUIPMENT | 1 | 2 | (1) | 5 | (4) | - | 1 |
| 639010 - CONSULTANTS FEES | 8 | 5 | 3 | 251 | (243) | 254 | (246) |
| 639025 - OTHER PROFESSIONAL FEES | 25 | 10 | 15 | 26 | (1) | 46 | (20) |
| 639045 - CONTRACTED LABOR/PROJECTS | 17 | 18 | (1) | 18 | (1) | 10 | 7 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | 1 | (1) | - | - | - | - |
| 645005 - CONTRACT HAULING | 4 | 4 | 0 | 4 | 0 | 3 | 1 |
| 645010 - DUMPING FEES | 1 | - | 1 | - | 1 | - | 1 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 17 | 12 | 5 | 12 | 5 | 10 | 6 |
| 667005 - CONTRIBUTIONS | 60 | - | 60 | - | 60 | 4 | 56 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 6 | - | 6 | - | 6 | 9 | (2) |
| 664005 - OTHER PASS THRU EXPENSE | - | - | - | 1,175 | (1,175) | - | - |
| 000300-Capital Purchases | 15 | 15 | - | 30 | (15) | 15 | - |
| 000400-Indirect Cost | 568 | 568 | - | 568 | - | 603 | (35) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 185 - FINE ARTS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 35000000 - CENTER FOR THE ARTS (CFA) | ▲ |
| 35009900 - CENTER FOR THE ARTS CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,481 | 115 | 1,365 | 2,223 | (743) | 3,343 | (1,863) |
| EXPENSE | 1,481 | 115 | 1,365 | 2,223 | (743) | 3,343 | (1,863) |
| OPERATING EXPENSE | 1,481 | 115 | 1,365 | 2,223 | (743) | 3,343 | (1,863) |
| 000200-Operations | 1,230 | - | 1,230 | 1,541 | (312) | 1,103 | 127 |
| 607015 - MAINTENANCE - BUILDINGS | 887 | - | 887 | 1,409 | (522) | 427 | 461 |
| 607030 - MAINTENANCE - OTHER | - | - | - | - | - | 28 | (28) |
| 615020 - COMPUTER SOFTWARE < 3000 | 67 | - | 67 | - | 67 | - | 67 |
| 615025 - COMPUTER COMPONENTS < 3000 | 43 | - | 43 | - | 43 | 7 | 37 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 9 | (9) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 128 | - | 128 | 132 | (4) | 116 | 12 |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | 51 | - | 51 | - | 51 | 516 | (465) |
| 639025 - OTHER PROFESSIONAL FEES | 54 | - | 54 | - | 54 | - | 54 |
| 000300-Capital Purchases | 135 | - | 135 | 567 | (431) | 2,221 | (2,086) |
| 000400-Indirect Cost | 115 | 115 | - | 115 | - | 19 | 96 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Clark Planetarium's mission is to create and present enlightening experiences that inspire wonder in learning about space and science, and to promote greater public awareness of the science in our daily lives.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Clark Planetarium generates positive messaging about space and science education.

1) Increase Earned media, e.g. broadcast, print and online news stories positively featuring the planetarium and its programs from 400,000 \$/Year as of the start of January 2017 to 420,000 \$/Year by end of December 2017.

Clark Planetarium expands its services through partnerships and collaborations.

2) Measure the number of partnering organizations and number of residents served from 15 Organizations as of the start of January 2017 to 25 Organizations by end of August 2017.

3) Increase the number of staff from partnering organizations that are trained to educate the public about space and science from 30 Staff as of the start of October 2016 to 50 Staff by end of December 2017.

Clark Planetarium will increase visitor engagement with its Exhibits Program.

4) Increase the average amount of time a visitor spends interacting with an exhibit, known as "hold time" from 3 minutes as of the start of the year 2016 to 4 minutes by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 28.5 | 29.5 | -1 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 6,912,270 | 3,917,063 | 2,045,439 | |
| ■ Savings/(Incr) if Flat to ABB | 256,769 | 410,512 | (1,375) | 0.1% |
| ■ Addt'l Savings/(Incr) if -3% | <u>199,665</u> | <u>104,356</u> | <u>61,404</u> | -3.0% |
| ■ Base @ -3% | 6,455,836 | 3,374,183 | 1,985,410 | |

COUNTY FUNDING & FTE PRIORITIES

CLARK PLANETARIUM

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 EDUCATION | 67 | (91) | - | - | 7.45 | - | - | - |
| 2 EXHIBITS | 6 | (5) | - | - | - | - | - | - |
| 3 VISTOR SERVICES | 258 | - | - | - | 1.70 | - | - | - |
| 4 CLARK ADMINISTRATION | 2,549 | (4) | - | - | 7.00 | - | - | - |
| 5 MARKETING | 590 | (10) | - | (61) <i>d</i> | 3.00 | - | - | - |
| 6 IMAX THEATRE | (59) | 65 | - | - | - | - | - | - |
| 7 DOME THEATRE | 19 | - | - | - | - | - | - | - |
| 8 PRODUCTION | (75) | 55 | - | - | 5.00 | (1.00) | - | - |
| 9 EVENTS AND MEMBERSHIP | (195) | - | - | - | - | - | - | - |
| 10 FACILITIES SERVICES | 633 | - | - | - | 3.00 | - | - | - |
| 11 STORE/GIFT SHOP | (212) | (5) | - | - | 1.05 | - | - | - |
| 12 DEVELOPMENT | (118) | (40) | - | - | - | - | - | - |
| 13 CONCESSIONS | 14 | 35 | - | - | 0.30 | - | - | - |
| CF Adjustments for Stress Test | (1,433) | (1) | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$2,045 | (\$1) | \$0 | (\$61) | 28.50 | (1.00) | - | - |
| CLARK PLANETARIUM CAPITAL PRC | 439 | 411 <i>e-h</i> | n/a | n/a | - | - | n/a | n/a |
| TOTAL CLARK PLANETARIUM | \$2,484 | \$409 | \$0 | (\$61) | 28.50 | (1.00) | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

1

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------|---|-------|-----------|---------------|
| a | Clark Planetarium | (RIF/Grade 29) We are offsetting personnel savings of \$84,840 with revenue reductions of \$84,840. This is a budget neutral request. | Req | \$0 | \$0 |
| b | Clark Planetarium | Alignment of expenses with projected revenue. We are aligning our expenses to match the revenue projections for FY17. This is a budget neutral request. | Req | \$0 | \$0 |
| c | Clark Planetarium | Increase in annual bond payment. We are offsetting this increase of \$1,375 in operations with a reduction in other operations. This is a budget neutral request. | Req | \$0 | \$0 |
| d | Marketing | This scenario will result in a reduction of a 1.0 FTE allocation. The reduction of this position will have a direct impact on our revenues received from grant and development funding. | ABB-3 | (\$61) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------|--|-----------------|-----------|---------------|
| e | Planetarium Capital Projects | Render Farm Replacement/Upgrade | Cap Proj Req | \$147 | \$119 |
| f | Planetarium Capital Projects | Dome Theatre Seating | Cap Proj Req | \$91 | \$91 |
| g | Planetarium Capital Projects | Digistar Graphics Processor & Software | Cap Proj Req | \$101 | \$101 |
| h | Planetarium Capital Projects | CP Exhibits Re-engineering (Phase 3) | Cap Proj Req | \$100 | \$100 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

CLARK PLANETARIUM

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|--------------|------------|---------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 EDUCATION | 771 | 838 | 67 | 7.45 | 680 | 838 | 158 | 7.45 | 91 | - | (91) | - |
| 2 EXHIBITS | 7 | 13 | 6 | - | 2 | 13 | 11 | - | 5 | - | (5) | - |
| 3 VISTOR SERVICES | - | 258 | 258 | 1.70 | - | 258 | 258 | 1.70 | - | - | - | - |
| 4 CLARK ADMINISTRATION | 5 | 2,554 | 2,549 | 7.00 | - | 2,553 | 2,553 | 7.00 | 5 | 1 | (4) | - |
| 5 MARKETING | - | 590 | 590 | 3.00 | - | 601 | 601 | 3.00 | - | (10) | (10) | - |
| 6 IMAX THEATRE | 460 | 401 | (59) | - | 525 | 401 | (124) | - | (65) | - | 65 | - |
| 7 DOME THEATRE | - | 19 | 19 | - | - | 19 | 19 | - | - | - | - | - |
| 8 PRODUCTION | 595 | 520 | (75) | 5.00 | 795 | 665 | (131) | 6.00 | (200) | (145) | 55 | (1.00) |
| 9 EVENTS AND MEMBERSHIP | 200 | 5 | (195) | - | 200 | 5 | (195) | - | - | - | - | - |
| 10 FACILITIES SERVICES | - | 633 | 633 | 3.00 | - | 633 | 633 | 3.00 | - | - | - | - |
| 11 STORE/GIFT SHOP | 620 | 408 | (212) | 1.05 | 615 | 408 | (207) | 1.05 | 5 | - | (5) | - |
| 12 DEVELOPMENT | 165 | 47 | (118) | - | 125 | 47 | (78) | - | 40 | - | (40) | - |
| 13 CONCESSIONS | 125 | 139 | 14 | 0.30 | 160 | 139 | (21) | 0.30 | (35) | - | 35 | - |
| SUBTOTAL² | 2,948 | 6,426 | 3,479 | 28.50 | 3,102 | 6,580 | 3,479 | 29.50 | (154) | (154) | - | (1.00) |
| CLARK PLANETARIUM CAPITAL PROJECTS PRGM | 47 | 486 | 439 | - | 47 | 75 | 28 | - | - | 411 | 411 | - |
| TOTAL CLARK PLANETARIUM | 2,995 | 6,912 | 3,917 | 28.50 | 3,149 | 6,656 | 3,507 | 29.50 | (154) | 257 | 411 | (1.00) |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|----------------|----------------|--|----------------|----------------|-----------------|--------------|------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Debt Service | | (1,433) | (1,433) | | (1,432) | (1,432) | | (1) | (1) |
| | | - | - | | - | - | | - | - |
| | | - | - | | - | - | | - | - |
| Total Adjustments | - | (1,433) | (1,433) | - | (1,432) | (1,432) | - | (1) | (1) |
| Rev & Exp Before Adjustments | 2,948 | 6,426 | 3,479 | 3,102 | 6,580 | 3,479 | (154) | (154) | - |
| AMOUNTS FOR STRESS TESTS³ | 2,948 | 4,993 | 2,045 | 3,102 | 5,149 | 2,047 | (154) | (155) | (1) |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

In thousands \$ except FTE

| 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------|-------------|---------|-----|--|-------------|---------|-----|-----------------|-------------|---------|-----|
| Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$1,985 , which is \$60 less than the requested county funding, and \$61 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 390 - PLANETARIUM FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 35100000 - CLARK PLANETARIUM | ▲ |
| 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,557 | 3,479 | 79 | 3,838 | (281) | 3,596 | (39) |
| REVENUE | 6,882 | 6,611 | 270 | 6,874 | 8 | 7,975 | (1,093) |
| OPERATING REVENUE | 2,948 | 3,102 | (154) | 2,708 | 240 | 2,836 | 112 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 931 | 790 | 141 | 900 | 31 | 835 | 96 |
| 411000 - STATE GOVERNMENT GRANTS | 840 | 765 | 75 | 840 | (0) | 770 | 70 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 16 | - | 16 | 10 | 6 | 10 | 6 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | - | - | 43 | (43) |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | 75 | 25 | 50 | 50 | 25 | 12 | 63 |
| RCT4200 - CHARGES FOR SERVICES | 2,017 | 2,312 | (295) | 1,808 | 210 | 2,001 | 16 |
| 421055 - SHOW ADMISSIONS | 220 | 275 | (55) | 196 | 24 | 239 | (19) |
| 421060 - LIGHT SHOWS | 125 | 170 | (45) | 115 | 10 | 126 | (1) |
| 421065 - CLARK MEMBERSHIPS | 150 | 160 | (10) | 145 | 5 | 138 | 12 |
| 421070 - IMAX ADMISSIONS | 360 | 425 | (65) | 351 | 9 | 348 | 12 |
| 421075 - BOOKSTORE | 620 | 615 | 5 | 533 | 87 | 555 | 65 |
| 421080 - SHOW DISTRIBUTION | 200 | 350 | (150) | 200 | - | 346 | (146) |
| 421082 - TICKET SALES/ONLINE FEE | 5 | - | 5 | - | 5 | 5 | 0 |
| 421095 - DEVELOPMENT AND PROMOTION FEES | 7 | 2 | 5 | 8 | (1) | 7 | 0 |
| 421110 - MISC PLANETARIUM PROGRAMS | 15 | 15 | - | 15 | - | 12 | 3 |
| 421365 - OTHER SUNDRY RECEIPT | 50 | - | 50 | - | 50 | - | 50 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOME | 50 | 40 | 10 | 40 | 10 | 52 | (2) |
| 427040 - COMMISSIONS | 90 | 100 | (10) | 85 | 5 | 69 | 21 |
| 427045 - CONCESSIONS REV | 125 | 160 | (35) | 120 | 5 | 104 | 21 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| NON-OPERATING REVENUE | 3,595 | 3,510 | 86 | 3,510 | 86 | 3,278 | 318 |
| RCT4010 - PROPERTY TAXES | 3,393 | 3,328 | 65 | 3,328 | 65 | 3,079 | 315 |
| RCT4013 - FEE IN LIEU OF TAXES | 202 | 181 | 20 | 181 | 20 | 189 | 13 |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 10 | (10) |
| OTHER FINANCING SOURCES | 339 | - | 339 | 657 | (318) | 1,862 | (1,523) |
| RCT7200 - OFS TRANSFERS | 339 | - | 339 | 657 | (318) | 1,862 | (1,523) |
| EXPENSE | 6,505 | 6,580 | (75) | 6,546 | (41) | 6,432 | 73 |
| OPERATING EXPENSE | 6,505 | 6,580 | (75) | 6,546 | (41) | 6,432 | 73 |
| 000100-Salaries and Benefits | 2,941 | 2,947 | (6) | 2,965 | (24) | 2,804 | 138 |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 10 | (10) | 16 | (16) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 3 | (3) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | 1,583 | 1,575 | 9 | 1,568 | 16 | 1,492 | 91 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 545 | 545 | - | 562 | (17) | 510 | 36 |
| 603005 - SOCIAL SECURITY TAXES | 160 | 161 | (1) | 163 | (3) | 148 | 12 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 266 | 268 | (2) | 268 | (2) | 255 | 11 |
| 603040 - LTD CONTRIBUTIONS | 8 | 8 | (0) | 8 | 0 | 7 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 16 | 34 | (19) | 34 | (19) | 50 | (35) |
| 603050 - HEALTH INSURANCE PREMIUMS | 330 | 323 | 7 | 316 | 13 | 285 | 44 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 23 | 23 | - | 23 | - | 29 | (6) |
| 603056 - OPEB - CURRENT YR | 11 | 11 | - | 11 | - | 10 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 1,543 | 1,553 | (10) | 1,561 | (18) | 1,471 | 71 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 22 | 22 | - | 24 | (2) | 21 | 1 |
| 607015 - MAINTENANCE - BUILDINGS | 88 | 88 | - | 95 | (7) | 128 | (40) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 60 | 60 | - | 60 | - | 25 | 35 |
| 609010 - CLOTHING PROVISIONS | 4 | 4 | - | 4 | 1 | 2 | 2 |
| 609050 - COMMISSARY PROVISIONS | 58 | 58 | - | 60 | (2) | 48 | 10 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 11 | 11 | - | 10 | 0 | 11 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 3 | 3 | - | 3 | (0) | 1 | 1 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 5 | 5 | - | 19 | (14) | 11 | (6) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 339 | 339 | - | 273 | 66 | 218 | 120 |
| 613005 - PRINTING CHARGES | 26 | 26 | - | 21 | 6 | 21 | 5 |
| 613020 - DEVELOPMENT ADVERTISING | 313 | 313 | - | 324 | (12) | 285 | 28 |
| 613030 - PRINTING DEVELOPMENT | 30 | 30 | - | 35 | (5) | 33 | (2) |
| 615005 - OFFICE SUPPLIES | 25 | 25 | - | 32 | (7) | 43 | (18) |
| 615015 - COMPUTER SUPPLIES | 23 | 23 | - | 26 | (3) | 34 | (11) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 5 | 5 | - | - | 5 | - | 5 |
| 615020 - COMPUTER SOFTWARE < 3000 | 17 | 17 | - | 14 | 3 | 53 | (35) |
| 615025 - COMPUTER COMPONENTS < 3000 | 16 | 16 | - | 31 | (15) | 36 | (20) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 10 | 10 | - | 22 | (12) | 23 | (13) |
| 615040 - POSTAGE | 9 | 9 | - | 11 | (3) | 8 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 10 | 10 | - | 14 | (4) | 12 | (1) |
| 615065 - CREDIT CARD CHARGES | 32 | 32 | - | - | 32 | 32 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 20 | 20 | - | 41 | (22) | 38 | (18) |
| 617010 - MAINT - MACHINERY AND EQUIP | 68 | 68 | - | 66 | 3 | 70 | (2) |
| 617015 - MAINTENANCE - SOFTWARE | 25 | 25 | - | - | 25 | 7 | 18 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | (0) | 2 | 0 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 3 | 3 | - | 4 | (1) | 2 | 1 |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | - | 0 | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 24 | 24 | - | 23 | 1 | 21 | 3 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 2 | 2 | - | 2 | - | 2 | 0 |
| 621005 - HEAT AND FUEL | 91 | 91 | - | 91 | - | 91 | - |
| 621010 - LIGHT AND POWER | 80 | 80 | - | 83 | (3) | 76 | 4 |
| 621020 - TELEPHONE | 26 | 26 | - | 24 | 2 | 25 | 1 |
| 621025 - MOBILE TELEPHONE | 2 | 2 | - | 2 | 0 | 1 | 1 |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | 10 | (10) | 1 | (1) |
| 633015 - RENT - EQUIPMENT | 0 | 0 | - | 0 | - | 10 | (10) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 41 | 41 | - | 40 | 1 | 46 | (5) |
| 639025 - OTHER PROFESSIONAL FEES | 41 | 51 | (10) | 85 | (44) | 24 | 17 |
| 645005 - CONTRACT HAULING | 8 | 8 | - | 7 | 1 | 8 | (0) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 3 | 3 | - | 3 | - | 2 | 1 |
| 000300-Capital Purchases | - | 60 | (60) | - | - | 60 | (60) |
| 000400-Indirect Cost | 338 | 338 | - | 338 | - | 364 | (25) |
| 000600-Debt Service | 1,433 | 1,432 | 1 | 1,432 | 1 | 1,432 | 2 |
| 000700-Cost of Goods Sold | 250 | 250 | - | 250 | - | 302 | (52) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 390 - PLANETARIUM FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 35100000 - CLARK PLANETARIUM | ▲ |
| 35109900 - CLARK PLANETARIUM CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 439 | 28 | 411 | 2,726 | (2,288) | 534 | (96) |
| REVENUE | 47 | 47 | - | 126 | (79) | 550 | (503) |
| OPERATING REVENUE | 47 | 47 | - | 126 | (79) | 550 | (503) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 10 | 10 | - | 125 | (115) | 250 | (240) |
| 411000 - STATE GOVERNMENT GRANTS | 10 | 10 | - | 125 | (115) | 250 | (240) |
| RCT4190 - CAPITAL GRANTS AND CONTRIBUTIONS | 38 | 38 | - | 1 | 37 | 300 | (263) |
| EXPENSE | 486 | 75 | 411 | 2,852 | (2,367) | 1,084 | (598) |
| OPERATING EXPENSE | 486 | 75 | 411 | 2,852 | (2,367) | 1,084 | (598) |
| 000200-Operations | 7 | - | 7 | 457 | (449) | 5 | 2 |
| 607015 - MAINTENANCE - BUILDINGS | - | - | - | 377 | (377) | 5 | (5) |
| 615025 - COMPUTER COMPONENTS < 3000 | 7 | - | 7 | - | 7 | - | 7 |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | 80 | (80) | - | - |
| 000300-Capital Purchases | 450 | 47 | 403 | 2,368 | (1,917) | 1,079 | (628) |
| 000400-Indirect Cost | 28 | 28 | - | 28 | - | - | 28 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Salt Lake County Parks & Recreation Division provides essential public services for every citizen in our community. The Division’s programs and assets support a high-quality of life which is crucial to continued economic success and citizen prosperity. We are committed to ensuring the assets the community invests in are well cared for and that we are innovative in creating programming that meets the needs of our users.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.

- 1) Increase the number of structured recreation program participants from 260,287 Participants as of the end of the year 2015 to 265,300 Participants by end of the year 2020.
- 2) Increase the number of Recreation Center participants from 2,753,044 Participants as of the end of the year 2015 to 2,800,000 Participants by end of the year 2020.

Salt Lake County promotes healthy living with partnerships and collaborations with community organizations.

- 3) Increase the number of community partnerships from 55 Partnerships as of the end of the year 2016 to 65 Partnerships by end of the year 2020.

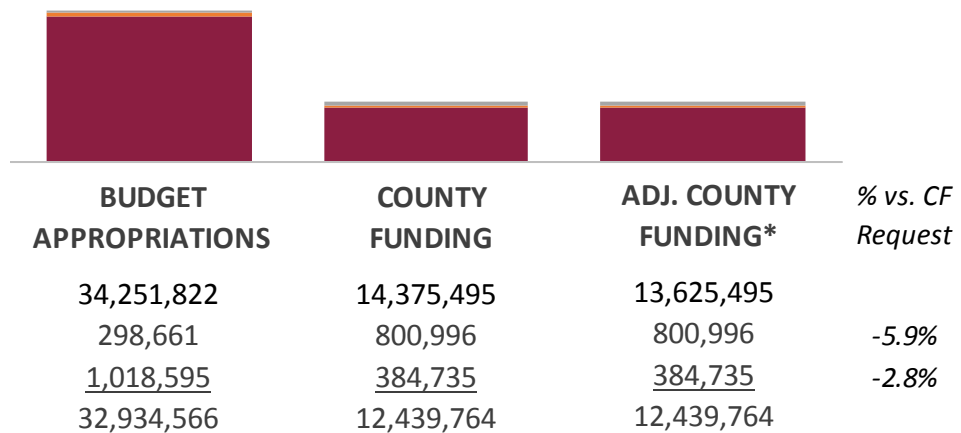
Salt Lake County efficiently maintains recreation and park assets at an optimal level of care.

- 4) Maintain current operating expenses by acre from \$5,605 Dollars per Acre as of the end of the year 2016 to \$6,303 Dollars per Acre by end of the year 2020.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 140.8 | 146.3 | -5.5 |



COUNTY FUNDING & FTE PRIORITIES

RECREATION

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 DIVISION ADMINISTRATION | 890 | 32 <i>n</i> | (32) <i>p</i> | (32) <i>p</i> | 9.00 | - | - | - |
| 2 RECREATION ADMINISTRATION | 1,016 | (1) <i>h,j</i> | 1 <i>p</i> | 1 <i>p</i> | 4.00 | - | - | - |
| 3 COPPERVIEW RECREATION CENTER | 460 | 52 <i>b,g</i> | (52) <i>p</i> | (52) <i>p</i> | 6.00 | 1.00 | - | - |
| 4 KEARNS RECREATION CENTER | 410 | - <i>l</i> | - | - | 8.00 | - | - | - |
| 5 MAGNA RECREATION CENTER | 433 | 23 <i>b,d</i> | (23) <i>p</i> | (23) <i>p</i> | 7.00 | 0.25 | - | - |
| 6 SPORTS OFFICE | 324 | 0 <i>c</i> | - | - | 6.00 | 0.25 | - | - |
| 7 ADAPTIVE RECREATION | 690 | 46 <i>g,n</i> | (46) <i>p</i> | (46) <i>p</i> | 6.00 | - | - | - |
| 8 TAYLORSVILLE RECREATION CENTER | 492 | 46 <i>a,b</i> | (46) <i>p</i> | (46) <i>p</i> | 5.00 | - | - | - |
| 9 MILLCREEK ACTIVITY CENTER | 133 | - | - | - | 3.00 | - | - | - |
| 10 MILLCREEK RECREATION CENTER | 356 | 63 <i>b</i> | (63) <i>p</i> | (63) <i>p</i> | 4.00 | - | - | - |
| 11 J.L. SORENSON RECREATION CENTER | 317 | 40 <i>a,b,i</i> | (40) <i>p</i> | (40) <i>p</i> | 9.00 | - | - | - |
| 12 HOLLADAY LIONS RECREATION CENTER | 345 | 24 <i>a,l,k</i> | (24) <i>p</i> | (24) <i>p</i> | 7.00 | - | - | - |
| 13 DIMPLE DELL RECREATION CENTER | 367 | 44 <i>b</i> | (44) <i>p</i> | (44) <i>p</i> | 7.00 | - | - | - |
| 14 COUNTY ICE CENTER | 294 | 54 <i>b</i> | (54) <i>p</i> | (54) <i>p</i> | 4.00 | - | - | - |
| 15 ACCORD ICE ARENA | 447 | 93 <i>a,b,e</i> | (93) <i>p</i> | (93) <i>p</i> | 4.00 | - | - | - |
| 16 REDWOOD RECREATION CENTER | 419 | 58 <i>a,b,e</i> | (58) <i>p</i> | (58) <i>p</i> | 4.75 | 1.00 | - | - |
| 17 FAIRMONT AQUATIC CENTER | 552 | 81 <i>b,f</i> | (71) <i>p</i> | (81) <i>p</i> | 4.00 | 1.00 | - | - |
| 18 SLC SPORTS COMPLEX | 643 | 290 <i>a,b</i> | (290) <i>p</i> | (290) <i>p</i> | 8.00 | - | - | - |
| 19 SPENCE ECCLES FIELD HOUSE | (61) | - | - | - | 1.00 | - | - | - |
| 20 UNITY CENTER | 80 | 41 <i>a,b</i> | (41) <i>p</i> | (41) <i>p</i> | 8.00 | - | - | - |
| 21 NORTHWEST COMMUNITY CENTER | 310 | 48 <i>b</i> | (48) <i>p</i> | (48) <i>p</i> | 4.00 | - | - | - |
| 22 NORTHWEST RECREATION CENTER | 629 | 38 <i>a,b</i> | (38) <i>p</i> | (38) <i>p</i> | 6.00 | - | - | - |
| 23 CENTRAL CITY RECREATION CENTER | 369 | 21 <i>b,f</i> | (31) <i>p</i> | (21) <i>p</i> | 6.00 | - | - | - |
| 24 GENE FULLMER RECREATION CENTER | 602 | 29 <i>a,b</i> | (29) <i>p</i> | (29) <i>p</i> | 7.00 | - | - | - |
| 25 MARV JENSON RECREATION CENTER | 522 | - | - | (385) <i>q</i> | 6.00 | - | - | - |
| 26 WHEELER HISTORIC FARM (HIST) | - | (320) <i>m</i> | 320 <i>p</i> | 320 <i>p</i> | - | (6.00) | - | - |
| 27 RECREATION PRGM | 2,587 | - | - | - | (3.00) | (3.00) | - | - |
| CF Adjustments for Stress Test | - | - | - | - | - | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$13,625 | \$801 | (\$801) | (\$1,186) | 140.75 | (5.50) | - | - |
| REC EQUIPMENT REPLACEMENT PROGRAM | 750 | - | n/a | n/a | - | - | n/a | n/a |

| | | | | | | | | |
|-------------------------|-----------------|--------------|----------------|------------------|---------------|---------------|---|---|
| TOTAL RECREATION | \$14,375 | \$801 | (\$801) | (\$1,186) | 140.75 | (5.50) | - | - |
|-------------------------|-----------------|--------------|----------------|------------------|---------------|---------------|---|---|

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------|--|------|-----------|---------------|
| a | Various | (NEW REQUEST) Utilities Recreation's 2017 base budgets for gas and electricity are 88% of the estimated 2017 cost. Recreation's utilities budgets have not received an increase in over ten years and were last sufficient to cover actual costs during a 2012 natural gas price aberration that saw average wholesale prices fall 31% from the prior year. Recreation requests funding to avoid reducing services or requesting a year-end appropriation shift. INCREASE operations ABB by \$356k (spread across multiple centers) | REQ | \$356 | \$356 |
| b | Various | (NEW REQUEST) Facilities Management Recreation's base budget for Facilities Management services is \$622K, but Facilities Management's estimate of regularly scheduled preventive maintenance for Recreation is \$1.222M. Recreation has been working with Facilities Management to reduce costs, but failure to perform preventive maintenance eventually leads to more costly major repairs of components such as HVAC systems and boilers. Those major repairs are not included in Recreation's budget (nor in Facilities Management's estimate), and without a solution to close the funding gap the major repairs will siphon off the facilities budget and force delays in preventive maintenance, leading to future major repairs and continuing the vicious cycle. INCREASE operations ABB by \$602k (spread across multiple centers) | REQ | \$602 | \$0 |
| c | Sports Office | (NEW NET-NEUTRAL REQUEST) Recreation Program Coordinator This position is currently a benefitted 0.75 FTE who coordinates with schools and associations to run camps, clinics, and programs. Recreation requests that the position be made full-time. The incremental cost will be offset by a combination of savings in seasonal labor and additional revenue from camps, clinics, and programs that the coordinator will be able to organize. INCREASE FTE by 0.25 INCREASE permanent salaries ABB by \$13k DECREASE seasonal salaries ABB by \$3k INCREASE revenue ABB by \$10k | REQ | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|---|------|-----------|---------------|
| d | Magna Recreation Center | <p>(NEW NET-NEUTRAL REQUEST)</p> <p>Office Coordinator</p> <p>This position is currently a benefitted 0.75 FTE; all other Office Coordinators are full-time. Recreation requests that the position be made full-time in order to accomplish the administrative, fiscal, and training duties that have been transferred to the Office Coordinators as part of Recreation's reorganization. Without the additional 0.25 FTE, other merit staff will need to divert time and effort from their essential job functions and regular duties to maintain smooth administrative operations and to avoid audit findings. The incremental cost will be offset by a reduction in seasonal labor.</p> <p>INCREASE FTE by 0.25</p> <p>INCREASE permanent salaries ABB by \$12k</p> <p>DECREASE seasonal salaries ABB by \$12k</p> | REQ | \$0 | \$0 |
| e | Acord Ice Center & Redwood Recreation Center | <p>(NEW REQUEST)</p> <p>Shared Office Coordinator (19)</p> <p>These two centers lack permanent Office Coordinators; instead they rely on seasonal employees to perform many vital fiscal and administrative functions such as cash handling, front desk scheduling, customer service training, and processing memberships. Entrusting these functions to temporary employees instead of trained, permanent merit staff creates inconsistencies in customer services and weakens the control environment. Recreation requests a permanent Office Coordinator to be shared between the two centers. The Office Coordinator will provide consistency, allow for proper segregation of duties, and avoid other merit staff having to divert time and effort away from their essential job functions. The request will be partially offset by a reduction in seasonal staff and by an increase in rental revenue.</p> <p>INCREASE FTE by 1.00</p> <p>INCREASE permanent salaries ABB by \$45k</p> <p>DECREASE seasonal salaries ABB by \$10k</p> <p>INCREASE revenue ABB by \$3k</p> | REQ | \$32 | \$32 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|---|------|-----------|---------------|
| f | Central City Recreation Center & Fairmont Aquatic Center | <p>(NEW REQUEST)</p> <p>Shared Office Coordinator (19)</p> <p>These two centers lack permanent Office Coordinators; instead they rely on seasonal employees to perform many vital fiscal and administrative functions such as cash handling, front desk scheduling, customer service training, and processing memberships. Entrusting these functions to temporary employees instead of trained, permanent merit staff creates inconsistencies in customer services and weakens the control environment. Recreation requests a permanent Office Coordinator to be shared between the two centers. The Office Coordinator will provide consistency, allow for proper segregation of duties, and avoid other merit staff having to divert time and effort away from their essential job functions. The request will be partially offset by a reduction in seasonal staff and by an increase in rental revenue and pass renewals.</p> <p>INCREASE FTE by 1.00 INCREASE permanent salaries ABB by \$45k DECREASE seasonal salaries ABB by \$27k INCREASE revenue ABB by \$9k</p> | REQ | \$9 | \$9 |
| g | Copperview Recreation Center & Adaptive Recreation Program | <p>(NEW REQUEST)</p> <p>Shared Office Coordinator (19)</p> <p>These two centers lack permanent Office Coordinators; instead they rely on seasonal employees to perform many vital fiscal and administrative functions such as cash handling, front desk scheduling, customer service training, and processing memberships. Entrusting these functions to temporary employees instead of trained, permanent merit staff creates inconsistencies in customer services and weakens the control environment. Recreation requests a permanent Office Coordinator to be shared between the two centers. The Office Coordinator will provide consistency, allow for proper segregation of duties, and avoid other merit staff having to divert time and effort away from their essential job functions. The request will be partially offset by a reduction in seasonal staff.</p> <p>INCREASE FTE by 1.00 INCREASE permanent salaries ABB by \$45k DECREASE seasonal salaries ABB by \$38k</p> | REQ | \$7 | \$7 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|--|------|-----------|---------------|
| h | Various | <p>(NEW NET-POSITIVE REQUEST)</p> <p>Aquatics Hourly Rate Increase</p> <p>For the past four years, Recreation has experienced a lifeguard and swim instructor shortage due to (1) uncompetitive pay, which is not only lower than many other public entities' rates, but also lower than non-aquatic positions in the private sector; (2) ACA limitations on seasonal employees' hours, which require aquatics facilities to hire more staff to do the same amount of work compared to pre-ACA years; (3) Utah's strong economy, which has made hiring more challenging in general; (4) young men and women leaving for LDS church missions immediately upon high school graduation, which has reduced the applicant pool; and (5) the grueling nature of lifeguarding, which exacerbates and accelerates burnout among overworked short staff and leaves facilities scrambling for coverage by August. The impact of having insufficient lifeguards and instructors is sobering. Minimal staff coverage can lead to pool closures, or a potentially unsafe environment. Fewer swim instructors restrict the Division's ability to generate swim lesson revenue and results in longer patron waiting lists and a generally lower level of aquatic survival skills among patrons. The increase in seasonal salary will be offset by swim lesson revenue.</p> <p>INCREASE seasonal salaries ABB by \$112k INCREASE operations ABB by \$5k INCREASE revenue ABB by \$118k</p> | REQ | (\$1) | (\$1) |
| i | Holladay Lions Recreation Center & JL Sorenson Recreation Center | <p>(NEW REQUEST)</p> <p>Otters Swim Club</p> <p>Recreation offers six Otters Swim Clubs (adaptive swim teams) for youth with autism spectrum disorder or intellectual disabilities. The demand for this service at JL Sorenson Recreation Center and Holladay Lions Recreation Center has grown beyond the resources available. To adequately provide this programming, Recreation now requests funding for these two Otters Swim Clubs. The seasonal salary expense will be partially offset by revenue.</p> <p>INCREASE seasonal salaries ABB by \$14k INCREASE revenue ABB by \$3k</p> | REQ | \$11 | \$11 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------------------|--|------|-----------|---------------|
| j | Various | (NEW NET-NEUTRAL REQUEST) Basketball Officials Cost Increase The cost of basketball officials in increasing, and this cost will be passed on to basketball program participants in the form of increased program fees. The revenue committee has reviewed this request. INCREASE operations ABB by \$29k INCREASE revenue ABB by \$29k | REQ | \$0 | \$0 |
| k | Holladay Lions Recreation Center | (NEW NET-NEUTRAL REQUEST) New Sports Programs Holladay Lions requests matching expense and revenue budget increases to begin to run two new programs: adult kickball and youth softball. INCREASE seasonal salaries ABB by \$2k INCREASE operations ABB by \$6k INCREASE revenue ABB by \$8k | REQ | \$0 | \$0 |
| l | Kearns Recreation Center | (NEW NET-NEUTRAL REQUEST) Youth Services Afterschool Program Youth Services runs an afterschool program at Kennedy Jr. High and bills Recreation for a part of the program staff salaries. The budget needs to be moved from Salaries to Operations as an interfund expense to avoid duplicating salary expense, which causes Payroll's HCM-to-GL reconciliation to not match. DECREASE seasonal salaries ABB by \$33k INCREASE interfund expense ABB by \$33k | REQ | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------|---|------|-----------|---------------|
| m | Wheeler Farm | <p>(NEW PORTFOLIO-NEUTRAL REQUEST)</p> <p>Transfer</p> <p>Wheeler Farm has operated under the direction of Parks for the past year; this request officially moves the budget into Parks. The displayed impact to Recreation is exactly and directly offset by the impact to Parks.</p> <p>TRANSFER all FTEs from Recreation to Parks</p> <p>DECREASE RECREATION salaries ABB by \$700k</p> <p>INCREASE PARKS salaries ABB by \$700k</p> <p>DECREASE RECREATION operations ABB by \$302k</p> <p>INCREASE PARKS operations ABB by \$302k</p> <p>DECREASE RECREATION revenue ABB by \$682k</p> <p>INCREASE PARKS revenue ABB by \$682k</p> | REQ | (\$320) | (\$320) |
| n | Division Administration | <p>(NEW PORTFOLIO-NEUTRAL REQUEST)</p> <p>Budget Realignment - Fiscal Team</p> <p>The Fiscal Team is realigning to better reflect job duties. Parks' Fiscal Coordinator provides fiscal support for Golf. Parks will bill Golf for the portion of her time spent on Golf fiscal support so that Golf will fully capture all operational costs in its fund. This request affects Golf, Parks, and Recreation -- but it is net neutral when Parks & Recreation's entire portfolio is considered.</p> <p>RECREATION FTE COUNT - no change (Transfer In Assistant Fiscal Manager, Transfer Out Fiscal Coordinator)</p> <p>PARKS FTE COUNT - no change (Transfer In Fiscal Coordinator, Transfer Out Assistant Fiscal Manager)</p> <p>INCREASE RECREATION salaries ABB (difference in salary) by \$32k</p> <p>DECREASE PARKS salaries ABB (difference in salary) by \$32k</p> <p>INCREASE PARKS interfund revenue ABB (billable portion of Fiscal Coordinator's time) by \$60k</p> <p>INCREASE GOLF interfund expense ABB (billable portion of Fiscal Coordinator's time) by \$60k</p> | REQ | \$32 | \$32 |
| o | Adaptive Recreation Program | <p>(NEW PORTFOLIO-NEUTRAL REQUEST)</p> <p>Special Services Manager:</p> <p>The Special Services Manager oversees both the Open Space and Adaptive Recreation programs. The Open Space Fund may not pay for non-open space activities, so this request splits the salary budget between the two programs. The displayed impact to Open Space is directly and exactly offset by the impact to Recreation.</p> <p>DECREASE Open Space Administration salaries ABB by \$73k</p> <p>INCREASE Recreation salaries ABB by \$73k</p> | REQ | \$73 | \$73 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------------------|--|---------------|-----------|---------------|
| p | Various | (RETURN TO BASE) In order to return to the base budget from the requested budget (as well as in order to reach the 3% stress scenario), Recreation would withdraw all non-net-neutral requests. | ABB, ABB-3 | (\$801) | \$0 |
| q | Marv Jenson Recreation Center | (STRESS TEST) In order to reach the 3% stress scenario from the adjusted base budget, Recreation would cease operations at Marv Jenson Recreation Center and attempt to shift programs to other recreation centers. RIF 3 FTEs DECREASE salaries ABB by \$216k DECREASE operations ABB by \$515k DECREASE revenue ABB by \$346k | ABB-3 | (\$385) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

RECREATION

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|-------------|------------|---------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 DIVISION ADMINISTRATION | - | 890 | 890 | 9.00 | - | 858 | 858 | 9.00 | - | 32 | 32 | - |
| 2 RECREATION ADMINISTRATION | 103 | 1,119 | 1,016 | 4.00 | (44) | 973 | 1,017 | 4.00 | 147 | 146 | (1) | - |
| 3 COPPERVIEW RECREATION CENTER | 306 | 766 | 460 | 6.00 | 306 | 714 | 408 | 5.00 | - | 52 | 52 | 1.00 |
| 4 KEARNS RECREATION CENTER | 844 | 1,253 | 410 | 8.00 | 844 | 1,253 | 410 | 8.00 | - | - | - | - |
| 5 MAGNA RECREATION CENTER | 729 | 1,162 | 433 | 7.00 | 729 | 1,139 | 410 | 6.75 | - | 23 | 23 | 0.25 |
| 6 SPORTS OFFICE | 1,315 | 1,639 | 324 | 6.00 | 1,305 | 1,629 | 324 | 5.75 | 10 | 10 | 0 | 0.25 |
| 7 ADAPTIVE RECREATION | 73 | 763 | 690 | 6.00 | 73 | 716 | 644 | 6.00 | - | 46 | 46 | - |
| 8 TAYLORSVILLE RECREATION CENTER | 651 | 1,144 | 492 | 5.00 | 651 | 1,098 | 446 | 5.00 | - | 46 | 46 | - |
| 9 MILLCREEK ACTIVITY CENTER | 372 | 505 | 133 | 3.00 | 372 | 505 | 133 | 3.00 | - | - | - | - |
| 10 MILLCREEK RECREATION CENTER | 486 | 842 | 356 | 4.00 | 486 | 779 | 293 | 4.00 | - | 63 | 63 | - |
| 11 JL SORENSON RECREATION CENTER | 2,707 | 3,024 | 317 | 9.00 | 2,706 | 2,983 | 277 | 9.00 | 1 | 41 | 40 | - |
| 12 HOLLADAY LIONS RECREATION CTR | 1,552 | 1,897 | 345 | 7.00 | 1,542 | 1,864 | 322 | 7.00 | 9 | 33 | 24 | - |
| 13 DIMPLE DELL RECREATION CENTER | 1,887 | 2,254 | 367 | 7.00 | 1,887 | 2,211 | 323 | 7.00 | - | 44 | 44 | - |
| 14 COUNTY ICE CENTER | 552 | 846 | 294 | 4.00 | 552 | 792 | 240 | 4.00 | - | 54 | 54 | - |
| 15 ACCORD ICE ARENA | 519 | 966 | 447 | 4.00 | 519 | 873 | 354 | 4.00 | - | 93 | 93 | - |
| 16 REDWOOD RECREATION CENTER | 334 | 753 | 419 | 4.75 | 331 | 692 | 360 | 3.75 | 3 | 61 | 58 | 1.00 |
| 17 FAIRMONT AQUATIC CENTER | 487 | 1,040 | 552 | 4.00 | 484 | 956 | 472 | 3.00 | 4 | 84 | 81 | 1.00 |
| 18 SLC SPORTS COMPLEX | 2,161 | 2,804 | 643 | 8.00 | 2,161 | 2,514 | 353 | 8.00 | - | 290 | 290 | - |
| 19 SPENCE ECCLES FIELD HOUSE | 223 | 163 | (61) | 1.00 | 223 | 163 | (61) | 1.00 | - | - | - | - |
| 20 UNITY CENTER | 1,240 | 1,320 | 80 | 8.00 | 1,240 | 1,279 | 39 | 8.00 | - | 41 | 41 | - |
| 21 NORTHWEST COMMUNITY CENTER | 430 | 740 | 310 | 4.00 | 430 | 692 | 262 | 4.00 | - | 48 | 48 | - |
| 22 NORTHWEST RECREATION CENTER | 683 | 1,312 | 629 | 6.00 | 683 | 1,274 | 591 | 6.00 | - | 38 | 38 | - |
| 23 CENTRAL CITY RECREATION CENTER | 315 | 684 | 369 | 6.00 | 310 | 658 | 348 | 6.00 | 5 | 26 | 21 | - |
| 24 GENE FULLMER RECREATION CENTER | 1,270 | 1,873 | 602 | 7.00 | 1,270 | 1,844 | 573 | 7.00 | - | 29 | 29 | - |
| 25 MARV JENSON RECREATION CENTER | 636 | 1,157 | 522 | 6.00 | 636 | 1,157 | 522 | 6.00 | - | - | - | - |
| 26 WHEELER HISTORIC FARM (HIST) | - | - | - | - | 682 | 1,002 | 320 | 6.00 | (682) | (1,002) | (320) | (6.00) |
| 27 RECREATION PRGM | - | 2,587 | 2,587 | (3.00) | - | 2,587 | 2,587 | - | - | - | - | (3.00) |
| SUBTOTAL² | 19,876 | 33,502 | 13,625 | 140.75 | 20,379 | 33,203 | 12,824 | 146.25 | (502) | 299 | 801 | (5.50) |
| REC EQUIPMENT REPLACEMENT PRGM | - | 750 | 750 | - | - | 750 | 750 | - | - | - | - | - |
| TOTAL RECREATION | 19,876 | 34,252 | 14,375 | 140.75 | 20,379 | 33,953 | 13,574 | 146.25 | (502) | 299 | 801 | (5.50) |

In thousands \$ except FTE

| 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------|-------------|---------|-----|--|-------------|---------|-----|-----------------|-------------|---------|-----|
| Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$12,440 , which is \$1,186 less than the requested county funding, and \$385 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|--|
| 36400000 - RECREATION |
| 43500000 - EMERGENCY SERVICES |
| 50030000 - GENERAL FUND-STATUTORY AND GENL |
| 60500000 - INFORMATION SVCS |
| 60509900 - INFORMATION SVCS CAPITAL PROJ |
| 61000000 - CONTRACTS AND PROCUREMENT |
| 61500000 - HUMAN RESOURCES |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 13,317 | 12,824 | 492 | 12,917 | 400 | 12,958 | 359 |
| REVENUE | 26,673 | 26,939 | (266) | 26,939 | (266) | 26,447 | 226 |
| OPERATING REVENUE | 19,876 | 20,379 | (502) | 20,379 | (502) | 20,136 | (259) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 97 | 97 | - | 112 | (16) | 155 | (58) |
| 415000 - FEDERAL GOVERNMENT GRANTS | 97 | 97 | - | 112 | (16) | 155 | (58) |
| RCT4200 - CHARGES FOR SERVICES | 19,767 | 20,269 | (502) | 20,254 | (487) | 19,975 | (208) |
| 421325 - RECREATION FEES | 17,821 | 17,983 | (162) | 19,147 | (1,326) | 19,834 | (2,014) |
| 421370 - MISCELLANEOUS REVENUE | (1) | (1) | - | - | (1) | - | (1) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 19 | (19) |
| 424000 - LOCAL REVENUE CONTRACTS | 161 | 161 | - | 1,018 | (857) | - | 161 |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | - | - |
| 427010 - RENTAL INCOME | 344 | 639 | (295) | - | 344 | - | 344 |
| 427045 - CONCESSIONS REV | 247 | 292 | (45) | 89 | 157 | 121 | 126 |
| 427050 - COMMISSARY | 275 | 275 | - | - | 275 | - | 275 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 1 | (1) |
| 423400 - INTERLOCAL AGREEMENTS | 921 | 921 | - | - | 921 | - | 921 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 13 | 13 | - | 13 | - | 6 | 7 |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | - | - |
| NON-OPERATING REVENUE | 6,797 | 6,560 | 236 | 6,560 | 236 | 6,312 | 485 |
| RCT4030 - SALES TAXES | 6,797 | 6,560 | 236 | 6,560 | 236 | 6,312 | 485 |
| EXPENSE | 33,193 | 33,203 | (10) | 33,295 | (102) | 33,093 | 100 |
| OPERATING EXPENSE | 33,193 | 33,203 | (10) | 33,295 | (102) | 33,093 | 100 |
| 000100-Salaries and Benefits | 19,095 | 19,233 | (139) | 19,326 | (231) | 18,545 | 550 |
| 601020 - LUMP SUM VACATION PAY | 55 | 55 | - | 55 | - | 66 | (11) |
| 601025 - LUMP SUM SICK PAY | 17 | 17 | - | 17 | - | 20 | (2) |
| 601030 - PERMANENT AND PROVISIONAL | 6,723 | 6,554 | 169 | 6,599 | 124 | 6,220 | 503 |
| 601040 - TIME LIMITED EMPLOYEES | - | - | - | - | - | 1 | (1) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 8,169 | 8,462 | (293) | 8,462 | (293) | 8,353 | (184) |
| 601065 - OVERTIME | 20 | 20 | - | 21 | (1) | 7 | 12 |
| 603005 - SOCIAL SECURITY TAXES | 1,141 | 1,150 | (9) | 1,151 | (10) | 1,095 | 46 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,121 | 1,095 | 26 | 1,128 | (7) | 1,067 | 54 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 603040 - LTD CONTRIBUTIONS | 32 | 31 | 1 | 32 | 1 | 28 | 4 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 70 | 135 | (64) | 135 | (65) | 192 | (122) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,387 | 1,354 | 33 | 1,366 | 21 | 1,190 | 197 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 272 | 272 | - | 272 | - | 231 | 41 |
| 603056 - OPEB - CURRENT YR | 88 | 88 | - | 88 | - | 76 | 13 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 11,944 | 11,815 | 129 | 11,815 | 129 | 12,224 | (280) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 10 | 20 | (10) | 20 | (10) | 17 | (6) |
| 607010 - MAINTENANCE - GROUNDS | 5 | 20 | (15) | 15 | (10) | 18 | (13) |
| 607015 - MAINTENANCE - BUILDINGS | 356 | 385 | (29) | 411 | (55) | 460 | (105) |
| 607020 - CONSUMABLE PARTS | 7 | 7 | - | - | 7 | - | 7 |
| 607030 - MAINTENANCE - OTHER | 6 | 6 | - | - | 6 | - | 6 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 659 | 674 | (15) | 638 | 21 | 927 | (268) |
| 609005 - FOOD PROVISIONS | 333 | 334 | (1) | 283 | 51 | 295 | 38 |
| 609010 - CLOTHING PROVISIONS | 75 | 76 | (1) | 70 | 5 | 46 | 29 |
| 609015 - DINING AND KITCHEN SUPPLIES | 17 | 17 | - | 13 | 3 | 23 | (6) |
| 609025 - MEDICATIONS | - | - | - | - | - | 2 | (2) |
| 609030 - MEDICAL SUPPLIES | 20 | 21 | (0) | 19 | 1 | 18 | 2 |
| 609035 - SAFETY SUPPLIES | 0 | 0 | - | - | 0 | 0 | 0 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609050 - COMMISSARY PROVISIONS | 264 | 289 | (25) | 356 | (92) | 306 | (42) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 1,929 | 2,019 | (90) | 2,003 | (74) | 2,118 | (189) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | - | - | 1 | (1) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 49 | 50 | (1) | 28 | 21 | 33 | 15 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 22 | 22 | - | 22 | - | 6 | 16 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 105 | 106 | (1) | 106 | (1) | 89 | 17 |
| 611020 - TRAINING PROVIDED BY PERSONNEL | - | - | - | - | - | 0 | (0) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 14 | 14 | - | 22 | (8) | 31 | (17) |
| 611026 - DIGITAL MATERIALS-AUDIO/VISUAL | 3 | 3 | - | - | 3 | - | 3 |
| 613005 - PRINTING CHARGES | 25 | 25 | - | 34 | (9) | 22 | 2 |
| 613015 - PRINTING SUPPLIES | 3 | 3 | - | 0 | 3 | 0 | 3 |
| 613020 - DEVELOPMENT ADVERTISING | 41 | 46 | (6) | 37 | 4 | 14 | 27 |
| 613025 - CONTRACTED PRINTINGS | 8 | 8 | - | 7 | 1 | 3 | 5 |
| 613030 - PRINTING DEVELOPMENT | - | - | - | 8 | (8) | - | - |
| 615005 - OFFICE SUPPLIES | 175 | 181 | (6) | 156 | 19 | 164 | 11 |
| 615015 - COMPUTER SUPPLIES | 0 | 0 | - | - | 0 | 2 | (2) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 5 | 5 | - | - | 5 | - | 5 |
| 615020 - COMPUTER SOFTWARE < 3000 | 6 | 10 | (3) | 12 | (6) | 27 | (20) |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 2 | 2 | 4 | 0 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | 2 | (2) | 1 | (1) | 3 | (3) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 31 | 33 | (2) | 41 | (10) | 38 | (6) |
| 615040 - POSTAGE | 30 | 31 | (1) | 35 | (5) | 42 | (12) |
| 615045 - PETTY CASH REPLENISH | 1 | 1 | - | 33 | (32) | 22 | (21) |
| 615050 - MEALS AND REFRESHMENTS | 12 | 12 | - | 9 | 3 | 11 | 1 |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 46 | 46 | (0) | 41 | 5 | 27 | 19 |
| 617010 - MAINT - MACHINERY AND EQUIP | 65 | 75 | (10) | 85 | (20) | 69 | (4) |
| 617015 - MAINTENANCE - SOFTWARE | 81 | 81 | - | 93 | (12) | 70 | 11 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 63 | 66 | (3) | 65 | (2) | 85 | (21) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 60 | 67 | (7) | 71 | (11) | 32 | 28 |
| 619010 - OIL PRODUCTS AND SERVICES | 3 | 3 | - | 3 | 0 | - | 3 |
| 619015 - MILEAGE ALLOWANCE | 69 | 71 | (2) | 71 | (2) | 64 | 5 |
| 619020 - TAXI CAB FARES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 38 | 38 | - | 35 | 3 | 33 | 5 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 200 | 200 | - | 228 | (28) | 209 | (10) |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | - | 3 | 6 | (3) |
| 619040 - VEHICLE EXTERNAL LEASE CHARGES | - | - | - | 6 | (6) | - | - |
| 619045 - VEHICLE REPLACEMENT CHARGES | 273 | 274 | (1) | 265 | 8 | 239 | 34 |
| 621005 - HEAT AND FUEL | 1,102 | 979 | 123 | 992 | 110 | 1,063 | 39 |
| 621010 - LIGHT AND POWER | 1,865 | 1,668 | 197 | 1,628 | 236 | 1,977 | (112) |
| 621015 - WATER AND SEWER | 275 | 281 | (7) | 310 | (35) | 326 | (51) |
| 621020 - TELEPHONE | 354 | 363 | (10) | 381 | (28) | 329 | 24 |
| 621025 - MOBILE TELEPHONE | 27 | 29 | (1) | 25 | 2 | 32 | (4) |
| 621030 - INTERNET/DATA COMMUNICATIONS | 1 | 1 | - | - | 1 | - | 1 |
| 629025 - MAINT - SWIMMING POOLS | 273 | 273 | - | 276 | (3) | 264 | 9 |
| 633005 - RENT - LAND | 16 | 16 | - | 7 | 9 | 7 | 10 |
| 633010 - RENT - BUILDINGS | 603 | 603 | - | 613 | (11) | 555 | 47 |
| 633015 - RENT - EQUIPMENT | 8 | 8 | (1) | 6 | 1 | 8 | (1) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | 1 | (1) | 1 | (1) |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 30 | (30) |
| 639025 - OTHER PROFESSIONAL FEES | 360 | 367 | (7) | 346 | 15 | 155 | 206 |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | 0 | (0) |
| 639045 - CONTRACTED LABOR/PROJECTS | 1,869 | 1,839 | 30 | 1,847 | 22 | 1,847 | 22 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 1 | 1 | (1) | 1 | - | 0 | 1 |
| 641010 - REFUSE CONTAINER | 3 | 3 | - | 3 | - | - | 3 |
| 645005 - CONTRACT HAULING | - | - | - | - | - | (40) | 40 |
| 655100 - HEALTH INCENTIVES | 1 | 1 | - | - | 1 | 0 | 0 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 3 | 3 | - | 3 | - | 7 | (4) |
| 667020 - REFUNDS | - | - | - | 0 | (0) | - | - |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 32 | 32 | - | 17 | 14 | 29 | 2 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 57 | (57) |
| 693010 - INTRAFUND CHARGES | - | - | - | 14 | (14) | - | - |
| 693020 - INTERFUND CHARGES | 33 | - | 33 | - | 33 | - | 33 |
| 000400-Indirect Cost | 2,154 | 2,154 | - | 2,154 | - | 2,324 | (170) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10700000 - TRCC-TOURISM REC CULTRL CONVEN | ▲ |
| 10709900 - PARKS AND REC CAPITAL IMPROVEMENT | ■ |
| 36309900 - PARKS EQUIPMENT REPLACE | |
| 36409900 - REC EQUIPMENT REPLACEMENT | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 750 | 750 | - | 750 | - | 741 | 9 |
| EXPENSE | 750 | 750 | - | 750 | - | 741 | 9 |
| OPERATING EXPENSE | 750 | 750 | - | 750 | - | 741 | 9 |
| 000200-Operations | 724 | 724 | - | 724 | - | 541 | 184 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 27 | (27) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | - | - | 104 | (104) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 724 | 724 | - | 724 | - | 408 | 316 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 629025 - MAINT - SWIMMING POOLS | - | - | - | - | - | 2 | (2) |
| 000300-Capital Purchases | - | - | - | - | - | 179 | (179) |
| 000400-Indirect Cost | 26 | 26 | - | 26 | - | 20 | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Salt Lake County Parks & Recreation Division provides essential public services for every citizen in our community. The Division’s programs and assets support a high-quality of life which is crucial to continued economic success and citizen prosperity. We are committed to ensuring the assets the community invests in are well cared for and that we are innovative in creating programming that meets the needs of our users.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County maximizes opportunities for structured, and unstructured, recreation for all Salt Lake County residents.

- 1) Increase the number of structured recreation program participants from 260,287 Participants as of the end of the year 2015 to 265,300 Participants by end of the year 2020.
- 2) Increase the number of Recreation Center participants from 2,753,044 Participants as of the end of the year 2015 to 2,800,000 Participants by end of the year 2020.

Salt Lake County promotes healthy living with partnerships and collaborations with community organizations.

- 3) Increase the number of community partnerships from 55 Partnerships as of the end of the year 2016 to 65 Partnerships by end of the year 2020.

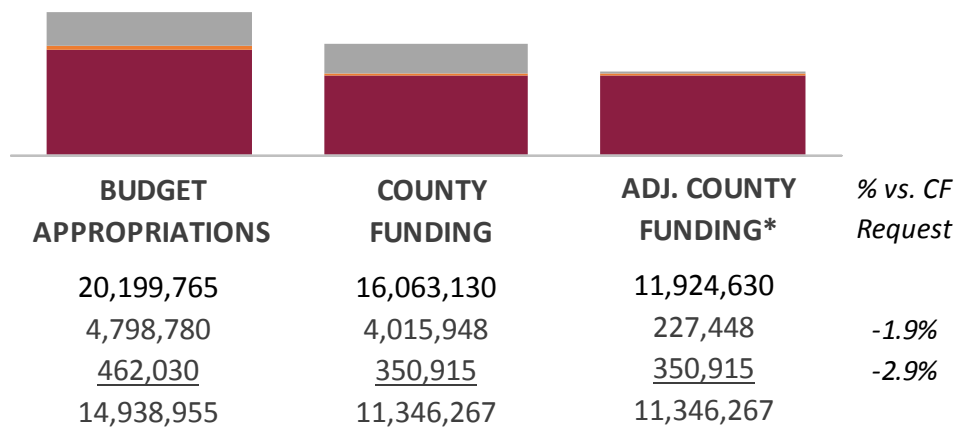
Salt Lake County efficiently maintains recreation and park assets at an optimal level of care.

- 4) Maintain current operating expenses by acre from \$5,605 Dollars per Acre as of the end of the year 2016 to \$6,303 Dollars per Acre by end of the year 2020.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 109 | 102 | 7 |



COUNTY FUNDING & FTE PRIORITIES

PARKS (AND MILLCREEK CYN)

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 DIVISION ADMINISTRATION | 527 | (93) <i>b,e</i> | 93 <i>g</i> | 93 <i>g</i> | 5.00 | 1.00 | - | - |
| 2 PARKS PLANNING AND DEVELOPM | 516 | (367) <i>a</i> | - | (27) <i>h</i> | 6.00 | - | - | - |
| 3 PARKS ADMINISTRATION | 2,009 | 367 <i>a,c</i> | - | - | 61.00 | - | - | - |
| 4 SUGARHOUSE PARK | (61) | - | - | - | 1.00 | - | - | - |
| 5 WHEELER HISTORIC FARM | 320 | 320 <i>d</i> | (320) <i>g</i> | (320) <i>g</i> | 6.00 | 6.00 | - | - |
| 6 PLUMBING | 21 | - | - | - | - | - | - | - |
| 7 IRRIGATION | 107 | - | - | - | - | - | - | - |
| 8 PAINTING | 26 | - | - | - | - | - | - | - |
| 9 ELECTRICAL | 40 | - | - | - | - | - | - | - |
| 10 CARPENTRY | 34 | - | - | - | - | - | - | - |
| 11 BUILDING MAINTENANCE | 22 | - | - | (75) <i>k</i> | - | - | - | - |
| 12 PLAYGROUND MAINTENANCE | 44 | - | - | - | - | - | - | - |
| 13 CARETAKING | 585 | - | - | (50) <i>j</i> | - | - | - | - |
| 14 TEMPORARY EMP ADMINISTRATIC | 271 | - | - | - | - | - | - | - |
| 15 CUSTODIAL | 2,227 | - | - | - | 30.00 | - | - | - |
| 16 VEHICLE/EQUIPMENT MAINTENAM | 755 | - | - | - | - | - | - | - |
| 17 UTILITIES | 1,806 | - | - | (65) <i>l</i> | - | - | - | - |
| 18 BALLFIELD MAINTENANCE | 394 | - | - | - | - | - | - | - |
| 19 FERTILIZING | 110 | - | - | (56) <i>l</i> | - | - | - | - |
| 20 GARBAGE COLLECTION | 236 | - | - | - | - | - | - | - |
| 21 WEED SPRAYING | 37 | - | - | - | - | - | - | - |
| 22 TREE MAINTENANCE | 11 | - | - | - | - | - | - | - |
| 23 SNOW REMOVAL | 10 | - | - | - | - | - | - | - |
| 24 GROUNDS MAINTENANCE | 121 | - | - | - | - | - | - | - |
| 25 TRAIL MAINTENANCE | 100 | - | - | (78) <i>i</i> | - | - | - | - |
| 26 PARKS DIVISION ADMINISTRATION | 1,656 | - | - | - | - | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$11,925 | \$227 | (\$227) | (\$578) | 109.00 | 7.00 | - | - |
| PARKS EQUIPMENT REPLACE PRGM | 350 | - | n/a | n/a | - | - | n/a | n/a |
| MILLCREEK CANYON PRGM | - | - <i>f</i> | n/a | n/a | - | - | n/a | n/a |
| PARKS AND REC CAPITAL IMPROVE | 3,789 | 3,789 | n/a | n/a | - | - | n/a | n/a |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|---|------|-----------|---------------|
| d | Wheeler Farm | <p>(NEW PORTFOLIO-NEUTRAL REQUEST)</p> <p>Transfer</p> <p>Wheeler Farm has operated under the direction of Parks for the past year; this request officially moves the budget into Parks. The displayed impact to Recreation is exactly and directly offset by the impact to Parks.</p> <p>TRANSFER all FTEs from Recreation to Parks</p> <p>DECREASE RECREATION salaries ABB by \$700k</p> <p>INCREASE PARKS salaries ABB by \$700k</p> <p>DECREASE RECREATION operations ABB by \$302k</p> <p>INCREASE PARKS operations ABB by \$302k</p> <p>DECREASE RECREATION revenue ABB by \$682k</p> <p>INCREASE PARKS revenue ABB by \$682k</p> | REQ | \$320 | \$320 |
| e | Division Administration | <p>(NEW PORTFOLIO-NEUTRAL REQUEST)</p> <p>Budget Realignment - Fiscal Team</p> <p>The Fiscal Team is realigning to better reflect job duties. Parks' Fiscal Coordinator provides fiscal support for Golf. Parks will bill Golf for the portion of her time spent on Golf fiscal support so that Golf will fully capture all operational costs in its fund. This request affects Golf, Parks, and Recreation -- but it is net neutral when Parks & Recreation's entire portfolio is considered.</p> <p>RECREATION FTE COUNT - no change (Transfer In Assistant Fiscal Manager, Transfer Out Fiscal Coordinator)</p> <p>PARKS FTE COUNT - no change (Transfer In Fiscal Coordinator, Transfer Out Assistant Fiscal Manager)</p> <p>INCREASE RECREATION salaries ABB (difference in salary) by \$32k</p> <p>DECREASE PARKS salaries ABB (difference in salary) by \$32k</p> <p>INCREASE PARKS interfund revenue ABB (billable portion of Fiscal Coordinator's time) by \$60k</p> <p>INCREASE GOLF interfund expense ABB (billable portion of Fiscal Coordinator's time) by \$60k</p> | REQ | (\$93) | (\$93) |
| f | Millcreek Canyon | <p>(NEW NET-NEUTRAL REQUEST)</p> <p>Tollbooth Revenue and Expense</p> <p>Parks operates the tollbooth at the entrance to Millcreek Canyon on behalf of the Forest Service, and remits all net income to the Forest Service. Due to the increased popularity of Millcreek Canyon, Parks requests additional, off-setting increases to the revenue and expense budgets in order to collect user fees and to pay the Forest Service.</p> <p>INCREASE operations ABB (pass-through payments to Forest Service) by \$50k</p> <p>INCREASE revenue ABB (fees collected on behalf of the Forest Service) by \$50k</p> | REQ | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------------|--|------------|-----------|---------------|
| g | Division Administration, Wheeler Farm | (RETURN TO BASE) In order to return to ABB (and also to reach the 3% stress test scenario), Parks would withdraw its non-neutral requests: the Wheeler Farm transfer and the Fiscal Team budget realignment. However, both of these requests are neutral across the entire Parks & Recreation portfolio, so the "savings" generated by withdrawing the two requests would be offset by the effect on Recreation and Golf. | ABB, ABB-3 | (\$227) | \$0 |
| h | Planning & Development | (STRESS TEST) Planning Studies Planning & Development would have to request one-time funding for any impact studies that are not explicitly funded by project funds. | ABB-3 | (\$27) | \$0 |
| i | Trail Maintenance | (STRESS TEST) Eliminate chips for trails Dimple Dell Regional Park's trails would not receive any additional chips until they were replaced with asphalt. | ABB-3 | (\$78) | \$0 |
| j | Caretaking | (STRESS TEST) Reduce grounds standards The standards for weeds and grounds conditions would be lowered so that fewer applications of weed spray would be applied and irrigation issues would be addressed only in serious cases. Increased weeds and dead areas would be deemed tolerable. | ABB-3 | (\$50) | \$0 |
| k | Building Maintenance | (STRESS TEST) Reduce building standards The standards for paint, lighting, fixtures would be lowered so that fewer lights and fixtures would be repaired or replaced and fewer surfaces would be painted. Issues that do not pose safety hazards would not be addressed. | ABB-3 | (\$75) | \$0 |
| l | Fertilizing, Utilities | (STRESS TEST) Reduce turf standards The standards for turf would be lowered to eliminate the fall application of fertilizer and reduce watering of passive areas. Turf may experience reduced robustness through the winter, and passive areas will maintained at a lower standard. | ABB-3 | (\$121) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

PARKS (AND MILLCREEK CYN)

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|-------------|------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 DIVISION ADMINISTRATION | 121 | 648 | 527 | 5.00 | - | 619 | 619 | 4.00 | 121 | 28 | (93) | 1.00 |
| 2 PARKS PLANNING AND DEVELOPMENT | 297 | 813 | 516 | 6.00 | - | 883 | 883 | 6.00 | 297 | (70) | (367) | - |
| 3 PARKS ADMINISTRATION | 2,093 | 4,101 | 2,009 | 61.00 | 2,460 | 4,101 | 1,642 | 61.00 | (367) | 0 | 367 | - |
| 4 SUGARHOUSE PARK | 368 | 306 | (61) | 1.00 | 368 | 306 | (61) | 1.00 | - | - | - | - |
| 5 WHEELER HISTORIC FARM | 682 | 1,002 | 320 | 6.00 | - | - | - | - | 682 | 1,002 | 320 | 6.00 |
| 6 PLUMBING | - | 21 | 21 | - | - | 21 | 21 | - | - | - | - | - |
| 7 IRRIGATION | - | 107 | 107 | - | - | 107 | 107 | - | - | - | - | - |
| 8 PAINTING | - | 26 | 26 | - | - | 26 | 26 | - | - | - | - | - |
| 9 ELECTRICAL | - | 40 | 40 | - | - | 40 | 40 | - | - | - | - | - |
| 10 CARPENTRY | - | 34 | 34 | - | - | 34 | 34 | - | - | - | - | - |
| 11 BUILDING MAINTENANCE | - | 22 | 22 | - | - | 22 | 22 | - | - | - | - | - |
| 12 PLAYGROUND MAINTENANCE | - | 44 | 44 | - | - | 44 | 44 | - | - | - | - | - |
| 13 CARETAKING | - | 585 | 585 | - | - | 585 | 585 | - | - | - | - | - |
| 14 TEMPORARY EMP ADMINISTRATION | - | 271 | 271 | - | - | 271 | 271 | - | - | - | - | - |
| 15 CUSTODIAL | - | 2,227 | 2,227 | 30.00 | - | 2,227 | 2,227 | 30.00 | - | - | - | - |
| 16 VEHICLE/EQUIPMENT MAINTENANCE | - | 755 | 755 | - | - | 755 | 755 | - | - | - | - | - |
| 17 UTILITIES | - | 1,806 | 1,806 | - | - | 1,806 | 1,806 | - | - | - | - | - |
| 18 BALLFIELD MAINTENANCE | - | 394 | 394 | - | - | 394 | 394 | - | - | - | - | - |
| 19 FERTILIZING | - | 110 | 110 | - | - | 110 | 110 | - | - | - | - | - |
| 20 GARBAGE COLLECTION | 27 | 263 | 236 | - | 27 | 263 | 236 | - | - | - | - | - |
| 21 WEED SPRAYING | - | 37 | 37 | - | - | 37 | 37 | - | - | - | - | - |
| 22 TREE MAINTENANCE | - | 11 | 11 | - | - | 11 | 11 | - | - | - | - | - |
| 23 SNOW REMOVAL | - | 10 | 10 | - | - | 10 | 10 | - | - | - | - | - |
| 24 GROUNDS MAINTENANCE | - | 121 | 121 | - | - | 121 | 121 | - | - | - | - | - |
| 25 TRAIL MAINTENANCE | - | 100 | 100 | - | - | 100 | 100 | - | - | - | - | - |
| 26 PARKS DIVISION ADMINISTRATION | - | 1,656 | 1,656 | - | - | 1,656 | 1,656 | - | - | - | - | - |
| SUBTOTAL² | 3,587 | 15,511 | 11,925 | 109.00 | 2,854 | 14,551 | 11,697 | 102.00 | 733 | 960 | 227 | 7.00 |
| PARKS EQUIPMENT REPLACE PRGM | - | 350 | 350 | - | - | 350 | 350 | - | - | - | - | - |
| MILLCREEK CANYON PRGM | 600 | 600 | - | - | 500 | 500 | - | - | 100 | 100 | - | - |
| PARKS AND REC CAPITAL IMPROVEMENT PRGM | - | 3,789 | 3,789 | - | - | - | - | - | - | 3,789 | 3,789 | - |

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|------------------------|------------------------|-------------------|---------------|--|------------------------|-------------------|---------------|------------------------|------------------------|-------------------|-------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| TOTAL PARKS (AND MILLCREEK) | 4,187 | 20,250 | 16,063 | 109.00 | 3,354 | 15,401 | 12,047 | 102.00 | 833 | 4,849 | 4,016 | 7.00 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$11,346 , which is \$578 less than the requested county funding, and \$351 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | ■ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ■ |
| 130 - TRANSPORTATION PRESERVATION FUND | ■ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ■ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 36200000 - MILLCREEK CANYON | ▲ |
| 36300000 - PARKS | ■ |
| 36400000 - RECREATION | ■ |
| 43500000 - EMERGENCY SERVICES | ■ |
| 50030000 - GENERAL FUND-STATUTORY AND GENL | ■ |
| 60500000 - INFORMATION SVCS | ■ |
| 60509900 - INFORMATION SVCS CAPITAL PROJ | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 12,124 | 11,697 | 426 | 11,862 | 262 | 11,585 | 538 |
| REVENUE | 3,587 | 2,854 | 733 | 2,854 | 733 | 2,098 | 1,488 |
| OPERATING REVENUE | 3,587 | 2,854 | 733 | 2,854 | 733 | 2,098 | 1,488 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 1 | (1) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | - | - | 1 | (1) |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | - | - | - | - | - | 1 | (1) |
| RCT4200 - CHARGES FOR SERVICES | 1,884 | 822 | 1,062 | 822 | 1,062 | 547 | 1,337 |
| 421235 - PARKS FEES-MISC | 785 | 454 | 330 | 454 | 330 | 170 | 615 |
| 421325 - RECREATION FEES | - | - | - | - | - | 2 | (2) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 155 | (155) |
| 424000 - LOCAL REVENUE CONTRACTS | 368 | 368 | - | - | 368 | 221 | 147 |
| 427010 - RENTAL INCOME | 290 | - | 290 | - | 290 | - | 290 |
| 427045 - CONCESSIONS REV | 45 | - | 45 | - | 45 | - | 45 |
| 423400 - INTERLOCAL AGREEMENTS | 397 | - | 397 | - | 397 | - | 397 |
| 423110 - SUGAR HOUSE PARK AUTHORITY (HIST) | - | - | - | 368 | (368) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,703 | 2,032 | (329) | 2,032 | (329) | 1,547 | 155 |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 3 | (3) |
| EXPENSE | 15,710 | 14,551 | 1,159 | 14,716 | 994 | 13,684 | 2,027 |
| OPERATING EXPENSE | 15,710 | 14,551 | 1,159 | 14,716 | 994 | 13,684 | 2,027 |
| 000100-Salaries and Benefits | 9,627 | 8,700 | 927 | 8,865 | 762 | 7,879 | 1,748 |
| 601020 - LUMP SUM VACATION PAY | 88 | 88 | - | 88 | - | 86 | 2 |
| 601025 - LUMP SUM SICK PAY | 28 | 28 | - | 28 | - | 34 | (7) |
| 601030 - PERMANENT AND PROVISIONAL | 4,704 | 4,295 | 409 | 4,399 | 305 | 3,884 | 820 |
| 601040 - TIME LIMITED EMPLOYEES | 46 | - | 46 | - | 46 | - | 46 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 1,913 | 1,619 | 294 | 1,619 | 294 | 1,369 | 544 |
| 601065 - OVERTIME | 35 | 35 | - | 35 | - | 2 | 33 |
| 603005 - SOCIAL SECURITY TAXES | 510 | 452 | 57 | 463 | 47 | 385 | 125 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 809 | 727 | 82 | 757 | 52 | 674 | 134 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | - | - | - | - | - | 0 | (0) |
| 603040 - LTD CONTRIBUTIONS | 23 | 21 | 2 | 21 | 2 | 18 | 5 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 37 | 77 | (39) | 75 | (38) | 111 | (74) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,141 | 1,065 | 76 | 1,086 | 55 | 885 | 257 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 220 | 220 | - | 220 | - | 356 | (136) |
| 603056 - OPEB - CURRENT YR | 74 | 74 | - | 74 | - | 76 | (1) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 4,837 | 4,605 | 232 | 4,605 | 232 | 4,250 | 587 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 302 | 292 | 10 | 292 | 10 | 297 | 5 |
| 607010 - MAINTENANCE - GROUNDS | 773 | 828 | (55) | 908 | (134) | 726 | 48 |
| 607015 - MAINTENANCE - BUILDINGS | 117 | 93 | 24 | 97 | 20 | (35) | 152 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 46 | 31 | 15 | 31 | 15 | 68 | (22) |
| 609005 - FOOD PROVISIONS | 1 | - | 1 | - | 1 | 3 | (2) |
| 609010 - CLOTHING PROVISIONS | 24 | 21 | 3 | 21 | 3 | 21 | 3 |
| 609030 - MEDICAL SUPPLIES | 1 | 0 | 0 | 0 | 0 | - | 1 |
| 609050 - COMMISSARY PROVISIONS | 25 | - | 25 | - | 25 | - | 25 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 121 | 22 | 99 | 22 | 99 | 13 | 109 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | (0) | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 10 | 9 | 1 | 9 | 1 | 18 | (8) |
| 613005 - PRINTING CHARGES | 4 | 4 | - | 4 | - | 1 | 3 |
| 613010 - PUBLIC NOTICES | - | - | - | - | - | 0 | (0) |
| 613015 - PRINTING SUPPLIES | 0 | 0 | - | 0 | - | 0 | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 6 | - | 6 | - | 6 | 0 | 5 |
| 613035 - MICROFILMING AND BLUEPRINTING | 3 | 3 | - | 3 | - | - | 3 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 25 | 19 | 6 | 19 | 6 | 10 | 15 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 7 | 3 | 7 | 3 | 3 | 7 |
| 615025 - COMPUTER COMPONENTS < 3000 | 7 | 7 | - | 7 | - | 3 | 4 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 4 | 2 | 2 | 2 | 2 | 1 | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 42 | 40 | 2 | 40 | 2 | 6 | 36 |
| 615040 - POSTAGE | 6 | 5 | 1 | 5 | 1 | 19 | (13) |
| 615045 - PETTY CASH REPLENISH | 17 | 17 | - | 17 | - | 5 | 13 |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | 0 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 9 | 9 | 0 | 9 | 0 | 9 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 184 | 175 | 10 | 175 | 10 | 174 | 10 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 7 | (7) |
| 617025 - PARTS PURCHASES | - | - | - | - | - | 0 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 118 | 116 | 3 | 116 | 3 | 143 | (25) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 253 | 247 | 7 | 247 | 7 | 178 | 76 |
| 619015 - MILEAGE ALLOWANCE | 7 | 5 | 2 | 5 | 2 | 3 | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | - | - | 10 | (10) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 8 | (8) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 278 | 272 | 6 | 272 | 6 | 383 | (105) |
| 621005 - HEAT AND FUEL | 107 | 101 | 6 | 112 | (6) | 49 | 58 |
| 621010 - LIGHT AND POWER | 357 | 326 | 30 | 329 | 28 | 290 | 66 |
| 621015 - WATER AND SEWER | 1,405 | 1,398 | 7 | 1,323 | 82 | 1,191 | 214 |
| 621020 - TELEPHONE | 47 | 37 | 10 | 37 | 10 | 49 | (3) |
| 621025 - MOBILE TELEPHONE | 15 | 14 | 1 | - | 15 | 23 | (8) |
| 629025 - MAINT - SWIMMING POOLS | 12 | 12 | - | 4 | 8 | 28 | (16) |
| 633010 - RENT - BUILDINGS | 77 | 77 | - | 77 | - | 74 | 3 |
| 633015 - RENT - EQUIPMENT | 22 | 21 | 1 | 21 | 1 | 13 | 9 |
| 639025 - OTHER PROFESSIONAL FEES | 47 | 40 | 7 | 40 | 7 | 93 | (46) |
| 639045 - CONTRACTED LABOR/PROJECTS | 55 | 55 | - | 55 | - | 7 | 49 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 25 | 25 | 1 | 25 | 1 | 28 | (2) |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | - | - | 4 | (4) |
| 645005 - CONTRACT HAULING | 272 | 272 | - | 272 | - | 302 | (30) |
| 645010 - DUMPING FEES | - | - | - | - | - | 18 | (18) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 000400-Indirect Cost | 1,246 | 1,246 | - | 1,246 | - | 1,554 | (308) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 36200000 - MILLCREEK CANYON | ▲ |
| 36300000 - PARKS | ■ |
| 36400000 - RECREATION | |
| 43500000 - EMERGENCY SERVICES | |
| 50030000 - GENERAL FUND-STATUTORY AND GENL | |
| 60500000 - INFORMATION SVCS | |
| 60509900 - INFORMATION SVCS CAPITAL PROJ | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | - | - | (4) | 4 |
| REVENUE | 600 | 500 | 100 | 500 | 100 | 506 | 94 |
| OPERATING REVENUE | 600 | 500 | 100 | 500 | 100 | 506 | 94 |
| RCT4200 - CHARGES FOR SERVICES | 600 | 500 | 100 | 500 | 100 | 506 | 94 |
| 421235 - PARKS FEES-MISC | 500 | 500 | - | 500 | - | 511 | (11) |
| 421325 - RECREATION FEES | 100 | - | 100 | - | 100 | (4) | 104 |
| EXPENSE | 600 | 500 | 100 | 500 | 100 | 502 | 98 |
| OPERATING EXPENSE | 600 | 500 | 100 | 500 | 100 | 502 | 98 |
| 000100-Salaries and Benefits | 51 | 51 | - | 51 | - | 43 | 8 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 47 | 47 | - | 47 | - | 39 | 8 |
| 603005 - SOCIAL SECURITY TAXES | 4 | 4 | - | 4 | - | 3 | 1 |
| 000200-Operations | 530 | 430 | 100 | 430 | 100 | 446 | 84 |
| 607015 - MAINTENANCE - BUILDINGS | 4 | 4 | - | 4 | - | - | 4 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 2 | - | 1 | 1 |
| 613005 - PRINTING CHARGES | 6 | 6 | - | 6 | - | 4 | 2 |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 2 | (2) |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | 1 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 0 | (0) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 3 | (3) |
| 621010 - LIGHT AND POWER | 1 | 1 | - | 1 | - | 1 | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 517 | 417 | 100 | 417 | 100 | 427 | 90 |
| 659005 - COSTS IN HANDLING COLLECTIONS | - | - | - | - | - | 6 | (6) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 0 | (0) |
| 000400-Indirect Cost | 19 | 19 | - | 19 | - | 13 | 6 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10700000 - TRCC-TOURISM REC CULTRL CONVEN | ▲ |
| 10709900 - PARKS AND REC CAPITAL IMPROVEMENT | ■ |
| 36309900 - PARKS EQUIPMENT REPLACE | |
| 36409900 - REC EQUIPMENT REPLACEMENT | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,311 | - | 4,311 | 7,971 | (3,660) | 3,516 | 795 |
| REVENUE | - | - | - | - | - | 349 | (349) |
| OPERATING REVENUE | - | - | - | - | - | 349 | (349) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 349 | (349) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 81 | (81) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | - | - | 268 | (268) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 0 | (0) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| EXPENSE | 4,311 | - | 4,311 | 7,971 | (3,660) | 3,865 | 446 |
| OPERATING EXPENSE | 4,311 | - | 4,311 | 7,971 | (3,660) | 3,865 | 446 |
| 000200-Operations | 1,965 | - | 1,965 | 4,653 | (2,687) | 2,999 | (1,034) |
| 607010 - MAINTENANCE - GROUNDS | 390 | - | 390 | 1,678 | (1,288) | 1,925 | (1,535) |
| 607015 - MAINTENANCE - BUILDINGS | 792 | - | 792 | 1,856 | (1,064) | 541 | 252 |
| 607045 - ARCHITECTURE CHARGES | - | - | - | - | - | 12 | (12) |
| 625005 - NON-CAPITAL BUILDINGS | - | - | - | 25 | (25) | - | - |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | 35 | (35) | - | - |
| 629025 - MAINT - SWIMMING POOLS | 40 | - | 40 | - | 40 | 407 | (367) |
| 639025 - OTHER PROFESSIONAL FEES | 744 | - | 744 | 723 | 21 | 71 | 673 |
| 667005 - CONTRIBUTIONS | - | - | - | 336 | (336) | 43 | (43) |
| 000300-Capital Purchases | 2,264 | - | 2,264 | 3,236 | (973) | 784 | 1,479 |
| 000400-Indirect Cost | 82 | - | 82 | 82 | - | 82 | 0 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10700000 - TRCC-TOURISM REC CULTRL CONVEN | ▲ |
| 10709900 - PARKS AND REC CAPITAL IMPROVEMENT | ■ |
| 36309900 - PARKS EQUIPMENT REPLACE | |
| 36409900 - REC EQUIPMENT REPLACEMENT | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 350 | 350 | - | 600 | (250) | 360 | (10) |
| EXPENSE | 350 | 350 | - | 600 | (250) | 360 | (10) |
| OPERATING EXPENSE | 350 | 350 | - | 600 | (250) | 360 | (10) |
| 000200-Operations | 88 | 88 | - | 62 | 26 | 77 | 11 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 88 | 88 | - | 47 | 41 | 77 | 11 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 15 | (15) | - | - |
| 000300-Capital Purchases | 250 | 250 | - | 526 | (276) | 263 | (13) |
| 000400-Indirect Cost | 12 | 12 | - | 12 | - | 21 | (9) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Salt Lake County Parks & Recreation Division provides essential public services for every citizen in our community. The Division’s programs and assets support a high-quality of life which is crucial to continued economic success and citizen prosperity. We are committed to ensuring the assets the community invests

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County resident's, both current and future, have the opportunity to experience Park Land.

1) Increase The acres of Park Land per 1,000 residents (including Class One/Special Use/Class Two Regional Parks, Open Space/Trails, Golf Course, and Neighborhood Parks) from 17,178 acres as of the end of the year 2014 to 25,000 acres by end of the year 2027.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 1 | 1 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 483,577 | 480,877 | |
| ■ Savings/(Incr) if Flat to ABB | 126,785 | 126,785 | -26.4% |
| ■ Addt'l Savings/(Incr) if -3% | <u>10,704</u> | <u>10,623</u> | -2.2% |
| ■ Base @ -3% | 346,088 | 343,469 | |

COUNTY FUNDING & FTE PRIORITIES

OPEN SPACE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|-------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 OPEN SPACE ADMINISTRATION | 104 | | (123) <i>a,b,e</i> | - | - | 1.00 | - | - | - |
| 2 TRUST FUND | 250 | | 250 <i>b</i> | (127) <i>c</i> | (127) <i>c</i> | - | - | - | - |
| 3 URBAN FARMING | 55 | | - <i>f</i> | - | (11) <i>d</i> | - | - | - | - |
| 4 OPEN SPACE PRGM | 71 | | - | - | - | - | - | - | - |
| TOTAL OPEN SPACE | \$481 | | \$127 | (\$127) | (\$137) | 1.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------|---|--------------|-----------|---------------|
| a | Open Space Administration | (NEW PORTFOLIO-NEUTRAL REQUEST) Special Services Manager: The Special Services Manager oversees both the Open Space and Adaptive Recreation programs. The Open Space Fund may not pay for non-open space activities, so this request splits the salary budget between the two programs. The displayed impact to Open Space is directly and exactly offset by the impact to Recreation. DECREASE Open Space Administration salaries ABB by \$73k, and (not shown in this budget packet) INCREASE Recreation salaries ABB by \$73k. | REQ | (\$73) | (\$73) |
| b | Trust Fund / Land Purchases | (NEW REQUEST) Land Acquisitions: Open Space requests funding for land acquisitions and conservation easements in order to evaluate and act upon open space project applications. Available funding will allow the County to secure prime parcels and low prices when opportunities arise. This request will be partially funded by repurposing available Open Space operating budget, with the remainder funded by a fund transfer of rollback taxes. DECREASE Open Space operations ABB by \$50k, INCREASE Trust Fund / Land Purchases capital ABB by \$250k, and TRANSFER \$200k of rollback taxes to the Open Space Fund. | REQ | \$200 | \$0 |
| c | Trust Fund / Land Purchases | (RETURN TO BASE) In order to return to the base budget from the requested budget (as well as in order to reach the 3% stress scenario), Open Space would partially unwind Req 108000_02 and: DECREASE Trust Fund / Land Purchases capital REQ by \$127k. | ABB ABB-3 | (\$127) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|--|-------|-----------|---------------|
| d | Urban Farming | (STRESS TEST) Community Garden Maintenance: In order to meet the 3% stress scenario - assuming that the county funding in land purchases is part of the base from which the 3% is calculated - Open Space would eliminate half of its community garden budget, which is dedicated to maintaining existing gardens and developing new gardens. Requests for new gardens would be declined, and non-exigency maintenance of existing gardens would cease. DECREASE Urban Farming operations REQ by \$11k. | ABB-3 | (\$11) | \$0 |
| e | Open Space Administration | (NEW FUND TRANSFER REQUEST) Open Space Administration: Open Space requests an on-going annual transfer of \$300k of rollback tax collections into the Open Space Fund to fund administration and oversight of the program, which would allow the entirety of the existing fund balance to be used for land acquisitions and conservation easements. | REQ | \$300 | \$0 |
| f | Urban Farming | (BASE ADJUSTMENT) TL Expiration: The Open Space/Urban Farming Coordinator time-limited position expires December 31, 2016, and has been removed from the Open Space ABB by Req 108000_R02. Parks proposes to reclassify a vacant Parks position to be the Open Space/Urban Farming Coordinator in Req 363000_03, which has no effect on the Open Space budget. | REQ | (\$44) | (\$44) |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

OPEN SPACE

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|-------------|------------|-------------|--|-------------|------------|-------------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 OPEN SPACE ADMINISTRATION | 3 | 107 | 104 | 1.00 | 3 | 230 | 228 | 1.00 | - | (123) | (123) | - |
| 2 TRUST FUND | - | 250 | 250 | - | - | - | - | - | - | 250 | 250 | - |
| 3 URBAN FARMING | - | 55 | 55 | - | - | 55 | 55 | - | - | - | - | - |
| 4 OPEN SPACE PRGM | - | 71 | 71 | - | - | 71 | 71 | - | - | - | - | - |
| TOTAL OPEN SPACE | 3 | 484 | 481 | 1.00 | 3 | 357 | 354 | 1.00 | - | 127 | 127 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$343, which is \$137 less than the requested county funding, and \$11 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 280 - OPEN SPACE FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10800000 - OPEN SPACE | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▬ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 235 | 354 | (119) | 655 | (420) | 296 | (61) |
| REVENUE | 453 | 3 | 450 | 558 | (105) | 329 | 123 |
| OPERATING REVENUE | 3 | 3 | - | 3 | - | 18 | (16) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 10 | (10) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 10 | (10) |
| RCT4200 - CHARGES FOR SERVICES | 3 | 3 | - | 3 | - | 8 | (6) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 2 | (2) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 1 | (1) |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | 3 | (3) |
| 427010 - RENTAL INCOME | 3 | 3 | - | 3 | - | 2 | 1 |
| NON-OPERATING REVENUE | - | - | - | - | - | 6 | (6) |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 6 | (6) |
| OTHER FINANCING SOURCES | 450 | - | 450 | 555 | (105) | 305 | 145 |
| RCT7200 - OFS TRANSFERS | 450 | - | 450 | 555 | (105) | 305 | 145 |
| EXPENSE | 238 | 357 | (119) | 658 | (420) | 314 | (76) |
| OPERATING EXPENSE | 238 | 357 | (119) | 658 | (420) | 314 | (76) |
| 000100-Salaries and Benefits | 41 | 110 | (69) | 161 | (120) | 89 | (48) |
| 601020 - LUMP SUM VACATION PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 23 | 76 | (53) | 73 | (50) | 31 | (8) |
| 601040 - TIME LIMITED EMPLOYEES | 1 | - | 1 | 36 | (35) | 31 | (30) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 10 | 10 | - | 10 | - | 2 | 8 |
| 603005 - SOCIAL SECURITY TAXES | 2 | 7 | (4) | 9 | (7) | 5 | (2) |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 4 | 14 | (10) | 20 | (16) | 11 | (7) |
| 603040 - LTD CONTRIBUTIONS | 0 | 0 | (0) | 1 | (0) | 0 | (0) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | (1) | 1 | (2) | 1 | (2) | 3 | (4) |
| 603050 - HEALTH INSURANCE PREMIUMS | 0 | 0 | 0 | 10 | (10) | 5 | (5) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1 | 1 | - | 1 | - | 1 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 127 | 177 | (50) | 177 | (50) | 163 | (36) |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | - | - | 10 | (10) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 0 | (0) |
| 609005 - FOOD PROVISIONS | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 0 | 0 | - | 0 | - | - | 0 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 2 | 2 | - | 2 | - | 1 | 1 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 1 | 0 |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | - | - | 3 | (3) |
| 613025 - CONTRACTED PRINTINGS | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 0 | 0 | - | 0 | - | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 0 | 0 | - | 0 | - | 0 | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 1 | 1 | - | 1 | - | 0 | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 0 | (0) |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 1 | (0) |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 1 | (0) |
| 615055 - VOLUNTEER AWARDS | 0 | 0 | - | 0 | - | - | 0 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | 2 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 2 | 2 | - | 2 | - | 2 | 1 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | 0 | 0 |
| 621020 - TELEPHONE | - | - | - | - | - | 1 | (1) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 621025 - MOBILE TELEPHONE | 3 | 3 | - | 3 | - | 2 | 0 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 34 | 34 | - | 34 | - | 7 | 27 |
| 633010 - RENT - BUILDINGS | - | - | - | 3 | (3) | 3 | (3) |
| 639010 - CONSULTANTS FEES | - | - | - | 38 | (38) | - | - |
| 639025 - OTHER PROFESSIONAL FEES | 51 | 51 | - | 10 | 41 | 50 | 1 |
| 639045 - CONTRACTED LABOR/PROJECTS | 28 | 28 | - | 28 | - | 24 | 4 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | - | - | 0 | (0) |
| 655100 - HEALTH INCENTIVES | - | - | - | - | - | (0) | 0 |
| 667005 - CONTRIBUTIONS | - | 50 | (50) | 50 | (50) | 55 | (55) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 0 | (0) |
| 000300-Capital Purchases | - | - | - | 250 | (250) | - | - |
| 000400-Indirect Cost | 70 | 70 | - | 70 | - | 62 | 7 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meetings, public shows and events and managing the County's world-class convention, exhibition, trade show and meeting facilities.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Salt Palace Convention Center serves as an economic magnet for visitor and convention spending in Utah.

- 1) Increase the economic impact to our community as a result of hosting conventions at the Salt Palace Convention Center (comparing 2017 to 5 year average) from 192,400,000 Dollars as of the end of December 2015 to 230,000,000 Dollars by end of December 2017.
- 2) Maintain the number of events hosted by the Salt Palace Convention Center from 149 events as of the end of December 2016 to 149 events by end of December 2017.
- 3) Increase the amount of revenue earned at the Salt Palace Convention Center from event income from 9,450,000 dollars as of the end of December 2016 to 10,400,000 dollars by end of December 2017.
- 4) Maintain the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent (on a scale of 1 -5) from 4.52 average rating as of the end of December 2016 to 4.5 average rating by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 20,175,222 | 11,179,203 | 3,715,899 | |
| ■ Savings/(Incr) if Flat to ABB | 3,761,794 | 3,208,750 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>492,403</u> | <u>111,477</u> | <u>111,477</u> | -3.0% |
| ■ Base @ -3% | 15,921,025 | 2,604,122 | 2,604,122 | |

COUNTY FUNDING & FTE PRIORITIES

SALT PALACE CONVENTION CENTER

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | | | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|---|-----|-----|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req | | | |
| 1 SPCC OPERATIONS | 3,716 | - | a | - | b | (111) | c | - | - | - | - |
| 2 | | | | | | | | | | | |
| 3 | | | | | | | | | | | |
| 4 | | | | | | | | | | | |
| CF Adjustments for Stress Test | - | - | | | | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$3,716 | \$0 | | \$0 | | (\$111) | | - | - | - | - |
| SPCC RESERVE CAPITAL PROJECTS | 3,275 | 3,209 | n/a | n/a | | | | - | - | n/a | n/a |
| SPCC EXPANSION III | 4,052 | - | n/a | n/a | | | | - | - | n/a | n/a |
| SPCC QECB SOLAR PROJECT | 136 | - | n/a | n/a | | | | - | - | n/a | n/a |
| TOTAL SALT PALACE CONVENTION | \$11,179 | \$3,209 | | \$0 | | (\$111) | | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|---|------|-----------|---------------|
| a | SPCC Operations | (NEW REQUEST) This new request: (1) Covers temporary labor needs for forecasted events in 2017. (2) Adds funding for increased utility rates and usage specifically in electrical, water/sewage, and telephone. (3) Increases the general liability insurance rate to accurately correspond with increasing attendance figures. This is a subsidy neutral request as we are forecasting strong 2017 event activity and corresponding revenue. Increase SPCC expenses \$553k Increase SPCC revenue \$553k | Req | \$0 | \$0 |
| b | SPCC Operations | (RETURN TO ABB) In order to maintain an adjusted base budget, Salt Palace would need to cut other areas of operations in order to cover the increased utility rates and general liability insurance cost. Due to the 2017 forecasted increase in event activity, inadequate temporary labor would burden existing staff, negatively impact customer satisfaction and reduce facility housekeeping and maintenance. | ABB | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|--|-------|-----------|---------------|
| c | SPCC Operations | (STRESS TEST) The stress test would require the elimination of a Communications position and a reduction in the wage increase from 3% to 2%. This would cause an elimination of most social media efforts for events as well as reduce the effectiveness of our "Reuse" program that sources left over materials from the trade show floor. These materials are given to local school districts and non-profit agencies. This would also cause staff to not receive an adequate cost of living increase. Low unemployment rates are creating an intensely competitive environment for employers. Reduced funding would cause us to potentially lose qualified and trained team members. | ABB-3 | (\$111) | \$0 |
| d | SPCC Operations | (BASE ADJUSTMENT) This request is for salary annualizations, cost of living increases, and increases in health care costs. | Req | \$266 | \$266 |
| e | SPCC Operations | Stage 3 debt service adjustment | MP | \$0 | (\$19) |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

SALT PALACE CONVENTION CENTER

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|---------------------|---------------|---------------|-----|--|---------------|--------------|-----|-----------------|--------------|--------------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 SPCC OPERATIONS | 8,996 | 12,712 | 3,716 | - | 8,443 | 12,159 | 3,716 | - | 553 | 553 | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| SUBTOTAL² | 8,996 | 12,712 | 3,716 | - | 8,443 | 12,159 | 3,716 | - | 553 | 553 | - | - |
| SPCC RESERVE CAPITAL PROJECTS PRGM | - | 3,275 | 3,275 | - | - | 67 | 67 | - | - | 3,209 | 3,209 | - |
| SPCC EXPANSION III | - | 4,052 | 4,052 | - | - | 4,052 | 4,052 | - | - | - | - | - |
| SPCC QECB SOLAR PROJECT | - | 136 | 136 | - | - | 136 | 136 | - | - | - | - | - |
| TOTAL SALT PALACE | 8,996 | 20,175 | 11,179 | - | 8,443 | 16,413 | 7,970 | - | 553 | 3,762 | 3,209 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$3,604, which is \$111 less than the requested county funding, and \$111 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 35500000 - SALT PALACE CONV CTR OPS (SPCC) | ▲ |
| 35509900 - SPCC RESERVE CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 7,904 | 7,904 | - | 14,328 | (6,424) | 5,289 | 2,615 |
| REVENUE | 15,253 | 8,448 | 6,805 | 15,219 | 34 | 18,224 | (2,971) |
| OPERATING REVENUE | 8,996 | 8,443 | 553 | 8,843 | 153 | 11,077 | (2,081) |
| RCT4200 - CHARGES FOR SERVICES | 8,996 | 8,443 | 553 | 8,843 | 153 | 11,077 | (2,081) |
| 427025 - RENTS - SALT PALACE | - | - | - | - | - | 11,077 | (11,077) |
| 427060 - SP/ST/EP OPERATING REVENUE | 8,996 | 8,443 | 553 | 8,843 | 153 | - | 8,996 |
| NON-OPERATING REVENUE | 5 | 5 | - | 5 | - | 80 | (75) |
| RCT4290 - INVESTMENT EARNINGS | 5 | 5 | - | 5 | - | 80 | (75) |
| OTHER FINANCING SOURCES | 6,252 | - | 6,252 | 6,371 | (119) | 7,067 | (815) |
| RCT7200 - OFS TRANSFERS | 6,252 | - | 6,252 | 6,371 | (119) | 7,067 | (815) |
| EXPENSE | 16,900 | 16,347 | 553 | 23,171 | (6,271) | 16,646 | 253 |
| OPERATING EXPENSE | 16,900 | 16,347 | 553 | 23,171 | (6,271) | 16,366 | 533 |
| 000200-Operations | 12,169 | 11,616 | 553 | 11,821 | 348 | 11,467 | 702 |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 1 | (1) |
| 635005 - CAP LEAS PRINCIPAL-LAND AND BLDG | 62 | 62 | - | 62 | - | 62 | 0 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 31 | 31 | - | 31 | - | 31 | 0 |
| 639035 - CONTRACT MANAGEMENT FEE | 12,072 | 11,519 | 553 | 11,723 | 348 | 11,377 | 694 |
| 661015 - INTEREST EXP-ARBITRAGE REBATE | 5 | 5 | - | 5 | - | (4) | 9 |
| 000300-Capital Purchases | - | - | - | 6,600 | (6,600) | - | - |
| 000400-Indirect Cost | 547 | 547 | - | 547 | - | 609 | (62) |
| 000600-Debt Service | 4,183 | 4,183 | - | 4,202 | (19) | 4,290 | (107) |
| NON-OPERATING EXPENSE | - | - | - | - | - | 280 | (280) |
| 001000-Other Financing Uses | - | - | - | - | - | 280 | (280) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 35500000 - SALT PALACE CONV CTR OPS (SPCC) | ▲ |
| 35509900 - SPCC RESERVE CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,275 | 67 | 3,209 | 2,035 | 1,240 | 1,523 | 1,752 |
| REVENUE | 2,370 | - | 2,370 | 1,359 | 1,011 | - | 2,370 |
| OTHER FINANCING SOURCES | 2,370 | - | 2,370 | 1,359 | 1,011 | - | 2,370 |
| RCT7200 - OFS TRANSFERS | 2,370 | - | 2,370 | 1,359 | 1,011 | - | 2,370 |
| EXPENSE | 3,275 | 67 | 3,209 | 2,035 | 1,240 | 1,523 | 1,752 |
| OPERATING EXPENSE | 3,275 | 67 | 3,209 | 2,035 | 1,240 | 1,523 | 1,752 |
| 000200-Operations | 3,059 | - | 3,059 | 1,799 | 1,260 | 1,091 | 1,968 |
| 607010 - MAINTENANCE - GROUNDS | 277 | - | 277 | - | 277 | - | 277 |
| 607015 - MAINTENANCE - BUILDINGS | 2,464 | - | 2,464 | 1,474 | 990 | 703 | 1,762 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 300 | - | 300 | 324 | (24) | 300 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | 8 | (8) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 41 | (41) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | - | - | 1 | (1) |
| 625010 - NON-CAPITAL BUILDING IMPRVMNTS | - | - | - | - | - | 38 | (38) |
| 639025 - OTHER PROFESSIONAL FEES | 18 | - | 18 | - | 18 | 0 | 18 |
| 000300-Capital Purchases | 150 | - | 150 | 170 | (20) | 383 | (233) |
| 000400-Indirect Cost | 67 | 67 | - | 67 | - | 49 | 18 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To be an economic magnet to Salt Lake County by hosting conventions, trade shows, meetings, public shows and events and managing the County's world-class convention, exhibition, trade show and meeting facilities.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The South Towne Expo Center provides cultural and economic benefits to the community through the hosting of local and national events and meetings.

- 5) Increase the total number of annual attendees at the South Towne Expo Center from 750,089 attendees as of the end of December 2016 to 760,000 attendees by end of December 2017.
- 6) Increase the number of annual events hosted at the South Towne Expo Center from 254 events as of the end of December 2016 to 260 events by end of December 2017.
- 7) Increase the amount of revenue earned at the South Towne Expo Center from 4,458,200 Dollars as of the end of December 2016 to 4,600,000 Dollars by end of December 2017.
- 8) Maintain current levels of customer satisfaction of South Towne Expo Center facility clients (on a scale of 1 - 5) from 4.7 average rating as of the end of December 2016 to 4.5 average rating by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 4,543,015 | 851,151 | 573,706 | |
| ■ Savings/(Incr) if Flat to ABB | 415,460 | 152,463 | (108,007) | 18.8% |
| ■ Addt'l Savings/(Incr) if -3% | <u>123,827</u> | <u>20,451</u> | <u>20,451</u> | -3.6% |
| ■ Base @ -3% | 4,003,728 | 661,262 | 661,262 | |

COUNTY FUNDING & FTE PRIORITIES

SOUTH TOWNE EXPOSITION CENTER

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 STEC OPERATIONS | 574 | (108) <i>a,b,c</i> | - <i>d</i> | - <i>d,e</i> | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$574 | (\$108) | \$0 | \$0 | - | - | - | - |
| SOUTH TOWNE CAPITAL PROJECTS | 277 | 260 | n/a | n/a | - | - | n/a | n/a |
| TOTAL SOUTH TOWNE EXPOSITION | \$851 | \$152 | \$0 | \$0 | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|--|------|-----------|---------------|
| a | STEC Operations | (NEW NET-NEUTRAL REQUEST) Naming Rights: These budgeted funds will pay for the retainer portion of the South Towne naming rights project while the marketing group is actively soliciting buyers. Increase Revenue \$90,000 Increase Operations Expense \$90,000 | Req | \$0 | \$0 |
| b | STEC Operations | (NEW NET-NEUTRAL REQUEST) New Revenues and Expenses: The South Towne Expo is forecasting strong event activity in 2017. Revenues generated from the activity will cover planned increases in utility usage, janitorial supply needs and general liability insurance cost increases. Increase Revenue \$64,990 Increase Operations Expense \$64,990 | Req | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|---|--------------|-----------|---------------|
| c | STEC Operations | (NEW PORTFOLIO-NEUTRAL REQUEST) Revenue Transfer to Equestrian Park: This adjustment allocates positive revenues forecasted from South Towne to offset a shortfall in Equestrian Park revenue projections from the 2016 base level. Decrease EPEC Revenue \$108,007 (shown in EPEC budget packet) Increase STEC Revenue \$108,007 | Req | (\$108) | (\$108) |
| d | STEC Operations | (RETURN TO ABB) The South Towne 2017 requested budget is less than the adjusted base budget. So no cuts would need to be made. | ABB ABB-3 | \$0 | \$0 |
| e | STEC Operations | (STRESS TEST) The South Towne 2017 requested budget is 20% less than the adjusted base budget. So no cuts would need to be made. | ABB-3 | \$0 | \$0 |
| f | STEC Operations | (BASE ADJUSTMENT) This request is for salary annualizations, cost of living increases, and increases in health care costs. | Req | \$43 | \$43 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

SOUTH TOWNE EXPOSITION CENTER

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|------------|----------|--|--------------|------------|----------|-----------------|-------------|--------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 STEC OPERATIONS | 3,692 | 4,266 | 574 | - | 3,429 | 4,111 | 682 | - | 263 | 155 | (108) | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| SUBTOTAL² | 3,692 | 4,266 | 574 | - | 3,429 | 4,111 | 682 | - | 263 | 155 | (108) | - |
| SOUTH TOWNE CAPITAL PROJECTS PRGM | - | 277 | 277 | - | - | 17 | 17 | - | - | 260 | 260 | - |
| TOTAL SOUTH TOWNE | 3,692 | 4,543 | 851 | - | 3,429 | 4,128 | 699 | - | 263 | 415 | 152 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$661, which is (\$88) less than the requested county funding, and \$20 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 182 - SOUTH TOWNE EXPOSITION CENTER FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 35520000 - SOUTH TOWNE EXPO CENTER (STEC) OPS | ▲ |
| 35529900 - SOUTH TOWNE CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 574 | 682 | (108) | 636 | (62) | (153) | 726 |
| REVENUE | 3,897 | 3,434 | 463 | 3,742 | 155 | 5,312 | (1,415) |
| OPERATING REVENUE | 3,692 | 3,429 | 263 | 3,537 | 155 | 4,067 | (375) |
| RCT4200 - CHARGES FOR SERVICES | 3,692 | 3,429 | 263 | 3,537 | 155 | 4,067 | (375) |
| 427025 - RENTS - SALT PALACE | - | - | - | - | - | 4,067 | (4,067) |
| 427060 - SP/ST/EP OPERATING REVENUE | 3,692 | 3,429 | 263 | 3,537 | 155 | - | 3,692 |
| NON-OPERATING REVENUE | 5 | 5 | - | 5 | - | 30 | (25) |
| RCT4290 - INVESTMENT EARNINGS | 5 | 5 | - | 5 | - | 30 | (25) |
| OTHER FINANCING SOURCES | 200 | - | 200 | 200 | - | 1,215 | (1,015) |
| RCT7200 - OFS TRANSFERS | 200 | - | 200 | 200 | - | 1,215 | (1,015) |
| EXPENSE | 4,374 | 4,111 | 263 | 4,281 | 93 | 3,914 | 460 |
| OPERATING EXPENSE | 4,266 | 4,111 | 155 | 4,173 | 93 | 3,914 | 352 |
| 000200-Operations | 4,102 | 3,947 | 155 | 4,009 | 93 | 3,758 | 344 |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 1 | (1) |
| 639035 - CONTRACT MANAGEMENT FEE | 4,102 | 3,947 | 155 | 4,009 | 93 | 3,757 | 345 |
| 000400-Indirect Cost | 164 | 164 | - | 164 | - | 156 | 8 |
| NON-OPERATING EXPENSE | 108 | - | 108 | 108 | (0) | - | 108 |
| 001000-Other Financing Uses | 108 | - | 108 | 108 | (0) | - | 108 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 182 - SOUTH TOWNE EXPOSITION CENTER FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 35520000 - SOUTH TOWNE EXPO CENTER (STEC) OPS | ▲ |
| 35529900 - SOUTH TOWNE CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 277 | 17 | 260 | 293 | (15) | 650 | (372) |
| REVENUE | 277 | - | 277 | 243 | 34 | - | 277 |
| OTHER FINANCING SOURCES | 277 | - | 277 | 243 | 34 | - | 277 |
| RCT7200 - OFS TRANSFERS | 277 | - | 277 | 243 | 34 | - | 277 |
| EXPENSE | 277 | 17 | 260 | 293 | (15) | 650 | (372) |
| OPERATING EXPENSE | 277 | 17 | 260 | 293 | (15) | 650 | (372) |
| 000200-Operations | 210 | - | 210 | 218 | (8) | 524 | (314) |
| 607010 - MAINTENANCE - GROUNDS | 45 | - | 45 | 44 | 1 | - | 45 |
| 607015 - MAINTENANCE - BUILDINGS | 65 | - | 65 | 49 | 17 | 394 | (328) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 100 | - | 100 | 125 | (25) | 130 | (30) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 0 | (0) |
| 000300-Capital Purchases | 50 | - | 50 | 58 | (8) | 69 | (19) |
| 000400-Indirect Cost | 17 | 17 | - | 17 | - | 57 | (40) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The mission of the Salt Lake County Equestrian Park & Event Center is to be a world class equestrian facility offering services for event activity, long term boarding, and recreational use by equestrian and non-equestrian users. We strive to maximize economic and cultural benefits to the community by making the best use of the park's facilities while maintaining focus on equestrian activity.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

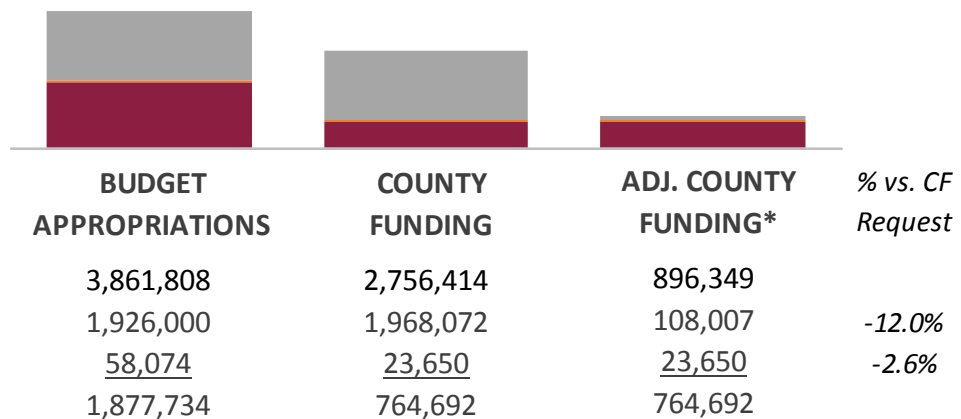
The Salt Lake County Equestrian Park provides recreational opportunities and economic benefits to the community.

- 9) Increase the total number of annual attendees at the Salt Lake County Equestrian Park & Event Center from 119,498 attendees as of the end of December 2016 to 125,000 attendees by end of December 2017.
- 10) Increase the number of events hosted at the Salt Lake County Equestrian Park & Event Center from 167 events as of the end of December 2016 to 170 events by end of December 2017.
- 11) Increase the revenues earned at the Salt Lake County Equestrian Park & Event Center from 868,669 Dollars as of the end of December 2016 to 900,000 Dollars by end of December 2017.
- 12) Increase levels of customer satisfaction of Salt Lake County Equestrian Park & Event Center facility clients from unknown average rating as of the end of December 2016 to 4.5 average rating by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



COUNTY FUNDING & FTE PRIORITIES

EQUESTRIAN PARK

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 EPEC OPERATIONS PRGM | 896 | 108 | (108) | (132) | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$896 | \$108 | (\$108) | (\$132) | - | - | - | - |
| EPEC CAPITAL PROJECTS PRGM | 1,860 | 1,860 | n/a | n/a | - | - | n/a | n/a |
| TOTAL EQUESTRIAN PARK | \$2,756 | \$1,968 | (\$108) | (\$132) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|---|------|-----------|---------------|
| a | EPEC Operations | <p>(NEW REQUEST)</p> <p>This request is for additional funding to meet operational needs at Equestrian Park.</p> <p>(1) Funding for a Maintenance Technician at Equestrian Park - There are a great deal of maintenance needs at the park and planned capital projects that require additional staffing to correct and maintain.</p> <p>(2) Funding for additional enrollment in the health insurance plans - As a result of changes in health care requirements, more employees are enrolling in health care plans.</p> <p>(3) Revenue increases include \$20,035 for \$10 increase in boarder monthly fee and \$45,000 for annual riding pass to boarders that has been included with their monthly fee.</p> <p>Increase Revenue \$66k Increase Expense \$66k</p> | Req | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|--|-------|-----------|---------------|
| b | EPEC Operations | (NEW PORTFOLIO-NEUTRAL REQUEST) Revenue Transfer from South Towne Event Center - This adjustment allocates positive revenues forecasted from South Towne to offset a shortfall in Equestrian Park revenue projections from the 2016 base level. Decrease EPEC Revenue \$108,007 Increase STEC Revenue \$108,007 (shown in STEC budget packet) | Req | \$108 | \$108 |
| c | EPEC Operations | (RETURN TO ABB) In order to get to an adjusted base budget with a forecasted revenue loss of \$108k, Equestrian Park would not be able to afford a new Maintenance Technician to oversee park maintenance and capital projects. The staff would receive a reduced annual cost of living increase and coverage on health care plans would need to be changed to plans with less coverage and higher deductible. Further, park maintenance would be need to be scaled back. Decrease Personnel \$66k Decrease Operations \$42k | ABB | (\$108) | \$0 |
| d | EPEC Operations | (STRESS TEST) In order to get to a stressed budget with a forecasted revenue loss of \$108k, Equestrian Park would not be able to afford a new Maintenance Technician to oversee park maintenance and capital projects. The staff would receive a reduced annual cost of living increase and coverage on health care plans would need to be changed to plans with less coverage and higher deductible. Park maintenance would be need to be scaled back and contract labor would be cut. This would place extraordinary burden on the existing staff to accomplish necessary daily tasks at the park. Open ride times would be reduced. Arena space would experience poor housekeeping and show stall management failures. Decrease Personnel \$66k Decrease Operations \$66k | ABB-3 | (\$132) | \$0 |
| e | EPEC Operations | (BASE ADJUSTMENT) This request is for salary annualizations, cost of living increases, and increases in health care costs. | Req | \$26 | \$26 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

EQUESTRIAN PARK

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|--------------|----------|--|--------------|------------|----------|-----------------|--------------|--------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 EPEC OPERATIONS PRGM | 1,105 | 2,002 | 896 | - | 1,147 | 1,936 | 788 | - | (42) | 66 | 108 | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| SUBTOTAL² | 1,105 | 2,002 | 896 | - | 1,147 | 1,936 | 788 | - | (42) | 66 | 108 | - |
| EPEC CAPITAL PROJECTS PRGM | - | 1,860 | 1,860 | - | - | - | - | - | - | 1,860 | 1,860 | - |
| TOTAL EQUESTRIAN PARK | 1,105 | 3,862 | 2,756 | - | 1,147 | 1,936 | 788 | - | (42) | 1,926 | 1,968 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$765, which is \$132 less than the requested county funding, and \$24 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 186 - EQUESTRIAN PARK FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS | ▲ |
| 35609900 - EPEC CAPITAL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 896 | 788 | 108 | 870 | 26 | 1,025 | (129) |
| REVENUE | 2,140 | 1,147 | 993 | 2,047 | 93 | 1,779 | 362 |
| OPERATING REVENUE | 1,105 | 1,147 | (42) | 1,039 | 66 | 869 | 237 |
| RCT4200 - CHARGES FOR SERVICES | 1,105 | 1,147 | (42) | 1,039 | 66 | 869 | 237 |
| 427015 - RENT - EQUESTRIAN PARK | - | - | - | - | - | 869 | (869) |
| 427060 - SP/ST/EP OPERATING REVENUE | 1,105 | 1,147 | (42) | 1,039 | 66 | - | 1,105 |
| OTHER FINANCING SOURCES | 1,035 | - | 1,035 | 1,008 | 27 | 910 | 125 |
| RCT7200 - OFS TRANSFERS | 1,035 | - | 1,035 | 1,008 | 27 | 910 | 125 |
| EXPENSE | 2,002 | 1,936 | 66 | 1,910 | 92 | 1,894 | 108 |
| OPERATING EXPENSE | 2,002 | 1,936 | 66 | 1,910 | 92 | 1,894 | 108 |
| 000200-Operations | 1,934 | 1,868 | 66 | 1,842 | 92 | 1,727 | 206 |
| 639035 - CONTRACT MANAGEMENT FEE | 1,934 | 1,868 | 66 | 1,842 | 92 | 1,727 | 206 |
| 000400-Indirect Cost | 68 | 68 | - | 68 | - | 167 | (99) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 186 - EQUESTRIAN PARK FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 35600000 - EQUESTRIAN PARK EVENT CTR (EPEC) OPS | ▲ |
| 35609900 - EPEC CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 141 | - | 141 | 91 | 50 | 1 | 140 |
| REVENUE | 141 | - | 141 | - | 141 | - | 141 |
| OTHER FINANCING SOURCES | 141 | - | 141 | - | 141 | - | 141 |
| RCT7200 - OFS TRANSFERS | 141 | - | 141 | - | 141 | - | 141 |
| EXPENSE | 141 | - | 141 | 91 | 50 | 1 | 140 |
| OPERATING EXPENSE | 141 | - | 141 | 91 | 50 | 1 | 140 |
| 000200-Operations | 141 | - | 141 | 91 | 50 | - | 141 |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | 66 | (66) | - | - |
| 607015 - MAINTENANCE - BUILDINGS | - | - | - | - | - | - | - |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 25 | - | 25 | 25 | - | - | 25 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 116 | - | 116 | - | 116 | - | 116 |
| 000300-Capital Purchases | - | - | - | - | - | - | - |
| 000400-Indirect Cost | - | - | - | - | - | 1 | (1) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Visit Salt Lake is an economic generator that improves the local economy by attracting and providing support to, conventions, leisure travelers, and visitors to Salt Lake County. Success of the program reduces taxes for County residents while increasing jobs.

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Visit Salt Lake expands economic vitality through visitor spending in Salt Lake County.

1) Increase the number of hotel room nights booked and consumed in 2017 plus hotel room nights booked in 2017 to be consumed in future years from 550,000 room nights as of the end of the year 2016 to 600,000 room nights by end of December 2017.

Visit Salt Lake generates positive messaging about Salt Lake County as a premier travel, tourism and meeting destination.

- 2) Increase the advertising value in US Dollars for 'Earned Media', including stories and discussions told via social media, magazines, newspapers, television, radio, etc. from 15,800,000 dollars as of the end of December 2016 to 16,000,000 dollars by end of December 2017.
- 3) Increase the number of sessions on the VSL Websites from 2,200,000 sessions as of the end of December 2016 to 2,400,000 sessions by end of December 2017.

Visit Salt Lake impacts Salt Lake County's economy by bringing new money into Salt Lake County that improves businesses and both supports and creates jobs in the hospitality industry.

- 4) Maintain current results of VSL's sales and marketing efforts measured in terms of jobs that Visitor Spending in Salt Lake County supports from 5,750 jobs as of the end of December 2016 to 5,750 jobs by end of December 2017.
- 5) Maintain current results of VSL's sales and marketing efforts measured in terms of exogenous spending - money that visitors attending meetings, conventions, and tradeshows spend in Salt Lake County's hotels, restaurants, retail stores, attractions, on rental cars, etc. from 250,000,000 dollars as of the end of December 2016 to 250,000,000 dollars by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 9,790,754 | 9,790,754 | |
| ■ Savings/(Incr) if Flat to ABB | 794,196 | 794,196 | -8.1% |
| ■ Addt'l Savings/(Incr) if -3% | <u>269,897</u> | <u>269,897</u> | -2.8% |
| ■ Base @ -3% | 8,726,661 | 8,726,661 | |

COUNTY FUNDING & FTE PRIORITIES

VISITOR PROMOTION CONTRACT

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 VISITOR PROMOTION CONTRACT F | 9,791 | | 794 <i>a</i> | (794) <i>b</i> | (1,063) <i>b,c</i> | - | - | - | - |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| TOTAL VISITOR PROMOTION CONT | \$9,791 | | \$794 | (\$794) | (\$1,063) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------------|---|--------------|-----------|---------------|
| a | Visitor Promotion Contract | (NEW REQUEST) Revenues from Transient Room Taxes are expected to increase in 2017. This request will align expenses with projected revenues. These funds will be used to attract and provide support to conventions, leisure travelers and visitors to Salt Lake County. | Req | \$794 | \$794 |
| b | Visitor Promotion Contract | (RETURN TO ABB) In the back to base scenario, contracted expenses from Transient Room Tax will not be aligned to 2017 projected revenues. This scenario will put expenses back to the 2009 recession level. | ABB ABB-3 | (\$794) | \$0 |
| c | Visitor Promotion Contract | (STRESS TEST) The stress test scenario will put the Visit Salt Lake expense budget back to 2009 recession levels plus cut an additional \$209k in programming for sales, services, marketing and administration. | ABB-3 | (\$269) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

VISITOR PROMOTION CONTRACT

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|--------------|----------|--|--------------|--------------|----------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 VISITOR PROMOTION CONTRACT PRGM | - | 9,791 | 9,791 | - | - | 8,997 | 8,997 | - | - | 794 | 794 | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL VISITOR PROMOTION | - | 9,791 | 9,791 | - | - | 8,997 | 8,997 | - | - | 794 | 794 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$8,727, which is \$1,064 less than the requested county funding, and \$270 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 290 - VISITOR PROMOTION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 36000000 - VISITOR PROMOTION CONTRACT | ▲ |
| 36010000 - VISITOR PROMOTION CNTY EXP | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 9,791 | 8,997 | 794 | 10,197 | (406) | 8,656 | 1,135 |
| EXPENSE | 15,040 | 8,997 | 6,043 | 14,270 | 770 | 8,656 | 6,383 |
| OPERATING EXPENSE | 9,791 | 8,997 | 794 | 10,197 | (406) | 8,656 | 1,135 |
| 000200-Operations | 9,582 | 8,788 | 794 | 9,988 | (406) | 8,482 | 1,100 |
| 613030 - PRINTING DEVELOPMENT | 9,582 | 8,788 | 794 | 9,988 | (406) | 8,482 | 1,100 |
| 000400-Indirect Cost | 209 | 209 | - | 209 | - | 174 | 35 |
| NON-OPERATING EXPENSE | 5,249 | - | 5,249 | 4,073 | 1,176 | - | 5,249 |
| 001000-Other Financing Uses | 5,249 | - | 5,249 | 4,073 | 1,176 | - | 5,249 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Provide support for various tourism generating opportunities

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County promotes local sports-related tourism

1) Increase the average estimated economic impact generated by sports-related hosted events from 35.85 million dollars as of the end of June 2015 to 40 million dollars by end of June 2016.

Salt Lake County has well maintained convention, exhibition and tourism facilities

2) Maintain the level of Salt Palace Convention Center facility clients rating their satisfaction as excellent from 4.52 rating excellent as of the end of December 2015 to 4.5 rating excellent by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 3,895,553 | 3,895,553 | 842,357 | |
| ■ Savings/(Incr) if Flat to ABB | 842,357 | 842,357 | 842,357 | -100.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>91,596</u> | <u>91,596</u> | <u>0</u> | 0.0% |
| ■ Base @ -3% | 2,961,600 | 2,961,600 | 0 | |

COUNTY FUNDING & FTE PRIORITIES

VISITOR PROMOTION CNTY EXP

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|-----------------------------|------------|-----------------------|----------------------|----------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | <small>Δ vs ABB</small> | <small>Δ to Request</small> | <small>Δ to Request</small> | | <small>vs ABB</small> | <small>Δ Req</small> | <small>Δ Req</small> |
| 1 VISITOR PROMOTION CNTY EXP PF | 3,896 | 842 <i>a-c</i> | (842) <i>d</i> | (842) <i>d</i> | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| CF Adjustments for Stress Test | (3,053) | - | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$842 | \$842 | (\$842) | (\$842) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------------|---|------|-----------|---------------|
| a | Visitor Promotion - County Expense | Re-budget Convention Center Hotel Consultant | Req | \$592 | \$592 |
| b | Visitor Promotion - County Expense | Sundance Contribution - Financial support of the Sundance Film Festival and its programming , logistics and infrastructure within the county. Festival participation continues to grow within Salt Lake County, and the Institute makes significant investments in programming to meet the annual demand. | Req | \$150 | \$150 |
| c | Visitor Promotion - County Expense | Utah Sports Commission Contribution - The purpose of the requested funds is two-fold, to promote and provide support to Utah's only PGA Tour event, the Utah Championship, and to promote, attract and retain sporting events occurring in Salt Lake County. | Req | \$100 | \$100 |
| d | Visitor Promotion - County Expense | Remove all new requests | ABB | (\$842) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

VISITOR PROMOTION CNTY EXP

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|--------------|-----|--|--------------|--------------|-----|-----------------|-------------|------------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 VISITOR PROMOTION CNTY EXP PRGM | - | 3,896 | 3,896 | - | - | 3,053 | 3,053 | - | - | 842 | 842 | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL VISITOR PROMOTION | - | 3,896 | 3,896 | - | - | 3,053 | 3,053 | - | - | 842 | 842 | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|--|---------------------|----------------|----------------|--|----------------|----------------|-----------------|-------------|------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| State TRT Diversion Pass-through and associated overhead | | (3,053) | (3,053) | | (3,053) | (3,053) | - | - | - |
| | | - | - | | - | - | - | - | - |
| | | - | - | | - | - | - | - | - |
| Total Adjustments | - | (3,053) | (3,053) | - | (3,053) | (3,053) | - | - | - |
| Rev & Exp Before Adjustments | - | 3,896 | 3,896 | - | 3,053 | 3,053 | - | 842 | 842 |
| AMOUNTS FOR STRESS TESTS³ | - | 842 | 842 | - | - | - | - | 842 | 842 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$0, which is \$842 less than the requested county funding, and \$0 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 290 - VISITOR PROMOTION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 36000000 - VISITOR PROMOTION CONTRACT | ▲ |
| 36010000 - VISITOR PROMOTION CNTY EXP | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,896 | 3,053 | 842 | 3,923 | (28) | 3,097 | 798 |
| REVENUE | 20,353 | - | 20,353 | 19,745 | 608 | 19,640 | 713 |
| OPERATING REVENUE | - | - | - | - | - | 98 | (98) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 98 | (98) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 98 | (98) |
| NON-OPERATING REVENUE | 20,353 | - | 20,353 | 19,745 | 608 | 19,542 | 811 |
| RCT4033 - TRANSIENT ROOM TAXES | 20,353 | - | 20,353 | 19,745 | 608 | 19,537 | 816 |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 4 | (4) |
| EXPENSE | 4,262 | 3,053 | 1,209 | 4,323 | (61) | 7,760 | (3,498) |
| OPERATING EXPENSE | 3,896 | 3,053 | 842 | 3,923 | (28) | 3,196 | 700 |
| 000200-Operations | 3,887 | 3,045 | 842 | 3,915 | (28) | 3,187 | 700 |
| 639010 - CONSULTANTS FEES | 592 | - | 592 | 620 | (28) | 67 | 526 |
| 666005 - STATE TRT FUND DIVERSION | 3,045 | 3,045 | - | 3,045 | - | 2,931 | 114 |
| 667005 - CONTRIBUTIONS | 250 | - | 250 | 250 | - | 190 | 60 |
| 000400-Indirect Cost | 8 | 8 | - | 8 | - | 8 | (0) |
| NON-OPERATING EXPENSE | 367 | - | 367 | 400 | (33) | 4,564 | (4,198) |
| 001000-Other Financing Uses | 367 | - | 367 | 400 | (33) | 4,564 | (4,198) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Salt Lake County Zoo, Arts, and Parks' mission is to enhance resident and visitor experiences through art, culture, and recreational offerings.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The financial health of Salt Lake County is supported through arts and culture.

- 1) Increase the estimated total number of full-time equivalent (FTE) jobs in Salt Lake County that are supported by the expenditures made by arts and cultural organizations ZAP funds and its audiences from 5678.1 FTEs as of the end of December 2015 to 6000 FTEs by end of December 2018.
- 2) Increase the estimated total dollars received by local and state governments (e.g., license fees, taxes) as a result of the expenditures made by arts and cultural organizations ZAP fund and its audiences from 19.7 million dollars as of the end of December 2015 to 20 million dollars by end of December 2018.
- 3) Increase the estimated total dollars paid to Salt Lake County residents as a result of the expenditures made by arts and cultural organizations ZAP supports and its audiences from 13.50 million dollars as of the end of December 2015 to 14 million dollars by end of December 2018.
- 4) Increase the number of jobs (full- and part- time) directly provided by organizations ZAP funds from 3,785 jobs as of the end of December 2015 to 4,000 jobs by end of December 2018.

All Salt Lake County residents have access to—and participate in—artistic and cultural opportunities.

- 5) Increase the number of attendees to (paid and non-paid) arts and cultural performances and events offered by Salt Lake County-supported organizations and facilities from 6.9 million admissions as of the end of December 2014 to 7.3 million admissions by end of December 2018.
- 6) Increase the number of attendees to free arts and cultural performances and events offered by Salt Lake County-supported organizations and facilities from 3.6 million free admissions as of the end of December 2014 to 4 million free admissions by end of December 2018.

Salt Lake County residents and visitors are aware—and recognize the impact—of the Zoo, Arts & Parks Program.

- 7) Increase the percentage of registered Salt Lake County voters that are aware of the Zoo, Arts and Parks program from 76.98% voters as of the end of November 2014 to 80% voters by end of November 2024.
- 8) Increase the total number of monthly engagements and mentions on Zoo, Arts and Parks managed social media from 476 engagements as of the end of June 2016 to 800 engagements by end of December 2017.
- 9) Increase the number of users on Zoo, Arts and Parks managed websites from 1,988 monthly users as of the end of December 2016 to 2,500 monthly users by end of December 2018.

Zoo, Arts and Parks funding stabilizes and supports the development of Salt Lake County's artistic and cultural community.

- 10) Increase the number of attendees to ZAP-supported educational and networking events from 615 attendees as of the end of December 2015 to 1000 attendees by end of December 2018.
- 11) Increase the number of Tier I and Zoological organizations that pass the Zoo, Arts and Parks financial health test from 22 organizations as of the end of December 2015 to 24 organizations by end of December 2018.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 2 | 2 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|------------------------------|-----------------------|-----------------------------|-------------------------|
| Total Requested | 19,083,810 | 19,083,810 | 286,957 | |
| ■ Savings/(Incr) if Flat to ABB | 25,155 | 25,155 | 32,200 | -11.2% |
| ■ Addt'l Savings/(Incr) if -3% | <u>571,760</u> | <u>22,529</u> | <u>7,643</u> | -2.7% |
| ■ Base @ -3% | 18,486,895 | 728,441 | 247,114 | |

COUNTY FUNDING & FTE PRIORITIES

ZAP ADMINISTRATION

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | | | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|---|-----|-----|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req | | | |
| 1 ZAP ADMINISTRATION PRGM | 783 | 32 | a,b,c | (32) | f | (41) | f,g | 2.00 | - | - | - |
| CF Adjustments for Stress Test | (496) | - | | | | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$287 | \$32 | | (\$32) | | (\$41) | | 2.00 | - | - | - |
| ZAP TIER I PRGM | 10,824 | (937) | d,e | n/a | | n/a | | - | - | n/a | n/a |
| ZAP TIER II PRGM | 2,165 | (1) | d,e | n/a | | n/a | | - | - | n/a | n/a |
| ZAP ZOOLOGICAL PRGM | 3,849 | 931 | d,e | n/a | | n/a | | - | - | n/a | n/a |
| ZAP BOND DEBT SERVICE PRGM | 1,464 | - | | n/a | | n/a | | - | - | n/a | n/a |
| TOTAL ZAP ADMINISTRATION | \$18,589 | \$25 | | (\$32) | | (\$41) | | 2.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------|---|------|-----------|---------------|
| a | ZAP Administration | (NEW REQUEST) Contract Oversight and Accountability: There has been an increase in the number of ZAP applicants submitting audited or reviewed financial statements. Each of these statements is analyzed by an outside CPA consultant (secured through county's RFP process every 5-6 years). In order to meet increasing demand and to implement the terms of the contract, which allows for increases based on independent indexing, ZAP requests this \$5,000 of funding for additional contracted CPA services necessary for oversight and accountability. | REQ | \$5 | \$5 |
| b | ZAP Administration | (NEW REQUEST) Investment in Access: This past year, ZAP increased its investment in social media strategies by hiring a temporary employee to schedule ZAP's social media. After increasing the hours, we realized how beneficial it has been to have consistent voice and thoughtful focus on ZAP social media. This funding is primarily for additional part-time hours plus a small amount for the technical support necessary for their work (software and supplies). This request will increase the number of users on ZAP managed websites, increase the number of engagements and mentions of ZAP, and more people will be aware of the ZAP program and who is funded. In order to ensure residents have access, residents must know what resources are available to them -- both as creators and participants of artistic and cultural activities. The majority of U.S. adults get their news from social media (Pew Research Center, 2016). ZAP has responded to this changing information climate by strengthening the information dispersed through ZAP's social media channels. | REQ | \$8 | \$8 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------------|---|------|-----------|---------------|
| c | ZAP Administration | <p>(NEW REQUEST)</p> <p>Investment in Equity: The "Investment in Equity" initiative embraces the opportunity ZAP has to respond to our community as it changes rather than after it changes. Resources are necessary to ensure our work will be effective, thoughtful, and data-driven. Funding will leverage free consulting services offered by BYU's Grantwell Program (9/2016 through 5/2017). \$17,900 of the request is for one-time funding for polling, focus groups and surveys that will provide baseline data of who is aware of ZAP, how they receive information and what they know. The Grantwell consultants will analyze the data. \$1,500 is an ongoing request for funds to maintain ZAP's knowledge of national trends and how best to achieve racial and cultural equity (membership in national art service organization and educational webinars). Though 77% approval (2014 ZAP renewal election) is a significant achievement, ZAP understands the need to respond to Salt Lake County's shifting landscape. We realize that the rate of growth in the local diverse population is considerable, and the expected growth to 55% 'minority' by 2050 (Perlich, 2008) is significant. With this shift in demographics, there is potential to drastically alter the makeup of our community and therefore, the audiences and participants of our nonprofit and municipal arts organizations.</p> | REQ | \$19 | \$19 |
| d | ZAP Tier I, Tier II, and Zoological | <p>(STATUTORY REQUIREMENT)</p> <p>ZAP grant contributions support arts, cultural, and zoological groups in Salt Lake County. By statute, the ZAP grant contributions must align with projected ZAP revenues. For 2017, the percentage distribution of grant contributions among Tier I, and the Zoological groups has changed. This request aligns grant contribution expenses with projected revenues and with the updated percentages in order to comply with recent statute changes that begin January 1, 2017 (Tier I moves from 48.875 to 45% & Zoological moves from 12.175 to 16%). Tier II percentages remain the same (9%) and this budget adjustment aligns the ZAP grant contribution to the Tier II organizations with projected revenue. 2017 ZAP revenues have not been calculated as of this date (9.13.2016). It is anticipated ZAP revenue will continue to increase by small incremental percentages.</p> <p>ZAP Tier I: Decrease grant contribution expense (\$852k) ZAP Tier II: Decrease grant contribution expense (\$1k) ZAP Zoological: Increase grant contribution expense \$846k</p> | REQ | (\$7) | (\$7) |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------------|--|---------------|-----------|---------------|
| e | ZAP Tier I, Tier II, and Zoological | (STATUTORY REQUIREMENT) (NET-NEUTRAL ADJUSTMENT) ZAP Tier I, Tier II, and Zoological are pass-through departments; ZAP tax collections must be disbursed according to statute. When ZAP tax collection revenue exceed the revenue budget, the required associated disbursements will cause the operations appropriation to exceed its expense budget. These contingent ZAP revenue and expenses are budgeted as a collaborative effort between the Council's fiscal team, the Mayor's budget and finance team, the ZAP division, and the Community Services department in order to allow grantees to be paid according to statute, avoid a state compliance finding, minimize the budget impact on the fund balance, and consolidate budget adjustment requests. ZAP Tier I: Decrease compliance contingency expense (\$85k) ZAP Tier II: Decrease compliance contingency expense (\$0) ZAP Zoological: Increase compliance contingency expense \$85k | REQ | \$0 | \$0 |
| f | ZAP Administration | (ABB) & (STRESS TEST) In the return to base stress scenario and in the 3% stress scenario, the three new requests (a, b, and c) would not be self-funded. The impacts would be: (a) Fewer CPA reviews, negatively affecting oversight and transparency; (b) Less awareness and recognition of ZAP's impact, negatively affecting the Indicator "number of users on ZAP managed websites increases"; and (c) Less access to and participation in artistic and cultural opportunities, especially among emerging and underserved populations. | ABB, ABB-3 | (\$32) | \$0 |
| g | ZAP Administration | (STRESS TEST) In the 3% stress scenario, key processes that enable ZAP to reach its outcomes would be eliminated: the recently approved (2016 budget request) ZAP ambassadors initiative, the communications intern, and the ten-person volunteer collaborative team. ZAP's social media presence and ability to ensure access to and awareness of artistic and cultural opportunities would be severely hampered. Volunteer work, advisory board support, and training opportunities for staff would also be reduced. | ABB-3 | (\$9) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

ZAP ADMINISTRATION

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------|---------------------|---------------|---------------|-------------|--|---------------|---------------|-------------|-----------------|-------------|-----------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 ZAP ADMINISTRATION PRGM | - | 783 | 783 | 2.00 | - | 751 | 751 | 2.00 | - | 32 | 32 | - |
| SUBTOTAL² | - | 783 | 783 | 2.00 | - | 751 | 751 | 2.00 | - | 32 | 32 | - |
| ZAP TIER I PRGM | - | 10,824 | 10,824 | - | - | 11,761 | 11,761 | - | - | (937) | (937) | - |
| ZAP TIER II PRGM | - | 2,165 | 2,165 | - | - | 2,166 | 2,166 | - | - | (1) | (1) | - |
| ZAP ZOOLOGICAL PRGM | - | 3,849 | 3,849 | - | - | 2,918 | 2,918 | - | - | 931 | 931 | - |
| ZAP BOND DEBT SERVICE PRGM | - | 1,464 | 1,464 | - | - | 1,464 | 1,464 | - | - | - | - | - |
| TOTAL ZAP ADMINISTRATION | - | 19,085 | 19,085 | 2.00 | - | 19,060 | 19,060 | 2.00 | - | 25 | 25 | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|--|---------------------|--------------|--------------|--|--------------|--------------|-----------------|-------------|-----------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Exclude Indirect Costs in ZAP Admin as they apply to all ZAP organizations and the stress test is only applicable to ZAP Admin | | (496) | (496) | | (496) | (496) | - | - | - |
| | | - | - | | - | - | - | - | - |
| Total Adjustments | - | (496) | (496) | - | (496) | (496) | - | - | - |
| Rev & Exp Before Adjustments | - | 783 | 783 | - | 751 | 751 | - | 32 | 32 |
| AMOUNTS FOR STRESS TESTS³ | - | 287 | 287 | - | 255 | 255 | - | 32 | 32 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$247, which is \$40 less than the requested county funding, and \$8 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 310 - ZOOS ARTS AND PARKS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 35910000 - ZAP TIER I | ▲ |
| 35920000 - ZAP TIER II | ■ |
| 35930000 - ZAP ZOOLOGICAL | |
| 35940000 - ZAP ADMINISTRATION | |
| 35950000 - ZAP BOND DEBT SERVICE | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,464 | 1,464 | - | 1,463 | 1 | 1,470 | (6) |
| REVENUE | 1,464 | 0 | 1,464 | 1,463 | 1 | 0 | 1,464 |
| NON-OPERATING REVENUE | 0 | 0 | - | 0 | - | 0 | (0) |
| RCT4290 - INVESTMENT EARNINGS | 0 | 0 | - | 0 | - | 0 | (0) |
| OTHER FINANCING SOURCES | 1,464 | - | 1,464 | 1,463 | 1 | - | 1,464 |
| RCT7200 - OFS TRANSFERS | 1,464 | - | 1,464 | 1,463 | 1 | - | 1,464 |
| EXPENSE | 1,464 | 1,464 | - | 1,463 | 1 | 1,470 | (6) |
| OPERATING EXPENSE | 1,464 | 1,464 | - | 1,463 | 1 | 1,470 | (6) |
| 000200-Operations | 1 | 1 | - | 1 | - | - | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 1 | 1 | - | 1 | - | - | 1 |
| 000600-Debt Service | 1,464 | 1,464 | - | 1,463 | 1 | 1,470 | (6) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 310 - ZOOS ARTS AND PARKS FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 35910000 - ZAP TIER I | ▲ |
| 35920000 - ZAP TIER II | ▬ |
| 35930000 - ZAP ZOOLOGICAL | ▬ |
| 35940000 - ZAP ADMINISTRATION | ▬ |
| 35950000 - ZAP BOND DEBT SERVICE | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 19,704 | 19,060 | 644 | 19,127 | 577 | 16,862 | 2,842 |
| REVENUE | 19,514 | 17,178 | 2,336 | 19,055 | 459 | 16,934 | 2,580 |
| NON-OPERATING REVENUE | 17,797 | 17,178 | 619 | 17,178 | 619 | 15,050 | 2,747 |
| RCT4030 - SALES TAXES | 17,790 | 17,171 | 619 | 17,171 | 619 | 15,047 | 2,743 |
| RCT4290 - INVESTMENT EARNINGS | 7 | 7 | - | 7 | - | 3 | 4 |
| OTHER FINANCING SOURCES | 1,717 | - | 1,717 | 1,877 | (160) | 1,884 | (167) |
| RCT7200 - OFS TRANSFERS | 1,717 | - | 1,717 | 1,877 | (160) | 1,884 | (167) |
| EXPENSE | 19,704 | 19,060 | 644 | 19,127 | 577 | 16,862 | 2,842 |
| OPERATING EXPENSE | 19,704 | 19,060 | 644 | 19,127 | 577 | 16,862 | 2,842 |
| 000100-Salaries and Benefits | 185 | 174 | 11 | 176 | 9 | 163 | 22 |
| 601020 - LUMP SUM VACATION PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 117 | 113 | 4 | 113 | 4 | 108 | 9 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 7 | 2 | 5 | 5 | 2 | 1 | 6 |
| 603005 - SOCIAL SECURITY TAXES | 9 | 9 | 1 | 9 | 1 | 8 | 2 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 16 | 16 | 0 | 19 | (3) | 18 | (2) |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | 0 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 4 | 5 | (1) | 2 | 2 | 3 | 2 |
| 603050 - HEALTH INSURANCE PREMIUMS | 29 | 28 | 1 | 26 | 3 | 23 | 5 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1 | 1 | - | 1 | - | 1 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 17,559 | 16,926 | 633 | 16,992 | 567 | 14,779 | 2,780 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 0 | 0 | - | 0 | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 1 | 1 | 1 | 1 | 1 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 2 | 1 | 0 | 1 | 0 | 1 | 1 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | 0 | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 2 | - | 2 | - | 2 | (0) |
| 613025 - CONTRACTED PRINTINGS | 2 | 2 | - | 2 | - | - | 2 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | 0 | 1 | 0 | 1 | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | 0 | 1 | 0 | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 3 | 1 | 2 | 1 | 2 | 0 | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 0 | (0) |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 3 | - | 3 | - | 3 | (0) |
| 615055 - VOLUNTEER AWARDS | 0 | 0 | - | 0 | - | - | 0 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | (0) | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 10 | 10 | - | 9 | 1 | 10 | (0) |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | 0 | 0 | 0 | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 5 | 4 | 1 | 2 | 3 | 4 | 1 |
| 621020 - TELEPHONE | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
| 633010 - RENT - BUILDINGS | 5 | 5 | - | 5 | - | 5 | 0 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 43 | 38 | 5 | 38 | 5 | 38 | 5 |
| 639010 - CONSULTANTS FEES | 21 | 3 | 18 | 3 | 18 | - | 21 |
| 639025 - OTHER PROFESSIONAL FEES | 8 | 8 | - | 8 | - | 8 | 0 |
| 667005 - CONTRIBUTIONS | 15,865 | 15,313 | 552 | 15,383 | 482 | 14,704 | 1,161 |
| 667045 - ZAP STATE COMPLIANCE EXPENSES | 1,586 | 1,531 | 55 | 1,531 | 55 | - | 1,586 |
| 000400-Indirect Cost | 496 | 496 | - | 496 | - | 450 | 46 |
| 000600-Debt Service | 1,464 | 1,464 | - | 1,463 | 1 | 1,470 | (6) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The mission of the Eccles Theater is to engage and grow audiences and inspire creativity through accessible, diverse and dynamic arts and entertainment.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Eccles Theater contributes to an active and vibrant cultural community.

- 1) Measure the number of events booked in The Eccles Theater - Delta Performance Hall and Regent Street Theater from 0 Events as of the start of the year 2017 to Baseline Events by end of the year 2017.
- 2) Measure the total tickets sold at the Eccles Theater from 0 Tickets as of the start of the year 2017 to Baseline Tickets by end of the year 2017.
- 3) Measure attendance by genre (Broadway, Popular Events, Other) at the Eccles Theater from 0 Patrons as of the start of the year 2017 to Baseline Patrons by end of the year 2017.

The Capitol Theatre expands its user base in the cultural community, while remaining the home of Ballet West and Utah Opera.

- 4) Increase the number of new booked events at the Capitol Theatre from 7 Replacement events as of the end of the year 2017 to 15 Replacement events by end of the year 2018.
- 5) Increase the number of new presenters at the Capitol Theatre from 0 New presenters as of the start of the year 2017 to 5 New presenters by end of the year 2018.

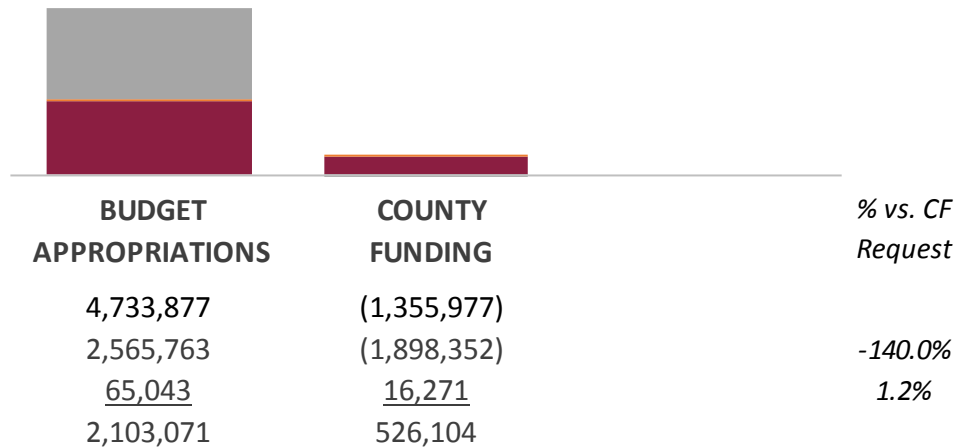
The Center for the Arts delivers an exceptional customer experience.

- 6) Measure the percentage of Event Presenters completing a Event Presenters Satisfaction survey from 0% Presenters surveyed as of the start of the year 2017 to 50% Presenters surveyed by end of the year 2017.
- 7) Measure the percentage of CFA patrons completing a Patron Satisfaction survey from 0% Patrons surveyed as of the start of January 2017 to 50% Patrons surveyed by end of December 2017.
- 8) Measure the effectiveness of online parking and transit information from 0 Visitors as of the start of January 2017 to Baseline Visitors by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 18.5 | 17.5 | 1 |



COUNTY FUNDING & FTE PRIORITIES

ECCLES THEATER

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 GUEST SERVICES | 303 | 258 <i>b</i> | (258) <i>b</i> | (258) <i>a</i> | 1.00 | - | - | - |
| 2 SALES AND EVENTS | (1,942) | (2,081) <i>b,d</i> | 2,081 <i>b,d</i> | 2,081 <i>a</i> | 3.00 | 1.00 | - | - |
| 3 FISCAL | 57 | 0 <i>b</i> | (0) <i>b</i> | (0) <i>a</i> | 1.00 | - | - | - |
| 4 ADMIN | 384 | 929 <i>b</i> | (929) <i>b</i> | (929) <i>a</i> | - | - | - | - |
| 5 ARTTIX | (2,593) | (2,717) <i>b</i> | 2,717 <i>b</i> | 2,717 <i>a</i> | 2.50 | - | - | - |
| 6 INFORMATION TECHNOLOGY | 225 | 154 <i>b</i> | (154) <i>b</i> | (154) <i>a</i> | 1.00 | - | - | - |
| 7 BLDG OPERATIONS | 1,647 | 1,489 <i>b</i> | (1,489) <i>b</i> | (1,505) <i>a</i> | 3.00 | - | - | - |
| 8 MARKETING | 259 | 104 <i>b</i> | (104) <i>b</i> | (104) <i>a</i> | 2.00 | - | - | - |
| 9 PUBLIC RELATIONS | 18 | 18 <i>b</i> | (18) <i>b</i> | (18) <i>a</i> | - | - | - | - |
| 10 THEATER OPS | 285 | 61 <i>b</i> | (61) <i>b</i> | (61) <i>a</i> | 3.00 | - | - | - |
| 11 SITE OPERATIONS | (0) | (113) <i>c</i> | 113 <i>c</i> | 113 <i>a</i> | 2.00 | - | - | - |
| TOTAL ECCLES THEATER | (\$1,356) | (\$1,898) | \$1,898 | \$1,882 | 18.50 | 1.00 | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (1,898) (1,882)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------|---|-------|-----------|---------------|
| a | BLDG OPERATIONS | (Stress Test) \$6,271 cut in Janitorial Supplies and \$10,000 in Maintenance of Buildings -- in addition to deleting the three following new initiatives. | ABB-3 | \$16 | \$0 |
| b | VARIOUS | (New Initiative) In 2017 CFA will be operating the George S and Dolores Dore Eccles building. This is a listing of all operations expenses, anticipated revenues and temporary personnel at Eccles Building [ArtTix sellers (eight part-time at \$10,000 each), on-call Systems Support IS Tech (\$45/hr x 10/wk x 32 wks), on-call Technical Director (\$20/hr x 500 hrs) and Patron Services front of house (50% paid/50% volunteer; 221 performances)]. No County funding is requested. We are increasing our Eccles Building expenses by \$1,939 but we are also increasing our Eccles Building revenues by \$3,822. | Req | (\$1,883) | (\$1,883) |
| c | SITE OPERATIONS | (New Initiative) In 2017 CFA will be operating the George S and Dolores Dore Eccles Site. This is a listing of all operations expenses, anticipated revenues and temporary personnel at Eccles Site. Temporary personnel includes: one part-time ArtTix seller (\$10,000/yr), funding for On-call Systems Support IS Tech (\$45/hr x 4 hrs per week x 24 weeks) and On-call Technical Director (per event @ \$30 per hr x 6 hrs per week x 45 weeks) and Patron Services Front of House (paid/volunteer, 233 performances). No County funding is requested. We are increasing our Eccles SITE expenses by \$528 but we are also increasing our Eccles Site revenues by \$641. | Req | (\$113) | (\$113) |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------|---|------|-----------|---------------|
| d | SALES AND EVENTS | (New Initiative) The Salt Lake County Center for the Arts Booking and Sales Manager generates revenue and activity by promoting and selling facilities and services. Responsibilities also include coordinating the activities of staff involved in marketing, booking and selling event facilities and services; assisting in the development and implementation of Division policies, procedures, goals and objectives; and Division budget preparation, monitoring and forecasting. This position is part of the CFA senior management team. We are increasing our expenses by \$97 (1 new FTE) but we are also increasing our Eccles Building revenues by \$97. | Req | \$98 | \$98 |
| e | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

ECCLES THEATER

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------|---------------------|--------------|----------------|--------------|--|--------------|------------|--------------|-----------------|--------------|----------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 GUEST SERVICES | - | 303 | 303 | 1.00 | - | 45 | 45 | 1.00 | - | 258 | 258 | - |
| 2 SALES AND EVENTS | 2,191 | 250 | (1,942) | 3.00 | - | 139 | 139 | 2.00 | 2,191 | 111 | (2,081) | 1.00 |
| 3 FISCAL | - | 57 | 57 | 1.00 | - | 57 | 57 | 1.00 | - | 0 | 0 | - |
| 4 ADMIN | - | 384 | 384 | - | 1,404 | 859 | (545) | - | (1,404) | (475) | 929 | - |
| 5 ARTTIX | 3,035 | 443 | (2,593) | 2.50 | - | 124 | 124 | 2.50 | 3,035 | 319 | (2,717) | - |
| 6 INFORMATION TECHNOLOGY | - | 225 | 225 | 1.00 | - | 72 | 72 | 1.00 | - | 154 | 154 | - |
| 7 BLDG OPERATIONS | - | 1,647 | 1,647 | 3.00 | - | 158 | 158 | 3.00 | - | 1,489 | 1,489 | - |
| 8 MARKETING | - | 259 | 259 | 2.00 | - | 155 | 155 | 2.00 | - | 104 | 104 | - |
| 9 PUBLIC RELATIONS | - | 18 | 18 | - | - | - | - | - | - | 18 | 18 | - |
| 10 THEATER OPS | - | 285 | 285 | 3.00 | - | 223 | 223 | 3.00 | - | 61 | 61 | - |
| 11 SITE OPERATIONS | 863 | 863 | (0) | 2.00 | 222 | 335 | 113 | 2.00 | 641 | 528 | (113) | - |
| TOTAL ECCLES THEATER | 6,090 | 4,734 | (1,356) | 18.50 | 1,626 | 2,168 | 542 | 17.50 | 4,464 | 2,566 | (1,898) | 1.00 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$526, which is (\$1,882) less than the requested county funding, and \$16 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 726 - ECCLES THEATER | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 34000000 - ECCLES THEATER | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▬ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (1,317) | 542 | (1,860) | (96) | (1,222) | - | (1,317) |
| REVENUE | 6,330 | 1,626 | 4,704 | 1,360 | 4,970 | - | 6,330 |
| OPERATING REVENUE | 6,330 | 1,626 | 4,704 | 1,360 | 4,970 | - | 6,330 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 240 | - | 240 | 100 | 140 | - | 240 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | 100 | (100) | - | - |
| 417010 - OPERATNG CONTRIBUTIONS-GENERAL | 240 | - | 240 | - | 240 | - | 240 |
| RCT4200 - CHARGES FOR SERVICES | 6,090 | 1,626 | 4,464 | 1,260 | 4,830 | - | 6,090 |
| 409085 - PRESERVATION SURCHARGE FEE | - | 367 | (367) | - | - | - | - |
| 421370 - MISCELLANEOUS REVENUE | 9 | - | 9 | - | 9 | - | 9 |
| 424000 - LOCAL REVENUE CONTRACTS | 110 | 20 | 90 | 20 | 90 | - | 110 |
| 427020 - RENT - FINE ARTS | 3,277 | 1,233 | 2,044 | 769 | 2,508 | - | 3,277 |
| 427045 - CONCESSIONS REV | 325 | - | 325 | - | 325 | - | 325 |
| 421051 - CO-PROMOTER SPLIT BROADWAY | 631 | - | 631 | 115 | 516 | - | 631 |
| 421052 - CO-PROMOTER SPLIT POPULAR | 151 | - | 151 | 40 | 112 | - | 151 |
| 421053 - ARTS FOR ALL FEE | 179 | 1 | 178 | 36 | 144 | - | 179 |
| 421054 - FACILITY FEE REVENUE | 1,407 | 5 | 1,403 | 280 | 1,127 | - | 1,407 |
| EXPENSE | 5,012 | 2,168 | 2,844 | 1,264 | 3,748 | - | 5,012 |
| OPERATING EXPENSE | 5,012 | 2,168 | 2,844 | 1,264 | 3,748 | - | 5,012 |
| 000100-Salaries and Benefits | 1,604 | 1,143 | 461 | 359 | 1,245 | - | 1,604 |
| 601030 - PERMANENT AND PROVISIONAL | 820 | 729 | 91 | 196 | 624 | - | 820 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 369 | 13 | 357 | 20 | 349 | - | 369 |
| 601060 - FLAT RATE | (60) | 6 | (66) | 49 | (109) | - | (60) |
| 603005 - SOCIAL SECURITY TAXES | 85 | 56 | 29 | 20 | 65 | - | 85 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 129 | 115 | 14 | 30 | 99 | - | 129 |
| 603040 - LTD CONTRIBUTIONS | 4 | 4 | 0 | 1 | 3 | - | 4 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 11 | 12 | (2) | 3 | 7 | - | 11 |
| 603050 - HEALTH INSURANCE PREMIUMS | 234 | 209 | 26 | 40 | 194 | - | 234 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605015 - EMPLOYEE PARKING | 1 | - | 1 | - | 1 | - | 1 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 3 | - | 3 | - | 3 | - | 3 |
| 605026 - EMPLOYEE AWARDS-GIFT CARDS | 9 | - | 9 | - | 9 | - | 9 |
| 000200-Operations | 3,408 | 1,026 | 2,383 | 905 | 2,503 | - | 3,408 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 530 | 211 | 319 | 105 | 425 | - | 530 |
| 607010 - MAINTENANCE - GROUNDS | 84 | - | 84 | - | 84 | - | 84 |
| 607015 - MAINTENANCE - BUILDINGS | 178 | 80 | 98 | 109 | 68 | - | 178 |
| 607025 - MAINT - PLUMBING HEAT AND AC | 15 | - | 15 | - | 15 | - | 15 |
| 607030 - MAINTENANCE - OTHER | 32 | - | 32 | - | 32 | - | 32 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 65 | - | 65 | - | 65 | - | 65 |
| 609005 - FOOD PROVISIONS | 1 | - | 1 | - | 1 | - | 1 |
| 609010 - CLOTHING PROVISIONS | 8 | - | 8 | - | 8 | - | 8 |
| 609030 - MEDICAL SUPPLIES | 1 | - | 1 | - | 1 | - | 1 |
| 609035 - SAFETY SUPPLIES | 4 | - | 4 | - | 4 | - | 4 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 4 | - | 4 | - | 4 | - | 4 |
| 609060 - IDENTIFICATION SUPPLIES | 4 | - | 4 | - | 4 | - | 4 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 15 | 2 | 13 | 2 | 14 | - | 15 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 5 | 2 | 4 | 2 | 3 | - | 5 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 0 | - | 0 | - | 0 | - | 0 |
| 613005 - PRINTING CHARGES | 13 | 3 | 10 | 3 | 10 | - | 13 |
| 613020 - DEVELOPMENT ADVERTISING | 43 | - | 43 | - | 43 | - | 43 |
| 613030 - PRINTING DEVELOPMENT | - | 39 | (39) | 11 | (11) | - | - |
| 615005 - OFFICE SUPPLIES | 14 | 13 | 1 | 10 | 5 | - | 14 |
| 615015 - COMPUTER SUPPLIES | 4 | - | 4 | - | 4 | - | 4 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | - | 5 | - | 5 | - | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615025 - COMPUTER COMPONENTS < 3000 | 38 | 23 | 16 | - | 38 | - | 38 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | - | 0 | - | 0 | - | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 85 | 95 | (10) | 140 | (55) | - | 85 |
| 615040 - POSTAGE | 7 | 5 | 2 | 4 | 4 | - | 7 |
| 615050 - MEALS AND REFRESHMENTS | 2 | - | 2 | - | 2 | - | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 84 | 67 | 17 | 42 | 42 | - | 84 |
| 617015 - MAINTENANCE - SOFTWARE | 43 | 12 | 31 | 9 | 35 | - | 43 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | - | 1 | - | 1 | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 25 | - | 25 | (1) | 25 | - | 25 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 5 | 3 | 2 | 3 | 2 | - | 5 |
| 621005 - HEAT AND FUEL | 55 | 33 | 22 | 40 | 15 | - | 55 |
| 621010 - LIGHT AND POWER | 815 | 144 | 670 | 154 | 661 | - | 815 |
| 621015 - WATER AND SEWER | 32 | 9 | 23 | 9 | 22 | - | 32 |
| 621020 - TELEPHONE | 30 | 12 | 18 | 9 | 21 | - | 30 |
| 621025 - MOBILE TELEPHONE | 8 | - | 8 | - | 8 | - | 8 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 63 | 12 | 51 | 9 | 54 | - | 63 |
| 633015 - RENT - EQUIPMENT | 15 | 1 | 14 | 0 | 15 | - | 15 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 9 | - | 9 | - | 9 | - | 9 |
| 639010 - CONSULTANTS FEES | 63 | - | 63 | - | 63 | - | 63 |
| 639025 - OTHER PROFESSIONAL FEES | 85 | 56 | 30 | 46 | 39 | - | 85 |
| 639035 - CONTRACT MANAGEMENT FEE | 561 | 151 | 410 | 141 | 420 | - | 561 |
| 639036 - OTHER MISC CONTRACT FEES | - | 30 | (30) | - | - | - | - |
| 639045 - CONTRACTED LABOR/PROJECTS | 15 | 23 | (8) | 23 | (8) | - | 15 |
| 645005 - CONTRACT HAULING | 8 | - | 8 | - | 8 | - | 8 |
| 645010 - DUMPING FEES | 1 | - | 1 | - | 1 | - | 1 |
| 657005 - INSURANCE | 151 | - | 151 | - | 151 | - | 151 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 1 | 3 | 1 | 3 | - | 4 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 7 | - | 7 | - | 7 | - | 7 |
| 667050 - ARTS FOR ALL EXPENSE | 173 | - | 173 | 34 | 138 | - | 173 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Salt Lake County Parks & Recreation Division provides essential public services for every citizen in our community. The Division’s programs and assets support a high-quality of life which is crucial to continued economic success and citizen prosperity. We are committed to ensuring the assets the community invests in are well cared for and that we are innovative in creating programming that meets the needs of our users.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County golf courses support the physical health of residents of all ages, socioeconomic backgrounds and abilities.

- 1) Increase the annual Jr. golf participation rates from 661 Participants as of the end of the year 2015 to 720 Participants by end of the year 2020.
- 2) Maintain the annual 9 hole rounds of golf from 354,787 9 Hole Rounds as of the end of the year 2006 to 354,787 9 Hole Rounds by end of the year 2020.

Salt Lake County golf course administration cultivates relationships with community organizations to promote the sport of golf.

- 3) Increase Youth On Course Participation Rates from 0 Participants as of the end of the year 2015 to 200 Participants by end of the year 2020.
- 4) Increase Professional Golf Association reach for Military and Veterans from 0 Participants as of the end of the year 2015 to 50 Participants by end of the year 2020.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 38 | 38 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 8,461,066 | 2,094,505 | 1,637,221 | |
| ■ Savings/(Incr) if Flat to ABB | 823,487 | 797,624 | 340,340 | -20.8% |
| ■ Addt'l Savings/(Incr) if -3% | <u>229,127</u> | <u>38,906</u> | <u>38,906</u> | -2.4% |
| ■ Base @ -3% | 7,408,452 | 1,257,975 | 1,257,975 | |

COUNTY FUNDING & FTE PRIORITIES

GOLF COURSES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 GOLF ADMINISTRATION | 395 | 60 <i>a</i> | (60) <i>e</i> | (60) <i>e</i> | 2.00 | - | - | - |
| 2 MEADOWBROOK GOLF COURSE | (125) | - <i>b,c</i> | - | - | 6.00 | - | - | - |
| 3 MICK RILEY GOLF COURSE | (4) | - <i>c</i> | - | - | 6.00 | - | - | - |
| 4 MOUNTAIN VIEW GOLF COURSE | (204) | - <i>b,c</i> | - | - | 6.00 | - | - | - |
| 5 OLD MILL GOLF COURSE | (260) | - <i>b,c</i> | - | (39) <i>f</i> | 6.00 | - | - | - |
| 6 RIVERBEND GOLF COURSE | (99) | - <i>c</i> | - | - | 6.00 | - | - | - |
| 7 SOUTH MOUNTAIN GOLF COURSE | 400 | 280 <i>c,d</i> | (280) <i>e</i> | (280) <i>e</i> | 6.00 | - | - | - |
| 8 GOLF PRGM | 1,534 | - | - | - | - | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$1,637 | \$340 | (\$340) | (\$379) | 38.00 | - | - | - |
| GOLF CAPITAL PROJECTS PRGM | 457 | 450 | n/a | n/a | - | - | n/a | n/a |
| TOTAL GOLF COURSES | \$2,095 | \$790 | (\$340) | (\$379) | 38.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------|--|------|-----------|---------------|
| a | Golf Administration | <p>(NEW PORTFOLIO-NEUTRAL REQUEST, FTE TRANSFERS)</p> <p>Budget Realignment - Fiscal Team</p> <p>The Fiscal Team is realigning to better reflect job duties. Parks' Fiscal Coordinator provides fiscal support for Golf. Parks will bill Golf for the portion of her time spent on Golf fiscal support so that Golf will fully capture all operational costs in its fund. This request affects Golf, Parks, and Recreation -- but it is net neutral when Parks & Recreation's entire portfolio is considered.</p> <p>RECREATION FTE COUNT - no change (Transfer In Assistant Fiscal Manager, Transfer Out Fiscal Coordinator)</p> <p>PARKS FTE COUNT - no change (Transfer In Fiscal Coordinator, Transfer Out Assistant Fiscal Manager)</p> <p>INCREASE RECREATION salaries ABB (difference in salary) by \$32k</p> <p>DECREASE PARKS salaries ABB (difference in salary) by \$32k</p> <p>INCREASE PARKS interfund revenue ABB (billable portion of Fiscal Coordinator's time) by \$60k</p> <p>INCREASE GOLF interfund expense ABB (billable portion of Fiscal Coordinator's time) by \$60k</p> | REQ | \$60 | \$60 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------------|---|------|-----------|---------------|
| b | Meadow Brook, Mountain View, Old Mill | (NEW NET-NEUTRAL INITIATIVE) Golf Shop Pro Merchandise Golf requests additional, offsetting increases in expense and revenue budgets for the pro shops at Meadow Brook, Mountain View, and Old Mill Golf Courses due to increased sales volume. INCREASE operations ABB (cost of merchandise) by \$26k INCREASE revenue ABB (sales of merchandise) by \$26k | REQ | \$0 | \$0 |
| c | All courses | (FEE INCREASE) Fee adjustment Periodically, Golf evaluates its fees against the current competitive environment and makes adjustments. The Revenue Committee has reviewed Golf's planned fee changes. Due to the uncertainty of the effects of the change, there is no revenue budget adjustment at this time. | REQ | \$0 | \$0 |
| d | South Mountain | (NEW ONE-TIME REQUEST) Golf Cart Procurement for 2018 Part of Golf's base budget is to replace golf carts each year. Old Mill is slated to receive 2017's golf cart replacements (and that funding is part of the 2017 adjusted base budget already). South Mountain is scheduled for 2018's replacement, and Riverbend is scheduled for 2019's replacement. However, the procurement process cannot begin until the funds are available. Under the current schedule, the funding for South Mountain's replacements will not be available until January 1, 2018, and procurement cannot begin until that date, which means that delivery of the carts will happen sometime in March or April, after the golf season has begun. Operationally, it would be superior to have the new golf carts delivered and deployed during January, when the golf courses are not open. In order to accomplish this acceleration of the procurement process, Golf is requesting a one-time increase so that South Mountain's procurement of replacement golf carts can start in Fall 2017 instead of waiting until January 2018. The next replacement cycle (2019 at Riverbend) will be funded by 2018's adjusted base budget and will begin in Fall 2018 instead of January 2019. | REQ | \$280 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------------|---|------------|-----------|---------------|
| e | Golf Administration, South Mountain | (RETURN TO BASE BUDGET) Withdraw new requests Golf will reduce the Requested Budget to the Adjusted Base Budget (and also in the stress test scenario) by withdrawing all new requests requiring county funding. However, due to the Golf Fund's status as an enterprise fund, these savings will not be available for any other organization. Parks would not bill Golf for the Fiscal Coordinator's time: DECREASE PARKS interfund revenue REQ by \$60k DECREASE GOLF interfund expense REQ by \$60k and Golf will continue with an operationally disruptive procurement schedule for cart replacement: DECREASE GOLF operations REQ by \$280k | ABB, ABB-3 | (\$340) | \$0 |
| f | Old Mill | (STRESS TEST) Equipment replacement If necessary, Golf will reduce its budget to the 3% stress test level by reducing the budget for new equipment. This will lengthen the replacement cycle and could result in catastrophic equipment failures with limited or no back-up, reduced patron experience, and ultimately lower revenue. However, since these effects are not immediate and are not certain, only the reduction in equipment spending is reflected here. Also, due to the Golf Fund's status as an enterprise fund, these savings will not be available for any other organization. DECREASE GOLF operations ABB by \$39k | ABB-3 | (\$39) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

GOLF COURSES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 GOLF ADMINISTRATION | - | 395 | 395 | 2.00 | - | 335 | 335 | 2.00 | - | 60 | 60 | - |
| 2 MEADOWBROOK GOLF COURSE | 1,033 | 908 | (125) | 6.00 | 1,027 | 902 | (125) | 6.00 | 6 | 6 | - | - |
| 3 MICK RILEY GOLF COURSE | 795 | 791 | (4) | 6.00 | 785 | 781 | (4) | 6.00 | 10 | 10 | - | - |
| 4 MOUNTAIN VIEW GOLF COURSE | 1,079 | 875 | (204) | 6.00 | 1,069 | 865 | (204) | 6.00 | 10 | 10 | - | - |
| 5 OLD MILL GOLF COURSE | 1,482 | 1,222 | (260) | 6.00 | 1,482 | 1,222 | (260) | 6.00 | - | - | - | - |
| 6 RIVERBEND GOLF COURSE | 1,116 | 1,017 | (99) | 6.00 | 1,116 | 1,017 | (99) | 6.00 | - | - | - | - |
| 7 SOUTH MOUNTAIN GOLF COURSE | 862 | 1,262 | 400 | 6.00 | 862 | 982 | 120 | 6.00 | - | 280 | 280 | - |
| 8 GOLF PRGM | - | 1,534 | 1,534 | - | - | 1,534 | 1,534 | - | - | - | - | - |
| SUBTOTAL² | 6,367 | 8,004 | 1,637 | 38.00 | 6,341 | 7,638 | 1,297 | 38.00 | 26 | 366 | 340 | - |
| GOLF CAPITAL PROJECTS PRGM | - | 457 | 457 | - | - | 7 | 7 | - | - | 450 | 450 | - |
| TOTAL GOLF COURSES | 6,367 | 8,461 | 2,095 | 38.00 | 6,341 | 7,645 | 1,304 | 38.00 | 26 | 816 | 790 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$1,258, which is \$379 less than the requested county funding, and \$39 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 710 - GOLF COURSES FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 38200000 - GOLF COURSES | ▲ |
| 38209900 - GOLF CAPITAL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,794 | 1,597 | 197 | 1,638 | 156 | (171) | 1,965 |
| REVENUE | 6,367 | 6,341 | 26 | 6,341 | 26 | 7,016 | (649) |
| OPERATING REVENUE | 6,367 | 6,341 | 26 | 6,341 | 26 | 7,000 | (633) |
| RCT4200 - CHARGES FOR SERVICES | 6,367 | 6,341 | 26 | 6,341 | 26 | 6,983 | (616) |
| 421240 - REC FEES-MEADOWBROOK | - | - | - | - | - | 6 | (6) |
| 421340 - REC FEES-GOLF COURSES | 4,503 | 4,503 | - | 6,341 | (1,838) | 6,970 | (2,467) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 1 | (1) |
| 427005 - RENT - RIGHT OF WAY USAGE | - | - | - | - | - | 3 | (3) |
| 427010 - RENTAL INCOME | 1,239 | 1,239 | - | - | 1,239 | - | 1,239 |
| 427050 - COMMISSARY | 625 | 599 | 26 | - | 625 | - | 625 |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 1 | (1) |
| 439010 - REFUNDS-INSURANCE | - | - | - | - | - | 1 | (1) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 15 | (15) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 2 | (2) |
| NON-OPERATING REVENUE | - | - | - | - | - | 16 | (16) |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 16 | (16) |
| EXPENSE | 7,861 | 7,638 | 223 | 7,679 | 182 | 6,829 | 1,032 |
| OPERATING EXPENSE | 7,861 | 7,638 | 223 | 7,679 | 182 | 6,829 | 1,032 |
| 000100-Salaries and Benefits | 3,721 | 3,584 | 137 | 3,625 | 95 | 3,201 | 520 |
| 601020 - LUMP SUM VACATION PAY | 6 | 6 | - | 6 | - | 6 | (0) |
| 601025 - LUMP SUM SICK PAY | 2 | 2 | - | 2 | - | 1 | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 1,840 | 1,722 | 117 | 1,755 | 84 | 1,671 | 168 |
| 601045 - COMPENSATED ABSENCE | 44 | 44 | - | 44 | - | 10 | 34 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 702 | 702 | - | 702 | - | 640 | 62 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 193 | 185 | 7 | 191 | 1 | 170 | 23 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (107) | 107 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 325 | 308 | 17 | 311 | 14 | 301 | 24 |
| 603040 - LTD CONTRIBUTIONS | 9 | 8 | 0 | 8 | 0 | 8 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 3 | 26 | (23) | 26 | (22) | 48 | (45) |
| 603050 - HEALTH INSURANCE PREMIUMS | 459 | 442 | 18 | 442 | 17 | 395 | 65 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 40 | 40 | - | 40 | - | 28 | 12 |
| 603056 - OPEB - CURRENT YR | 21 | 21 | - | 21 | - | 17 | 4 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 77 | 77 | - | 77 | - | 13 | 63 |
| 000200-Operations | 2,720 | 2,633 | 86 | 2,633 | 86 | 2,587 | 133 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 24 | 24 | - | 23 | 0 | 28 | (4) |
| 607010 - MAINTENANCE - GROUNDS | 554 | 554 | - | 543 | 11 | 507 | 47 |
| 607015 - MAINTENANCE - BUILDINGS | 22 | 22 | - | 21 | 1 | 11 | 11 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | - | - | 0 | (0) |
| 607035 - PROPERTY TAX EXPENSE | - | - | - | - | - | 2 | (2) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 62 | 62 | - | 62 | 0 | 94 | (31) |
| 609005 - FOOD PROVISIONS | 8 | 8 | - | 8 | 0 | 13 | (5) |
| 609010 - CLOTHING PROVISIONS | 9 | 9 | - | 9 | 0 | 9 | 0 |
| 609030 - MEDICAL SUPPLIES | 1 | 1 | - | 1 | 0 | 0 | 1 |
| 609035 - SAFETY SUPPLIES | 2 | 2 | - | 2 | - | 1 | 1 |
| 609050 - COMMISSARY PROVISIONS | 470 | 444 | 26 | 444 | 26 | 437 | 33 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 83 | 83 | - | 86 | (3) | 57 | 26 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 14 | 14 | - | 14 | 0 | 13 | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 12 | 12 | - | 8 | 3 | 2 | 9 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 9 | 9 | - | 9 | (0) | 14 | (5) |
| 613005 - PRINTING CHARGES | - | - | - | - | - | 1 | (1) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 10 | (10) |
| 613020 - DEVELOPMENT ADVERTISING | 10 | 10 | - | 10 | (0) | 2 | 8 |
| 613025 - CONTRACTED PRINTINGS | 8 | 8 | - | 8 | (0) | 12 | (4) |
| 615005 - OFFICE SUPPLIES | 13 | 13 | - | 13 | (0) | 9 | 4 |
| 615020 - COMPUTER SOFTWARE < 3000 | 18 | 18 | - | 18 | (0) | 15 | 3 |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | - | - | 7 | (7) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 314 | 314 | - | 315 | (1) | 261 | 54 |
| 615045 - PETTY CASH REPLENISH | 6 | 6 | - | 7 | (1) | 5 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | 1 | (1) |
| 617010 - MAINT - MACHINERY AND EQUIP | 236 | 236 | - | 234 | 1 | 263 | (28) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 1 | (1) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 8 | 8 | - | 8 | 0 | 21 | (12) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 133 | 133 | - | 133 | (0) | 97 | 35 |
| 619015 - MILEAGE ALLOWANCE | 7 | 7 | - | 7 | (0) | 2 | 5 |
| 619025 - TRAVEL AND TRANSPORTATION | 4 | 4 | - | 4 | 0 | 8 | (4) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 17 | 17 | - | 17 | 0 | 23 | (6) |
| 621005 - HEAT AND FUEL | 65 | 65 | - | 65 | 0 | 51 | 14 |
| 621010 - LIGHT AND POWER | 241 | 241 | - | 272 | (31) | 269 | (28) |
| 621015 - WATER AND SEWER | 234 | 234 | - | 216 | 18 | 213 | 20 |
| 621020 - TELEPHONE | 62 | 62 | - | 62 | 0 | 71 | (9) |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | 2 | (0) |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | - | - | - | - | - | 13 | (13) |
| 633005 - RENT - LAND | - | - | - | - | - | 27 | (27) |
| 639025 - OTHER PROFESSIONAL FEES | 4 | 4 | - | 4 | - | 0 | 4 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 8 | 8 | - | 8 | 0 | 7 | 1 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | - | - | 4 | (4) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 4 | (4) |
| 693020 - INTERFUND CHARGES | 60 | - | 60 | - | 60 | - | 60 |
| 000400-Indirect Cost | 343 | 343 | - | 343 | - | 276 | 67 |
| 000500-Depreciation and Amortization | 1,077 | 1,077 | - | 1,077 | - | 765 | 312 |
| BALANCE SHEET | 300 | 300 | - | 300 | - | - | 300 |
| BALANCE SHEET ACQUISITION | 300 | 300 | - | 300 | - | - | 300 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 300 | 300 | - | 300 | - | - | 300 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 300 | 300 | - | 300 | - | - | 300 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 710 - GOLF COURSES FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 38200000 - GOLF COURSES | ▲ |
| 38209900 - GOLF CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 457 | 7 | 450 | 327 | 130 | 309 | 149 |
| EXPENSE | 457 | 7 | 450 | 327 | 130 | 309 | 149 |
| OPERATING EXPENSE | 457 | 7 | 450 | 327 | 130 | 309 | 149 |
| 000200-Operations | 450 | - | 450 | 320 | 130 | 304 | 145 |
| 607010 - MAINTENANCE - GROUNDS | 125 | - | 125 | 150 | (25) | 142 | (17) |
| 607015 - MAINTENANCE - BUILDINGS | 295 | - | 295 | 170 | 125 | 129 | 166 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 30 | - | 30 | - | 30 | - | 30 |
| 625005 - NON-CAPITAL BUILDINGS | - | - | - | - | - | 34 | (34) |
| 000400-Indirect Cost | 7 | 7 | - | 7 | - | 4 | 3 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 805.1 | 806.6 | -1.5 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 218,757 | 76,813 | 76,247 | |
| ■ Savings/(Incr) if Flat to ABB | (755) | 1,486 | 1,037 | -1.4% |
| ■ Addt'l Savings/(Incr) if -3% | <u>6,585</u> | <u>2,260</u> | <u>2,148</u> | -2.8% |
| ■ Base @ -3% | 212,926 | 73,067 | 73,062 | |

COUNTY FUNDING & FTE PRIORITIES

HUMAN SERVICES—COUNTYWIDE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|---------------------------------------|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| HUMAN SERVICES-CW TOTAL | \$76,813 | \$1,486 | | | 805.14 | (1.50) | | |
| EXCLUDED FOR STRESS TESTS (*) | (\$565) | (\$560) | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$76,247 | \$926 | (\$1,143) | (\$3,186) | 805.14 | (1.50) | - | - |
| AGING SERVICES TOTAL | \$10,070 | \$151 | | | 151.39 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$10,070 | \$151 | (\$151) | (\$449) | 151.39 | - | - | - |
| 1 2300000600 COMMUNITY CARE TRANSITIONS | 709 | - | (31) | (31) | 27.25 | - | - | - |
| 2 2300000400 NUTRITION / TRANSPORTATION | 1,592 | 100 | (7) | (7) | 24.52 | - | - | - |
| 3 2300000300 OUTREACH | 814 | - | - | - | 14.87 | - | - | - |
| 4 2300000500 VOLUNTEER PROGRAMS | 335 | - | - | - | 5.00 | - | - | - |
| 5 2300000700 ACTIVE AGING | 3,879 | 39 | (69) | (367) | 58.00 | - | - | - |
| 6 2300000100 AGING AND ADULT SERVICES ADM | 2,461 | 11 | - | - | 16.00 | - | - | - |
| 7 2300000200 EMPLOYMENT / RSVP | 279 | - | (44) | (44) | 5.75 | - | - | - |
| BEHAVIORAL HEALTH TOTAL | \$12,629 | \$0 | | | 25.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$12,629 | \$0 | \$0 | (\$379) | 25.00 | - | - | - |
| 1 2250000400 BEHAVIORAL HEALTH ADMIN | 1,208 | - | - | - | 20.00 | - | - | - |
| 2 2250000600 MEDICAID | 5,951 | - | - | - | - | - | - | - |
| 3 2250000200 SUBSTANCE USE DISORDER TREAT | 3,156 | - | - | (379) | 5.00 | - | - | - |
| 4 2250000100 MENTAL HEALTH TREATMENT | 1,435 | - | - | - | - | - | - | - |
| 5 2250000500 HOUSING | 879 | - | - | - | - | - | - | - |
| 6 2250000300 PREVENTION AND WELLNESS SVCS | - | - | - | - | - | - | - | - |
| CRIMINAL JUSTICE SERVICES TOTAL | \$10,765 | \$40 | | | 129.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$10,765 | \$40 | (\$146) | (\$362) | 129.00 | - | - | - |
| 1 2400001000 CRIMINAL JUSTICE ADMIN | 3,420 | (106) | (146) | (277) | 19.00 | - | - | - |

| ORGANIZATION (sorted by priority) | | | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------|------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 2 | 2400003000 | PROBATION | 2,067 | | 146 | - | - | 37.00 | 2.00 | - | - |
| 3 | 2400002000 | PRETRIAL | 2,365 | | - | - | (85) | 27.00 | - | - | - |
| 4 | 2400005000 | ASSESSMENTS AND PRESENTENCE | 1,036 | | - | - | - | 14.00 | - | - | - |
| 5 | 2400004000 | COURT AND TREATMENT SERVICES | 1,879 | | - | - | - | 32.00 | (2.00) | - | - |
| EXTENSION SERVICES TOTAL | | | \$748 | | \$0 | | | - | - | | |
| EXCLUDED FOR STRESS TESTS (*) | | | \$0 | | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$748 | | \$0 | \$0 | (22) | - | - | - | - |
| 1 | 2350000000 | EXTENSION SERVICE PRGM | 748 | | - | - | (22) | - | - | - | - |
| HEALTH TOTAL | | | \$15,345 | | \$530 | | | 358.00 | (1.50) | | |
| EXCLUDED FOR STRESS TESTS (*) | | | (\$565) | | (\$560) | | | - | - | | |
| TOTAL FOR STRESS TESTS | | | \$14,780 | | (\$30) | \$0 | (\$415) | 358.00 | (1.50) | - | - |
| 1 | 2150001000 | HEALTH ADMINISTRATION (ADMN) | 6,619 | | (11) | - | (61) | 43.25 | - | - | - |
| 2 | 2150005000 | MEDICAL OFFICE | 3,846 | | 313 | - | (103) | 69.75 | - | - | - |
| 3 | 2150003000 | ENVIRONMENTAL HEALTH (ENV) | 490 | | (23) | - | (72) | 85.00 | 3.00 | - | - |
| 4 | 2150004000 | FAMILY HEALTH (FHS) | 2,876 | | 234 | - | (143) | 123.50 | (4.00) | - | - |
| 5 | 2150002000 | COMMUNITY HEALTH (CHS) | 949 | | (545) | - | (36) | 36.50 | (0.50) | - | - |
| * | 2150990000 | HEALTH CAPITAL PROJECTS PRGM | 565 | | 560 | n/a | n/a | - | - | n/a | n/a |

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|-----------------|--------------------------------|-------------------------------|---------------------|------------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| INDIGENT LEGAL SERVICES TOTAL | | \$19,671 | | \$846 | | | - | - | |
| EXCLUDED FOR STRESS TESTS (*) | | \$0 | | \$0 | | | - | - | |
| TOTAL FOR STRESS TESTS | | \$19,671 | | \$846 | (\$846) | (\$1,411) | - | - | - |
| 1 2900000100 INDIGENT ADULTS/SLLDA | 15,960 | | 746 | (846) | (1,326) | - | - | - | - |
| 2 2900000200 INDIGENT JUVENILE | 1,831 | | 50 | - | (33) | - | - | - | - |
| 3 2900000300 INDIGENT PARENT/GUARDIAN | 1,756 | | 50 | - | (52) | - | - | - | - |
| 4 2900000400 SANITY HEARINGS | 123 | | - | - | - | - | - | - | - |
| YOUTH SERVICES TOTAL | | \$7,584 | | (\$81) | | 141.75 | - | - | |
| EXCLUDED FOR STRESS TESTS (*) | | \$0 | | \$0 | | | - | - | |
| TOTAL FOR STRESS TESTS | | \$7,584 | | (\$81) | \$0 | (\$149) | 141.75 | - | - |
| 1 2100000100 YOUTH SERVICES ADMINISTRATIOI | 1,809 | | 33 | - | (70) | 17.75 | - | - | - |
| 2 2100000600 SHELTER SERVICES | 2,054 | | (78) | - | - | 41.25 | - | - | - |
| 3 2100000300 BASIC CENTER PROGRAMS | 1,960 | | (88) | - | (79) | 44.25 | - | - | - |
| 4 2100000500 COUNSELING SERVICES | 314 | | - | - | - | 10.00 | - | - | - |
| 5 2100000900 SUBSTANCE ABUSE TREATMENT PI | 759 | | 51 | - | - | 11.00 | - | - | - |
| 6 2100000200 AFTER SCHOOL PROGRAMS | 467 | | - | - | - | 10.50 | - | - | - |
| 7 2100000800 YOUTH EMPLOYABILITY SERVICES | 135 | | - | - | - | 4.00 | - | - | - |
| 8 2100000700 ALCOHOL AND DRUG PREVENTION | 88 | | - | - | - | 3.00 | - | - | - |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

HUMAN SERVICES—COUNTYWIDE

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|-----------------------------|--|--|-------------|--------------|-------------------|-----------|
| 1 Aging and Adult Services | Nutrition/Transportation, Administration, Active Aging | HS Department supports AAS' on-going operating needs for: \$11,413 to purchase Office 365 subscription; \$755 for the increased vehicle replacement fund in 2017 per Fleet; \$99,706 to increase Taxi rides for the program Rides for Wellness; \$39,460 for the senior centers congregate meals. Office 365 will allow agency office software to be the current version of Office available, will include Share Point and be supported by IS and Microsoft; Rides provided for dialysis treatment provided by Ute cab at \$15 per one way ride compared to program cost of \$30+ per one way ride; FNSC is projected to see increasing attendees in 2017. \$39,460 additional funding is needed to address the food cost and kitchen equipment. | Req | \$151 | \$151 | 230000_01 |
| 2 Aging and Adult Services | Active Aging | HS Department supports AAS internal efficiencies as the following: \$100K personnel underspent from the Senior Centers Program. AAS is actively implementing the measures with the Senior Centers to improve the efficiencies. Two positions are identified for the savings and will result a total amount of \$100K personnel underspent in 2017. \$44K by closing or transferring the Senior Employment Program by July 1, 2017. AAS will work closely with all the parties involved for this transition. \$7K by reducing the temporary staff in Nutrition and Transportation Program. AAS has implemented a new intake criteria screening process and projects a savings of \$7K in 2017. | ABB & ABB-3 | (\$151) | (\$151) | 230000_01 |
| 3 Criminal Justice Services | Probation | HS Department supports CJS to add 2 FTEs Case Managers: CJS Probation clients increased 8% during the first half of 2016. In addition to the increased clients, the Intense Level of Risk Loads increased 214% and the High Level of Risk increased 22% during the first half of 2016. CJS will require additional case managers to achieve best practices recommended caseloads to accommodate projected client growth. IMPACTS: Will allow case managers to supervise clients based on risk assessments and spend the required time with high-risk high-need clients that require extra resources. | Req | \$146 | \$146 | 240000_01 |
| 4 Criminal Justice Services | Administration | HS Department supports to reduce: \$93,564 Leasehold improvement and \$53,308 U of U consultant fees in order to fund the 2 new case managers. IMPACTS: Will reduce upkeep and maintenance on facility and the ability to have consultants conduct evaluations on CJS programs. | ABB & ABB-3 | (\$146) | (\$146) | 240000_01 |
| 5 Indigent Legal Services | Juvenile; Parent/Guardian | HS Department supports the COLA Juvenile increase for the non-LDA contract providers. This request is a placeholder. | Req | \$100 | \$100 | 290000_01 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|---------------------------|---------------------|--|-------------|--------------|-------------------|------------|
| 6 | Indigent Legal Services | Adults | HS Department supports LDA/Conflict of Interest contract amount increase to meet the demand of the conflict of interest council needs. This request is a placeholder. \$70,000 to add a team (from 5 teams to 6 teams) \$20,000 to address increasing litigation costs \$30,000 to address increasing number of appellate filings | Req | \$120 | \$120 | 290000_02 |
| 7 | Indigent Legal Services | Adults | HS Department supports LDA's request for the main contract increase. This request is a placeholder. \$349,841 for 3% of salary raises; \$241,929 for the benefits; \$33,999 for increased rent costs & IT supports | Req | \$626 | \$626 | 290000_03 |
| 8 | Criminal Justice Services | Administration | HS Department support this request and would like to consider this reduction to fund ILS' requests. The Council approved the budget adjustment request on 8/29/2016 to move the case management system budget from State&General and ORD to YSV \$400K and CJS \$600K as a one time appropriation to cover the implementation cost and the first year on-going license and hosting fees. The Council also approved the on-going budget impact for Youth Services (\$81K each year) and Criminal Justices (\$106K each year). This request is to reduce both divisions' 2017 adjusted base budget since 2016 appropriation likely would cover 2017 annual on going annual license and hosting costs. This request is marked as one time adjustment. We will monitor the actual costs in 2017 and request a budget adjustment if the actuals come in higher than projected costs. | Req & ABB-3 | (\$106) | (\$106) | 240000_02 |
| 9 | YSV | Administration | HS Department supports this reduction and would like to consider the available fund for ILS's requests. The Council approved the budget adjustment request on 8/29/2016 to move the case management system budget from State&General and ORD to YSV \$400K and CJS \$600K as a one time appropriation to cover the implementation cost and the first year on-going license and hosting fees. The Council also approved the on-going budget impact for Youth Services (\$81K each year) and Criminal Justices (\$106K each year). This request is to reduce both divisions' 2017 adjusted base budget since 2016 appropriation likely would cover 2017 annual on going annual license and hosting costs. This request is marked as one time adjustment. We will monitor the actual costs in 2017 and request a budget adjustment if the actuals come in higher than projected costs. | Req | (\$81) | (\$81) | 210000_01 |
| 10 | HLT | CHS | HS Department supports this reduction. This is a follow-up action from the FTE reclassification request for a graphic designer (#8390) in May 2016. The reclassification request included the abolishment of this position in 2017 to provide continued funding for the newly created position. IMPACTS: #8390 will continue to perform the functions it was created for in 2017. | Req | (\$29) | (\$29) | 215000_R02 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------------|------------------------------|---|--------------|-------------------|--------|------------|
| 11 | HLT | Administration, FHS, MO | HS Department supports this request. This is a budget neutral request. Appropriation Units Shift: From operating to capital to meet the needs of Health Admin, Immunizations & Emergency Planning. The request is for new copiers in Health Admin (1), Immunizations (1) & Emergency Planning (1). IMPACTS: New copiers are needed in both Health Admin & Immunizations to replace old and failing equipment. The Emergency Planning Copier is for their new location in the Govt. Center. | Req | \$0 | \$0 | 215000_02 |
| 12 | HLT | EHS | HS Department supports this request. This is a budget neutral request. Outside Revenues True-up: To request 3 FTEs merit positions: 1 FTE Community Clean- Up Program Coordinator; 2 FTEs Environmental Health Scientists are being requested due to increased workload in Food, Sanitation & Water Quality. IMPACTS: The additional FTEs will increase the ability of Environmental Health to more fully perform its regulatory duties. | Req | \$0 | \$0 | 215000_01 |
| 13 | HLT | Various | HS Department supports this request. This is a budget neutral request. Outside Revenues True-up: To eliminate 4 FTEs time limited position due to grantor for parents as teachers and maternal infant not supporting filling any further positions. IMPACTS: This will impact some of our community outreach efforts in the areas identified for a reduction. | Req | \$0 | \$0 | 215000_R01 |
| 14 | Criminal Justice Services | Court and Treatment Services | HS Department supports this request. This is a budget neutral request. Outside Revenues True up: BJA grant reduction \$138,123 (eliminated 2 FTEs time limited #8457; 8994); Medicaid increases by \$7,000; Client fees decreases by \$7,000. | Req | \$0 | \$0 | 240000_R01 |
| 15 | BHS | Prevention and Wellness Svc | HS Department supports this request. This is a budget neutral request. Outside Revenues True-up: BHS previously managed the substance abuse prevention services. In the transition from BHS to Health, BHS continued to administer the funds and Health billed BHS as an intergovernmental charge and BHS billed the State to draw down the funds and paid Health intergovernmental revenue. This additional administrative roll adds no additional value, so BHS and Health have decided to have Health bill the State directly. To address this change, BHS is requesting to remove prevention from its budget. | Req | \$0 | \$0 | 225000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|-----------------------------|----------------------------------|---|-------------|--------------|-------------------|--------------------|
| 16 YSV | Administration: Shelter Services | HS Department supports this request. This is a budget neutral request. Outside Revenues True-up: (on-going) Medicaid (RESPITE services) for Systems of Care and DCFS by \$83K; ShelterKids donation reduction by \$2K. IMPACTS: The State of Utah (System of Care) is offering YSV additional funding of \$181/day for RESPITE care. Also, the Medicaid billable services to DCFS is projected to be upward trend, enhanced by billing process efficiencies. With this revenue increase, Youth Services will be able to address its increasingly operating needs, such as the delayed computer rotation, food provision for the clients, and the on-going costs for the new location for JRC such as the rent and utilities. | Req | \$0 | \$0 | 210000_02 |
| 17 YSV | Basic Center Program | HS Department supports this request. This is a budget neutral request. Outside Revenues True-up:(one-time) Increased one time funding from DJJS contract to fund one time needs for JRC new location. One-time billing to DJJS for a new receiving center building location is necessary to fund necessary infrastructure and moving costs. | Req | \$0 | \$0 | 210000_03 |
| 18 Indigent Legal Services | Adults | HS Department would not self fund the requests #290000_01, 02 & 03. The total request is \$846K. HS Dept. identifies 3 funding reductions from CJS (\$106K), YSV (\$81K) and HLT (\$29K) in a total of \$216K and would like to fund the ILS needs: Non-LDA COLA, LDA Conflict of Interest, and LDA main contract COLA | ABB & ABB-3 | \$0 | \$0 | 290000_01, 02 & 03 |
| 19 Aging and Adult Services | Active Aging | HS Department supports this proposal. However the savings won't be realized in 2017. The plan will need to be vetted all the parties involved. Consolidate Tenth East Senior Center, with permission from Salt Lake City Corp, with surrounding senior centers to provide meals and programing in accordance with the interlocal agreement section 1 (f)(iii)(A). - Reduce 3.75 FTEs IMPACTS: The Tenth East Senior Center is over 50 years old with scheduled Capital projects over the next 5 years over \$600,000. The aging population is decreasing in the area as the population of college age and young families increases. The nearest Senior Center, Liberty Senior Center, is 1.8 miles away. Transportation is available for current Tenth participants to Liberty. | ABB-3 | (\$246) | \$0 | 230000_R01 |
| 20 Aging and Adult Services | Active Aging | HS Department supports this proposal. AAS continues to analyze the Senior Centers operating and search for the ways to provide better services in more efficient ways such as more flexible staffing schedules. A savings of \$52K could be realized if some low attended Senior Centers are combined with the nearby Senior Centers or/and reduced hours of operations. | ABB-3 | (\$52) | (\$52) | 230000_R02 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|---------------------------|---------------------|---|-------|--------------|-------------------|------------|
| 21 | BHS | SUD Treatment | This proposal is not supported by the HS Department. 63% cut to incarcerated treatment (CATS); though a critically important program, services in jail are less effective than community treatment. 465 fewer individuals will be served in CATS. CATS clients are included in our recidivism reduction outcome measure (Outcome #3) and therefore, the result will be negatively impacted. | ABB-3 | (\$379) | \$0 | 225000_R01 |
| 22 | Criminal Justice Services | Administration | This proposal is not supported by the HS Department. Funding to support YWCA family justice center that assists victims of domestic violence. MPACTS: Will reduce impact Salt Lake County contributes to assisting victims of domestic violence. | ABB-3 | (\$25) | \$0 | 240000_R02 |
| 23 | Criminal Justice Services | Pretrial | This proposal is not supported by the HS Department. Legal Defender Association - Case Clearer IMPACTS: Will increase client's exposure to the criminal justice system by keeping numerous justice court warrants active. This will negatively impact the problem of jail over-crowding and re-entry into the community. | ABB-3 | (\$85) | \$0 | 240000_R03 |
| 24 | USU Extension Services | USU Extension | This proposal is not supported by the HS Department. Reduce the current contract amount with USU Extension Services. The reduction will severely impact the programs' availability to provide services in the areas of: Horticulture Master Gardening, 4-H Youth, Family, Food & Home programs, marketing and outreach. | ABB-3 | (\$22) | \$0 | 235000_R01 |
| 25 | Health | Administration | This proposal is not supported by the HS Department. Admin division to reduce the budget for development advertising, subscriptions, education, travel, professional fees, and office supplies. IMPACTS: No advertising for public health issues, missed opportunities to stay on top of emerging public health issues and engage local communities. | ABB-3 | (\$61) | \$0 | 215000_R03 |
| 26 | Health | CHS | This proposal is not supported by the HS Department. Health Promotion to reduce its operating budget by \$22,240 in rent & \$7760 in software. IMPACTS: Decrease capacity to place way-finding signs in SLC and along the Jordan Parkway. Healthy Salt Lake health data available would need to be revised which is currently a resource to stakeholders, partners, and to the community. | ABB-3 | (\$30) | \$0 | 215000_R04 |
| 27 | Health | CHS | This proposal is not supported by the HS Department. Outreach to reduce the budget for office supplies and mileage reimbursement. IMPACTS: Staff may not have availability of supplies to perform job functions and will impact community interactions. | ABB-3 | (\$6) | \$0 | 215000_R05 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|-------------|--|--------------|-------------------|--------|------------|
| 28 | Health | EHS | This proposal is not supported by the HS Department. Environmental Health to reduce \$20,000 in Temp/Seasonal Emergency Personnel Expenses, \$10,164 in small equipment expenses, \$13,950 in Planning expenses, \$13,294 reduction in Travel & Transportation expenses using \$2,659 from each bureau. IMPACTS: Customer services including accounts receivables, food handler permit processing, phone and desk coverage for the Division. Efforts to help the community prepare for public health impacts of climate change. Conferences provide knowledge, contacts, and cutting edge information to keep our agency and staff up to date. | ABB-3 | (\$57) | \$0 | 215000_R06 |
| 29 | Health | EHS | This proposal is not supported by the HS Department. Sanitation to reduce \$10,000 in Temp/Seasonal Expenses \$5,000 in Professional Fees for cleanups. IMPACTS: Seasonal staff provide resources to clean-up transient encampments and solid waste. Health concerns include significant accumulations of solid waste, human waste, used needles and other drug paraphernalia. | ABB-3 | (\$15) | \$0 | 215000_R07 |
| 30 | Health | FHS | This proposal is not supported by the HS Department. Family Health Admin to reduce Temp. staff \$30,000 Petty Cash \$1,500 IMPACTS: Support functions for division will be diminished. Appointment setting will suffer for immunizations. | ABB-3 | (\$32) | \$0 | 215000_R08 |
| 31 | Health | FHS | This proposal is not supported by the HS Department. Immunization to reduce Temp. Staff \$22,482 & Medications \$84,984 IMPACTS: Unable to fully provide opportunities for back to school vaccines or low income/refugees | ABB-3 | (\$107) | \$0 | 215000_R09 |
| 32 | Health | FHS | This proposal is not supported by the HS Department. Public Health bureau to reduce its budget for contracted printings and petty cash. IMPACTS: Unable to purchase small cost items efficiently or provide printed information for population served. | ABB-3 | (\$4) | \$0 | 215000_R10 |
| 33 | Health | MO | This proposal is not supported by the HS Department. Medical Office Admin to reduce its budget for printing, office supplies, travel & maint. IMPACTS: Support functions for division will be diminished, may have equipment issues without proper maintenance. | ABB-3 | (\$8) | \$0 | 215000_R11 |
| 34 | Health | MO | Epidemiology to reduce its budget for travel, software, subscriptions, professional fees IMPACTS: Delayed emergency response, unable to learn about emerging issues such as Zika, unable to produce death certificates in a timely manner. | ABB-3 | (\$25) | \$0 | 215000_R12 |
| 35 | Health | MO | This proposal is not supported by the HS Department. Infectious Disease to reduce its budget for \$67,820 Temp. Employees \$2,000 Petty cash IMPACTS: Not able to handle active TB cases to observe therapy | ABB-3 | (\$70) | \$0 | 215000_R13 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|-------------------------|----------------------|--|--------------|-------------------|--------|------------|
| 36 | Indigent Legal Services | Adults | This proposal is not supported by the HS Department. Reduce FTEs: 4 line attorneys and 1 secretary It will increase the annual average felony caseloads, considering the current average annual caseloads per line attorney is already above ABA's recommendation, which is 150 cases per attorney per year. | ABB-3 | (\$480) | \$0 | 290000_R01 |
| 37 | Indigent Legal Services | Juvenile | This proposal is not supported by the HS Department. Reduce: 1 attorney, other indispensable employees, expenses of transcripts and service fees. It will impact the firm's ability to provide appropriate services to Salt Lake County citizens, our client base, and will increase the case loads of the remaining attorneys and staff. | ABB-3 | (\$33) | \$0 | 290000_R02 |
| 38 | Indigent Legal Services | Parent/Guardian | This proposal is not supported by the HS Department. Reduce: 1 trial attorney. It will increase 11% of episode-loads per attorney per year. | ABB-3 | (\$52) | \$0 | 290000_R03 |
| 39 | Youth Services | Administration | This proposal is not supported by the HS Department. Eliminate 1 FTE: Public Information Officer -Provides outreach to police departments, recruits and supports ongoing volunteers, handles internal and external public relations, Shelter Kids 501C3 liaison. IMPACTS: Currently, our communications team consists of this position and our Communications Manager. They share the job duties for public relations, outreach events, Youth Services events, and social media content. This person solely supports the ongoing volunteer program including recruiting, orientation and ongoing support. This position provides all of the outreach to local police departments to provide referrals and updated information about the Juvenile Receiving Center. If this position were eliminated, it would require the duties to be transferred to the current outreach team (which consists of three staff), the communications manager, and other program managers, creating additional workload for those positions. | ABB-3 | (\$70) | \$0 | 210000_R01 |
| 40 | Youth Services | Basic Center Program | This proposal is not supported by the HS Department. Eliminate 0.5 FTE: Family Therapist - Provides mental health, crisis intervention, and free 60 day counseling services to children and families served by the Juvenile Receiving Center. IMPACTS: Many of these families served do not have insurance coverage or cannot afford to pay their co-pay to be seen by a facility that is covered by their insurance. Caseload sizes of existing therapists will increase, wait list time will increase, 50% of current caseloads are Spanish speaking parents and we currently only have three full time Spanish speaking therapists. Losing this position would create a shortage of therapist coverage on the weekend shifts. | ABB-3 | (\$40) | \$0 | 210000_R02 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------|----------------------|---|-------|--------------|-------------------|------------|
| 41 | Youth Services | Basic Center Program | <p>This proposal is not supported by the HS Department.</p> <p>Eliminate 0.5 FTE: Youth Worker</p> <p>Provides supervision during the graveyard shift for youth placed at Crisis Residential (CR).</p> <p>IMPACTS: Losing this position will create single coverage at CR, placing stress on the shift when there are sick or vacation requests. Takes from the JRC coverage when two staff are required for 1:8 client ratio. Safety concerns regarding single coverage.</p> | ABB-3 | (\$39) | \$0 | 210000_R03 |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

HUMAN SERVICES—COUNTYWIDE

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|----------------|---------------|---------------|--|----------------|---------------|---------------|-----------------|----------------|--------------|---------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| HUMAN SERVICES-CW TOTAL | 141,944 | 218,757 | 76,813 | 805.14 | 144,184 | 219,512 | 75,327 | 806.64 | (2,240) | (755) | 1,486 | (1.50) |
| EXCLUDED FOR STRESS TESTS (*) | - | (565) | (565) | - | - | (5) | (5) | - | - | (560) | (560) | - |
| TOTAL FOR STRESS TESTS | 141,944 | 218,191 | 76,247 | 805.14 | 144,184 | 219,506 | 75,322 | 806.64 | (2,240) | (1,315) | 926 | (1.50) |
| AGING SERVICES TOTAL | 9,662 | 19,732 | 10,070 | 151.39 | 9,662 | 19,581 | 9,919 | 151.39 | - | 151 | 151 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 9,662 | 19,732 | 10,070 | 151.39 | 9,662 | 19,581 | 9,919 | 151.39 | - | 151 | 151 | - |
| 1 230000600 COMMUNITY CARE TRANSITIONS | 3,353 | 4,062 | 709 | 27.25 | 3,353 | 4,062 | 709 | 27.25 | - | - | - | - |
| 2 230000400 NUTRITION / TRANSPORTATION | 2,003 | 3,595 | 1,592 | 24.52 | 2,003 | 3,494 | 1,492 | 24.52 | - | 100 | 100 | - |
| 3 230000300 OUTREACH | 361 | 1,176 | 814 | 14.87 | 361 | 1,176 | 814 | 14.87 | - | - | - | - |
| 4 230000500 VOLUNTEER PROGRAMS | 675 | 1,011 | 335 | 5.00 | 675 | 1,011 | 335 | 5.00 | - | - | - | - |
| 5 230000700 ACTIVE AGING | 1,953 | 5,833 | 3,879 | 58.00 | 1,953 | 5,794 | 3,840 | 58.00 | - | 39 | 39 | - |
| 6 230000100 AGING AND ADULT SVCS ADMIN | 632 | 3,093 | 2,461 | 16.00 | 632 | 3,082 | 2,450 | 16.00 | - | 11 | 11 | - |
| 7 230000200 EMPLOYMENT / RSVP | 684 | 963 | 279 | 5.75 | 684 | 963 | 279 | 5.75 | - | - | - | - |
| BEHAVIORAL HEALTH TOTAL | 98,985 | 111,614 | 12,629 | 25.00 | 101,108 | 113,737 | 12,629 | 25.00 | (2,123) | (2,123) | - | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 98,985 | 111,614 | 12,629 | 25.00 | 101,108 | 113,737 | 12,629 | 25.00 | (2,123) | (2,123) | - | - |
| 1 225000400 BEHAVIORAL HEALTH ADMIN | 2,186 | 3,394 | 1,208 | 20.00 | 2,186 | 3,394 | 1,208 | 20.00 | - | - | - | - |
| 2 225000600 MEDICAID | 80,290 | 86,241 | 5,951 | - | 80,290 | 86,241 | 5,951 | - | - | - | - | - |
| 3 225000200 SUBSTANCE USE DISORDER TREATMT | 12,388 | 15,544 | 3,156 | 5.00 | 12,388 | 15,544 | 3,156 | 5.00 | - | - | - | - |
| 4 225000100 MENTAL HEALTH TREATMENT | 3,827 | 5,262 | 1,435 | - | 3,827 | 5,262 | 1,435 | - | - | - | - | - |
| 5 225000500 HOUSING | 293 | 1,172 | 879 | - | 293 | 1,172 | 879 | - | - | - | - | - |
| 6 225000300 PREVENTION AND WELLNESS SVCS | - | - | - | - | 2,123 | 2,123 | - | - | (2,123) | (2,123) | - | - |
| CRIMINAL JUSTICE SERVICES TOTAL | 1,321 | 12,086 | 10,765 | 129.00 | 1,459 | 12,184 | 10,725 | 129.00 | (138) | (98) | 40 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 1,321 | 12,086 | 10,765 | 129.00 | 1,459 | 12,184 | 10,725 | 129.00 | (138) | (98) | 40 | - |
| 1 240001000 CRIMINAL JUSTICE ADMIN | - | 3,420 | 3,420 | 19.00 | - | 3,526 | 3,526 | 19.00 | - | (106) | (106) | - |
| 2 240003000 PROBATION | 525 | 2,592 | 2,067 | 37.00 | 525 | 2,446 | 1,921 | 35.00 | - | 146 | 146 | 2.00 |
| 3 240002000 PRETRIAL | - | 2,365 | 2,365 | 27.00 | - | 2,365 | 2,365 | 27.00 | - | - | - | - |
| 4 240005000 ASSESSMENTS AND PRESENTENCE REPORTS | - | 1,036 | 1,036 | 14.00 | - | 1,036 | 1,036 | 14.00 | - | - | - | - |

In thousands \$ except FTE

| | | | | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------|------------|------------------------------|--|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|-------------|---------------|
| | | | | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | | | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 5 | 2400004000 | COURT AND TREATMENT SERVICES | | 796 | 2,674 | 1,879 | 32.00 | 934 | 2,812 | 1,879 | 34.00 | (138) | (138) | - | (2.00) |
| EXTENSION SERVICES TOTAL | | | | 3 | 751 | 748 | - | 3 | 751 | 748 | - | - | - | - | - |
| EXCLUDED FOR STRESS TESTS (*) | | | | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | | | | 3 | 751 | 748 | - | 3 | 751 | 748 | - | - | - | - | - |
| 1 | 2350000000 | EXTENSION SERVICE PRGM | | 3 | 751 | 748 | - | 3 | 751 | 748 | - | - | - | - | - |
| HEALTH TOTAL | | | | 26,580 | 41,925 | 15,345 | 358.00 | 26,734 | 41,549 | 14,815 | 359.50 | (153) | 376 | 530 | (1.50) |
| EXCLUDED FOR STRESS TESTS (*) | | | | - | (565) | (565) | - | - | (5) | (5) | - | - | (560) | (560) | - |
| TOTAL FOR STRESS TESTS | | | | 26,580 | 41,360 | 14,780 | 358.00 | 26,734 | 41,543 | 14,810 | 359.50 | (153) | (184) | (30) | (1.50) |
| 1 | 2150001000 | HEALTH ADMINISTRATION (ADMN) | | 187 | 6,806 | 6,619 | 43.25 | 187 | 6,817 | 6,630 | 43.25 | - | (11) | (11) | - |
| 2 | 2150005000 | MEDICAL OFFICE | | 3,491 | 7,338 | 3,846 | 69.75 | 3,795 | 7,328 | 3,533 | 69.75 | (303) | 10 | 313 | - |
| 3 | 2150003000 | ENVIRONMENTAL HEALTH (ENV) | | 8,302 | 8,792 | 490 | 85.00 | 8,072 | 8,585 | 512 | 82.00 | 230 | 208 | (23) | 3.00 |
| 4 | 2150004000 | FAMILY HEALTH (FHS) | | 9,264 | 12,140 | 2,876 | 123.50 | 9,859 | 12,501 | 2,641 | 127.50 | (595) | (361) | 234 | (4.00) |
| 5 | 2150002000 | COMMUNITY HEALTH (CHS) | | 5,335 | 6,284 | 949 | 36.50 | 4,820 | 6,314 | 1,494 | 37.00 | 515 | (29) | (545) | (0.50) |
| * | 2150990000 | HEALTH CAPITAL PROJECTS PRGM | | - | 565 | 565 | - | - | 5 | 5 | - | - | 560 | 560 | - |

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------------------|------------------------|-------------------|---------------|--|------------------------|-------------------|---------------|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| INDIGENT LEGAL SERVICES TOTAL | 275 | 19,946 | 19,671 | - | 275 | 19,100 | 18,825 | - | - | 846 | 846 | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 275 | 19,946 | 19,671 | - | 275 | 19,100 | 18,825 | - | - | 846 | 846 | - |
| 1 2900000100 INDIGENT ADULTS/SLDA | 275 | 16,235 | 15,960 | - | 275 | 15,490 | 15,215 | - | - | 746 | 746 | - |
| 2 2900000200 INDIGENT JUVENILE | - | 1,831 | 1,831 | - | - | 1,781 | 1,781 | - | - | 50 | 50 | - |
| 3 2900000300 INDIGENT PARENT/GUARDIAN | - | 1,756 | 1,756 | - | - | 1,706 | 1,706 | - | - | 50 | 50 | - |
| 4 2900000400 SANITY HEARINGS | - | 123 | 123 | - | - | 123 | 123 | - | - | - | - | - |
| YOUTH SERVICES TOTAL | 5,118 | 12,702 | 7,584 | 141.75 | 4,944 | 12,609 | 7,665 | 141.75 | 174 | 93 | (81) | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 5,118 | 12,702 | 7,584 | 141.75 | 4,944 | 12,609 | 7,665 | 141.75 | 174 | 93 | (81) | - |
| 1 2100000100 YOUTH SERVICES ADMINISTRATION | - | 1,809 | 1,809 | 17.75 | - | 1,776 | 1,776 | 17.75 | - | 33 | 33 | - |
| 2 2100000600 SHELTER SERVICES | 1,171 | 3,225 | 2,054 | 41.25 | 1,088 | 3,219 | 2,131 | 41.25 | 83 | 6 | (78) | - |
| 3 2100000300 BASIC CENTER PROGRAMS | 1,493 | 3,453 | 1,960 | 44.25 | 1,400 | 3,447 | 2,047 | 44.25 | 93 | 6 | (88) | - |
| 4 2100000500 COUNSELING SERVICES | 590 | 904 | 314 | 10.00 | 590 | 904 | 314 | 10.00 | - | - | - | - |
| 5 2100000900 SUBSTANCE ABUSE TREATMENT PROG | 365 | 1,124 | 759 | 11.00 | 365 | 1,073 | 708 | 11.00 | - | 51 | 51 | - |
| 6 2100000200 AFTER SCHOOL PROGRAMS | 1,101 | 1,568 | 467 | 10.50 | 1,103 | 1,570 | 467 | 10.50 | (2) | (2) | - | - |
| 7 2100000800 YOUTH EMPLOYABILITY SERVICES | 236 | 371 | 135 | 4.00 | 236 | 371 | 135 | 4.00 | - | - | - | - |
| 8 2100000700 ALCOHOL AND DRUG PREVENTION | 161 | 249 | 88 | 3.00 | 161 | 249 | 88 | 3.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$73,062, which is \$3,185 less than the requested county funding, and \$2,260 less than the ABB (in thousands).

CORE MISSION

Promoting independence through advocacy, engagement and access to resources.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Low income seniors will get to essential medical appointments

- 1) Reduce The number of rides denied to critical medical appointments from 330 monthly rides as of the start of June 2016 to 260 monthly rides by end of December 2017.
- 2) Measure the number of non-essential medical rides from unknown monthly rides as of the start of June 2016 to not set Dollars by end of December 2017.

Members of the senior Hispanic and Latino communities participate in Senior Centers

- 3) Increase Number of self-identified Hispanic/Latino seniors participating in senior centers from 244 participants as of the start of January 2016 to 400 participants by end of December 2017.

Salt Lake County Senior Centers meet the needs of our communities

- 4) Measure the utilization of resources at Senior Centers by class and participant for Health and Nutrition from 986 participants as of the start of June 2016 to not set participants by end of December 2017.
- 5) Measure the utilization of resources at Senior Centers by class participation for education and literature from 1,127 participants as of the start of June 2016 to not set participants by end of December 2017.
- 6) Measure the utilization of resources at Senior Centers for arts and crafts from 735 participants as of the start of June 2016 to not set participants by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 151.4 | 151.4 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 19,732,128 | 10,070,068 | |
| ■ Savings/(Incr) if Flat to ABB | 151,179 | 151,179 | -1.5% |
| ■ Addt'l Savings/(Incr) if -3% | <u>587,428</u> | <u>297,567</u> | -3.0% |
| ■ Base @ -3% | 18,993,521 | 9,621,322 | |

COUNTY FUNDING & FTE PRIORITIES

AGING & ADULT SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 COMMUNITY CARE TRANSITIONS | 709 | | - | (31) <i>b</i> | (31) <i>b</i> | 27.25 | - | - | - |
| 2 NUTRITION / TRANSPORTATION | 1,592 | | 100 <i>a</i> | (7) <i>b</i> | (7) <i>b</i> | 24.52 | - | - | - |
| 3 OUTREACH | 814 | | - | - | - | 14.87 | - | - | - |
| 4 VOLUNTEER PROGRAMS | 335 | | - | - | - | 5.00 | - | - | - |
| 5 ACTIVE AGING | 3,879 | | 39 <i>a</i> | (69) <i>b</i> | (367) <i>b,c,d</i> | 58.00 | - | - | - |
| 6 AGING AND ADULT SERVICES ADM | 2,461 | | 11 <i>a</i> | - | - | 16.00 | - | - | - |
| 7 EMPLOYMENT / RSVP | 279 | | - | (44) <i>b</i> | (44) <i>b</i> | 5.75 | - | - | - |
| TOTAL AGING & ADULT SERVICES | \$10,070 | | \$151 | (\$151) | (\$449) | 151.39 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|---|-------------|-----------|---------------|
| a | Nutrition/Transportation, Administration, Active Aging | \$11,413 to purchase Office 365 subscription; \$755 for the increased vehicle replacement fund in 2017 per Fleet; \$99,706 to increase Taxi rides for the program Rides for Wellness; \$39,460 for the senior centers congregate meals. Office 365 will allow agency office software to be the current version of Office available, will include Share Point and be supported by IS and Microsoft; Rides provided for dialysis treatment provided by Ute cab at \$15 per one way ride compared to program cost of \$30+ per one way ride; FNCS is projected to see increasing attendees in 2017. \$39,460 additional funding is needed to address the food cost and kitchen equipment. | Req | \$151 | \$151 |
| b | Active Aging | AAS proposes the following efficiency savings to self fund the additional operating needs: \$100K personnel underspent from the Senior Centers Program. AAS is actively implementing the measures with the Senior Centers to improve the efficiencies. Two positions are identified for the savings and will result a total amount of \$100K personnel underspent in 2017. \$44K by closing or transferring the Senior Employment Program by July 1, 2017. AAS will work closely with all the parties involved for this transition. \$7K by reducing the temporary staff in Nutrition and Transportation Program. AAS has implemented a new intake criteria screening process and projects a savings of \$7K in 2017. | ABB & ABB-3 | (\$151) | (\$151) |
| c | Active Aging | Consolidate Tenth East Senior Center, with permission from Salt Lake City Corp, with surrounding senior centers to provide meals and programming in accordance with the interlocal agreement section 1 (f)(iii)(A). - Reduce 3.75 FTEs IMPACTS: The Tenth East Senior Center is over 50 years old with scheduled Capital projects over the next 5 years over \$600,000. The aging population is decreasing in the area as the population of college age and young families increases. The nearest Senior Center, Liberty Senior Center, is 1.8 miles away. Transportation is available for current Tenth participants to Liberty. | ABB-3 | (\$246) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------|--|-------|-----------|---------------|
| d | Active Aging | AAS continues to analyze the Senior Centers operating and search for the ways to provide better services in more efficient ways such as more flexible staffing schedules. A savings of \$52K could be realized if some low attended Senior Centers are combined with the nearby Senior Centers or/and reduced hours of operations. | ABB-3 | (\$52) | (\$52) |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

AGING & ADULT SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|---------------|---------------|---------------|--|---------------|--------------|---------------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 COMMUNITY CARE TRANSITIONS | 3,353 | 4,062 | 709 | 27.25 | 3,353 | 4,062 | 709 | 27.25 | - | - | - | - |
| 2 NUTRITION / TRANSPORTATION | 2,003 | 3,595 | 1,592 | 24.52 | 2,003 | 3,494 | 1,492 | 24.52 | - | 100 | 100 | - |
| 3 OUTREACH | 361 | 1,176 | 814 | 14.87 | 361 | 1,176 | 814 | 14.87 | - | - | - | - |
| 4 VOLUNTEER PROGRAMS | 675 | 1,011 | 335 | 5.00 | 675 | 1,011 | 335 | 5.00 | - | - | - | - |
| 5 ACTIVE AGING | 1,953 | 5,833 | 3,879 | 58.00 | 1,953 | 5,794 | 3,840 | 58.00 | - | 39 | 39 | - |
| 6 AGING AND ADULT SERVICES ADMIN | 632 | 3,093 | 2,461 | 16.00 | 632 | 3,082 | 2,450 | 16.00 | - | 11 | 11 | - |
| 7 EMPLOYMENT / RSVP | 684 | 963 | 279 | 5.75 | 684 | 963 | 279 | 5.75 | - | - | - | - |
| TOTAL AGING & ADULT | 9,662 | 19,732 | 10,070 | 151.39 | 9,662 | 19,581 | 9,919 | 151.39 | - | 151 | 151 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$9,621, which is \$449 less than the requested county funding, and \$298 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 120 - GRANT PROGRAMS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 21000000 - YOUTH SERVICES DIVISION | ▲ |
| 22500000 - BEHAVIORAL HEALTH SERVICES PRGM | ■ |
| 23000000 - AGING AND ADULT SERVICES | |
| 50250000 - GRANT FUND STATUTORY AND GENERAL | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 10,137 | 9,919 | 218 | 9,919 | 218 | 9,620 | 517 |
| REVENUE | 9,401 | 9,669 | (268) | 9,669 | (268) | 9,512 | (111) |
| OPERATING REVENUE | 9,394 | 9,662 | (268) | 9,662 | (268) | 9,505 | (111) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 7,526 | 7,794 | (268) | 7,770 | (244) | 8,654 | (1,128) |
| 411000 - STATE GOVERNMENT GRANTS | 2,666 | 2,934 | (268) | 3,836 | (1,171) | 2,216 | 449 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 4,661 | 4,661 | - | 3,728 | 933 | 6,302 | (1,642) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 199 | 199 | - | 206 | (6) | 135 | 65 |
| RCT4200 - CHARGES FOR SERVICES | 1,815 | 1,815 | - | 1,819 | (4) | 785 | 1,030 |
| 421005 - DEPARTMENTAL FEES-EXTERNAL | - | - | - | - | - | 0 | (0) |
| 421100 - PRINTING SERVICES | - | - | - | - | - | 2 | (2) |
| 421310 - DIVISION ON AGING | 782 | 782 | - | 782 | - | 694 | 88 |
| 421370 - MISCELLANEOUS REVENUE | 27 | 27 | - | 31 | (4) | 78 | (51) |
| 423000 - LOCAL GOVERNMENT GRANTS | 60 | 60 | - | 60 | - | - | 60 |
| 424600 - FEDERAL REVENUE CONTRACTS | 946 | 946 | - | 946 | - | - | 946 |
| 427010 - RENTAL INCOME | - | - | - | - | - | 5 | (5) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 7 | (7) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 53 | 53 | - | 73 | (20) | 66 | (14) |
| NON-OPERATING REVENUE | 7 | 7 | (0) | 7 | (0) | 8 | (1) |
| RCT4290 - INVESTMENT EARNINGS | 7 | 7 | (0) | 7 | (0) | 8 | (1) |
| EXPENSE | 19,531 | 19,581 | (50) | 19,581 | (50) | 19,125 | 406 |
| OPERATING EXPENSE | 19,531 | 19,581 | (50) | 19,581 | (50) | 19,125 | 406 |
| 000100-Salaries and Benefits | 11,223 | 11,401 | (179) | 11,401 | (179) | 10,904 | 319 |
| 601020 - LUMP SUM VACATION PAY | 71 | 71 | - | 71 | - | 22 | 48 |
| 601025 - LUMP SUM SICK PAY | 22 | 22 | - | 22 | - | 0 | 22 |
| 601030 - PERMANENT AND PROVISIONAL | 6,303 | 6,199 | 104 | 6,343 | (41) | 5,929 | 373 |
| 601040 - TIME LIMITED EMPLOYEES | 42 | 40 | 2 | 44 | (2) | 44 | (2) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 1,034 | 1,028 | 6 | 1,028 | 6 | 1,039 | (5) |
| 601055 - FED AND STATE FNDED TRAINING PRO | 174 | 368 | (194) | 368 | (194) | 364 | (191) |
| 601065 - OVERTIME | - | - | - | - | - | 6 | (6) |
| 601095 - BUDGETED PERS UNDEREXPEND | (219) | (119) | (100) | (352) | 133 | - | (219) |
| 603005 - SOCIAL SECURITY TAXES | 582 | 584 | (2) | 596 | (14) | 538 | 44 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | 0 | (0) |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,099 | 1,072 | 27 | 1,097 | 2 | 1,027 | 72 |
| 603040 - LTD CONTRIBUTIONS | 31 | 30 | 1 | 31 | 0 | 27 | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 48 | 117 | (69) | 125 | (77) | 183 | (135) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,610 | 1,562 | 47 | 1,603 | 7 | 1,243 | 366 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 261 | 261 | - | 261 | - | 323 | (62) |
| 603056 - OPEB - CURRENT YR | 166 | 166 | - | 166 | - | 155 | 11 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | - | - | 2 | (2) |
| 000200-Operations | 6,928 | 6,804 | 124 | 6,804 | 124 | 6,809 | 119 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 40 | 37 | 3 | 37 | 3 | 36 | 4 |
| 607010 - MAINTENANCE - GROUNDS | 63 | 63 | - | 63 | - | 24 | 39 |
| 607015 - MAINTENANCE - BUILDINGS | 34 | 34 | - | 34 | - | 12 | 22 |
| 607030 - MAINTENANCE - OTHER | 7 | 7 | - | 7 | - | 8 | (1) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 191 | 191 | - | 191 | - | 243 | (52) |
| 609005 - FOOD PROVISIONS | 1,746 | 1,728 | 18 | 1,735 | 11 | 1,947 | (201) |
| 609010 - CLOTHING PROVISIONS | - | - | - | - | - | 1 | (1) |
| 609015 - DINING AND KITCHEN SUPPLIES | 40 | 40 | - | 40 | - | 35 | 4 |
| 609025 - MEDICATIONS | - | - | - | - | - | 7 | (7) |
| 609030 - MEDICAL SUPPLIES | 73 | 73 | - | 73 | - | 64 | 8 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 0 | 0 | - | 0 | - | 0 | 0 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 609050 - COMMISSARY PROVISIONS | - | - | - | - | - | 0 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 39 | 39 | - | 39 | - | 22 | 17 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 35 | 35 | (0) | 35 | (0) | 28 | 7 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 8 | 8 | - | 8 | - | 6 | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 28 | 29 | (1) | 29 | (1) | 14 | 14 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 3 | 3 | - | 3 | - | 3 | (0) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 0 | 0 | - | 0 | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 94 | 95 | (1) | 94 | (0) | 109 | (14) |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | 41 | 42 | (1) | 43 | (1) | 2 | 39 |
| 613025 - CONTRACTED PRINTINGS | - | - | - | - | - | 9 | (9) |
| 613030 - PRINTING DEVELOPMENT | - | - | - | - | - | 0 | (0) |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 45 | 45 | (0) | 46 | (0) | 45 | (0) |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 1 | - | 1 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | 10 | - | 2 | 8 |
| 615025 - COMPUTER COMPONENTS < 3000 | 58 | 47 | 11 | 47 | 11 | 20 | 38 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 98 | 98 | - | 95 | 3 | 72 | 26 |
| 615040 - POSTAGE | 25 | 25 | - | 25 | - | 39 | (14) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 0 | (0) |
| 615050 - MEALS AND REFRESHMENTS | 27 | 27 | - | 30 | (4) | 31 | (5) |
| 615055 - VOLUNTEER AWARDS | 9 | 9 | - | 9 | - | 15 | (6) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 20 | 21 | (0) | 21 | (0) | 15 | 5 |
| 617010 - MAINT - MACHINERY AND EQUIP | 6 | 6 | - | 6 | - | 5 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | 100 | 100 | - | 100 | - | 118 | (18) |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | - | - | - | - | - | 0 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 135 | 135 | - | 135 | - | 133 | 2 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 171 | 171 | - | 171 | 0 | 124 | 47 |
| 619015 - MILEAGE ALLOWANCE | 63 | 63 | (0) | 63 | (0) | 59 | 4 |
| 619020 - TAXI CAB FARES | 197 | 98 | 100 | 98 | 100 | 119 | 79 |
| 619025 - TRAVEL AND TRANSPORTATION | 32 | 34 | (2) | 34 | (2) | 26 | 6 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 5 | 5 | - | 5 | - | 8 | (2) |
| 619035 - VEHICLE RENTAL CHARGES | 31 | 31 | - | 66 | (35) | 67 | (36) |
| 619040 - VEHICLE EXTERNAL LEASE CHARGES | 35 | 35 | - | - | 35 | - | 35 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 182 | 182 | 1 | 174 | 9 | 192 | (9) |
| 621005 - HEAT AND FUEL | 97 | 97 | - | 97 | - | 54 | 43 |
| 621010 - LIGHT AND POWER | 135 | 135 | - | 135 | - | 122 | 13 |
| 621015 - WATER AND SEWER | 46 | 46 | - | 46 | - | 33 | 13 |
| 621020 - TELEPHONE | 159 | 159 | - | 157 | 2 | 231 | (72) |
| 621025 - MOBILE TELEPHONE | 10 | 10 | - | 12 | (2) | 11 | (1) |
| 633010 - RENT - BUILDINGS | 338 | 338 | - | 338 | - | 341 | (2) |
| 633015 - RENT - EQUIPMENT | 60 | 60 | - | 60 | - | 64 | (5) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 8 | 8 | - | 8 | - | 5 | 2 |
| 639015 - IN-HOME HEALTH SERVICES | 1,469 | 1,469 | - | 1,469 | (0) | 1,342 | 127 |
| 639020 - LABORATORY FEES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 91 | 91 | - | 91 | - | 236 | (146) |
| 639045 - CONTRACTED LABOR/PROJECTS | 33 | 33 | - | 33 | - | 58 | (25) |
| 639050 - CLIENT SUPPORT SERVICES | 6 | 6 | - | 6 | - | 17 | (12) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | - | - | 0 | (0) |
| 645005 - CONTRACT HAULING | 4 | 4 | - | 4 | - | 6 | (2) |
| 655010 - EMP INS-PEHP SUMMIT HDHP | - | - | - | - | - | 2 | (2) |
| 657005 - INSURANCE | 4 | 4 | - | 4 | - | 3 | 2 |
| 665005 - VOLUNTEER MEALS | - | - | - | - | - | 18 | (18) |
| 665010 - VOLUNTEER TRANSPORTATION | - | - | - | - | - | 148 | (148) |
| 665015 - VOLUNTEER STIPENDS | - | - | - | - | - | 411 | (411) |
| 665090 - YES GRANT COSTS | - | - | - | - | - | 0 | (0) |
| 665105 - VOLUNTEER STIPEND PAYMENTS | 622 | 622 | - | 622 | (0) | 22 | 600 |
| 665110 - SUD AND MH SUBCONTRACTOR PMTS | 119 | 123 | (4) | 122 | (4) | - | 119 |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 5 | (5) |
| 693010 - INTRAFUND CHARGES | 36 | 36 | - | 36 | - | 17 | 19 |
| 000300-Capital Purchases | 12 | 7 | 5 | 7 | 5 | - | 12 |
| 000400-Indirect Cost | 1,327 | 1,327 | - | 1,327 | - | 1,374 | (47) |
| 000600-Debt Service | 42 | 42 | (0) | 42 | (0) | 38 | 4 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

At the Division of Behavioral Health Services (DBHS), we believe that behavioral health is an essential part of overall health and that together we can make a difference for those among us that suffer from the symptoms of mental health and substance use disorders. We know that prevention is effective, treatment works, and that individuals with a behavioral health condition can and do recover. DBHS is continually striving to ensure access to evidence-based treatment practices throughout the community that provide support along the road to recovery and healing. The results of these efforts are improved outcomes for individuals and families, and a stronger and healthier community.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County residents experiencing crisis have access to needed services that can prevent unnecessary emergency department visits or hospitalizations.

1) Maintain the percentage of clients seen by the Mobile Crisis Outreach Team discharged with a non-medical disposition from 90% clients as of the start of January 2017 to 90% clients by end of December 2017.

Salt Lake County Behavioral Health clients engaged in DBHS housing programs have improved housing stability.

2) Measure the percentage of clients who successfully exit a DBHS housing program from 0% clients measured as of the start of January 2017 to 100% clients measured by end of December 2017.

3) Measure the number clients housed in a DBHS housing program who access emergency housing shelters after rental assistance terminates from 0% clients measured as of the start of January 2017 to 100% clients measured by end of December 2017.

Clients receiving behavioral health services through DBHS demonstrate reduced utilization of the Salt Lake County jail.

4) Reduce the 12-month recidivism rate for those who have completed substance use disorder treatment from 32% recidivism rate as of the start of July 2013 to 30% recidivism rate by end of June 2018.

5) Reduce the 12-month recidivism rate for those who received mental health treatment from 23% recidivism rate as of the start of July 2013 to 20% recidivism rate by end of June 2018.

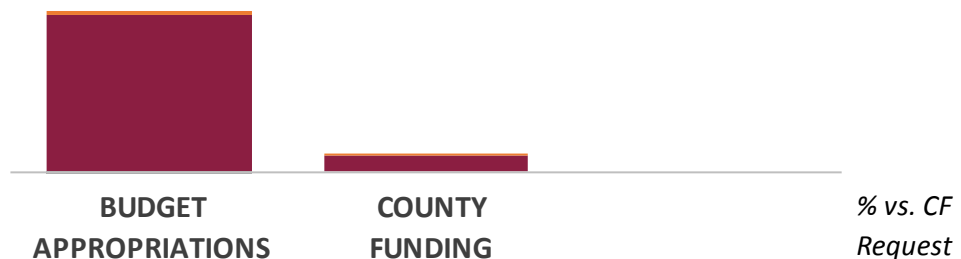
DBHS provides efficient and effective management of inpatient service utilization for mentally ill clients.

6) Maintain the number of inpatient admissions annually from 1,189 admissions as of the end of June 2015 to 1,189 admissions by end of June 2018.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 25 | 25 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 111,613,755 | 12,629,029 | |
| █ Savings/(Incr) if Flat to ABB | (2,123,044) | 0 | 0.0% |
| █ Addt'l Savings/(Incr) if -3% | 3,412,104 | 378,871 | -3.0% |
| █ Base @ -3% | 110,324,695 | 12,250,158 | |

COUNTY FUNDING & FTE PRIORITIES

BEHAVIORAL HEALTH

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 BEHAVIORIAL HEALTH ADMIN | 1,208 | | - | - | - | 20.00 | - | - | - |
| 2 MEDICAID | 5,951 | | - | - | - | - | - | - | - |
| 3 SUBSTANCE USE DISORDER TREAT | 3,156 | | - | - | (379) <i>b</i> | 5.00 | - | - | - |
| 4 MENTAL HEALTH TREATMENT | 1,435 | | - | - | - | - | - | - | - |
| 5 HOUSING | 879 | | - | - | - | - | - | - | - |
| 6 PREVENTION AND WELLNESS SVCS | - | | - | <i>a</i> | - | - | - | - | - |
| TOTAL BEHAVIORAL HEALTH | \$12,629 | | \$0 | \$0 | (\$379) | 25.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------|--|---------------|-----------|---------------|
| a | Prevention and Wellness Svc | BHS previously managed the substance abuse prevention services. In the transition from BHS to Health, BHS continued to administer the funds and Health billed BHS as an intergovernmental charge and BHS billed the State to draw down the funds and paid Health intergovernmental revenue. This additional administrative roll adds no additional value, so BHS and Health have decided to have Health bill the State directly. To address this change, BHS is requesting to remove prevention from its budget. | Req | \$0 | \$0 |
| b | SUD Treatment | 63% cut to incarcerated treatment (CATS); though a critically important program, services in jail are less effective than community treatment. 465 fewer individuals will be served in CATS. CATS clients are included in our recidivism reduction outcome measure (Outcome #3) and therefore, the result will be negatively impacted. | ABB; ABB-3 | (\$379) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

BEHAVIORAL HEALTH

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------------|---------------------|----------------|---------------|--------------|--|----------------|---------------|--------------|-----------------|----------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 BEHAVIORAL HEALTH ADMIN | 2,186 | 3,394 | 1,208 | 20.00 | 2,186 | 3,394 | 1,208 | 20.00 | - | - | - | - |
| 2 MEDICAID | 80,290 | 86,241 | 5,951 | - | 80,290 | 86,241 | 5,951 | - | - | - | - | - |
| 3 SUBSTANCE USE DISORDER TREATMT | 12,388 | 15,544 | 3,156 | 5.00 | 12,388 | 15,544 | 3,156 | 5.00 | - | - | - | - |
| 4 MENTAL HEALTH TREATMENT | 3,827 | 5,262 | 1,435 | - | 3,827 | 5,262 | 1,435 | - | - | - | - | - |
| 5 HOUSING | 293 | 1,172 | 879 | - | 293 | 1,172 | 879 | - | - | - | - | - |
| 6 PREVENTION AND WELLNESS SVCS | - | - | - | - | 2,123 | 2,123 | - | - | (2,123) | (2,123) | - | - |
| TOTAL BEHAVIORAL HEALTH | 98,985 | 111,614 | 12,629 | 25.00 | 101,108 | 113,737 | 12,629 | 25.00 | (2,123) | (2,123) | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$12,250, which is \$379 less than the requested county funding, and \$379 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 120 - GRANT PROGRAMS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 21000000 - YOUTH SERVICES DIVISION | ▲ |
| 22500000 - BEHAVIORAL HEALTH SERVICES PRGM | ■ |
| 23000000 - AGING AND ADULT SERVICES | |
| 50250000 - GRANT FUND STATUTORY AND GENERAL | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 12,684 | 12,629 | 55 | 12,674 | 10 | 13,096 | (412) |
| REVENUE | 98,985 | 101,108 | (2,123) | 101,308 | (2,323) | 91,271 | 7,713 |
| OPERATING REVENUE | 98,985 | 101,108 | (2,123) | 101,308 | (2,323) | 91,271 | 7,713 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 30,508 | 32,631 | (2,123) | 32,631 | (2,123) | 91,011 | (60,503) |
| 411000 - STATE GOVERNMENT GRANTS | 23,871 | 24,040 | (169) | 24,040 | (169) | 19,642 | 4,229 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 6,637 | 8,591 | (1,954) | 8,591 | (1,954) | 71,369 | (64,732) |
| RCT4200 - CHARGES FOR SERVICES | 68,476 | 68,476 | - | 68,476 | - | 31 | 68,445 |
| 421370 - MISCELLANEOUS REVENUE | 15 | 15 | - | 15 | - | 1 | 14 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 29 | (29) |
| 424600 - FEDERAL REVENUE CONTRACTS | 68,461 | 68,461 | - | 68,461 | - | - | 68,461 |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 1 | (1) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | 200 | (200) | 229 | (229) |
| EXPENSE | 111,669 | 113,737 | (2,068) | 113,982 | (2,313) | 104,368 | 7,301 |
| OPERATING EXPENSE | 111,669 | 113,737 | (2,068) | 113,982 | (2,313) | 104,368 | 7,301 |
| 000100-Salaries and Benefits | 2,295 | 2,240 | 55 | 2,285 | 10 | 1,960 | 334 |
| 601020 - LUMP SUM VACATION PAY | 10 | 10 | - | 10 | - | 43 | (33) |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | 15 | (12) |
| 601030 - PERMANENT AND PROVISIONAL | 1,287 | 1,246 | 41 | 1,252 | 35 | 1,129 | 157 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 60 | 60 | - | 60 | - | 20 | 40 |
| 601065 - OVERTIME | 3 | 3 | - | 3 | - | 4 | (1) |
| 603005 - SOCIAL SECURITY TAXES | 120 | 116 | 4 | 112 | 7 | 94 | 25 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 261 | 252 | 9 | 252 | 9 | 218 | 43 |
| 603040 - LTD CONTRIBUTIONS | 7 | 7 | 0 | 7 | 0 | 6 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 10 | 25 | (15) | 30 | (20) | 42 | (32) |
| 603050 - HEALTH INSURANCE PREMIUMS | 280 | 270 | 11 | 303 | (23) | 203 | 77 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 18 | 18 | - | 18 | - | 19 | (1) |
| 603056 - OPEB - CURRENT YR | 18 | 18 | - | 18 | - | 17 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 601040 - TIME LIMITED EMPLOYEES | 218 | 212 | 6 | 218 | 1 | 150 | 68 |
| 000200-Operations | 108,386 | 110,509 | (2,123) | 110,709 | (2,323) | 100,284 | 8,102 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 13 | 13 | - | 13 | - | 7 | 6 |
| 609025 - MEDICATIONS | - | - | - | - | - | 2 | (2) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 90 | 90 | - | 80 | 10 | 88 | 2 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 2 | 2 | - | 2 | - | - | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 10 | 10 | - | 10 | - | 5 | 5 |
| 613005 - PRINTING CHARGES | 5 | 5 | - | 5 | - | 2 | 3 |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | - | 1 |
| 615005 - OFFICE SUPPLIES | 20 | 20 | - | 30 | (10) | 13 | 7 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 3 | 3 | - | 3 | - | 0 | 2 |
| 615025 - COMPUTER COMPONENTS < 3000 | 15 | 15 | - | 15 | - | 14 | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 6 | 6 | - | 6 | - | 2 | 4 |
| 615040 - POSTAGE | 2 | 2 | - | 2 | - | 1 | 1 |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 2 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 8 | 8 | - | 8 | - | 5 | 3 |
| 615070 - SUPPORT MATERIALS-CLIENT TRTMT | 50 | 50 | - | 90 | (40) | 51 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 2 | (0) |
| 617015 - MAINTENANCE - SOFTWARE | 228 | 228 | - | 228 | - | 229 | (1) |
| 619015 - MILEAGE ALLOWANCE | 6 | 6 | - | 6 | - | 4 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 19 | 19 | - | 19 | - | 15 | 3 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 52 | 52 | - | 12 | 40 | 128 | (76) |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 3 | (2) |
| 621020 - TELEPHONE | 18 | 18 | - | 21 | (3) | 16 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 621025 - MOBILE TELEPHONE | 11 | 11 | - | 8 | 3 | 11 | (1) |
| 633010 - RENT - BUILDINGS | 73 | 73 | - | 73 | - | 82 | (8) |
| 639025 - OTHER PROFESSIONAL FEES | 70 | 70 | - | 70 | - | 24 | 46 |
| 639040 - BEHAVIORAL HEALTH-MEDICAID MATCH | 19,047 | 19,047 | - | 19,047 | - | 18,061 | 986 |
| 649020 - CIVIL SANITY HEARINGS | 472 | 472 | - | 472 | - | 307 | 166 |
| 655100 - HEALTH INCENTIVES | - | - | - | - | - | (0) | 0 |
| 665065 - REFUGEE MENTAL HEALTH SERVICES | - | - | - | - | - | 50 | (50) |
| 665110 - SUD AND MH SUBCONTRACTOR PMTS | 86,812 | 86,812 | - | 87,673 | (861) | 80,748 | 6,064 |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 68 | (68) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 693010 - INTRAFUND CHARGES | 802 | 802 | - | 182 | 620 | 299 | 503 |
| 693020 - INTERFUND CHARGES | 548 | 2,671 | (2,123) | 2,630 | (2,082) | 45 | 503 |
| 000300-Capital Purchases | 200 | 200 | - | 200 | - | 184 | 16 |
| 000400-Indirect Cost | 788 | 788 | - | 788 | - | 1,939 | (1,151) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To provide citizens of Salt Lake County with effective and innovative alternatives to incarceration that include a balance of jail release, supervision, and treatment.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Criminal Justice Services employees use evidence-based practices in case supervision and case planning.

1) Increase the number of trained employees in Risk/Need (LS-CMI) assessments and Motivational Interviewing (MI) techniques from 58 Percent of employees as of the end of May 2016 to 100 Percent of employees by end of December 2017.

Criminal Justice Services reduces recidivism.

2) Reduce the client Risk/Needs (LS-CMI) score from entry and exit for successful clients from -3.6 LS-CMI score as of the end of December 2015 to -4.2 LS-CMI score by end of December 2017.

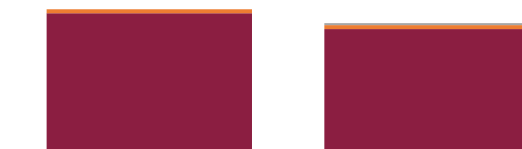
County residents involved in the criminal justice system have alternatives to incarceration.

3) Increase the number of Intensive Supervision Probation clients served by Criminal Justice Services from 127 ISP clients as of the end of June 2016 to 200 ISP clients by end of March 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 129 | 129 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 12,086,189 | 10,765,146 | |
| ■ Savings/(Incr) if Flat to ABB | (98,251) | 39,872 | -0.4% |
| ■ Addt'l Savings/(Incr) if -3% | <u>365,533</u> | <u>321,758</u> | -3.0% |
| ■ Base @ -3% | 11,818,907 | 10,403,516 | |

COUNTY FUNDING & FTE PRIORITIES

CRIMINAL JUSTICE SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 CRIMINAL JUSTICE ADMIN | 3,420 | | (106) <i>c</i> | (146) <i>b</i> | (277) <i>b,e</i> | 19.00 | - | - | - |
| 2 PROBATION | 2,067 | | 146 <i>a</i> | - | - | 37.00 | 2.00 | - | - |
| 3 PRETRIAL | 2,365 | | - | - | (85) <i>b,f</i> | 27.00 | - | - | - |
| 4 ASSESSMENTS AND PRESENTENCE | 1,036 | | - | - | - | 14.00 | - | - | - |
| 5 COURT AND TREATMENT SERVICES | 1,879 | | - | - <i>d</i> | - | 32.00 | (2.00) | - | - |
| TOTAL CRIMINAL JUSTICE SERVICE | \$10,765 | | \$40 | (\$146) | (\$362) | 129.00 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: 106

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------|---|-------------|-----------|---------------|
| a | Probation | Add 2 FTEs Case Managers CJS Probation clients increased 8% during the first half of 2016. In addition to the increased clients, the Intense Level of Risk Loads increased 214% and the High Level of Risk increased 22% during the first half of 2016. CJS will require additional case managers to achieve best practices recommended caseloads to accommodate projected client growth. IMPACTS: Will allow case managers to supervise clients based on risk assessments and spend the required time with high-risk high-need clients that require extra resources. | Req | \$146 | \$146 |
| b | Administration | Reduce \$93,564 Leasehold improvement and \$52,308 U of U consultant fees IMPACTS: Will reduce upkeep and maintenance on facility. Will reduce ability to have university researchers conduct evaluations on CJS programs. | ABB & ABB-3 | (\$146) | (\$146) |
| c | Administration | The Council approved the budget adjustment request on 8/29/2016 to move the case management system budget from State&General and ORD to YSV \$400K and CJS \$600K as a one time appropriation to cover the implementation cost and the first year on-going license and hosting fees. The Council also approved the on-going budget impact for Youth Services (\$81K each year) and Criminal Justices (\$106K each year). This request is to reduce both divisions' 2017 adjusted base budget since 2016 appropriation likely would cover 2017 annual on going annual license and hosting costs. This request is marked as one time adjustment. We will monitor the actual costs in 2017 and request a budget adjustment if the actuals come in higher than projected costs. | Req; ABB-3 | (\$106) | (\$106) |
| d | Court and Treatment Services | Outside Revenues True up: BJA grant reduction \$138,123 (eliminated 2 FTEs time limited #8457; 8994); Medicaid increases by \$7,000; Client fees decreases by \$7,000 IMPACTS: Will reduce in house treatment and programming services provided to clients. | Req | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------|---|-------|-----------|---------------|
| e | Administration | Funding to support YWCA family justice center that assists victims of domestic violence. MPACTS: Will reduce impact Salt Lake County contributes to assisting victims of domestic violence. | ABB-3 | (\$25) | \$0 |
| f | Pretrial | Legal Defender Association - Case Clearer MPACTS: Will increase client's exposure to the criminal justice system by keeping numerous justice court warrants active. This will negatively impact the problem of jail over-crowding and re-entry into the community. | ABB-3 | (\$85) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

CRIMINAL JUSTICE SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|-------------|-----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CRIMINAL JUSTICE ADMIN | - | 3,420 | 3,420 | 19.00 | - | 3,526 | 3,526 | 19.00 | - | (106) | (106) | - |
| 2 PROBATION | 525 | 2,592 | 2,067 | 37.00 | 525 | 2,446 | 1,921 | 35.00 | - | 146 | 146 | 2.00 |
| 3 PRETRIAL | - | 2,365 | 2,365 | 27.00 | - | 2,365 | 2,365 | 27.00 | - | - | - | - |
| 4 ASSESSMENTS AND PRESENTENCE REPORTS | - | 1,036 | 1,036 | 14.00 | - | 1,036 | 1,036 | 14.00 | - | - | - | - |
| 5 COURT AND TREATMENT SERVICES | 796 | 2,674 | 1,879 | 32.00 | 934 | 2,812 | 1,879 | 34.00 | (138) | (138) | - | (2.00) |
| TOTAL CRIMINAL JUSTICE | 1,321 | 12,086 | 10,765 | 129.00 | 1,459 | 12,184 | 10,725 | 129.00 | (138) | (98) | 40 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$10,404, which is \$362 less than the requested county funding, and \$322 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|--|
| 24000000 - CRIMINAL JUSTICE SERVICES |
| 29000000 - INDIGENT LEGAL SERVICES |
| 36200000 - MILLCREEK CANYON |
| 36300000 - PARKS |
| 36400000 - RECREATION |
| 43500000 - EMERGENCY SERVICES |
| 50030000 - GENERAL FUND-STATUTORY AND GENL |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 10,857 | 10,725 | 132 | 10,644 | 213 | 9,137 | 1,720 |
| REVENUE | 1,321 | 1,459 | (138) | 1,651 | (330) | 1,476 | (155) |
| OPERATING REVENUE | 1,321 | 1,459 | (138) | 1,651 | (330) | 1,476 | (155) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | 138 | (138) | 138 | (138) | 899 | (899) |
| 411000 - STATE GOVERNMENT GRANTS | - | - | - | - | - | 748 | (748) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | 138 | (138) | 138 | (138) | 152 | (152) |
| RCT4200 - CHARGES FOR SERVICES | 765 | 765 | - | 765 | - | 520 | 245 |
| 421125 - CLIENT FEES | 735 | 742 | (7) | 742 | (7) | 520 | 215 |
| 424600 - FEDERAL REVENUE CONTRACTS | 30 | 23 | 7 | 23 | 7 | - | 30 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 556 | 556 | - | 748 | (192) | 57 | 499 |
| EXPENSE | 12,178 | 12,184 | (6) | 12,295 | (117) | 10,614 | 1,565 |
| OPERATING EXPENSE | 12,178 | 12,184 | (6) | 12,295 | (117) | 10,614 | 1,565 |
| 000100-Salaries and Benefits | 9,783 | 9,531 | 252 | 9,556 | 227 | 8,266 | 1,517 |
| 601020 - LUMP SUM VACATION PAY | 22 | 22 | - | 22 | - | 42 | (20) |
| 601025 - LUMP SUM SICK PAY | 7 | 7 | - | 7 | - | 0 | 7 |
| 601030 - PERMANENT AND PROVISIONAL | 6,308 | 6,022 | 287 | 6,035 | 274 | 5,281 | 1,027 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 147 | 147 | - | 147 | - | 96 | 51 |
| 601065 - OVERTIME | 15 | 15 | - | 15 | - | 26 | (11) |
| 603005 - SOCIAL SECURITY TAXES | 494 | 480 | 14 | 478 | 16 | 395 | 99 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,070 | 1,030 | 41 | 1,063 | 7 | 944 | 126 |
| 603040 - LTD CONTRIBUTIONS | 30 | 29 | 1 | 30 | 0 | 25 | 4 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 57 | 122 | (65) | 112 | (54) | 168 | (110) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,444 | 1,371 | 73 | 1,368 | 76 | 1,041 | 404 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 103 | 103 | - | 103 | - | 83 | 20 |
| 603056 - OPEB - CURRENT YR | 85 | 85 | - | 85 | - | 86 | (1) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 601040 - TIME LIMITED EMPLOYEES | - | 99 | (99) | 92 | (92) | 80 | (80) |
| 000200-Operations | 1,747 | 2,005 | (258) | 2,091 | (344) | 1,811 | (64) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 1 | 1 | - | 1 | - | 0 | 0 |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | - | - | 0 | (0) |
| 607030 - MAINTENANCE - OTHER | - | - | - | - | - | 0 | (0) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 14 | 14 | - | 12 | 2 | 9 | 5 |
| 609015 - DINING AND KITCHEN SUPPLIES | 0 | 0 | - | 0 | - | 1 | (0) |
| 609030 - MEDICAL SUPPLIES | 2 | 2 | - | 2 | - | - | 2 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 1 | 1 | - | 1 | - | 1 | (0) |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | 4 | - | 2 | 2 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 16 | 17 | (1) | 12 | 4 | 25 | (10) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 47 | 49 | (2) | 49 | (2) | 32 | 15 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 12 | 12 | - | 13 | (1) | 7 | 5 |
| 615005 - OFFICE SUPPLIES | 27 | 27 | - | 27 | - | 23 | 3 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | - | 3 | 2 | 1 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | 106 | (106) | - | - | - | - |
| 615020 - COMPUTER SOFTWARE < 3000 | 21 | 21 | - | 30 | (9) | 11 | 10 |
| 615025 - COMPUTER COMPONENTS < 3000 | 69 | 69 | - | 15 | 53 | 36 | 32 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 25 | 25 | - | 25 | - | 28 | (3) |
| 615040 - POSTAGE | 4 | 4 | - | 4 | - | 1 | 3 |
| 615050 - MEALS AND REFRESHMENTS | 10 | 11 | (1) | 12 | (2) | 10 | (1) |
| 615055 - VOLUNTEER AWARDS | 8 | 8 | - | 11 | (3) | 5 | 3 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 5 | (5) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 9 | 9 | - | 9 | - | 4 | 4 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 617015 - MAINTENANCE - SOFTWARE | 7 | 7 | - | 7 | - | 12 | (5) |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | 10 | - | 8 | 3 |
| 619020 - TAXI CAB FARES | 1 | 1 | - | 1 | - | 5 | (3) |
| 619025 - TRAVEL AND TRANSPORTATION | 37 | 40 | (3) | 40 | (3) | 34 | 3 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 9 | 9 | - | 9 | - | 30 | (21) |
| 621005 - HEAT AND FUEL | 1 | 1 | - | 1 | - | 1 | (0) |
| 621010 - LIGHT AND POWER | 3 | 3 | - | 3 | - | 2 | 0 |
| 621020 - TELEPHONE | 68 | 68 | - | 60 | 9 | 57 | 12 |
| 621025 - MOBILE TELEPHONE | 10 | 10 | - | 10 | - | 9 | 1 |
| 627005 - NON-CAPITAL LEASEHOLD IMPROVEMENTS | 70 | 164 | (94) | 164 | (94) | 69 | 1 |
| 633010 - RENT - BUILDINGS | 595 | 595 | - | 595 | - | 587 | 8 |
| 639020 - LABORATORY FEES | 62 | 62 | - | 59 | 3 | 49 | 13 |
| 639025 - OTHER PROFESSIONAL FEES | 359 | 412 | (52) | 460 | (101) | 291 | 68 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | - | - | 0 | (0) |
| 645005 - CONTRACT HAULING | - | - | - | - | - | 0 | (0) |
| 645015 - RECYCLING ACTIVITIES | 1 | 1 | - | 1 | - | 0 | 0 |
| 655100 - HEALTH INCENTIVES | 2 | 2 | - | 2 | - | - | 2 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 667055 - MISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | (0) | 0 |
| 693010 - INTRAFUND CHARGES | 242 | 242 | - | 242 | - | 225 | 17 |
| 693020 - INTERFUND CHARGES | - | - | - | 204 | (204) | 229 | (229) |
| 000300-Capital Purchases | - | - | - | - | - | 9 | (9) |
| 000400-Indirect Cost | 648 | 648 | - | 648 | - | 528 | 120 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Building Knowledge, Improving Lives. USU Extension Service provides a link between Utah State University and the citizens of Utah that enhances the economic, educational, and environmental quality of life by helping people help themselves.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County residents of all ages have the capacity to lead healthy and productive lives.

- 1) Increase the percentage of program participants that participate in a pre/post retrospective survey gauging knowledge gain and intended behavior changes from 5% respondents as of the start of the year 2017 to 50% respondents by end of the year 2017.
- 2) Increase the percentage of Food \$ense program participants making healthier food choices from 68% participants as of the start of the year 2017 to 75% participants by end of the year 2017.
- 3) Increase the percentage of Food \$ense program participants choosing to eat as a family at least 3 times a week from 50 participants as of the start of the year 2017 to 65 participants by end of the year 2017.
- 4) Increase the percentage of Food \$ense program participants increasing their physical activity from 67.4 participants as of the start of the year 2017 to 75 participants by end of the year 2017.

Salt Lake County residents have the capacity to better their surroundings through horticultural practices.

- 5) Increase the number of participants in horticulture programming with the ability to solve problems in their homes/landscapes and help others in their communities do the same from 150 participants as of the start of the year 2017 to 300 participants by end of the year 2017.

Salt Lake County Youth have the education, skills, and leadership for future success.

- 6) Increase the number of Youth 4-H Community Clubs from 0 Community Clubs as of the start of the year 2017 to 2 Community Clubs by end of the year 2017.
- 7) Increase the number of youth participating in Community Clubs from 0 Participants as of the start of the year 2017 to 40 Participants by end of the year 2017.

Salt Lake County residents are aware of, and utilize, resources provided by USU Extension in Salt Lake County.

- 8) Increase the visibility of USU Extension in Salt Lake County due to increased social media efforts from 1 post per week as of the start of the year 2016 to 3 posts per week by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 751,250 | 748,250 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>22,538</u> | <u>22,448</u> | -3.0% |
| ■ Base @ -3% | 728,713 | 725,803 | |

COUNTY FUNDING & FTE PRIORITIES

EXTENSION SERVICE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 EXTENSION SERVICE PRGM | 748 | - | - | (22) <i>a</i> | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL EXTENSION SERVICE | \$748 | \$0 | \$0 | (\$22) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------|---|-------|-----------|---------------|
| a | USU Extension Services | Reduce the current contract amount with USU Extension Services. The reduction will severely impact the programs' availability to provide services in the areas of: Horticulture Master Gardening, 4-H Youth, Family, Food & Home programs, marketing and outreach. | ABB-3 | (\$22) | \$0 |
| b | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

EXTENSION SERVICE

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--------------------------------|---------------------|-------------|------------|----------|--|-------------|------------|----------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 EXTENSION SERVICE PRGM | 3 | 751 | 748 | - | 3 | 751 | 748 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL EXTENSION SERVICE | 3 | 751 | 748 | - | 3 | 751 | 748 | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$726, which is \$22 less than the requested county funding, and \$22 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--------------------------------------|---|
| 23500000 - EXTENSION SERVICE | ▲ |
| 24000000 - CRIMINAL JUSTICE SERVICES | ■ |
| 29000000 - INDIGENT LEGAL SERVICES | |
| 36200000 - MILLCREEK CANYON | |
| 36300000 - PARKS | |
| 36400000 - RECREATION | |
| 43500000 - EMERGENCY SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 748 | 748 | - | 748 | - | 734 | 14 |
| REVENUE | 3 | 3 | - | 3 | - | - | 3 |
| OPERATING REVENUE | 3 | 3 | - | 3 | - | - | 3 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 3 | 3 | - | 3 | - | - | 3 |
| 417010 - OPERATING CONTRIBUTIONS-GENERAL | 3 | 3 | - | 3 | - | - | 3 |
| EXPENSE | 751 | 751 | - | 751 | - | 734 | 17 |
| OPERATING EXPENSE | 751 | 751 | - | 751 | - | 734 | 17 |
| 000100-Salaries and Benefits | 7 | 7 | - | 7 | - | 10 | (3) |
| 603056 - OPEB - CURRENT YR | 7 | 7 | - | 7 | - | 10 | (3) |
| 000200-Operations | 693 | 693 | - | 693 | - | 685 | 9 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 2 | - | 3 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 3 | - | 3 | (0) |
| 621020 - TELEPHONE | 7 | 7 | - | 7 | - | 9 | (2) |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | 1 | 0 |
| 633010 - RENT - BUILDINGS | 99 | 99 | - | 99 | - | 99 | 0 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 14 | 14 | - | 14 | - | 14 | - |
| 639025 - OTHER PROFESSIONAL FEES | 540 | 540 | - | 540 | - | 532 | 8 |
| 667005 - CONTRIBUTIONS | 28 | 28 | - | 28 | - | 25 | 3 |
| 000400-Indirect Cost | 51 | 51 | - | 51 | - | 39 | 11 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To promote and protect community and environmental health.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)***Salt Lake County's residents are healthier as evidenced by a reduction in the leading communicable diseases, chronic diseases, and preventable conditions that lead to those diseases.**

- 1) Maintain the rates of breastfeeding from 0.88 in WIC mothers as of the end of December 2015 to 0.88 in WIC mothers by end of December 2017.
- 2) Maintain the rates of breastfeeding from 0.93 in NFP mothers as of the end of December 2015 to 0.93 in NFP mothers by end of December 2017.
- 3) Increase the gonorrhea screening rates from a determined number as of the end of December 2016 to 10 % increase in screenings by end of December 2017.
- 4) Reduce the diabetes mortality rate from 26.48 per 100,000 residents as of the end of December 2014 to 25.16 per 100,000 residents by end of December 2020.

The environment where Salt Lake County residents live, work, learn, and play promotes and protects health.

- 5) Increase the number of customers using the permanent HHW facilities to dispose of waste from 13,500 customers as of the end of December 2015 to 14,175 customers by end of December 2017.
- 6) Reduce the number of critical violations per routine food establishment inspection from 3.66 violations per facility as of the end of June 2016 to 3.3 violations per facility by end of December 2017.

The Salt Lake County Health Department provides excellent service to residents of the community.

- 7) Reduce the number of re-issued death certificates from 4293 certificates as of the end of June 2016 to 3860 certificates by end of December 2017.
- 8) Increase customer satisfaction scores for Health Department Administration from 5.47 out of 7 as of the end of December 2015 to 5.75 out of 7 by end of December 2017.

Salt Lake County Health Department employees have opportunities to learn, grow, and develop.

- 9) Increase the percentage of employees responding to Utah Notification and Information System drills from 89.40% employees as of the end of December 2015 to 100% employees by end of December 2017.
- 10) Increase the percentage of health department employees who feel they are kept adequately informed about policies and decisions that impact their job from 77% employees as of the end of December 2015 to 90% employees by end of December 2017.
- 11) Increase the percentage of health department employees that believe the annual evaluation process is an effective and meaningful process from 71% employees as of the end of December 2015 to 85% employees by end of December 2017.

BUDGET SUMMARY**FTE SUMMARY**

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 358 | 359.5 | -1.5 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 41,925,081 | 15,344,889 | 14,779,591 | |
| ■ Savings/(Incr) if Flat to ABB | 376,437 | 529,749 | (30,259) | 0.2% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,246,459</u> | <u>444,295</u> | <u>444,295</u> | -3.0% |
| ■ Base @ -3% | 40,302,185 | 14,365,554 | 14,365,554 | |

COUNTY FUNDING & FTE PRIORITIES

HEALTH

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 HEALTH ADMINISTRATION (ADMN) | 6,619 | | (11) <i>b,c</i> | - | (61) <i>e</i> | 43.25 | - | - | - |
| 2 MEDICAL OFFICE | 3,846 | | 313 <i>b,c</i> | - | (103) <i>m,n,o</i> | 69.75 | - | - | - |
| 3 ENVIRONMENTAL HEALTH (ENV) | 490 | | (23) <i>a,c</i> | - | (72) <i>h,i</i> | 85.00 | 3.00 | - | - |
| 4 FAMILY HEALTH (FHS) | 2,876 | | 234 <i>b,c</i> | - | (143) <i>j,k,l</i> | 123.50 | (4.00) | - | - |
| 5 COMMUNITY HEALTH (CHS) | 949 | | (545) <i>b,c,d</i> | - | (36) <i>f,g</i> | 36.50 | (0.50) | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$14,780 | | (\$30) | \$0 | (\$415) | 358.00 | (1.50) | - | - |
| HEALTH CAPITAL PROJECTS PRGM | 565 | | 560 <i>p</i> | n/a | n/a | - | - | n/a | n/a |
| TOTAL HEALTH | \$15,345 | | \$530 | \$0 | (\$415) | 358.00 | (1.50) | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|---|-------|-----------|---------------|
| a | EHS | 3 FTEs- 1 FTE Community Clean- Up Program Coordinator; 2 FTEs Environmental Health Scientists are being requested due to increased workload in Food, Sanitation & Water Quality. IMPACTS: The additional FTEs will increase the ability of Environmental Health to more fully perform its regulatory duties. | Req | \$0 | \$0 |
| b | Administration, FHS, MO | To shift the budget from operating to capital to meet the needs of Health Admin, Immunizations & Emergency Planning. The request is for new copiers in Health Admin (1), Immunizations (1) & Emergency Planning (1). IMPACTS: New copiers are needed in both Health Admin & Immunizations to replace old and failing equipment. The Emergency Planning Copier is for their new location in the Govt. Center. | Req | \$0 | \$0 |
| c | Various | To true up the outside revenues for 2017 funding level. As a result, 4 vacant time limited positions will be eliminated due to grantor for parents as teachers and maternal infant not supporting filling any further positions. IMPACTS: This will impact some of our community outreach efforts in the areas identified for a reduction. | Req | \$0 | \$0 |
| d | CHS | This request is for an identified position used for reclassification to a graphic designer (#8390) in May of 2016. The reclassification request included the abolishment of this position in 2017 to provide continued funding for the newly created position. IMPACTS: #8390 will continue to perform the functions it was created for in 2017. | Req | (\$29) | (\$29) |
| e | Administration | Admin division to reduce the budget for development advertising, subscriptions, education, travel, professional fees, and office supplies. IMPACTS: No advertising for public health issues, missed opportunities to stay on top of emerging public health issues and engage local communities. | ABB-3 | (\$61) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------|--|-------|-----------|---------------|
| f | CHS | Health Promotion to reduce its operating budget by \$22,240 in rent & \$7760 in software. IMPACTS: Decrease capacity to place way-finding signs in SLC and along the Jordan Parkway. Healthy Salt Lake health data available would need to be revised which is currently a resource to stakeholders, partners, and to the community. | ABB-3 | (\$30) | \$0 |
| g | CHS | Outreach to reduce the budget for office supplies and mileage reimbursement. IMPACTS: Staff may not have availability of supplies to perform job functions and will impact community interactions. | ABB-3 | (\$6) | \$0 |
| h | EHS | Environmental Health to reduce \$20,000 in Temp/Seasonal Emergency Personnel Expenses, \$10,164 in small equipment expenses, \$13,950 in Planning expenses, \$13,294 reduction in Travel & Transportation expenses using \$2,659 from each bureau. IMPACTS: Customer services including accounts receivables, food handler permit processing, phone and desk coverage for the Division. Efforts to help the community prepare for public health impacts of climate change. Conferences provide knowledge, contacts, and cutting edge information to keep our agency and staff up to date. | ABB-3 | (\$57) | \$0 |
| i | EHS | Sanitation to reduce \$10,000 in Temp/Seasonal Expenses \$5,000 in Professional Fees for cleanups. IMPACTS: Seasonal staff provide resources to clean-up transient encampments and solid waste. Health concerns include significant accumulations of solid waste, human waste, used needles and other drug paraphernalia. | ABB-3 | (\$15) | \$0 |
| j | FHS | Family Health Admin to reduce Temp. staff \$30,000 Petty Cash \$1,500 IMPACTS: Support functions for division will be diminished. Appointment setting will suffer for immunizations. | ABB-3 | (\$32) | \$0 |
| k | FHS | Immunization to reduce Temp. Staff \$22,482 & Medications \$84,984 IMPACTS: Unable to fully provide opportunities for back to school vaccines or low income/refugees | ABB-3 | (\$107) | \$0 |
| l | FHS | Public Health bureau to reduce its budget for contracted printings and petty cash. IMPACTS: Unable to purchase small cost items efficiently or provide printed information for population served. | ABB-3 | (\$4) | \$0 |
| m | MO | Medical Office Admin to reduce its budget for printing, office supplies, travel & maint. IMPACTS: Support functions for division will be diminished, may have equipment issues without proper maintainance. | ABB-3 | (\$8) | \$0 |
| n | MO | Epidemiology to reduce its budget for travel, software, subscriptions, professional fees IMPACTS: Delayed emergency response, unable to learn about emerging issues such as Zika, unable to produce death certificates in a timely manner. | ABB-3 | (\$25) | \$0 |
| o | MO | Infectious Disease to reduce its budget for \$67,820 Temp. Employees \$2,000 Petty cash IMPACTS: Not able to handle active TB cases to observe therapy | ABB-3 | (\$70) | \$0 |
| p | HTL-Capital | 2017 new request \$160K to replace South East clinic's mechanical RTU (roof top unit); 2016 project (EHS HVAC) needs to be rebudgeted \$400K. | Req | \$560 | \$560 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

HEALTH

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|-------------|---------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 HEALTH ADMINISTRATION (ADMN) | 187 | 6,806 | 6,619 | 43.25 | 187 | 6,817 | 6,630 | 43.25 | - | (11) | (11) | - |
| 2 MEDICAL OFFICE | 3,491 | 7,338 | 3,846 | 69.75 | 3,795 | 7,328 | 3,533 | 69.75 | (303) | 10 | 313 | - |
| 3 ENVIRONMENTAL HEALTH (ENV) | 8,302 | 8,792 | 490 | 85.00 | 8,072 | 8,585 | 512 | 82.00 | 230 | 208 | (23) | 3.00 |
| 4 FAMILY HEALTH (FHS) | 9,264 | 12,140 | 2,876 | 123.50 | 9,859 | 12,501 | 2,641 | 127.50 | (595) | (361) | 234 | (4.00) |
| 5 COMMUNITY HEALTH (CHS) | 5,335 | 6,284 | 949 | 36.50 | 4,820 | 6,314 | 1,494 | 37.00 | 515 | (29) | (545) | (0.50) |
| SUBTOTAL² | 26,580 | 41,360 | 14,780 | 358.00 | 26,734 | 41,543 | 14,810 | 359.50 | (153) | (184) | (30) | (1.50) |
| HEALTH CAPITAL PROJECTS PRGM | - | 565 | 565 | - | - | 5 | 5 | - | - | 560 | 560 | - |
| TOTAL HEALTH | 26,580 | 41,925 | 15,345 | 358.00 | 26,734 | 41,549 | 14,815 | 359.50 | (153) | 376 | 530 | (1.50) |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$14,366, which is \$414 less than the requested county funding, and \$444 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 370 - HEALTH FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 21500000 - HEALTH | ▲ |
| 21509900 - HEALTH CAPITAL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 16,034 | 14,810 | 1,224 | 14,912 | 1,122 | 11,113 | 4,921 |
| REVENUE | 39,423 | 39,386 | 37 | 39,386 | 37 | 36,313 | 3,110 |
| OPERATING REVENUE | 26,580 | 26,734 | (153) | 26,734 | (153) | 23,847 | 2,733 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 14,986 | 12,811 | 2,175 | 12,811 | 2,175 | 12,020 | 2,966 |
| 411000 - STATE GOVERNMENT GRANTS | 1,790 | 1,708 | 82 | 1,708 | 82 | 1,397 | 393 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 13,196 | 11,103 | 2,093 | 11,103 | 2,093 | 10,623 | 2,573 |
| RCT4200 - CHARGES FOR SERVICES | 11,584 | 11,765 | (181) | 11,765 | (181) | 11,793 | (209) |
| 407010 - AIR BUREAU | 177 | 177 | - | 177 | - | 193 | (16) |
| 407015 - SANITATION | 276 | 224 | 52 | 224 | 52 | 340 | (64) |
| 407020 - FOOD BUREAU | 2,329 | 2,244 | 85 | 2,244 | 85 | 2,277 | 53 |
| 407025 - WATER BUREAU | 2,707 | 2,561 | 146 | 2,561 | 146 | 2,941 | (234) |
| 409005 - EMISSION FEES | 2,553 | 2,553 | - | 2,553 | - | 2,653 | (100) |
| 421195 - MAC TRAVEL CLINIC | 660 | 660 | - | 660 | - | 555 | 105 |
| 421205 - MEDICAL OFFICE FEE | 300 | 300 | - | 300 | - | 311 | (11) |
| 421210 - FAMILY HEALTH FEE | - | - | - | - | - | 14 | (14) |
| 421215 - COMM SERV FEE | 44 | 44 | - | 44 | - | 59 | (15) |
| 421225 - VITAL STATISTICS | 925 | 925 | - | 925 | - | 991 | (66) |
| 421230 - IMMUNIZATIONS REV | 1,261 | 1,699 | (438) | 1,699 | (438) | 1,192 | 68 |
| 421370 - MISCELLANEOUS REVENUE | 6 | 6 | - | 6 | - | - | 6 |
| 423000 - LOCAL GOVERNMENT GRANTS | 103 | 128 | (25) | 128 | (25) | 57 | 46 |
| 425040 - ENVIRONMENTAL HEALTH PENALTIES | 58 | 58 | - | 58 | - | 68 | (10) |
| 427010 - RENTAL INCOME | 186 | 186 | - | 186 | - | 140 | 47 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | - | 0 | - | 2 | (2) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 10 | 2,158 | (2,148) | 2,158 | (2,148) | 33 | (23) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 2 | (2) |
| NON-OPERATING REVENUE | 12,843 | 12,652 | 191 | 12,652 | 191 | 12,466 | 377 |
| RCT4010 - PROPERTY TAXES | 12,086 | 11,934 | 153 | 11,934 | 153 | 11,708 | 379 |
| RCT4013 - FEE IN LIEU OF TAXES | 699 | 660 | 39 | 660 | 39 | 695 | 4 |
| RCT4290 - INVESTMENT EARNINGS | 58 | 59 | (1) | 59 | (1) | 63 | (5) |
| EXPENSE | 43,424 | 41,543 | 1,881 | 42,043 | 1,381 | 35,330 | 8,094 |
| OPERATING EXPENSE | 42,614 | 41,543 | 1,071 | 41,646 | 969 | 34,960 | 7,654 |
| 000100-Salaries and Benefits | 29,339 | 28,267 | 1,072 | 28,476 | 863 | 25,472 | 3,867 |
| 601005 - ELECTED AND EXEMPT SALARY | 156 | 151 | 5 | 151 | 5 | 147 | 9 |
| 601020 - LUMP SUM VACATION PAY | 79 | 79 | - | 79 | - | 165 | (86) |
| 601025 - LUMP SUM SICK PAY | 25 | 25 | - | 25 | - | 78 | (53) |
| 601030 - PERMANENT AND PROVISIONAL | 17,870 | 16,749 | 1,121 | 17,000 | 870 | 15,418 | 2,452 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 604 | 587 | 17 | 587 | 17 | 578 | 27 |
| 601065 - OVERTIME | 82 | 99 | (17) | 99 | (17) | 34 | 49 |
| 601095 - BUDGETED PERS UNDEREXPEND | (275) | (275) | - | (370) | 95 | - | (275) |
| 603005 - SOCIAL SECURITY TAXES | 1,480 | 1,424 | 56 | 1,399 | 82 | 1,212 | 269 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 3,136 | 3,005 | 131 | 3,084 | 52 | 2,758 | 378 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | - | - | - | - | - | - | - |
| 603040 - LTD CONTRIBUTIONS | 90 | 87 | 4 | 88 | 2 | 72 | 18 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 204 | 379 | (176) | 376 | (172) | 518 | (314) |
| 603050 - HEALTH INSURANCE PREMIUMS | 4,299 | 4,165 | 134 | 4,131 | 168 | 3,375 | 924 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 353 | 353 | - | 353 | - | 334 | 19 |
| 603056 - OPEB - CURRENT YR | 297 | 297 | - | 297 | - | 258 | 39 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 601040 - TIME LIMITED EMPLOYEES | 938 | 1,141 | (203) | 1,177 | (239) | 525 | 413 |
| 000200-Operations | 10,095 | 10,124 | (29) | 9,996 | 99 | 6,930 | 3,165 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 50 | 50 | - | 50 | - | 48 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 607010 - MAINTENANCE - GROUNDS | 31 | 31 | - | 60 | (29) | 29 | 2 |
| 607015 - MAINTENANCE - BUILDINGS | 88 | 88 | - | 131 | (43) | 67 | 20 |
| 607025 - MAINT - PLUMBING HEAT AND AC | - | - | - | 20 | (20) | - | - |
| 607030 - MAINTENANCE - OTHER | - | - | - | - | - | 2 | (2) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 297 | 319 | (22) | 227 | 70 | 240 | 57 |
| 609005 - FOOD PROVISIONS | - | - | - | 1 | (1) | - | - |
| 609010 - CLOTHING PROVISIONS | 7 | 7 | - | 11 | (3) | 18 | (10) |
| 609025 - MEDICATIONS | 1,395 | 1,401 | (6) | 1,396 | (1) | 1,084 | 311 |
| 609030 - MEDICAL SUPPLIES | 129 | 129 | - | 353 | (224) | 484 | (355) |
| 609035 - SAFETY SUPPLIES | 0 | 0 | - | - | 0 | 0 | 0 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 4 | 4 | - | 6 | (1) | 6 | (2) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | - | - | 5 | (5) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 38 | 38 | - | 32 | 6 | 47 | (9) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 7 | 7 | - | 6 | 1 | 8 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 144 | 144 | - | 158 | (14) | 221 | (77) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 0 | 0 | - | 0 | (0) | 4 | (4) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | - | - | - | - | - | 1 | (1) |
| 611035 - LIBRARY BOOK SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 64 | 64 | - | 60 | 4 | 62 | 2 |
| 613010 - PUBLIC NOTICES | 2 | 2 | - | 3 | (1) | 2 | 1 |
| 613015 - PRINTING SUPPLIES | 2 | 2 | - | 9 | (7) | 8 | (6) |
| 613020 - DEVELOPMENT ADVERTISING | 78 | 78 | - | 153 | (75) | 125 | (47) |
| 613025 - CONTRACTED PRINTINGS | 49 | 50 | (1) | 80 | (32) | 19 | 29 |
| 613035 - MICROFILMING AND BLUEPRINTING | - | - | - | - | - | 0 | (0) |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 0 | (0) |
| 613050 - PRESERVATION | - | - | - | - | - | 1 | (1) |
| 615005 - OFFICE SUPPLIES | 131 | 131 | - | 181 | (50) | 100 | 30 |
| 615015 - COMPUTER SUPPLIES | 67 | 67 | - | 59 | 7 | 34 | 32 |
| 615020 - COMPUTER SOFTWARE < 3000 | 135 | 135 | - | 95 | 40 | 27 | 108 |
| 615025 - COMPUTER COMPONENTS < 3000 | 206 | 206 | - | 212 | (6) | 313 | (107) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 3 | 3 | - | 3 | - | 0 | 2 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 173 | 173 | - | 222 | (49) | 182 | (9) |
| 615040 - POSTAGE | 58 | 58 | - | 74 | (16) | 64 | (6) |
| 615045 - PETTY CASH REPLENISH | 32 | 32 | - | 58 | (26) | 22 | 10 |
| 615050 - MEALS AND REFRESHMENTS | 49 | 49 | - | 64 | (15) | 74 | (25) |
| 615055 - VOLUNTEER AWARDS | 1 | 1 | - | - | 1 | - | 1 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 36 | 36 | - | 39 | (3) | 44 | (7) |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | 17 | - | 18 | (1) | 8 | 9 |
| 617015 - MAINTENANCE - SOFTWARE | 232 | 232 | - | 252 | (20) | 198 | 34 |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | - | - | - | - | - | 0 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 35 | 35 | - | 32 | 3 | 56 | (21) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 31 | 31 | - | 43 | (12) | 27 | 4 |
| 619015 - MILEAGE ALLOWANCE | 214 | 214 | - | 211 | 3 | 160 | 54 |
| 619025 - TRAVEL AND TRANSPORTATION | 149 | 149 | - | 142 | 6 | 110 | 38 |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 22 | 22 | - | 18 | 4 | 20 | 2 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 2 | (2) | 0 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 62 | 62 | - | 59 | 2 | 52 | 9 |
| 621005 - HEAT AND FUEL | 90 | 90 | - | 80 | 10 | 71 | 19 |
| 621010 - LIGHT AND POWER | 180 | 180 | - | 145 | 35 | 172 | 8 |
| 621015 - WATER AND SEWER | 30 | 30 | - | 35 | (5) | 25 | 5 |
| 621020 - TELEPHONE | 292 | 292 | - | 284 | 8 | 279 | 13 |
| 621025 - MOBILE TELEPHONE | 130 | 130 | - | 100 | 29 | 155 | (26) |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | 11 | 11 | - | 31 | (20) | 9 | 2 |
| 633010 - RENT - BUILDINGS | 452 | 452 | - | 530 | (78) | 487 | (35) |
| 633015 - RENT - EQUIPMENT | 2 | 2 | - | 5 | (3) | 4 | (2) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 1 | 1 | - | 1 | - | 1 | (0) |
| 639010 - CONSULTANTS FEES | 46 | 46 | - | 43 | 3 | 25 | 22 |
| 639020 - LABORATORY FEES | 151 | 151 | - | 110 | 42 | 144 | 7 |
| 639025 - OTHER PROFESSIONAL FEES | 1,414 | 1,414 | - | 746 | 668 | 433 | 981 |
| 639030 - MEN HEALTH-MEDICAID MATCH-DHCF | 445 | 445 | - | 445 | - | 266 | 179 |
| 639045 - CONTRACTED LABOR/PROJECTS | 207 | 207 | - | 244 | (37) | 158 | 49 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 32 | 32 | - | 25 | 6 | 45 | (14) |
| 641010 - REFUSE CONTAINER | 90 | 90 | - | 79 | 11 | 22 | 69 |
| 641015 - REFUSE BAGS | - | - | - | - | - | 0 | (0) |
| 641020 - LABORATORY SUPPLIES | 12 | 12 | - | 10 | 2 | 9 | 3 |
| 643015 - ROAD SALT | - | - | - | - | - | 1 | (1) |
| 645005 - CONTRACT HAULING | 16 | 16 | - | 21 | (5) | 13 | 3 |
| 645010 - DUMPING FEES | - | - | - | - | - | 0 | (0) |
| 645015 - RECYCLING ACTIVITIES | - | - | - | - | - | 3 | (3) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 645030 - HOUSE HAZ WASTE AND CLEANUP | 502 | 502 | - | 454 | 48 | 389 | 114 |
| 655100 - HEALTH INCENTIVES | 99 | 99 | - | 161 | (61) | 89 | 10 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 29 | 29 | - | 41 | (12) | 65 | (36) |
| 665110 - SUD AND MH SUBCONTRACTOR PMTS | 1,760 | 1,760 | - | 1,801 | (41) | - | 1,760 |
| 667005 - CONTRIBUTIONS | 67 | 67 | - | 67 | - | 32 | 35 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 1 | (1) |
| 667035 - LANDFILL CLOSURE AND POSTCLOSURE | - | - | - | - | - | (6) | 6 |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 64 | (64) |
| 000300-Capital Purchases | 441 | 413 | 29 | 435 | 7 | 43 | 398 |
| 000400-Indirect Cost | 2,417 | 2,417 | - | 2,417 | 0 | 2,251 | 166 |
| 000600-Debt Service | 222 | 223 | (1) | 223 | (1) | 200 | 22 |
| 000800-Indigent / In-Custody | 100 | 100 | - | 100 | - | 64 | 36 |
| NON-OPERATING EXPENSE | 810 | - | 810 | 398 | 412 | 370 | 440 |
| 001000-Other Financing Uses | 810 | - | 810 | 398 | 412 | 370 | 440 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 370 - HEALTH FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 21500000 - HEALTH | ▲ |
| 21509900 - HEALTH CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 565 | 5 | 560 | 411 | 154 | 215 | 351 |
| EXPENSE | 565 | 5 | 560 | 411 | 154 | 215 | 351 |
| OPERATING EXPENSE | 565 | 5 | 560 | 411 | 154 | 215 | 351 |
| 000200-Operations | 560 | - | 560 | 406 | 154 | 213 | 348 |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | - | - | 12 | (12) |
| 607015 - MAINTENANCE - BUILDINGS | 560 | - | 560 | 106 | 454 | - | 560 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | - | - | - | 300 | (300) | 118 | (118) |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | - | - | 83 | (83) |
| 000300-Capital Purchases | - | - | - | - | - | 1 | (1) |
| 000400-Indirect Cost | 5 | 5 | - | 5 | - | 1 | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To provide high quality, effective, and ethical legal defense services to indigent residents of Salt Lake County in criminal cases, juvenile delinquency cases, parent or guardian custody cases, and in mental retardation or mental health involuntary civil commitments.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake Legal Defender Association provides excellent service to the County and allows the County fulfill its constitutional obligation.

1) Reduce the average annual total felony caseload for LDA felony attorneys from 162 cases as of the end of December 2015 to 150 cases by end of December 2016.

Clients of Indigent Parental Defense have the opportunity to be reunified with their children.

2) Increase the type and frequency of communication to and on behalf of child welfare clients and their parents from 1492.75 Hours as of the end of June 2016 to 1892.75 Hours by end of June 2017.

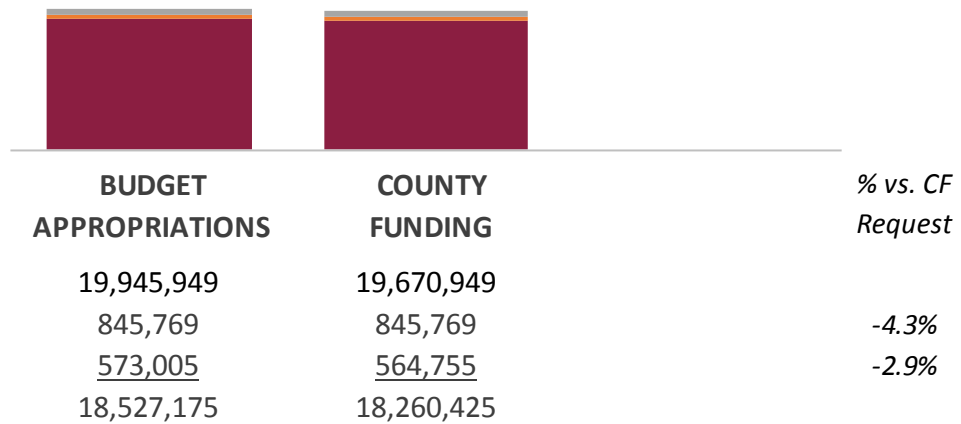
Utah Juvenile Defender Attorneys caseloads allow for effective, competent, diligent, and zealous representation, as required by the Sixth Amendment.

- 3) Reduce the number of episodes by a trial attorney per year from 446 episodes as of the start of January 2015 to 350 episodes by end of December 2018.
- 4) Increase the number of juvenile cases followed by an appeal from 12 Cases as of the start of the year 2015 to 24 Cases by end of the year 2016.
- 5) Increase representation at detention hearings from 0% Detention Hearings as of the start of the year 2016 to 100% Detention Hearings by end of the year 2017.
- 6) Maintain the percentage of UJDA attorneys who received specialized delinquency defense training from 100% Attorneys as of the start of the year 2016 to 100% Attorneys by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



COUNTY FUNDING & FTE PRIORITIES

INDIGENT LEGAL SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 INDIGENT ADULTS/SLLDA | 15,960 | | 746 <i>c,d</i> | (846) <i>b,c,d</i> | (1,326) <i>b,e-h</i> | - | - | - | - |
| 2 INDIGENT JUVENILE | 1,831 | | 50 <i>a</i> | - | (33) <i>g</i> | - | - | - | - |
| 3 INDIGENT PARENT/GUARDIAN | 1,756 | | 50 <i>a</i> | - | (52) <i>h</i> | - | - | - | - |
| 4 SANITY HEARINGS | 123 | | - | - | - | - | - | - | - |
| TOTAL INDIGENT LEGAL SERVICES | \$19,671 | | \$846 | (\$846) | (\$1,411) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------|--|----------------|-----------|---------------|
| a | Juvenile; Parent/Guardian | Placeholder for Non-LDA contracts COLA increase. | Req | \$100 | \$100 |
| b | Adults | Would not self-fund request 290000_02 & 03 if required to limit the budget to the Adjusted Base Budget less 3%. | ABB & ABB-3 | (\$100) | \$0 |
| c | Adults | Placeholder for LDA/Conflict of Interest, to meet the demand of the conflict of interest council needs. \$70,000 to add a team (from 5 teams to 6 teams) \$20,000 to address increasing litigation costs \$30,000 to address increasing number of appellate filings | Req | \$120 | \$120 |
| d | Adults | Placeholder for LDA request: To keep up with the market in order to retain the current workforce. \$349,841 for 3% of salary raises; \$241,929 for the benefits; \$33,999 for increased rent costs & IT supports | Req | \$626 | \$626 |
| e | Adults | Would not self-fund request 290000_02 & 03 if required to limit the budget to the Adjusted Base Budget less 3%. | ABB & ABB-3 | (\$746) | \$0 |
| f | Adults | Reduce FTEs: 4 line attorneys and 1 secretary It will increase the annual average felony caseloads, considering the current average annual caseloads per line attorney is already above ABA's recommendation, which is 150 cases per attorney per year. | ABB-3 | (\$480) | \$0 |
| g | Juvenile | Reduce: 1 attorney, other indispensable employees, expenses of transcripts and service fees. It will impact the firm's ability to provide appropriate services to Salt Lake County citizens, our client base, and will increase the case loads of the remaining attorneys and staff. | ABB-3 | (\$33) | \$0 |
| h | Parent/Guardian | Reduce: 1 trial attorney It will increase 11% of episode-loads per attorney per year. | ABB-3 | (\$52) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

INDIGENT LEGAL SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|---------------|---------------|----------|--|---------------|---------------|----------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 INDIGENT ADULTS/SLLDA | 275 | 16,235 | 15,960 | - | 275 | 15,490 | 15,215 | - | - | 746 | 746 | - |
| 2 INDIGENT JUVENILE | - | 1,831 | 1,831 | - | - | 1,781 | 1,781 | - | - | 50 | 50 | - |
| 3 INDIGENT PARENT/GUARDIAN | - | 1,756 | 1,756 | - | - | 1,706 | 1,706 | - | - | 50 | 50 | - |
| 4 SANITY HEARINGS | - | 123 | 123 | - | - | 123 | 123 | - | - | - | - | - |
| TOTAL INDIGENT LEGAL | 275 | 19,946 | 19,671 | - | 275 | 19,100 | 18,825 | - | - | 846 | 846 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$18,260, which is \$1,411 less than the requested county funding, and \$565 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 29000000 - INDIGENT LEGAL SERVICES | ▲ |
| 36200000 - MILLCREEK CANYON | ■ |
| 36300000 - PARKS | |
| 36400000 - RECREATION | |
| 43500000 - EMERGENCY SERVICES | |
| 50030000 - GENERAL FUND-STATUTORY AND GENL | |
| 60500000 - INFORMATION SVCS | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 19,671 | 18,825 | 846 | 18,867 | 804 | 17,157 | 2,514 |
| REVENUE | 275 | 275 | - | 275 | - | 275 | - |
| OPERATING REVENUE | 275 | 275 | - | 275 | - | 275 | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 275 | 275 | - | 275 | - | 275 | - |
| EXPENSE | 19,946 | 19,100 | 846 | 19,142 | 804 | 17,432 | 2,514 |
| OPERATING EXPENSE | 19,946 | 19,100 | 846 | 19,142 | 804 | 17,432 | 2,514 |
| 000200-Operations | 100 | 100 | - | 100 | - | - | 100 |
| 639025 - OTHER PROFESSIONAL FEES | 100 | 100 | - | 100 | - | - | 100 |
| 000400-Indirect Cost | 501 | 501 | - | 501 | - | 387 | 113 |
| 000800-Indigent / In-Custody | 19,345 | 18,499 | 846 | 18,542 | 804 | 17,045 | 2,301 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To provide children, youth and families in crisis with immediate safety, shelter and support.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Youth (ages 8-17) experiencing an individual or family crisis and/or displaying delinquent or ungovernable behaviors are served in the least restrictive setting.

- 1) Maintain the percentage of Youth released back to a parent/guardian or an alternative safe place after entering JRC from 98% Youth as of the start of January 2016 to 98% Youth by end of December 2017.
- 2) Increase the number of Youth diverted or stepped down from an inpatient setting from 21 Youth as of the start of January 2016 to 50 Youth by end of December 2017.

Youth have access to substance abuse and crisis services in the South end of the valley.

- 3) Increase the number of Youth provided substance abuse treatment at the South office from 48 Youth as of the start of January 2016 to 60 Youth by start of December 2017.
- 4) Increase the number of Youth provided crisis services at the South office from 90 Youth as of the start of January 2016 to 120 Youth by end of December 2017.

Young adults who exit the Milestone Program have safe and stable housing.

- 5) Increase the percentage of Milestone clients who are successfully contacted at 3 months after discharge from 57% Young Adults as of the start of January 2016 to 65% Young Adults by end of December 2017.
- 6) Increase the percentage of Milestone clients who are successfully contact after 12 months from discharge from 33% Young Adults as of the start of January 2016 to 50% Young Adults by end of December 2017.
- 7) Measure the percentage of Milestone clients who remained in safe and stable housing upon their 3 month follow up after discharge from unknown Young Adults as of the start of January 2016 to not set Young Adults by start of December 2017.
- 8) Measure the percentage of Milestone clients who remained in safe and stable housing upon their 12 month follow up after discharge from unknown Young Adults as of the start of January 2016 to not set Young Adults by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 141.8 | 141.8 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 12,702,414 | 7,584,465 | |
| ■ Savings/(Incr) if Flat to ABB | 93,000 | (81,000) | 1.1% |
| ■ Addt'l Savings/(Incr) if -3% | 378,282 | 229,964 | -3.0% |
| ■ Base @ -3% | 12,231,132 | 7,435,501 | |

COUNTY FUNDING & FTE PRIORITIES

YOUTH SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 YOUTH SERVICES ADMINISTRATIOI | 1,809 | | 33 <i>a,b,a</i> | - | (70) <i>d</i> | 17.75 | - | - | - |
| 2 SHELTER SERVICES | 2,054 | | (78) <i>b,c</i> | - | - | 41.25 | - | - | - |
| 3 BASIC CENTER PROGRAMS | 1,960 | | (88) <i>b,c</i> | - | (79) <i>e,f</i> | 44.25 | - | - | - |
| 4 COUNSELING SERVICES | 314 | | - | - | - | 10.00 | - | - | - |
| 5 SUBSTANCE ABUSE TREATMENT PI | 759 | | 51 <i>b,c</i> | - | - | 11.00 | - | - | - |
| 6 AFTER SCHOOL PROGRAMS | 467 | | - | - | - | 10.50 | - | - | - |
| 7 YOUTH EMPLOYABILITY SERVICES | 135 | | - | - | - | 4.00 | - | - | - |
| 8 ALCOHOL AND DRUG PREVENTION | 88 | | - | - | - | 3.00 | - | - | - |
| TOTAL YOUTH SERVICES | \$7,584 | | (\$81) | \$0 | (\$149) | 141.75 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------------|---|------|-----------|---------------|
| a | Administration | The Council approved the budget adjustment request on 8/29/2016 to move the case management system budget from State&General and ORD to YSV \$400K and CJS \$600K as a one time appropriation to cover the implementation cost and the first year on-going license and hosting fees. The Council also approved the on-going budget impact for Youth Services (\$81K each year) and Criminal Justices (\$106K each year). This request is to reduce both divisions' 2017 adjusted base budget since 2016 appropriation likely would cover 2017 annual on going annual license and hosting costs. This request is marked as one time adjustment. We will monitor the actual costs in 2017 and request a budget adjustment if the actuals come in higher than projected costs. | Req | (\$81) | (\$81) |
| b | Administration; Shelter Services | Medicaid (RESPITE services) for Systems of Care and DCFS by \$83K; ShelterKids donation reduction by \$2K. IMPACTS: The State of Utah (System of Care) is offering YSV additional funding of \$181/day for RESPITE care. Also, the Medicaid billable services to DCFS is projected to be upward trend, enhanced by billing process efficiencies. With this revenue increase, Youth Services will be able to address its increasingly operating needs, such as the delayed computer rotation, food provision for the clients, and the on-going costs for the new location for JRC such as the rent and utilities. | Req | \$0 | \$0 |
| c | Basic Center Program | Increased one time funding from DJJS contract to fund one time needs for JRC new location. One-time billing to DJJS for a new receiving center building location is necessary to fund necessary infrastructure and moving costs. | Req | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------|--|-------|-----------|---------------|
| d | Administration | Eliminate 1 FTE: Public Information Officer -Provides outreach to police departments, recruits and supports ongoing volunteers, handles internal and external public relations, Shelter Kids 501C3 liaison. IMPACTS: Currently, our communications team consists of this position and our Communications Manager. They share the job duties for public relations, outreach events, Youth Services events, and social media content. This person solely supports the ongoing volunteer program including recruiting, orientation and ongoing support. This position provides all of the outreach to local police departments to provide referrals and updated information about the Juvenile Receiving Center. If this position were eliminated, it would require the duties to be transferred to the current outreach team (which consists of three staff), the communications manager, and other program managers, creating additional workload for those positions. | ABB-3 | (\$70) | \$0 |
| e | Basic Center Program | Eliminate 0.5 FTE: Family Therapist - Provides mental health, crisis intervention, and free 60 day counseling services to children and families served by the Juvenile Receiving Center. IMPACTS: Many of these families served do not have insurance coverage or cannot afford to pay their co-pay to be seen by a facility that is covered by their insurance. Caseload sizes of existing therapists will increase, wait list time will increase, 50% of current caseloads are Spanish speaking parents and we currently only have three full time Spanish speaking therapists. Losing this position would create a shortage of therapist coverage on the weekend shifts. | ABB-3 | (\$40) | \$0 |
| f | Basic Center Program | Eliminate 0.5 FTE: Youth Worker - Provides supervision during the graveyard shift for youth placed at Crisis Residential (CR). IMPACTS: Losing this position will create single coverage at CR, placing stress on the shift when there are sick or vacation requests. Takes from the JRC coverage when two staff are required for 1:8 client ratio. Safety concerns regarding single coverage. | ABB-3 | (\$39) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

YOUTH SERVICES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------------|---------------------|---------------|--------------|---------------|--|---------------|--------------|---------------|-----------------|-------------|-------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 YOUTH SERVICES ADMINISTRATION | - | 1,809 | 1,809 | 17.75 | - | 1,776 | 1,776 | 17.75 | - | 33 | 33 | - |
| 2 SHELTER SERVICES | 1,171 | 3,225 | 2,054 | 41.25 | 1,088 | 3,219 | 2,131 | 41.25 | 83 | 6 | (78) | - |
| 3 BASIC CENTER PROGRAMS | 1,493 | 3,453 | 1,960 | 44.25 | 1,400 | 3,447 | 2,047 | 44.25 | 93 | 6 | (88) | - |
| 4 COUNSELING SERVICES | 590 | 904 | 314 | 10.00 | 590 | 904 | 314 | 10.00 | - | - | - | - |
| 5 SUBSTANCE ABUSE TREATMENT PROG | 365 | 1,124 | 759 | 11.00 | 365 | 1,073 | 708 | 11.00 | - | 51 | 51 | - |
| 6 AFTER SCHOOL PROGRAMS | 1,101 | 1,568 | 467 | 10.50 | 1,103 | 1,570 | 467 | 10.50 | (2) | (2) | - | - |
| 7 YOUTH EMPLOYABILITY SERVICES | 236 | 371 | 135 | 4.00 | 236 | 371 | 135 | 4.00 | - | - | - | - |
| 8 ALCOHOL AND DRUG PREVENTION | 161 | 249 | 88 | 3.00 | 161 | 249 | 88 | 3.00 | - | - | - | - |
| TOTAL YOUTH SERVICES | 5,118 | 12,702 | 7,584 | 141.75 | 4,944 | 12,609 | 7,665 | 141.75 | 174 | 93 | (81) | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$7,436, which is \$149 less than the requested county funding, and \$230 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 120 - GRANT PROGRAMS FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 21000000 - YOUTH SERVICES DIVISION | ▲ |
| 22500000 - BEHAVIORAL HEALTH SERVICES PRGM | ▬ |
| 23000000 - AGING AND ADULT SERVICES | ▬ |
| 50250000 - GRANT FUND STATUTORY AND GENERAL | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 7,856 | 7,665 | 190 | 7,578 | 277 | 7,170 | 685 |
| REVENUE | 5,118 | 4,944 | 174 | 4,878 | 240 | 4,021 | 1,097 |
| OPERATING REVENUE | 5,118 | 4,944 | 174 | 4,878 | 240 | 4,021 | 1,097 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 3,193 | 3,102 | 91 | 3,069 | 124 | 2,825 | 368 |
| 411000 - STATE GOVERNMENT GRANTS | 1,761 | 1,668 | 93 | 1,635 | 126 | 1,506 | 256 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 1,432 | 1,432 | - | 1,432 | - | 1,317 | 114 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | 2 | (2) | 2 | (2) | 2 | (2) |
| RCT4200 - CHARGES FOR SERVICES | 911 | 828 | 83 | 798 | 112 | 668 | 242 |
| 421125 - CLIENT FEES | - | - | - | - | - | 1 | (1) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 3 | (3) |
| 423000 - LOCAL GOVERNMENT GRANTS | 163 | 163 | - | 133 | 29 | 271 | (108) |
| 424600 - FEDERAL REVENUE CONTRACTS | 741 | 658 | 83 | 658 | 83 | 384 | 357 |
| 427010 - RENTAL INCOME | 7 | 7 | - | 7 | - | 9 | (2) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 1 | (1) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,015 | 1,015 | - | 1,011 | 4 | 528 | 487 |
| EXPENSE | 12,974 | 12,609 | 364 | 12,456 | 518 | 11,191 | 1,782 |
| OPERATING EXPENSE | 12,974 | 12,609 | 364 | 12,456 | 518 | 11,191 | 1,782 |
| 000100-Salaries and Benefits | 10,860 | 10,589 | 271 | 10,523 | 337 | 9,392 | 1,468 |
| 601020 - LUMP SUM VACATION PAY | 33 | 33 | - | 33 | - | 74 | (41) |
| 601025 - LUMP SUM SICK PAY | 10 | 10 | - | 10 | - | 34 | (24) |
| 601030 - PERMANENT AND PROVISIONAL | 6,016 | 5,822 | 195 | 5,992 | 25 | 5,441 | 575 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 638 | 638 | - | 638 | - | 629 | 9 |
| 601065 - OVERTIME | 18 | 18 | - | 18 | - | 12 | 6 |
| 601095 - BUDGETED PERS UNDEREXPEND | (217) | (217) | - | (217) | - | - | (217) |
| 603005 - SOCIAL SECURITY TAXES | 552 | 536 | 16 | 503 | 49 | 455 | 97 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,128 | 1,090 | 38 | 1,114 | 14 | 990 | 138 |
| 603040 - LTD CONTRIBUTIONS | 32 | 31 | 1 | 31 | 1 | 25 | 6 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 48 | 115 | (67) | 114 | (66) | 166 | (118) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,857 | 1,785 | 72 | 1,620 | 237 | 1,152 | 705 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 133 | 133 | - | 133 | - | 134 | (1) |
| 603056 - OPEB - CURRENT YR | 46 | 46 | - | 46 | - | 41 | 5 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 601040 - TIME LIMITED EMPLOYEES | 564 | 548 | 16 | 486 | 78 | 238 | 327 |
| 000200-Operations | 1,348 | 1,255 | 93 | 1,167 | 181 | 995 | 352 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 83 | 83 | - | 83 | - | 84 | (1) |
| 607010 - MAINTENANCE - GROUNDS | 18 | 18 | - | 18 | - | 15 | 2 |
| 607015 - MAINTENANCE - BUILDINGS | 43 | 43 | - | 43 | - | 10 | 33 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 99 | 63 | 36 | 63 | 36 | 33 | 66 |
| 609005 - FOOD PROVISIONS | 136 | 125 | 11 | 127 | 9 | 136 | (0) |
| 609015 - DINING AND KITCHEN SUPPLIES | - | - | - | 9 | (9) | 8 | (8) |
| 609030 - MEDICAL SUPPLIES | 9 | 9 | - | 9 | - | 10 | (1) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609045 - PERSONAL PROVISIONS | 14 | 14 | - | 5 | 9 | 7 | 6 |
| 609050 - COMMISSARY PROVISIONS | - | - | - | - | - | 0 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 66 | 66 | - | 66 | - | 34 | 32 |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 1 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 1 | (1) | 1 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 36 | 36 | - | 35 | 1 | 32 | 4 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 5 | 5 | - | 4 | 1 | 3 | 2 |
| 613005 - PRINTING CHARGES | 9 | 9 | - | 9 | - | 5 | 3 |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 47 | 27 | 20 | 27 | 20 | 23 | 24 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | 81 | (81) | - | - | - | - |
| 615020 - COMPUTER SOFTWARE < 3000 | 20 | 8 | 12 | 8 | 13 | 8 | 13 |
| 615025 - COMPUTER COMPONENTS < 3000 | 82 | 51 | 31 | 49 | 33 | 40 | 42 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 20 | 20 | - | 20 | - | 22 | (2) |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 1 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 9 | 9 | - | 7 | 2 | 9 | 0 |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 8 | 8 | - | 8 | - | 9 | (1) |
| 617010 - MAINT - MACHINERY AND EQUIP | 3 | 3 | - | 3 | - | 1 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 2 | (2) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 21 | 21 | - | 21 | - | 6 | 15 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 18 | 18 | - | 18 | - | 10 | 8 |
| 619015 - MILEAGE ALLOWANCE | 32 | 32 | - | 31 | 1 | 22 | 9 |
| 619025 - TRAVEL AND TRANSPORTATION | 14 | 14 | - | 15 | (1) | 15 | (1) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | 18 | 20 | (2) | 20 | (2) | 14 | 4 |
| 619035 - VEHICLE RENTAL CHARGES | 5 | 3 | 2 | 4 | 1 | - | 5 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 43 | 43 | - | 41 | 2 | 36 | 6 |
| 621005 - HEAT AND FUEL | 41 | 35 | 6 | 35 | 6 | 30 | 11 |
| 621010 - LIGHT AND POWER | 86 | 80 | 6 | 80 | 6 | 78 | 8 |
| 621015 - WATER AND SEWER | 15 | 15 | - | 15 | - | 11 | 4 |
| 621020 - TELEPHONE | 56 | 56 | - | 55 | 1 | 53 | 2 |
| 621025 - MOBILE TELEPHONE | 38 | 38 | - | 36 | 1 | 34 | 4 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 35 | - | 35 | - | 35 | - | 35 |
| 633010 - RENT - BUILDINGS | 103 | 86 | 17 | 86 | 17 | 80 | 23 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 112 | 112 | - | 113 | (0) | 96 | 17 |
| 639050 - CLIENT SUPPORT SERVICES | - | - | - | - | - | 9 | (9) |
| 645005 - CONTRACT HAULING | 4 | 4 | - | 4 | - | 4 | 0 |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 1 | (1) |
| 000300-Capital Purchases | - | - | - | - | - | - | - |
| 000400-Indirect Cost | 766 | 766 | - | 766 | - | 804 | (38) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Salt Lake County Library Services inspires the imagination, satisfies curiosity, and provides a comfortable place to visit for residents of Salt Lake County. We are their first choice for reading, viewing, and listening. We build collaboration; foster reading enthusiasm; and create a professional work environment where employees are encouraged to excel.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Library Customers will find free, high-interest, high-demand materials in formats and languages they want, when and where they want them

1) Maintain the number of items that are checked out from the library from 15,350,000 circulated material as of the end of December 2015 to 15,500,000 circulated material by end of December 2017.

Parents, caregivers and / or preschool children will acquire early literacy skills by attending library programs

2) Measure the impact of customers attending early-literacy focused library programs around knowledge, confidence, application and awareness from 4.3 Likert Scale as of the end of June 2016 to 4.5 Likert Scale by end of December 2017.

Libraries are a community gathering place

3) Maintain the number of library customers that visit a branch of the Salt Lake County Library from 3,800,000 library visitors as of the end of December 2015 to 3,800,000 library visitors by end of December 2017.

Salt Lake County residents will access on-line literacy and learning focused databases available from the library

4) Increase the number of times databases and other digital resources are accessed by library customers from 600,000 database utilization as of the end of December 2015 to 750,000 database utilization by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 398.5 | 398.5 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|------------------|----------------------|------------------|
| Total Requested | 47,897,815 | 46,056,266 | 37,125,508 | |
| ■ Savings/(Incr) if Flat to ABB | 8,843,437 | 8,904,691 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,171,631</u> | <u>1,113,765</u> | <u>1,113,765</u> | -3.0% |
| ■ Base @ -3% | 37,882,747 | 36,011,743 | 36,011,743 | |

COUNTY FUNDING & FTE PRIORITIES

LIBRARY SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 PUBLIC SERVICES | 21,837 | | - | - | - | 310.75 | - | - | - |
| 2 TECHNICAL SVS | 6,941 | | - | - | (55) <i>c</i> | 27.25 | - | - | - |
| 3 INFORMATION TECHNOLOGY (IT) | 2,774 | | 1 <i>a</i> | - | (105) <i>b</i> | 15.50 | - | - | - |
| 4 FACILITIES | 2,831 | | (1) <i>a</i> | - | (20) <i>f</i> | 28.00 | - | - | - |
| 5 MARKETING | 650 | | - | - | - | 5.75 | - | - | - |
| 6 LIBRARY ADMINISTRATION | 2,091 | | - | - | (934) <i>d,e,g</i> | 11.25 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$37,126 | | \$0 | \$0 | (\$1,114) | 398.50 | - | - | - |
| LIBRARY CAPITAL PROJECTS PRGM | 8,931 | | 8,905 <i>h</i> | n/a | n/a | - | - | n/a | n/a |
| TOTAL LIBRARY SERVICES | \$46,056 | | \$8,905 | \$0 | (\$1,114) | 398.50 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------|--|-------|-----------|---------------|
| a | IT/Facility | This is a technical adjustment for Library's outside revenues funding level true-up. Library also moves \$1K from Facility's Operating budget to support IT program's capital purchase and COGS needs. | Req | \$0 | \$0 |
| b | IT | Decreased amounts for IT replacements and reduced expenditures for equipment to support emerging technologies including higher investments in Apple computers, iPads in children's areas, Kindles and WeLearn tablets promoting literacy for preschoolers. Impacts: Would decrease the opportunity for the library to offer 21st century services to customers, bridge the digital divide, limit the opportunity to meet increasing demands of students and may decrease the number of preschoolers acquiring early literacy skills. Ultimately this will lead to a lower customer satisfaction with library services and a decrease in the number of patrons visiting the library. It may also decrease the number of computer sessions and the time databases and other digital resources are accessed by as much as 10%. | ABB-3 | (\$105) | \$0 |
| c | Technical Supports | Decrease the amount spent on books, and digital resources. Impacts: 80% of individuals visiting the Salt Lake County Library report that the availability of current, popular materials is the number one reason for their visit. Reducing the materials budget and therefore the number of new, popular, high demand items by as many as 5,000 items will increase the hold queue, decrease the number of physical and electronic materials checked out by as much as 100,000, and will reduce the number of customers that visit the branches. | ABB-3 | (\$55) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------|--|-------|-----------|---------------|
| d | Administration | Would decrease the amount of training and travel for staff. Trained staff provide programming and choose the materials offered to patrons. Impacts: Would decrease the ability of staff to respond to changing expectations, keep up with emerging trends, and offer optimal service to customers. Also limits the library's ability to offer learning opportunities to staff and to retain qualified staff. This ultimately will affect the retention of staff and the quality of library service - including lowering the number of items that are checked out, decreasing the number of patrons that may acquiring lifelong learning and limits early literacy skills. All leading to lower customer satisfaction. Exact impacts to the library's stated outcomes and indicators is not quantifiable. | ABB-3 | (\$20) | \$0 |
| e | Administration | Eliminate strategic planning consultant, who would have assisted the Library in determining the services most in demand by library customers and the public at large. Impacts: Limits the opportunity to fully understand the strategic priorities of the public which hinders the library's ability to meet expectations. This could result in decreased customer satisfaction, lower visitation and decreased circulation, but the resulting impact is not quantifiable. | ABB-3 | (\$25) | \$0 |
| f | Facility | Decrease in facilities management charges as we will undertake fewer projects to maintain our facilities. Impacts: Patrons expect well maintained public libraries. Deferring maintenance will diminish the customer experience and lower the number of customers that visit the branches. | ABB-3 | (\$20) | \$0 |
| g | All | Subtract Library's personnel budget by \$889K as a budget line item "Personnel underspent". Impacts: Creates strategic gap in personnel which will impact the optimal delivery of library service to the public and lower staff satisfaction. | ABB-3 | (\$889) | \$0 |
| h | Capital Projects | 2016 Project Rebudget: \$2,857,188; 2017 New Projects \$6,073,570 | Req | \$8,905 | \$8,905 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

LIBRARY SERVICES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|--------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 PUBLIC SERVICES | 79 | 21,916 | 21,837 | 310.75 | 130 | 21,967 | 21,837 | 310.75 | (51) | (51) | - | - |
| 2 TECHNICAL SVS | 126 | 7,067 | 6,941 | 27.25 | 126 | 7,067 | 6,941 | 27.25 | - | - | - | - |
| 3 INFORMATION TECHNOLOGY (IT) | - | 2,774 | 2,774 | 15.50 | 10 | 2,783 | 2,773 | 15.50 | (10) | (9) | 1 | - |
| 4 FACILITIES | - | 2,831 | 2,831 | 28.00 | - | 2,833 | 2,833 | 28.00 | - | (1) | (1) | - |
| 5 MARKETING | - | 650 | 650 | 5.75 | - | 650 | 650 | 5.75 | - | - | - | - |
| 6 LIBRARY ADMINISTRATION | 1,637 | 3,728 | 2,091 | 11.25 | 1,637 | 3,728 | 2,091 | 11.25 | - | - | - | - |
| SUBTOTAL² | 1,842 | 38,967 | 37,126 | 398.50 | 1,903 | 39,028 | 37,126 | 398.50 | (61) | (61) | - | - |
| LIBRARY CAPITAL PROJECTS PRGM | - | 8,931 | 8,931 | - | - | 26 | 26 | - | - | 8,905 | 8,905 | - |
| TOTAL LIBRARY SERVICES | 1,842 | 47,898 | 46,056 | 398.50 | 1,903 | 39,054 | 37,152 | 398.50 | (61) | 8,843 | 8,905 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$36,012, which is \$1,114 less than the requested county funding, and \$1,114 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 360 - LIBRARY FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 25000000 - LIBRARY | ▲ |
| 25009900 - LIBRARY CAPITAL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 37,908 | 37,126 | 782 | 37,780 | 128 | 35,168 | 2,740 |
| REVENUE | 42,562 | 42,037 | 525 | 42,037 | 525 | 42,105 | 457 |
| OPERATING REVENUE | 1,842 | 1,903 | (61) | 1,903 | (61) | 1,914 | (72) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 141 | 182 | (42) | 182 | (42) | 183 | (42) |
| 411000 - STATE GOVERNMENT GRANTS | 73 | 105 | (31) | 105 | (31) | 86 | (13) |
| 415000 - FEDERAL GOVERNMENT GRANTS | 67 | 78 | (10) | 78 | (10) | 97 | (29) |
| RCT4200 - CHARGES FOR SERVICES | 1,701 | 1,721 | (20) | 1,721 | (20) | 1,724 | (23) |
| 421370 - MISCELLANEOUS REVENUE | - | 10 | (10) | 10 | (10) | 74 | (74) |
| 423000 - LOCAL GOVERNMENT GRANTS | 1 | 11 | (10) | 11 | (10) | 5 | (4) |
| 425045 - LIBRARY FINES AND FORFEITURES | 1,634 | 1,634 | - | 1,634 | - | 1,594 | 40 |
| 427010 - RENTAL INCOME | 63 | 63 | - | 63 | - | 46 | 17 |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 1 | (1) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 3 | 3 | - | 3 | - | 4 | (1) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 7 | (7) |
| NON-OPERATING REVENUE | 40,721 | 40,134 | 587 | 40,134 | 587 | 40,192 | 529 |
| RCT4010 - PROPERTY TAXES | 38,231 | 37,747 | 484 | 37,747 | 484 | 37,693 | 539 |
| RCT4013 - FEE IN LIEU OF TAXES | 2,468 | 2,366 | 102 | 2,366 | 102 | 2,433 | 35 |
| RCT4290 - INVESTMENT EARNINGS | 21 | 21 | - | 21 | - | 66 | (45) |
| EXPENSE | 42,699 | 39,028 | 3,670 | 42,638 | 60 | 40,061 | 2,638 |
| OPERATING EXPENSE | 39,749 | 39,028 | 721 | 39,683 | 67 | 37,082 | 2,667 |
| 000100-Salaries and Benefits | 26,198 | 25,416 | 782 | 25,759 | 439 | 23,683 | 2,515 |
| 601020 - LUMP SUM VACATION PAY | 97 | 97 | - | 97 | - | 41 | 57 |
| 601025 - LUMP SUM SICK PAY | 31 | 31 | - | 31 | - | 14 | 16 |
| 601030 - PERMANENT AND PROVISIONAL | 16,767 | 16,079 | 688 | 16,160 | 608 | 14,794 | 1,973 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 162 | 162 | - | 162 | - | 592 | (430) |
| 601065 - OVERTIME | 70 | 70 | - | 70 | - | 24 | 46 |
| 603005 - SOCIAL SECURITY TAXES | 1,281 | 1,242 | 39 | 1,236 | 46 | 1,101 | 180 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,892 | 2,803 | 90 | 2,822 | 70 | 2,630 | 262 |
| 603040 - LTD CONTRIBUTIONS | 80 | 77 | 3 | 78 | 2 | 69 | 11 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 104 | 292 | (188) | 273 | (168) | 443 | (339) |
| 603050 - HEALTH INSURANCE PREMIUMS | 3,985 | 3,835 | 151 | 4,104 | (118) | 3,273 | 712 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 427 | 427 | - | 427 | - | 385 | 43 |
| 603056 - OPEB - CURRENT YR | 300 | 300 | - | 300 | - | 317 | (16) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 11,860 | 11,923 | (63) | 12,234 | (374) | 11,858 | 2 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 113 | 113 | - | 118 | (5) | 111 | 2 |
| 607010 - MAINTENANCE - GROUNDS | 184 | 184 | - | 105 | 79 | 56 | 128 |
| 607015 - MAINTENANCE - BUILDINGS | 184 | 184 | - | 209 | (24) | 295 | (110) |
| 607020 - CONSUMABLE PARTS | 15 | 15 | - | 15 | - | 13 | 1 |
| 607025 - MAINT - PLUMBING HEAT AND AC | 2 | 2 | - | 1 | 1 | 1 | 1 |
| 607030 - MAINTENANCE - OTHER | 11 | 11 | - | 2 | 8 | 1 | 10 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 215 | 215 | - | 238 | (23) | 397 | (182) |
| 609005 - FOOD PROVISIONS | 11 | 11 | - | 10 | 1 | 5 | 5 |
| 609010 - CLOTHING PROVISIONS | 28 | 28 | - | 16 | 12 | 4 | 23 |
| 609015 - DINING AND KITCHEN SUPPLIES | 1 | 1 | - | 1 | 1 | 1 | 0 |
| 609020 - BEDDING AND LINEN | 8 | 8 | - | 7 | 1 | 7 | 1 |
| 609030 - MEDICAL SUPPLIES | 5 | 5 | - | 8 | (3) | 4 | 1 |
| 609035 - SAFETY SUPPLIES | 0 | 0 | - | 1 | (0) | 1 | (1) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 1 | (1) |
| 609060 - IDENTIFICATION SUPPLIES | 17 | 17 | - | 17 | - | 13 | 3 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 203 | 203 | - | 228 | (25) | 332 | (129) |
| 611006 - DIGITAL CONTENT DATABASES | 527 | 527 | - | 498 | 29 | 351 | 176 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 611010 - PHYSICAL MATERIALS-BOOKS | 3,712 | 3,730 | (18) | 3,735 | (23) | 3,524 | 188 |
| 611011 - DIGITAL MATERIALS-BOOKS | 357 | 357 | - | 369 | (12) | 502 | (145) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 50 | 50 | - | 67 | (18) | 19 | 30 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 1,369 | 1,369 | - | 1,370 | (1) | 1,447 | (78) |
| 611026 - DIGITAL MATERIALS-AUDIO/VISUAL | 550 | 550 | - | 546 | 4 | 510 | 40 |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | 5 | 5 | - | 3 | 2 | 1 | 4 |
| 611035 - LIBRARY BOOK SUPPLIES | 387 | 387 | - | 393 | (6) | 296 | 91 |
| 613005 - PRINTING CHARGES | 9 | 9 | - | 9 | - | 8 | 1 |
| 613015 - PRINTING SUPPLIES | 28 | 28 | - | 28 | 1 | 26 | 2 |
| 613020 - DEVELOPMENT ADVERTISING | 97 | 97 | - | 68 | 28 | 16 | 81 |
| 613025 - CONTRACTED PRINTINGS | 61 | 70 | (10) | 56 | 4 | 71 | (10) |
| 613035 - MICROFILMING AND BLUEPRINTING | 2 | 2 | - | 2 | - | - | 2 |
| 615005 - OFFICE SUPPLIES | 179 | 179 | - | 174 | 5 | 136 | 43 |
| 615015 - COMPUTER SUPPLIES | 4 | 4 | - | 16 | (12) | 9 | (5) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 314 | 314 | - | 358 | (45) | 89 | 224 |
| 615020 - COMPUTER SOFTWARE < 3000 | 36 | 36 | - | 37 | (1) | 123 | (88) |
| 615025 - COMPUTER COMPONENTS < 3000 | 309 | 320 | (10) | 608 | (298) | 610 | (300) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 16 | 16 | - | 3 | 13 | 4 | 12 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 95 | 106 | (11) | 105 | (10) | 532 | (436) |
| 615040 - POSTAGE | 74 | 74 | - | 74 | 0 | 41 | 33 |
| 615050 - MEALS AND REFRESHMENTS | 42 | 42 | - | 37 | 5 | 14 | 29 |
| 615055 - VOLUNTEER AWARDS | 2 | 2 | - | 2 | 0 | 0 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 55 | 55 | - | 55 | (0) | 23 | 32 |
| 617010 - MAINT - MACHINERY AND EQUIP | 50 | 50 | - | 48 | 2 | 52 | (3) |
| 617015 - MAINTENANCE - SOFTWARE | 274 | 274 | - | 294 | (20) | 211 | 62 |
| 617025 - PARTS PURCHASES | 2 | 2 | - | 2 | - | 1 | 1 |
| 617030 - MAINT - AUTOS TRUCKS-NONFLEET | 1 | 1 | - | 1 | - | 0 | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 50 | 50 | - | 50 | - | 46 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 47 | 47 | - | 45 | 2 | 38 | 9 |
| 619015 - MILEAGE ALLOWANCE | 45 | 45 | - | 43 | 2 | 44 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 137 | 137 | - | 158 | (21) | 92 | 45 |
| 619035 - VEHICLE RENTAL CHARGES | 18 | 18 | - | 10 | 8 | 8 | 10 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 94 | 94 | - | 114 | (20) | 121 | (27) |
| 621005 - HEAT AND FUEL | 155 | 155 | - | 155 | - | 137 | 19 |
| 621010 - LIGHT AND POWER | 601 | 601 | - | 701 | (100) | 596 | 5 |
| 621015 - WATER AND SEWER | 99 | 99 | - | 99 | - | 77 | 22 |
| 621020 - TELEPHONE | 150 | 150 | - | 150 | - | 145 | 5 |
| 621025 - MOBILE TELEPHONE | 53 | 53 | - | 50 | 4 | 45 | 9 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | - | - | - | - | - | 102 | (102) |
| 625005 - NON-CAPITAL BUILDINGS | - | - | - | - | - | 5 | (5) |
| 633010 - RENT - BUILDINGS | 62 | 62 | - | 62 | - | 62 | - |
| 633015 - RENT - EQUIPMENT | 8 | 8 | - | 12 | (4) | 41 | (33) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 11 | 11 | - | 10 | 1 | 5 | 6 |
| 639025 - OTHER PROFESSIONAL FEES | 300 | 313 | (13) | 210 | 90 | 163 | 137 |
| 639045 - CONTRACTED LABOR/PROJECTS | 136 | 136 | - | 134 | 2 | 108 | 28 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 12 | 12 | - | 12 | 0 | 8 | 4 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 8 | 9 | (1) | 13 | (5) | 8 | 0 |
| 643015 - ROAD SALT | 3 | 3 | - | 3 | - | 0 | 2 |
| 643025 - CONCRETE | 4 | 4 | - | 1 | 3 | 0 | 4 |
| 645005 - CONTRACT HAULING | 27 | 27 | - | 27 | - | 26 | 1 |
| 645010 - DUMPING FEES | 1 | 1 | - | 1 | - | 1 | (0) |
| 657005 - INSURANCE | 6 | 6 | - | 6 | 0 | 6 | 0 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 110 | 110 | - | 110 | - | 108 | 2 |
| 661005 - TAX ANTICIPATION INTEREST | 15 | 15 | - | 15 | - | 2 | 13 |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 693020 - INTERFUND CHARGES | 33 | 33 | - | 33 | - | 5 | 28 |
| 611007 - DIGITAL MATERIALS-MAGAZINES | 76 | 76 | - | 80 | (4) | - | 76 |
| 000300-Capital Purchases | 132 | 131 | 1 | 131 | 1 | 298 | (166) |
| 000400-Indirect Cost | 1,552 | 1,552 | - | 1,552 | - | 1,236 | 316 |
| 000700-Cost of Goods Sold | 8 | 7 | 1 | 7 | 1 | 8 | 0 |
| NON-OPERATING EXPENSE | 2,949 | - | 2,949 | 2,955 | (6) | 2,979 | (30) |
| 001000-Other Financing Uses | 2,949 | - | 2,949 | 2,955 | (6) | 2,979 | (30) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 360 - LIBRARY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 25000000 - LIBRARY | ▲ |
| 25009900 - LIBRARY CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 8,931 | 26 | 8,905 | 3,844 | 5,087 | 643 | 8,288 |
| EXPENSE | 8,931 | 26 | 8,905 | 3,844 | 5,087 | 643 | 8,288 |
| OPERATING EXPENSE | 8,931 | 26 | 8,905 | 3,844 | 5,087 | 643 | 8,288 |
| 000200-Operations | 2,405 | - | 2,405 | 1,818 | 587 | 360 | 2,045 |
| 607010 - MAINTENANCE - GROUNDS | 326 | - | 326 | 10 | 316 | 9 | 317 |
| 607015 - MAINTENANCE - BUILDINGS | 1,822 | - | 1,822 | 1,721 | 102 | 187 | 1,636 |
| 607045 - ARCHITECTURE CHARGES | - | - | - | 50 | (50) | 48 | (48) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | - | - | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 150 | - | 150 | 36 | 114 | 2 | 148 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 25 | - | 25 | 1 | 24 | 76 | (51) |
| 625010 - NON-CAPITAL BUILDING IMPRVMNTS | 65 | - | 65 | - | 65 | 35 | 30 |
| 639025 - OTHER PROFESSIONAL FEES | 16 | - | 16 | - | 16 | - | 16 |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 000300-Capital Purchases | 6,500 | - | 6,500 | 2,000 | 4,500 | 243 | 6,257 |
| 000400-Indirect Cost | 26 | 26 | - | 26 | - | 40 | (14) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 257.5 | 257.5 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 43,480 | (2,450) | 777 | |
| ■ Savings/(Incr) if Flat to ABB | (883) | (5,135) | 110 | -14.2% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,331</u> | <u>81</u> | <u>34</u> | -4.4% |
| ■ Base @ -3% | 43,032 | 2,605 | 1,151 | |

COUNTY FUNDING & FTE PRIORITIES

PUBLIC WORKS ENTERPRISE FUND

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| PUBLIC WORKS ENTERPRISE FUND TOTAL | (\$2,450) | (\$5,135) | | | 257.50 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$3,226 | \$4,725 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$777 | (\$410) | (\$4,190) | (\$1,603) | 257.50 | - | - | - |
| PUBLIC WORKS OPERATIONS TOTAL | (\$463) | (\$478) | | | 121.75 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | (\$463) | (\$478) | (\$3,624) | (\$440) | 121.75 | - | - | - |
| 1 4400000100 PUBLIC WORKS ADMINISTRATION | 3,617 | - | (538) | - | 20.00 | - | - | - |
| 2 4400000150 SHARED BUILDING AND COMPLEX | 36 | - | - | - | - | - | - | - |
| 3 4400000800 PAVING/CHIPPING/MILLING | 895 | - | (700) | - | 21.00 | - | - | - |
| 4 4400000230 SWEEPERS | (631) | - | (458) | - | 5.00 | - | - | - |
| 5 4400000260 VACTORS | (592) | - | (420) | - | 3.00 | - | - | - |
| 6 4400000200 PW OPS DISTRICT CREWS | 1,294 | - | (715) | (52) | 31.00 | - | - | - |
| 7 4400000900 CONCRETE CONSTRUCTION | (1,011) | - | - | - | 15.00 | - | - | - |
| 8 4400000500 TRAFFIC SIGNALS AND ATMS | (1,908) | - | (95) | - | 9.00 | - | - | - |
| 9 4400000550 STREET LIGHTING | (679) | (478) | (478) | (22) | 2.00 | - | - | - |
| 10 4400000600 TRAFFIC SIGNS | (585) | - | (19) | - | 4.00 | - | - | - |
| 11 4400000700 TRAFFIC STRIPING | (633) | - | (111) | 52 | 5.00 | - | - | - |
| 12 4400000400 NOXIOUS WEEDS AND BEES | (1) | - | - | - | 0.75 | - | - | - |
| 13 4400000300 LANDSCAPE CREW | (264) | - | (91) | (418) | 6.00 | - | - | - |
| ANIMAL SERVICES TOTAL | \$0 | (\$662) | | | 60.75 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$1,240 | \$772 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$1,240 | \$110 | (\$175) | (\$943) | 60.75 | - | - | - |
| 1 4100000300 ANIMAL CONTROL | 1,819 | - | 224 | (30) | 20.00 | - | - | - |
| 2 4100000400 CLINIC | 658 | - | 54 | - | 6.00 | - | - | - |
| 3 4100000600 SPECIAL PROGRAM | 548 | - | 146 | (14) | 8.50 | - | - | - |
| 4 4100000200 ANIMAL / CUST CARE | 1,140 | - | 76 | - | 16.75 | - | - | - |
| 5 4100000100 ANIMAL SERVICES ADMINISTRATIC | (3,655) | (662) | (675) | (899) | 8.50 | - | - | - |
| 6 4100000700 LICENSING | (511) | - | - | - | 1.00 | - | - | - |

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | | | | |
|---|---------------------------------------|--------------------------------|-------------------------------|---------------------|------------|---------------------|---------------------|---------------------|-----|---|-----|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ | | | |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req | | | |
| TOWNSHIP SERVICES TOTAL | \$0 | | | \$0 | | | | 8.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | | | \$0 | | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$0 | | | \$0 | \$0 | | (\$46) | 8.00 | - | - | - |
| 1 1015000300 ECONOMIC DEVELOPMENT | 241 | | | - | - | | - | 2.00 | - | - | - |
| 2 1015000200 COMMUNITY COUNCIL SERVICES | 229 | | | - | - | | - | 3.00 | - | - | - |
| 3 1015000100 TOWNSHIP ADMINISTRATION | (470) | | | - | - | | (46) | 3.00 | - | - | - |
| PLANNING & DEVELOPMENT SVCS TOTAL | \$0 | | | \$0 | | | | 48.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | | | \$0 | | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$0 | | | \$0 | \$0 | | (\$112) | 48.00 | - | - | - |
| 1 4050001000 BUILDING AND INSPECTION SERVIC | 1,688 | | | - | - | | - | 20.00 | - | - | - |
| 2 4050002000 COMMUNITY DEVELOPMENT AND | 598 | | | - | - | | - | 7.00 | - | - | - |
| 3 4050003000 PERMITS AND LICENSES | 954 | | | - | - | | - | 13.00 | - | - | - |
| 4 4050000000 PLANNING AND DEVELOPMENT AL | (3,239) | | | - | - | | (112) | 8.00 | - | - | - |
| TOWNSHIP ENGINEERING SVCS TOTAL | \$0 | | | (\$42) | | | | 19.00 | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | | | \$0 | | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$0 | | | (\$42) | (\$391) | | (\$61) | 19.00 | - | - | - |
| 1 4500000300 PW-PERMITS AND REGULATORY | 338 | | | (203) | (203) | | (8) | 7.00 | - | - | - |
| 2 4500000200 PW-PROJECT MANAGEMENT AND | 514 | | | - | - | | - | 7.00 | - | - | - |
| 3 4500000100 PUBLIC WORKS ENGINEERING ADM | (1,040) | | | 188 | (188) | | (53) | 2.00 | - | - | - |
| 4 4500000400 PW-DEVELOPMENT REVIEW | 214 | | | - | - | | - | 3.00 | - | - | - |
| 5 4500000000 PUBLIC WORKS ENGINEERING PRG | (27) | | | (27) | - | | - | - | - | - | - |
| MUNICIPAL SERVICES - STAT AND GENL TOTAL | \$0 | | | \$0 | | | | - | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | | | \$0 | | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$0 | | | \$0 | \$0 | | \$0 | - | - | - | - |
| 1 5020000100 MUNICIPAL SVCS ADMINISTRATIOI | (1,655) | | | 131 | - | | - | - | - | - | - |
| 2 5020000200 CONTRIBUTIONS-ACCT AND OTHEI | 1,655 | | | (131) | - | | - | - | - | - | - |
| * OTHER EXCLUSIONS FOR STRESS TEST | - | | | - | n/a | | n/a | | n/a | | n/a |

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| MUNICIPAL SVCS CAP IMPROV TOTAL | (\$1,986) | (\$3,953) | | | - | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$1,986 | \$3,953 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$0 | \$0 | \$0 | \$0 | - | - | - | - |
| 1 * 5600000100 NEW MUN SVCS CAP PROJECTS | (3,953) | (3,953) | n/a | n/a | - | - | n/a | n/a |
| 2 * 5600000200 CARRY FORWARD MUN SVCS CAP | 1,966 | - | n/a | n/a | - | - | n/a | n/a |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

PUBLIC WORKS ENTERPRISE FUND

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------------|--------------------------------|---|------|--------------|-------------------|-----------|
| 1 | Public Works Operations | PW Ops District Crews | Consolidate Class B maintenance into Public Works Operations from org 4560 in fund 270 to 4400 in fund 735. \$6,567k Revenue and Expense. | REQ | \$0 | \$0 | 456000_01 |
| 2 | Public Works Operations | Street Lighting | Consolidate Street Lighting into Public Works Operations from org 4250 in fund 230 to 4400 in fund 735. \$409k | REQ | \$0 | \$0 | 425000_01 |
| 3 | Animal Services | Animal Services Administration | Revenue. This request is to charge the General Fund the full amount for activities that are performed on a countywide basis | REQ | (\$772) | (\$772) | 410000_01 |
| 4 | Township Engineering | PW-Permits and Regulatory | Revenue. This request will reimburse Public Works Engineering for the staff time it provides for Countywide UPDES assistance (\$203,000) to other County agencies. This request will be ongoing as Flood Control staff will perform these duties in the future. This was changed to a fund balance transfer in stage 3 of the Budget. | REQ | (\$203) | \$0 | 460000_07 |
| 5 | Township Engineering | Public Works Engineering Admin | This request will reimburse Flood Control Engineering for the administrative and fiscal labor and overhead expenses incurred on behalf of Public Works Engineering (\$163,000). This request will be ongoing as Flood Control staff will perform these duties in the future. | REQ | \$163 | \$163 | 460000_07 |
| 6 | Township Engineering | Public Works Engineering Admin | This request will reimburse Flood Control Engineering for the G.I.S. specialist staff time incurred on behalf of Public Works Engineering (\$15,000). (Flood Control GIS is often asked to do mapping work and create maps for Office of Township Services.) This request will be ongoing as Flood Control staff will perform these duties in the future. | REQ | \$15 | \$15 | 460000_07 |
| 7 | Township Engineering | Public Works Engineering Admin | There is a need to transfer some office rental costs between Flood Control Engineering and Public Works Engineering to pay the cost of offices actually occupied. In addition, two additional parking spaces are being rented for vehicles in the Government Center parking garage. (\$.247) | REQ | (\$0) | (\$0) | 460000_08 |
| 8 | Animal Services | Animal Services Administration | Hire security for Animal Services | REQ | \$110 | \$110 | 41000_02 |
| 9 | Animal Services | Animal Services Administration | Self Fund - Medication reductions. Will impact animal death rate but not the no-kill status. | ABB | (\$65) | \$0 | 410000_02 |
| 10 | Animal Services | Animal Services Administration | Self Fund - Professional Fees/Surgeries reductions. Will impact animal death rate but not the no-kill status. | ABB | (\$45) | \$0 | 410000_02 |
| 11 | Public Works Operations | Paving/Chipping/Milling | This new request is for the on-going funding of our heavy equipment replacement fund. These funds are used for the future purchase of replacement heavy construction equipment, which is on a long-term replacement cycle. | REQ | \$700 | \$700 | 440000_01 |
| 12 | Public Works Operations | Landscape Crew | This new request is for funding to purchase a new replacement mower tractor to mow weeds on the roadsides. There is a one time purchase amount of \$25,000 and annual fuel and maintenance costs of \$4,500. | REQ | \$30 | \$30 | 440000_02 |
| 13 | Public Works Operations | PW Ops District Crews | This new request is for one time funding to purchase 2 new brine tanks for brine solution storage for snow removal. | REQ | \$20 | \$20 | 440000_03 |
| 14 | Public Works Operations | Public Works Administration | This new request is for increased Engineering and Surveyors Fees for design and layout of projects. | REQ | \$38 | \$38 | 440000_11 |
| 15 | Public Works Operations | PW Ops District Crews | This new request is for the purchase of new replacement truck two way radios as the old ones are becoming obsolete. | REQ | \$44 | \$44 | 440000_12 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------------------------|-----------------------------------|--|----------------|--------------|-------------------|--|
| 16 | Public Works Operations | Traffic Striping | This new request is for the purchase of a line lazer that is used in striping the roads, these need to be replaced about every 3 years. | REQ | \$7 | \$7 | 440000_14 |
| 17 | Township Engineering | Public Works Engineering Admin | The current machine that we have is severely run down and outdated. Parts for repair of this machine are becoming limited. It does not have color printing, copying or scanning capabilities. As we move away from printing hard copies of documents, it is necessary that we have a color scanner to get the most accurate scans of documents possible. | REQ | \$10 | \$10 | 450000_01 |
| 18 | Public Works Operations | Various | MSD Revenue to cover to new requests | REQ | (\$839) | (\$839) | Various |
| 19 | Municipal Services Stat & General | Contributions | No contributions to High County Estates Water Dipping Pond, Webster Foundation, COG Homeless initiative, and Jordan River Blueprint | REQ/ ABB-15 | (\$131) | (\$131) | 101500_R10 |
| 20 | Municipal Services Stat & General | Municipal Services Administration | No participation in EDCU | REQ/ ABB-15 | (\$108) | (\$108) | 101500_R10 |
| 21 | Municipal Services Stat & General | Municipal Services Administration | No travel to Sister Cities | REQ/ ABB-15 | (\$25) | (\$25) | 101500_R10 |
| 22 | Municipal Services Stat & General | Municipal Services Administration | Eliminates Outreach and Education to Metro Townships | REQ/ ABB-15 | (\$100) | (\$100) | 101500_R10 |
| 23 | Municipal Services Stat & General | Municipal Services Administration | Eliminates small business loan program for Metro Townships | REQ/ ABB-15 | (\$250) | (\$250) | 101500_R10 |
| 24 | Municipal Services Stat & General | Municipal Services Administration | MSD Revenue reduction for ABB-15 scenarios. | REQ/ ABB-15 | \$614 | \$614 | 101500_R10 |
| 25 | Township Engineering | Public Works Engineering Admin | There is an unfilled position from a retirement in 2016. This position would not be refilled | REQ/ ABB-15 | (\$120) | (\$120) | 450000_R10 in Stage 1 101500_R10 in Stage 3 |
| 26 | Municipal Services Capital Projects | New Mun Svcs Cap Projects | Analysis not completed before stage 1 closed. This is an additional recommendation by the Department. With the decrease in staff Engineering will be unable to complete as many projects. This will reduce the number of projects by 15%. | REQ/ ABB-15 | \$0 | (\$150) | 101500_R10 |
| 27 | Municipal Services Capital Projects | New Mun Svcs Cap Projects | Analysis not completed before stage 1 closed. This is an additional recommendation by the Department. Engineering currently contracts out for most of its design work. This cut will allow Engineering to convert two FTEs to designers and to cut design consultant costs. | REQ/ ABB-15 | \$0 | (\$166) | 101500_R10 |
| 28 | Township Engineering | Public Works Engineering Admin | Analysis not completed before stage 1 closed. This is an additional recommendation by the Department. Engineering currently contracts out for UPDES work. This cut will eliminate the consultant cost and bring the work in house. Due to limited resources project and design timeframes may increase | REQ/ ABB-15 | \$0 | (\$45) | 101500_R10 |
| 29 | Township Engineering | Public Works Engineering Admin | MSD Revenue reduction for ABB-15 scenarios. | REQ/ ABB-15 | \$120 | \$165 | 101500_R10 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-----------------------------------|--|--|-------------|--------------|-------------------|---|
| 30 | Planning and Development Services | Planning and Development Admin | There will be turnover savings in 2017. It is anticipated that any vacancies that happen in 2017 (up to 4 FTEs) will be eliminated. | REQ/ ABB-15 | (\$278) | (\$278) | 405000_R11 in Stage 1. expense moved to 101500_R10 in Stage 3 |
| 31 | Planning and Development Services | Planning and Development Admin | MSD Revenue reduction from the turnover savings | REQ/ ABB-15 | \$278 | \$278 | 405000_R11 |
| 32 | Township Services | Township Administration | Analysis not completed before stage 1 closed. This is an additional recommendation by the Department. Funding for the MSD attorney will be eliminated and absorbed in the current budget. | REQ/ ABB-15 | (\$382) | (\$50) | 101500_R10 |
| 33 | Township Services | Township Administration | MSD Revenue reduction for ABB-15 scenarios. | REQ/ ABB-15 | \$382 | \$0 | 101500_R10 |
| 34 | Public Works Operations | Vactors | This \$420k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the purchase of a new vactor truck that isn't funded in our replacement fund for cleaning storm drains to keep up with storm water quality standards. \$380,000 is the one time purchase cost and there is \$40,000 in annual fuel and maintenance costs. | REQ | \$0 | \$0 | 440000_04 |
| 35 | Public Works Operations | Traffic Signals and ATMS | This \$95k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for a new merit FTE for a Traffic Signal Specialist to do blue staking and a new truck. We are currently paying a traffic signal electrician to be a full time blue stake technician. This request includes the one time purchase cost of \$33,520 for a pick-up truck and ongoing personnel and vehicle maintenance and fuel costs of \$61,460. | REQ | \$0 | \$0 | 440000_05 |
| 36 | Public Works Operations | PW Ops District Crews and Traffic Striping | This \$156k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for a merit District Worker FTE for the District Crews to assist with storm water compliance and safety and 2 merit District Worker FTEs for the Striping Shop to paint crosswalks and bike lanes. We are currently struggling to keep up with the crosswalk and bike lane re-striping. | REQ | \$0 | \$0 | 440000_06 |
| 37 | Public Works Operations | PW Ops District Crews | This \$47k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time funding of the purchase of a new Hot Box to recycle asphalt in patching pot holes. We currently have one of these that we are using on the East side of the valley and would like to purchase another for the West side in order to save money by not having to buy new asphalt to patch potholes. The one time purchase price is \$45,000 and the annual maintenance costs are \$1,500. | REQ | \$0 | \$0 | 440000_07 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------------|-----------------------|--|------|--------------|-------------------|-----------|
| 38 | Public Works Operations | PW Ops District Crews | This \$122k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of a Brine Maker Trailer for \$115,550 and the ongoing annual maintenance and fuel costs of \$6,000. This brine maker can be used to make brine on site at each salt pile location instead of needing to have people truck brine from the Public Works Complex in Midvale to the other salt piles all day. | REQ | \$0 | \$0 | 440000_08 |
| 39 | Public Works Operations | Sweepers | This \$352k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for a merit Sweeper Operator and a new Air Sweeper. The one time purchase price of the sweeper is \$260,000 and the ongoing personnel, maintenance and fuel costs to run the sweeper are \$91,636. More Sweepers and operators are neccessary in order to keep up with storm water compliance standards. | REQ | \$0 | \$0 | 440000_09 |
| 40 | Public Works Operations | Landscape Crew | This \$61k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of a new skidsteer mower for landscape maintenance. The one time purchase price is \$58,000 and the onging annual maintenance costs are \$3,000. | REQ | \$0 | \$0 | 440000_10 |
| 41 | Public Works Operations | PW Ops District Crews | This \$74k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time rental of a crusher, screen plant, and conveyor to produce road base and rock out of used concrete and asphalt. This saves us the cost of buying these materials new while also saving us the cost to pay to dump the used materials. | REQ | \$0 | \$0 | 440000_13 |
| 42 | Public Works Operations | Traffic Signs | This \$19k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of a new large cutter for the sign shop for making road signs. | REQ | \$0 | \$0 | 440000_15 |
| 43 | Public Works Operations | PW Ops District Crews | This \$250k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of 4 new pup trailers at a cost of \$240,000 and on-going annual maintenance of \$10,000. These trailers are useful when hauling large quantities of materials so that the drivers don't have to make as many trips, saving fuel and time. | REQ | \$0 | \$0 | 440000_16 |
| 44 | Public Works Operations | PW Ops District Crews | This \$106k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the funding of fuel for the district crew vehicles. | REQ | \$0 | \$0 | 440000_17 |
| 45 | Public Works Operations | Sweepers | This \$106k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the funding of fuel for the Sweepers. | REQ | \$0 | \$0 | 440000_18 |

| | Orgization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-------------------------|--------------------------------|--|------|--------------|-------------------|--|
| 46 | Public Works Operations | Public Works Administration | This \$500k division request was not recommended by the department and removed from the stage 1 budget request. This new request to do away with the \$500,000 personnel budget underexpend that we currently have in our personal budget. | REQ | \$0 | \$0 | 440000_R03 |
| 47 | Public Works Operations | Street Lighting | This \$478k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for additional funding for contracted boring to install new street lights where none exist. | REQ | \$0 | \$0 | 425000_02 |
| 48 | Public Works Operations | Street Lighting | Data entry error - expense zero'd out, revenue not zero'd out - total revenue and total expenses account for data entry error. | REQ | (\$478) | (\$478) | 425000_02 |
| 49 | Township Engineering | Public Works Engineering Admin | Data entry error - expense zero'd out, revenue not zero'd out - total revenue and total expenses account for data entry error. | REQ | (\$27) | \$0 | 450000_R10 in Stage 1 101500_R10 in Stage 3 |
| 50 | Township Engineering | Public Works Engineering Admin | Data entry error - expense zero'd out, revenue not zero'd out - total revenue and total expenses account for data entry error. | REQ | \$0 | (\$425) | 101500_R10 |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

PUBLIC WORKS ENTERPRISE FUND

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------------------|------------------------|-------------------|---------------|--|------------------------|-------------------|---------------|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| PUBLIC WORKS ENTERPRISE FUND TOTAL | 45,930 | 43,480 | (2,450) | 257.50 | 41,677 | 44,363 | 2,685 | 257.50 | 4,252 | (883) | (5,135) | - |
| EXCLUDED FOR STRESS TESTS (*) | (5,193) | (1,966) | 3,226 | - | (468) | (1,966) | (1,499) | - | (4,725) | - | 4,725 | - |
| TOTAL FOR STRESS TESTS | 40,737 | 41,513 | 777 | 257.50 | 41,210 | 42,396 | 1,187 | 257.50 | (473) | (883) | (410) | - |
| PUBLIC WORKS OPERATIONS TOTAL | 25,082 | 24,619 | (463) | 121.75 | 23,765 | 23,781 | 15 | 121.75 | 1,317 | 838 | (478) | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 25,082 | 24,619 | (463) | 121.75 | 23,765 | 23,781 | 15 | 121.75 | 1,317 | 838 | (478) | - |
| 1 4400000100 PUBLIC WORKS ADMINISTRATION | 106 | 3,723 | 3,617 | 20.00 | 68 | 3,685 | 3,617 | 20.00 | 38 | 38 | - | - |
| 2 4400000150 SHARED BUILDING AND COMPLEX | 158 | 194 | 36 | - | 158 | 194 | 36 | - | - | - | - | - |
| 3 4400000800 PAVING/CHIPPING/MILLING | 4,946 | 5,841 | 895 | 21.00 | 4,246 | 5,141 | 895 | 21.00 | 700 | 700 | - | - |
| 4 4400000230 SWEEPERS | 1,416 | 785 | (631) | 5.00 | 1,416 | 785 | (631) | 5.00 | - | - | - | - |
| 5 4400000260 VACTORS | 1,108 | 517 | (592) | 3.00 | 1,108 | 517 | (592) | 3.00 | - | - | - | - |
| 6 4400000200 PW OPS DISTRICT CREWS | 5,815 | 7,109 | 1,294 | 31.00 | 5,751 | 7,045 | 1,294 | 31.00 | 64 | 64 | - | - |
| 7 4400000900 CONCRETE CONSTRUCTION | 2,649 | 1,638 | (1,011) | 15.00 | 2,649 | 1,638 | (1,011) | 15.00 | - | - | - | - |
| 8 4400000500 TRAFFIC SIGNALS AND ATMS | 4,084 | 2,176 | (1,908) | 9.00 | 4,084 | 2,176 | (1,908) | 9.00 | - | - | - | - |
| 9 4400000550 STREET LIGHTING | 1,282 | 603 | (679) | 2.00 | 804 | 603 | (201) | 2.00 | 478 | - | (478) | - |
| 10 4400000600 TRAFFIC SIGNS | 1,110 | 524 | (585) | 4.00 | 1,110 | 524 | (585) | 4.00 | - | - | - | - |
| 11 4400000700 TRAFFIC STRIPING | 1,253 | 620 | (633) | 5.00 | 1,246 | 613 | (633) | 5.00 | 7 | 7 | - | - |
| 12 4400000400 NOXIOUS WEEDS AND BEES | 166 | 165 | (1) | 0.75 | 166 | 165 | (1) | 0.75 | - | - | - | - |
| 13 4400000300 LANDSCAPE CREW | 988 | 724 | (264) | 6.00 | 959 | 694 | (264) | 6.00 | 30 | 30 | - | - |
| ANIMAL SERVICES TOTAL | 5,966 | 5,966 | - | 60.75 | 5,194 | 5,856 | 662 | 60.75 | 772 | 110 | (662) | - |
| EXCLUDED FOR STRESS TESTS (*) | (1,240) | - | 1,240 | - | (468) | - | 468 | - | (772) | - | 772 | - |
| TOTAL FOR STRESS TESTS | 4,727 | 5,966 | 1,240 | 60.75 | 4,727 | 5,856 | 1,130 | 60.75 | - | 110 | 110 | - |
| 1 4100000300 ANIMAL CONTROL | 11 | 1,831 | 1,819 | 20.00 | 11 | 1,831 | 1,819 | 20.00 | - | - | - | - |
| 2 4100000400 CLINIC | 49 | 708 | 658 | 6.00 | 49 | 708 | 658 | 6.00 | - | - | - | - |
| 3 4100000600 SPECIAL PROGRAM | - | 548 | 548 | 8.50 | - | 548 | 548 | 8.50 | - | - | - | - |
| 4 4100000200 ANIMAL / CUST CARE | 122 | 1,262 | 1,140 | 16.75 | 122 | 1,262 | 1,140 | 16.75 | - | - | - | - |
| 5 4100000100 ANIMAL SERVICES ADMINISTRATION | 5,182 | 1,527 | (3,655) | 8.50 | 4,410 | 1,417 | (2,993) | 8.50 | 772 | 110 | (662) | - |
| 6 4100000700 LICENSING | 602 | 91 | (511) | 1.00 | 602 | 91 | (511) | 1.00 | - | - | - | - |
| TOWNSHIP SERVICES TOTAL | 1,157 | 1,157 | - | 8.00 | 1,539 | 1,539 | - | 8.00 | (382) | (382) | - | - |

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------------------|------------------------|-------------------|--------------|--|------------------------|-------------------|--------------|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 1,157 | 1,157 | - | 8.00 | 1,539 | 1,539 | - | 8.00 | (382) | (382) | - | - |
| 1 1015000300 ECONOMIC DEVELOPMENT | - | 241 | 241 | 2.00 | - | 241 | 241 | 2.00 | - | - | - | - |
| 2 1015000200 COMMUNITY COUNCIL SERVICES | - | 229 | 229 | 3.00 | - | 229 | 229 | 3.00 | - | - | - | - |
| 3 1015000100 TOWNSHIP ADMINISTRATION | 1,157 | 687 | (470) | 3.00 | 1,539 | 1,069 | (470) | 3.00 | (382) | (382) | - | - |
| PLANNING & DEVELOPMENT SVCS TOTAL | 5,811 | 5,811 | - | 48.00 | 6,089 | 6,089 | - | 48.00 | (278) | (278) | - | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 5,811 | 5,811 | - | 48.00 | 6,089 | 6,089 | - | 48.00 | (278) | (278) | - | - |
| 1 4050001000 BUILDING AND INSPECTION SERVICES | - | 1,688 | 1,688 | 20.00 | - | 1,688 | 1,688 | 20.00 | - | - | - | - |
| 2 4050002000 COMMUNITY DEVELOPMENT AND PLANNING | - | 598 | 598 | 7.00 | - | 598 | 598 | 7.00 | - | - | - | - |
| 3 4050003000 PERMITS AND LICENSES | - | 954 | 954 | 13.00 | - | 954 | 954 | 13.00 | - | - | - | - |
| 4 4050000000 PLANNING AND DEVELOPMENT ADMIN | 5,811 | 2,572 | (3,239) | 8.00 | 6,089 | 2,850 | (3,239) | 8.00 | (278) | (278) | - | - |
| TOWNSHIP ENGINEERING SVCS TOTAL | 2,083 | 2,083 | - | 19.00 | 2,599 | 2,641 | 42 | 19.00 | (515) | (557) | (42) | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 2,083 | 2,083 | - | 19.00 | 2,599 | 2,641 | 42 | 19.00 | (515) | (557) | (42) | - |
| 1 4500000300 PW-PERMITS AND REGULATORY | 354 | 692 | 338 | 7.00 | 151 | 692 | 541 | 7.00 | 203 | - | (203) | - |
| 2 4500000200 PW-PROJECT MANAGEMENT AND DESIGN | 356 | 870 | 514 | 7.00 | 356 | 870 | 514 | 7.00 | - | - | - | - |
| 3 4500000100 PUBLIC WORKS ENGINEERING ADMIN | 2,023 | 982 | (1,040) | 2.00 | 2,023 | 795 | (1,228) | 2.00 | - | 188 | 188 | - |
| 4 4500000400 PW-DEVELOPMENT REVIEW | 70 | 284 | 214 | 3.00 | 70 | 284 | 214 | 3.00 | - | - | - | - |
| 5 4500000000 PUBLIC WORKS ENGINEERING PRGM | (718) | (745) | (27) | - | - | - | - | - | (718) | (745) | (27) | - |
| MUNICIPAL SERVICES - STAT AND GENL TOT/ | 1,876 | 1,876 | - | - | 2,490 | 2,490 | - | - | (614) | (614) | - | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 1,876 | 1,876 | - | - | 2,490 | 2,490 | - | - | (614) | (614) | - | - |
| 1 5020000100 MUNICIPAL SVCS ADMINISTRATION | 1,876 | 222 | (1,655) | - | 2,490 | 705 | (1,786) | - | (614) | (483) | 131 | - |
| 2 5020000200 CONTRIBUTIONS-ACCT AND OTHERS | - | 1,655 | 1,655 | - | - | 1,786 | 1,786 | - | - | (131) | (131) | - |
| * OTHER EXCLUSIONS FOR STRESS TEST | - | - | - | - | - | - | - | - | - | - | - | - |
| MUNICIPAL SVCS CAP IMPROV TOTAL | 3,953 | 1,966 | (1,986) | - | - | 1,966 | 1,966 | - | 3,953 | - | (3,953) | - |
| EXCLUDED FOR STRESS TESTS (*) | (3,953) | (1,966) | 1,986 | - | - | (1,966) | (1,966) | - | (3,953) | - | 3,953 | - |
| TOTAL FOR STRESS TESTS | - | - | - | - | - | - | - | - | - | - | - | - |
| 1 * 5600000100 NEW MUN SVCS CAP PROJECTS | 3,953 | - | (3,953) | - | - | - | - | - | 3,953 | - | (3,953) | - |

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------------------|------------------------|-------------------|-----|--|------------------------|-------------------|-----|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 2 * 560000200 CARRY FORWARD MUN SVCS CAP PROJECTS | - | 1,966 | 1,966 | - | - | 1,966 | 1,966 | - | - | - | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS (OTHER THAN EXCLUDED ORGANIZATIONS)

In thousands \$

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|-----|--|------------------------|-------------------|-----|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| ANIMAL SERVICES Exclude Gen Fund Revenue | (1,240) | - | 1,240 | - | (468) | - | 468 | - | (772) | - | 772 | - |
| | | | - | | | | - | | | | - | |
| | | | - | | | | - | | | | - | |
| Total Adjustments | (1,240) | - | 1,240 | | (468) | - | 468 | | (772) | - | 772 | |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$1,151, which is (\$375) less than the requested county funding, and \$36 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 25 | 4,672 | (4,647) | - | 25 | - | 25 |
| REVENUE | 45,853 | 41,677 | 4,175 | - | 45,853 | - | 45,853 |
| OPERATING REVENUE | 45,650 | 41,677 | 3,972 | - | 45,650 | - | 45,650 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 20 | 20 | - | - | 20 | - | 20 |
| 411000 - STATE GOVERNMENT GRANTS | 4 | 4 | - | - | 4 | - | 4 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 16 | 16 | - | - | 16 | - | 16 |
| RCT4200 - CHARGES FOR SERVICES | 41,481 | 38,254 | 3,227 | - | 41,481 | - | 41,481 |
| 407005 - BUSINESS LICENSE | 855 | 855 | - | - | 855 | - | 855 |
| 409020 - PET LICENSES | 596 | 596 | - | - | 596 | - | 596 |
| 409025 - BLDG PLUMBING ELECT PERMITS | 1,500 | 1,500 | - | - | 1,500 | - | 1,500 |
| 409030 - SEWER AND WATER PERMITS | 175 | 175 | - | - | 175 | - | 175 |
| 409035 - ZONING-LAND USE PERMIT | 170 | 170 | - | - | 170 | - | 170 |
| 409040 - SPECIAL EVENTS PERMIT | 3 | 3 | - | - | 3 | - | 3 |
| 409045 - ANIMAL REGULATORY PERMITS | 6 | 6 | - | - | 6 | - | 6 |
| 409050 - ANIMAL REDEMPTIONS | 46 | 46 | - | - | 46 | - | 46 |
| 409055 - ANIMAL BOARD FEES | 28 | 28 | - | - | 28 | - | 28 |
| 409060 - ANIMAL ADOPTION FEES | 34 | 34 | - | - | 34 | - | 34 |
| 409065 - ANIMAL TURNOVER FEES | 2 | 2 | - | - | 2 | - | 2 |
| 409070 - ANIMAL STELILIZATION FEES | 31 | 31 | - | - | 31 | - | 31 |
| 409071 - ANIMAL SHELTER SERVICES | 34 | 34 | - | - | 34 | - | 34 |
| 409080 - STERILIZATION DEPOSIT FEES | 1 | 1 | - | - | 1 | - | 1 |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | 20 | 20 | - | - | 20 | - | 20 |
| 409095 - STORM WATER POLL PREV FEES | 12 | 12 | - | - | 12 | - | 12 |
| 421200 - PROPERTY CLEANUP | 20 | 20 | - | - | 20 | - | 20 |
| 421275 - HIGHWAY CHARGES | 766 | 766 | - | - | 766 | - | 766 |
| 421280 - ENGINEERING FEES | 70 | 70 | - | - | 70 | - | 70 |
| 421285 - STREET LIGHTING REV | 11 | 11 | - | - | 11 | - | 11 |
| 421300 - TRAFFIC OPERATIONS | 1,899 | 1,899 | - | - | 1,899 | - | 1,899 |
| 421370 - MISCELLANEOUS REVENUE | 164 | 164 | - | - | 164 | - | 164 |
| 424000 - LOCAL REVENUE CONTRACTS | 2,082 | 2,082 | - | - | 2,082 | - | 2,082 |
| 427010 - RENTAL INCOME | 272 | 272 | - | - | 272 | - | 272 |
| 439005 - REFUNDS-OTHER | 2 | 2 | - | - | 2 | - | 2 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 25 | 25 | - | - | 25 | - | 25 |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | 4,335 | 4,335 | - | - | 4,335 | - | 4,335 |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | 1,026 | 1,026 | - | - | 1,026 | - | 1,026 |
| 423260 - TAYLORSVILLE (HIST) | 2,090 | 2,090 | - | - | 2,090 | - | 2,090 |
| 423405 - MSD CONTRACT REVENUE | 25,206 | 21,979 | 3,227 | - | 25,206 | - | 25,206 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 4,149 | 3,403 | 745 | - | 4,149 | - | 4,149 |
| OTHER FINANCING SOURCES | 203 | - | 203 | - | 203 | - | 203 |
| RCT7200 - OFS TRANSFERS | 203 | - | 203 | - | 203 | - | 203 |
| EXPENSE | 45,675 | 46,349 | (675) | - | 45,675 | - | 45,675 |
| OPERATING EXPENSE | 45,675 | 46,349 | (675) | - | 45,675 | - | 45,675 |
| 000100-Salaries and Benefits | 20,459 | 20,195 | 264 | - | 20,459 | - | 20,459 |
| 601005 - ELECTED AND EXEMPT SALARY | 477 | 463 | 14 | - | 477 | - | 477 |
| 601020 - LUMP SUM VACATION PAY | 142 | 142 | - | - | 142 | - | 142 |
| 601025 - LUMP SUM SICK PAY | 44 | 44 | - | - | 44 | - | 44 |
| 601030 - PERMANENT AND PROVISIONAL | 12,725 | 12,169 | 556 | - | 12,725 | - | 12,725 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 574 | 574 | - | - | 574 | - | 574 |
| 601065 - OVERTIME | 248 | 248 | - | - | 248 | - | 248 |
| 601095 - BUDGETED PERS UNDEREXPEND | (898) | (500) | (398) | - | (898) | - | (898) |
| 603005 - SOCIAL SECURITY TAXES | 1,050 | 1,017 | 33 | - | 1,050 | - | 1,050 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,283 | 2,206 | 77 | - | 2,283 | - | 2,283 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 603040 - LTD CONTRIBUTIONS | 62 | 60 | 2 | - | 62 | - | 62 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 110 | 242 | (132) | - | 110 | - | 110 |
| 603050 - HEALTH INSURANCE PREMIUMS | 2,914 | 2,804 | 110 | - | 2,914 | - | 2,914 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 474 | 474 | - | - | 474 | - | 474 |
| 603056 - OPEB - CURRENT YR | 218 | 218 | - | - | 218 | - | 218 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 24 | 24 | - | - | 24 | - | 24 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 10 | 10 | - | - | 10 | - | 10 |
| 000200-Operations | 20,436 | 20,878 | (442) | - | 20,436 | - | 20,436 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 57 | 57 | - | - | 57 | - | 57 |
| 607010 - MAINTENANCE - GROUNDS | 13 | 13 | - | - | 13 | - | 13 |
| 607015 - MAINTENANCE - BUILDINGS | 322 | 120 | 202 | - | 322 | - | 322 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 111 | 111 | - | - | 111 | - | 111 |
| 609005 - FOOD PROVISIONS | 17 | 17 | - | - | 17 | - | 17 |
| 609010 - CLOTHING PROVISIONS | 39 | 39 | - | - | 39 | - | 39 |
| 609025 - MEDICATIONS | 85 | 85 | - | - | 85 | - | 85 |
| 609030 - MEDICAL SUPPLIES | 35 | 35 | - | - | 35 | - | 35 |
| 609035 - SAFETY SUPPLIES | 11 | 11 | - | - | 11 | - | 11 |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | - | - | 38 | - | 38 |
| 609065 - SHELTER SUPPLIES | 13 | 13 | - | - | 13 | - | 13 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 34 | 142 | (108) | - | 34 | - | 34 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 2 | 2 | - | - | 2 | - | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 84 | 84 | - | - | 84 | - | 84 |
| 613005 - PRINTING CHARGES | 47 | 47 | - | - | 47 | - | 47 |
| 613010 - PUBLIC NOTICES | 2 | 2 | - | - | 2 | - | 2 |
| 613015 - PRINTING SUPPLIES | 3 | 3 | - | - | 3 | - | 3 |
| 613020 - DEVELOPMENT ADVERTISING | 17 | 17 | - | - | 17 | - | 17 |
| 613040 - MAPS AND PLAT SUPPLIES | 1 | 1 | - | - | 1 | - | 1 |
| 615005 - OFFICE SUPPLIES | 64 | 64 | - | - | 64 | - | 64 |
| 615015 - COMPUTER SUPPLIES | 18 | 18 | - | - | 18 | - | 18 |
| 615020 - COMPUTER SOFTWARE < 3000 | 25 | 25 | - | - | 25 | - | 25 |
| 615025 - COMPUTER COMPONENTS < 3000 | 76 | 76 | - | - | 76 | - | 76 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 52 | 8 | 44 | - | 52 | - | 52 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 79 | 79 | - | - | 79 | - | 79 |
| 615040 - POSTAGE | 43 | 43 | - | - | 43 | - | 43 |
| 615050 - MEALS AND REFRESHMENTS | 17 | 17 | - | - | 17 | - | 17 |
| 615065 - CREDIT CARD CHARGES | 24 | 24 | - | - | 24 | - | 24 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 23 | 23 | - | - | 23 | - | 23 |
| 617010 - MAINT - MACHINERY AND EQUIP | 50 | 50 | - | - | 50 | - | 50 |
| 617015 - MAINTENANCE - SOFTWARE | 95 | 95 | - | - | 95 | - | 95 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,184 | 2,182 | 2 | - | 2,184 | - | 2,184 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 594 | 591 | 3 | - | 594 | - | 594 |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | - | 10 | - | 10 |
| 619025 - TRAVEL AND TRANSPORTATION | 143 | 168 | (25) | - | 143 | - | 143 |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | - | - | 8 | - | 8 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 3,231 | 2,531 | 700 | - | 3,231 | - | 3,231 |
| 621005 - HEAT AND FUEL | 63 | 63 | - | - | 63 | - | 63 |
| 621010 - LIGHT AND POWER | 201 | 201 | - | - | 201 | - | 201 |
| 621015 - WATER AND SEWER | 42 | 42 | - | - | 42 | - | 42 |
| 621020 - TELEPHONE | 89 | 89 | - | - | 89 | - | 89 |
| 621025 - MOBILE TELEPHONE | 144 | 144 | - | - | 144 | - | 144 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 1 | 1 | - | - | 1 | - | 1 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 300 | 300 | - | - | 300 | - | 300 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | 300 | 300 | - | - | 300 | - | 300 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 1,647 | 2,129 | (482) | - | 1,647 | - | 1,647 |
| 631005 - NON-CAP IMPS ROADS AND SIDEWALK | 165 | 165 | (0) | - | 165 | - | 165 |
| 631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL | 195 | 590 | (395) | - | 195 | - | 195 |
| 633005 - RENT - LAND | 9 | 9 | - | - | 9 | - | 9 |
| 633010 - RENT - BUILDINGS | 246 | 247 | (0) | - | 246 | - | 246 |
| 633015 - RENT - EQUIPMENT | 535 | 535 | - | - | 535 | - | 535 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 88 | 88 | - | - | 88 | - | 88 |
| 639010 - CONSULTANTS FEES | 105 | 150 | (45) | - | 105 | - | 105 |
| 639020 - LABORATORY FEES | 35 | 35 | - | - | 35 | - | 35 |
| 639025 - OTHER PROFESSIONAL FEES | 423 | 812 | (389) | - | 423 | - | 423 |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | - | - |
| 639045 - CONTRACTED LABOR/PROJECTS | 71 | 71 | - | - | 71 | - | 71 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 55 | 55 | - | - | 55 | - | 55 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | - | 1 | - | 1 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 23 | 23 | - | - | 23 | - | 23 |
| 643005 - ROAD OIL | 401 | 401 | - | - | 401 | - | 401 |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---------------------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 643010 - ROAD BASE AND CHIPS | 50 | 50 | - | - | 50 | - | 50 |
| 643015 - ROAD SALT | 538 | 538 | - | - | 538 | - | 538 |
| 643020 - ASPHALT MIX | 2,238 | 2,238 | - | - | 2,238 | - | 2,238 |
| 643025 - CONCRETE | 271 | 271 | - | - | 271 | - | 271 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | - | 1,269 | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 275 | 275 | - | - | 275 | - | 275 |
| 645005 - CONTRACT HAULING | 10 | 10 | - | - | 10 | - | 10 |
| 645010 - DUMPING FEES | 61 | 61 | - | - | 61 | - | 61 |
| 655103 - EMPLOYEE SERVICE AWARDS | 3 | 3 | - | - | 3 | - | 3 |
| 661005 - TAX ANTICIPATION INTEREST | 75 | 75 | - | - | 75 | - | 75 |
| 661010 - INTEREST EXPENSE | 5 | 134 | (129) | - | 5 | - | 5 |
| 667005 - CONTRIBUTIONS | 382 | 513 | (131) | - | 382 | - | 382 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 25 | - | 25 | - | 25 | - | 25 |
| 693010 - INTRAFUND CHARGES | 51 | 51 | - | - | 51 | - | 51 |
| 693020 - INTERFUND CHARGES | 2,380 | 2,092 | 288 | - | 2,380 | - | 2,380 |
| 000300-Capital Purchases | 1,378 | 1,750 | (372) | - | 1,378 | - | 1,378 |
| 000400-Indirect Cost | 3,390 | 3,515 | (125) | - | 3,390 | - | 3,390 |
| 000700-Cost of Goods Sold | 12 | 12 | - | - | 12 | - | 12 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|--|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ■ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (25) | - | (25) | 4,930 | (4,955) | 25,648 | (25,673) |
| REVENUE | 465 | (108) | 573 | 39,233 | (38,768) | 39,384 | (38,919) |
| OPERATING REVENUE | - | - | - | 37,910 | (37,910) | 15,372 | (15,372) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | 70 | (70) | 75 | (75) |
| 411000 - STATE GOVERNMENT GRANTS | - | - | - | 5 | (5) | 10 | (10) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | 5 | (5) | 31 | (31) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | 60 | (60) | 34 | (34) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | 32,213 | (32,213) | 11,834 | (11,834) |
| 405010 - 911 SURCHARGE FEE | - | - | - | - | - | 1,230 | (1,230) |
| 407005 - BUSINESS LICENSE | - | - | - | 855 | (855) | 867 | (867) |
| 409020 - PET LICENSES | - | - | - | 350 | (350) | 251 | (251) |
| 409025 - BLDG PLUMBING ELECT PERMITS | - | - | - | 1,505 | (1,505) | 2,114 | (2,114) |
| 409030 - SEWER AND WATER PERMITS | - | - | - | 175 | (175) | 185 | (185) |
| 409035 - ZONING-LAND USE PERMIT | - | - | - | 170 | (170) | 170 | (170) |
| 409040 - SPECIAL EVENTS PERMIT | - | - | - | 3 | (3) | 3 | (3) |
| 409045 - ANIMAL REGULATORY PERMITS | - | - | - | 13 | (13) | 15 | (15) |
| 409050 - ANIMAL REDEMPTIONS | - | - | - | 17 | (17) | 104 | (104) |
| 409055 - ANIMAL BOARD FEES | - | - | - | 85 | (85) | 74 | (74) |
| 409060 - ANIMAL ADOPTION FEES | - | - | - | 124 | (124) | 66 | (66) |
| 409065 - ANIMAL TURNOVER FEES | - | - | - | 162 | (162) | 5 | (5) |
| 409070 - ANIMAL STERILIZATION FEES | - | - | - | 95 | (95) | 3 | (3) |
| 409071 - ANIMAL SHELTER SERVICES | - | - | - | 70 | (70) | 126 | (126) |
| 409080 - STERILIZATION DEPOSIT FEES | - | - | - | 5 | (5) | 5 | (5) |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | - | - | - | 20 | (20) | 32 | (32) |
| 409095 - STORM WATER POLL PREV FEES | - | - | - | 12 | (12) | - | - |
| 421200 - PROPERTY CLEANUP | - | - | - | 20 | (20) | 97 | (97) |
| 421275 - HIGHWAY CHARGES | - | - | - | 417 | (417) | 714 | (714) |
| 421280 - ENGINEERING FEES | - | - | - | 70 | (70) | 138 | (138) |
| 421282 - TRAFF ENG MISC SERV | - | - | - | - | - | 0 | (0) |
| 421300 - TRAFFIC OPERATIONS | - | - | - | 1,237 | (1,237) | 976 | (976) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | 212 | (212) | 40 | (40) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 4,197 | (4,197) |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOME | - | - | - | 253 | (253) | 250 | (250) |
| 439005 - REFUNDS-OTHER | - | - | - | 2 | (2) | 136 | (136) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | 45 | (45) | 35 | (35) |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | 22,520 | (22,520) | - | - |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | - | - | - | 666 | (666) | - | - |
| 423260 - TAYLORSVILLE (HIST) | - | - | - | 1,107 | (1,107) | - | - |
| 423030 - MIDVALE (HIST) | - | - | - | 122 | (122) | - | - |
| 423040 - HERRIMAN OE (HIST) | - | - | - | 203 | (203) | - | - |
| 423045 - RIVERTON (HIST) | - | - | - | 226 | (226) | - | - |
| 423085 - SALT LAKE CITY (HIST) | - | - | - | 1,335 | (1,335) | - | - |
| 423090 - HOLLADAY (HIST) | - | - | - | 119 | (119) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | 5,627 | (5,627) | 3,462 | (3,462) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 1 | (1) |
| NON-OPERATING REVENUE | - | (108) | 108 | 41 | (41) | 23,693 | (23,693) |
| RCT4030 - SALES TAXES | - | - | - | - | - | 22,596 | (22,596) |
| RCT4050 - FRANCHISE TAXES | - | - | - | - | - | 1,045 | (1,045) |
| RCT4290 - INVESTMENT EARNINGS | - | (108) | 108 | 41 | (41) | 52 | (52) |
| OTHER FINANCING SOURCES | 465 | - | 465 | 1,282 | (817) | 319 | 146 |
| RCT7200 - OFS TRANSFERS | 465 | - | 465 | 1,282 | (817) | 319 | 146 |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| EXPENSE | 184 | - | 184 | 43,049 | (42,865) | 42,551 | (42,368) |
| OPERATING EXPENSE | (25) | - | (25) | 42,840 | (42,865) | 41,021 | (41,046) |
| 000100-Salaries and Benefits | - | - | - | 20,645 | (20,645) | 19,629 | (19,629) |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | 269 | (269) | 347 | (347) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 157 | (157) | 112 | (112) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 49 | (49) | 61 | (61) |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 12,400 | (12,400) | 11,461 | (11,461) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 679 | (679) | 631 | (631) |
| 601065 - OVERTIME | - | - | - | 252 | (252) | 176 | (176) |
| 601095 - BUDGETED PERS UNDEREXPEND | - | - | - | (500) | 500 | - | - |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 1,043 | (1,043) | 920 | (920) |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | (0) | 0 |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 2,204 | (2,204) | 2,040 | (2,040) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 61 | (61) | 56 | (56) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 289 | (289) | 386 | (386) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 2,881 | (2,881) | 2,457 | (2,457) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 544 | (544) | 697 | (697) |
| 603056 - OPEB - CURRENT YR | - | - | - | 283 | (283) | 261 | (261) |
| 605005 - UNIFORM ALLOWANCE | - | - | - | 23 | (23) | 23 | (23) |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | 10 | (10) | - | - |
| 000200-Operations | (25) | - | (25) | 16,169 | (16,194) | 16,493 | (16,518) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | 79 | (79) | 40 | (40) |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | 102 | (102) | 3 | (3) |
| 607015 - MAINTENANCE - BUILDINGS | - | - | - | 767 | (767) | 22 | (22) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | 91 | (91) | 55 | (55) |
| 609005 - FOOD PROVISIONS | - | - | - | 22 | (22) | 18 | (18) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 56 | (56) | 44 | (44) |
| 609025 - MEDICATIONS | - | - | - | 85 | (85) | 107 | (107) |
| 609030 - MEDICAL SUPPLIES | - | - | - | 35 | (35) | 44 | (44) |
| 609035 - SAFETY SUPPLIES | - | - | - | 21 | (21) | 27 | (27) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 4 | (4) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | 25 | (25) | 17 | (17) |
| 609065 - SHELTER SUPPLIES | - | - | - | - | - | 7 | (7) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 142 | (142) | 133 | (133) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 6 | (6) | 15 | (15) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | 152 | (152) | 49 | (49) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | - | - | - | - | - | 1 | (1) |
| 613005 - PRINTING CHARGES | - | - | - | 45 | (45) | 58 | (58) |
| 613010 - PUBLIC NOTICES | - | - | - | 2 | (2) | 3 | (3) |
| 613015 - PRINTING SUPPLIES | - | - | - | 3 | (3) | 3 | (3) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | 16 | (16) | 9 | (9) |
| 613040 - MAPS AND PLAT SUPPLIES | - | - | - | 1 | (1) | - | - |
| 615005 - OFFICE SUPPLIES | - | - | - | 61 | (61) | 54 | (54) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 23 | (23) | 8 | (8) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | 17 | (17) | 14 | (14) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 84 | (84) | 92 | (92) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 11 | (11) | 3 | (3) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | 55 | (55) | 108 | (108) |
| 615040 - POSTAGE | - | - | - | 43 | (43) | 41 | (41) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 23 | (23) | 23 | (23) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 3 | (3) |
| 615065 - CREDIT CARD CHARGES | - | - | - | 24 | (24) | 25 | (25) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | 20 | (20) | 18 | (18) |
| 617010 - MAINT - MACHINERY AND EQUIP | - | - | - | 27 | (27) | 36 | (36) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 109 | (109) | 104 | (104) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | 2,060 | (2,060) | 1,975 | (1,975) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | 919 | (919) | 572 | (572) |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | 9 | (9) | 8 | (8) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 202 | (202) | 101 | (101) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | 8 | (8) | 9 | (9) |
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | 3,630 | (3,630) | 3,373 | (3,373) |
| 621005 - HEAT AND FUEL | - | - | - | 54 | (54) | 29 | (29) |
| 621010 - LIGHT AND POWER | - | - | - | 69 | (69) | 28 | (28) |
| 621015 - WATER AND SEWER | - | - | - | 49 | (49) | 21 | (21) |
| 621020 - TELEPHONE | - | - | - | 105 | (105) | 86 | (86) |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 621025 - MOBILE TELEPHONE | - | - | - | 136 | (136) | 139 | (139) |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | - | - | - | 25 | (25) | 23 | (23) |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | - | - | - | 125 | (125) | - | - |
| 629020 - MAINTENANCE - ROADS AND STREETS | - | - | - | 1,129 | (1,129) | 1,197 | (1,197) |
| 631005 - NON-CAP IMPS ROADS AND SIDEWALK | (25) | - | (25) | 226 | (251) | 72 | (97) |
| 631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL | - | - | - | 356 | (356) | 1,804 | (1,804) |
| 633005 - RENT - LAND | - | - | - | 8 | (8) | 9 | (9) |
| 633010 - RENT - BUILDINGS | - | - | - | 247 | (247) | 181 | (181) |
| 633015 - RENT - EQUIPMENT | - | - | - | 317 | (317) | 410 | (410) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | 94 | (94) | 88 | (88) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | 42 | (42) | 39 | (39) |
| 639010 - CONSULTANTS FEES | - | - | - | 156 | (156) | 14 | (14) |
| 639020 - LABORATORY FEES | - | - | - | 26 | (26) | 27 | (27) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 687 | (687) | 1,778 | (1,778) |
| 639045 - CONTRACTED LABOR/PROJECTS | - | - | - | 91 | (91) | 49 | (49) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 57 | (57) | 53 | (53) |
| 641020 - LABORATORY SUPPLIES | - | - | - | 1 | (1) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | 29 | (29) | 7 | (7) |
| 645005 - CONTRACT HAULING | - | - | - | 12 | (12) | 13 | (13) |
| 645010 - DUMPING FEES | - | - | - | 61 | (61) | 48 | (48) |
| 655103 - EMPLOYEE SERVICE AWARDS | - | - | - | 3 | (3) | 1 | (1) |
| 661005 - TAX ANTICIPATION INTEREST | - | - | - | 75 | (75) | - | - |
| 661010 - INTEREST EXPENSE | - | - | - | 5 | (5) | 0 | (0) |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | 3 | (3) | 13 | (13) |
| 667005 - CONTRIBUTIONS | - | - | - | 513 | (513) | 380 | (380) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 65 | (65) |
| 693010 - INTRAFUND CHARGES | - | - | - | 51 | (51) | 1 | (1) |
| 693020 - INTERFUND CHARGES | - | - | - | 2,443 | (2,443) | 2,692 | (2,692) |
| 000300-Capital Purchases | - | - | - | 2,777 | (2,777) | 1,487 | (1,487) |
| 000400-Indirect Cost | - | - | - | 3,187 | (3,187) | 3,405 | (3,405) |
| 000700-Cost of Goods Sold | - | - | - | 12 | (12) | 7 | (7) |
| 000900-Other Appropriations | - | - | - | 50 | (50) | - | - |
| NON-OPERATING EXPENSE | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |
| 001000-Other Financing Uses | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ■ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | 4,672 | (4,672) | 4,930 | (4,930) | 25,648 | (25,648) |
| REVENUE | 46,318 | 41,569 | 4,748 | 39,233 | 7,085 | 39,384 | 6,933 |
| OPERATING REVENUE | 45,650 | 41,677 | 3,972 | 37,910 | 7,740 | 15,372 | 30,278 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 20 | 20 | - | 70 | (50) | 75 | (55) |
| 411000 - STATE GOVERNMENT GRANTS | 4 | 4 | - | 5 | (2) | 10 | (6) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | 5 | (5) | 31 | (31) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 16 | 16 | - | 60 | (44) | 34 | (18) |
| RCT4200 - CHARGES FOR SERVICES | 41,481 | 38,254 | 3,227 | 32,213 | 9,268 | 11,834 | 29,647 |
| 405010 - 911 SURCHARGE FEE | - | - | - | - | - | 1,230 | (1,230) |
| 407005 - BUSINESS LICENSE | 855 | 855 | - | 855 | - | 867 | (12) |
| 409020 - PET LICENSES | 596 | 596 | - | 350 | 246 | 251 | 345 |
| 409025 - BLDG PLUMBING ELECT PERMITS | 1,500 | 1,500 | - | 1,505 | (5) | 2,114 | (614) |
| 409030 - SEWER AND WATER PERMITS | 175 | 175 | - | 175 | - | 185 | (10) |
| 409035 - ZONING-LAND USE PERMIT | 170 | 170 | - | 170 | - | 170 | 0 |
| 409040 - SPECIAL EVENTS PERMIT | 3 | 3 | - | 3 | - | 3 | (0) |
| 409045 - ANIMAL REGULATORY PERMITS | 6 | 6 | - | 13 | (7) | 15 | (9) |
| 409050 - ANIMAL REDEMPTIONS | 46 | 46 | - | 17 | 29 | 104 | (58) |
| 409055 - ANIMAL BOARD FEES | 28 | 28 | - | 85 | (57) | 74 | (46) |
| 409060 - ANIMAL ADOPTION FEES | 34 | 34 | - | 124 | (89) | 66 | (32) |
| 409065 - ANIMAL TURNOVER FEES | 2 | 2 | - | 162 | (160) | 5 | (3) |
| 409070 - ANIMAL STERILIZATION FEES | 31 | 31 | - | 95 | (64) | 3 | 28 |
| 409071 - ANIMAL SHELTER SERVICES | 34 | 34 | - | 70 | (36) | 126 | (91) |
| 409080 - STERILIZATION DEPOSIT FEES | 1 | 1 | - | 5 | (4) | 5 | (4) |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | 20 | 20 | - | 20 | - | 32 | (12) |
| 409095 - STORM WATER POLL PREV FEES | 12 | 12 | - | 12 | - | - | 12 |
| 421200 - PROPERTY CLEANUP | 20 | 20 | - | 20 | - | 97 | (77) |
| 421275 - HIGHWAY CHARGES | 766 | 766 | - | 417 | 349 | 714 | 52 |
| 421280 - ENGINEERING FEES | 70 | 70 | - | 70 | - | 138 | (68) |
| 421282 - TRAFF ENG MISC SERV | - | - | - | - | - | 0 | (0) |
| 421285 - STREET LIGHTING REV | 11 | 11 | - | - | 11 | - | 11 |
| 421300 - TRAFFIC OPERATIONS | 1,899 | 1,899 | - | 1,237 | 662 | 976 | 923 |
| 421370 - MISCELLANEOUS REVENUE | 164 | 164 | - | 212 | (48) | 40 | 124 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 4,197 | (4,197) |
| 424000 - LOCAL REVENUE CONTRACTS | 2,082 | 2,082 | - | - | 2,082 | - | 2,082 |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOME | 272 | 272 | - | 253 | 19 | 250 | 22 |
| 439005 - REFUNDS-OTHER | 2 | 2 | - | 2 | - | 136 | (134) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 25 | 25 | - | 45 | (20) | 35 | (10) |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | 22,520 | (22,520) | - | - |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | 4,335 | 4,335 | - | - | 4,335 | - | 4,335 |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | 1,026 | 1,026 | - | 666 | 360 | - | 1,026 |
| 423260 - TAYLORSVILLE (HIST) | 2,090 | 2,090 | - | 1,107 | 983 | - | 2,090 |
| 423405 - MSD CONTRACT REVENUE | 25,206 | 21,979 | 3,227 | - | 25,206 | - | 25,206 |
| 423030 - MIDVALE (HIST) | - | - | - | 122 | (122) | - | - |
| 423040 - HERRIMAN OE (HIST) | - | - | - | 203 | (203) | - | - |
| 423045 - RIVERTON (HIST) | - | - | - | 226 | (226) | - | - |
| 423085 - SALT LAKE CITY (HIST) | - | - | - | 1,335 | (1,335) | - | - |
| 423090 - HOLLADAY (HIST) | - | - | - | 119 | (119) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 4,149 | 3,403 | 745 | 5,627 | (1,478) | 3,462 | 686 |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 1 | (1) |
| NON-OPERATING REVENUE | - | (108) | 108 | 41 | (41) | 23,693 | (23,693) |
| RCT4030 - SALES TAXES | - | - | - | - | - | 22,596 | (22,596) |
| RCT4050 - FRANCHISE TAXES | - | - | - | - | - | 1,045 | (1,045) |
| RCT4290 - INVESTMENT EARNINGS | - | (108) | 108 | 41 | (41) | 52 | (52) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| OTHER FINANCING SOURCES | 668 | - | 668 | 1,282 | (614) | 319 | 349 |
| RCT7200 - OFS TRANSFERS | 668 | - | 668 | 1,282 | (614) | 319 | 349 |
| EXPENSE | 45,858 | 46,349 | (491) | 43,049 | 2,809 | 42,551 | 3,307 |
| OPERATING EXPENSE | 45,650 | 46,349 | (700) | 42,840 | 2,810 | 41,021 | 4,629 |
| 000100-Salaries and Benefits | 20,459 | 20,195 | 264 | 20,645 | (186) | 19,629 | 830 |
| 601005 - ELECTED AND EXEMPT SALARY | 477 | 463 | 14 | 269 | 208 | 347 | 131 |
| 601020 - LUMP SUM VACATION PAY | 142 | 142 | - | 157 | (15) | 112 | 30 |
| 601025 - LUMP SUM SICK PAY | 44 | 44 | - | 49 | (5) | 61 | (17) |
| 601030 - PERMANENT AND PROVISIONAL | 12,725 | 12,169 | 556 | 12,400 | 326 | 11,461 | 1,264 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 574 | 574 | - | 679 | (105) | 631 | (56) |
| 601065 - OVERTIME | 248 | 248 | - | 252 | (5) | 176 | 71 |
| 601095 - BUDGETED PERS UNDEREXPEND | (898) | (500) | (398) | (500) | (398) | - | (898) |
| 603005 - SOCIAL SECURITY TAXES | 1,050 | 1,017 | 33 | 1,043 | 8 | 920 | 130 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | (0) | 0 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,283 | 2,206 | 77 | 2,204 | 79 | 2,040 | 243 |
| 603040 - LTD CONTRIBUTIONS | 62 | 60 | 2 | 61 | 1 | 56 | 6 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 110 | 242 | (132) | 289 | (179) | 386 | (276) |
| 603050 - HEALTH INSURANCE PREMIUMS | 2,914 | 2,804 | 110 | 2,881 | 32 | 2,457 | 457 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 474 | 474 | - | 544 | (70) | 697 | (223) |
| 603056 - OPEB - CURRENT YR | 218 | 218 | - | 283 | (64) | 261 | (43) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 24 | 24 | - | 23 | 0 | 23 | 1 |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 10 | 10 | - | 10 | - | - | 10 |
| 000200-Operations | 20,411 | 20,878 | (467) | 16,169 | 4,242 | 16,493 | 3,918 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 57 | 57 | - | 79 | (22) | 40 | 18 |
| 607010 - MAINTENANCE - GROUNDS | 13 | 13 | - | 102 | (89) | 3 | 10 |
| 607015 - MAINTENANCE - BUILDINGS | 322 | 120 | 202 | 767 | (445) | 22 | 300 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 111 | 111 | - | 91 | 20 | 55 | 56 |
| 609005 - FOOD PROVISIONS | 17 | 17 | - | 22 | (5) | 18 | (2) |
| 609010 - CLOTHING PROVISIONS | 39 | 39 | - | 56 | (17) | 44 | (5) |
| 609025 - MEDICATIONS | 85 | 85 | - | 85 | - | 107 | (22) |
| 609030 - MEDICAL SUPPLIES | 35 | 35 | - | 35 | (0) | 44 | (9) |
| 609035 - SAFETY SUPPLIES | 11 | 11 | - | 21 | (11) | 27 | (16) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 4 | (4) |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | - | 25 | 13 | 17 | 21 |
| 609065 - SHELTER SUPPLIES | 13 | 13 | - | - | 13 | 7 | 6 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 34 | 142 | (108) | 142 | (108) | 133 | (99) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 2 | 2 | - | 6 | (5) | 15 | (14) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 84 | 84 | - | 152 | (67) | 49 | 36 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | - | - | - | - | - | 1 | (1) |
| 613005 - PRINTING CHARGES | 47 | 47 | - | 45 | 2 | 58 | (11) |
| 613010 - PUBLIC NOTICES | 2 | 2 | - | 2 | - | 3 | (1) |
| 613015 - PRINTING SUPPLIES | 3 | 3 | - | 3 | (0) | 3 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | 17 | 17 | - | 16 | 1 | 9 | 7 |
| 613040 - MAPS AND PLAT SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 615005 - OFFICE SUPPLIES | 64 | 64 | - | 61 | 3 | 54 | 10 |
| 615015 - COMPUTER SUPPLIES | 18 | 18 | - | 23 | (4) | 8 | 10 |
| 615020 - COMPUTER SOFTWARE < 3000 | 25 | 25 | - | 17 | 8 | 14 | 11 |
| 615025 - COMPUTER COMPONENTS < 3000 | 76 | 76 | - | 84 | (8) | 92 | (15) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 52 | 8 | 44 | 11 | 40 | 3 | 49 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 79 | 79 | - | 55 | 24 | 108 | (29) |
| 615040 - POSTAGE | 43 | 43 | - | 43 | 0 | 41 | 2 |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | 17 | 17 | - | 23 | (6) | 23 | (6) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 3 | (3) |
| 615065 - CREDIT CARD CHARGES | 24 | 24 | - | 24 | - | 25 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 23 | 23 | - | 20 | 3 | 18 | 5 |
| 617010 - MAINT - MACHINERY AND EQUIP | 50 | 50 | - | 27 | 22 | 36 | 14 |
| 617015 - MAINTENANCE - SOFTWARE | 95 | 95 | - | 109 | (13) | 104 | (9) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,184 | 2,182 | 2 | 2,060 | 124 | 1,975 | 209 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 594 | 591 | 3 | 919 | (325) | 572 | 22 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | 9 | 2 | 8 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 143 | 168 | (25) | 202 | (59) | 101 | 42 |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | - | 8 | - | 9 | (0) |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619045 - VEHICLE REPLACEMENT CHARGES | 3,231 | 2,531 | 700 | 3,630 | (399) | 3,373 | (143) |
| 621005 - HEAT AND FUEL | 63 | 63 | - | 54 | 9 | 29 | 34 |
| 621010 - LIGHT AND POWER | 201 | 201 | - | 69 | 132 | 28 | 174 |
| 621015 - WATER AND SEWER | 42 | 42 | - | 49 | (7) | 21 | 21 |
| 621020 - TELEPHONE | 89 | 89 | - | 105 | (16) | 86 | 3 |
| 621025 - MOBILE TELEPHONE | 144 | 144 | - | 136 | 8 | 139 | 5 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 1 | 1 | - | - | 1 | - | 1 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 300 | 300 | - | 25 | 275 | 23 | 277 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | 300 | 300 | - | 125 | 175 | - | 300 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 1,647 | 2,129 | (482) | 1,129 | 518 | 1,197 | 450 |
| 631005 - NON-CAP IMPS ROADS AND SIDEWALK | 140 | 165 | (25) | 226 | (86) | 72 | 68 |
| 631015 - NON-CAP IMPS STORM DRAIN-MUNICIPAL | 195 | 590 | (395) | 356 | (161) | 1,804 | (1,609) |
| 633005 - RENT - LAND | 9 | 9 | - | 8 | 1 | 9 | 0 |
| 633010 - RENT - BUILDINGS | 246 | 247 | (0) | 247 | (0) | 181 | 66 |
| 633015 - RENT - EQUIPMENT | 535 | 535 | - | 317 | 218 | 410 | 126 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 88 | 88 | - | 94 | (7) | 88 | 0 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | 42 | (42) | 39 | (39) |
| 639010 - CONSULTANTS FEES | 105 | 150 | (45) | 156 | (51) | 14 | 91 |
| 639020 - LABORATORY FEES | 35 | 35 | - | 26 | 9 | 27 | 8 |
| 639025 - OTHER PROFESSIONAL FEES | 423 | 812 | (389) | 687 | (264) | 1,778 | (1,355) |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | - | - |
| 639045 - CONTRACTED LABOR/PROJECTS | 71 | 71 | - | 91 | (20) | 49 | 22 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 55 | 55 | - | 57 | (2) | 53 | 2 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 23 | 23 | - | 29 | (6) | 7 | 15 |
| 643005 - ROAD OIL | 401 | 401 | - | - | 401 | - | 401 |
| 643010 - ROAD BASE AND CHIPS | 50 | 50 | - | - | 50 | - | 50 |
| 643015 - ROAD SALT | 538 | 538 | - | - | 538 | - | 538 |
| 643020 - ASPHALT MIX | 2,238 | 2,238 | - | - | 2,238 | - | 2,238 |
| 643025 - CONCRETE | 271 | 271 | - | - | 271 | - | 271 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | - | 1,269 | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 275 | 275 | - | - | 275 | - | 275 |
| 645005 - CONTRACT HAULING | 10 | 10 | - | 12 | (2) | 13 | (3) |
| 645010 - DUMPING FEES | 61 | 61 | - | 61 | - | 48 | 13 |
| 655103 - EMPLOYEE SERVICE AWARDS | 3 | 3 | - | 3 | - | 1 | 2 |
| 661005 - TAX ANTICIPATION INTEREST | 75 | 75 | - | 75 | - | - | 75 |
| 661010 - INTEREST EXPENSE | 5 | 134 | (129) | 5 | - | 0 | 5 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | 3 | (3) | 13 | (13) |
| 667005 - CONTRIBUTIONS | 382 | 513 | (131) | 513 | (131) | 380 | 2 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 25 | - | 25 | - | 25 | 65 | (40) |
| 693010 - INTRAFUND CHARGES | 51 | 51 | - | 51 | - | 1 | 50 |
| 693020 - INTERFUND CHARGES | 2,380 | 2,092 | 288 | 2,443 | (63) | 2,692 | (312) |
| 000300-Capital Purchases | 1,378 | 1,750 | (372) | 2,777 | (1,399) | 1,487 | (109) |
| 000400-Indirect Cost | 3,390 | 3,515 | (125) | 3,187 | 203 | 3,405 | (14) |
| 000700-Cost of Goods Sold | 12 | 12 | - | 12 | - | 7 | 5 |
| 000900-Other Appropriations | - | - | - | 50 | (50) | - | - |
| NON-OPERATING EXPENSE | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |
| 001000-Other Financing Uses | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |

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CORE MISSION

Public Works Operations' core mission is to provide essential services to our customers in a professional and cost effective manner.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County residents have safe roadways and sidewalks

- 1) Increase the percentage of roads with an overall condition index (OCI) rating of "good" or higher from 49% OCI as of the start of June 2016 to 60% OCI by end of December 2021.
- 4) Increase the number of ADA compliant ramps installed per year from 67 ADA ramps as of the end of December 2016 to 75 ADA ramps by end of December 2017.

Public Works Operations employees receive necessary training to do their jobs effectively and to keep them safe.

- 2) Increase the number of employees certified in storm water quality from 5 employees as of the start of July 2016 to 8 employees by end of December 2017.
- 5) Reduce the number of lost time injuries from 7 injuries as of the end of December 2015 to 5 injuries by end of December 2017.
- 6) Increase The number of employees certified in traffic control from 5 Employees as of the start of July 2016 to 10 Employees by end of December 2017.

Public Works Operations consistently provides a high level of customer service.

- 3) Maintain the percentage of pot holes repaired within in 72 hours after receipt of the service call from 80% potholes as of the end of May 2016 to 80% potholes by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 121.8 | 121.8 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|------------------------------|-----------------------|-------------------------|
| Total Requested | 24,618,820 | (463,244) | |
| ■ Savings/(Incr) if Flat to ABB | 838,214 | (478,388) | -103.3% |
| ■ Addt'l Savings/(Incr) if -3% | <u>713,418</u> | <u>454</u> | 0.1% |
| ■ Base @ -3% | 23,067,188 | 14,690 | |

COUNTY FUNDING & FTE PRIORITIES

PUBLIC WORKS OPERATIONS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 PUBLIC WORKS ADMINISTRATION | 3,617 | - | (538) | - | 20.00 | - | - | - |
| 2 SHARED BUILDING AND COMPLEX | 36 | - | - | - | - | - | - | - |
| 3 PAVING/CHIPPING/MILLING | 895 | - | (700) | - | 21.00 | - | - | - |
| 4 SWEEPERS | (631) | - | (458) | - | 5.00 | - | - | - |
| 5 VACTORS | (592) | - | (420) | - | 3.00 | - | - | - |
| 6 PW OPS DISTRICT CREWS | 1,294 | - | (715) | (52) | 31.00 | - | - | - |
| 7 CONCRETE CONSTRUCTION | (1,011) | - | - | - | 15.00 | - | - | - |
| 8 TRAFFIC SIGNALS AND ATMS | (1,908) | - | (95) | - | 9.00 | - | - | - |
| 9 STREET LIGHTING | (679) | (478) | (478) | (22) | 2.00 | - | - | - |
| 10 TRAFFIC SIGNS | (585) | - | (19) | - | 4.00 | - | - | - |
| 11 TRAFFIC STRIPING | (633) | - | (111) | 52 | 5.00 | - | - | - |
| 12 NOXIOUS WEEDS AND BEES | (1) | - | - | - | 0.75 | - | - | - |
| 13 LANDSCAPE CREW | (264) | - | (91) | (418) | 6.00 | - | - | - |
| CF Adjustments for Stress Test | - | - | - | - | - | - | - | - |
| TOTAL PUBLIC WORKS OPERATION | (\$463) | (\$478) | (\$3,624) | (\$440) | 121.75 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: 3,624 440

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|--|------|-----------|---------------|
| a | PW Ops District Crews | Consolidate Class B maintenance into Public Works Operations from org 4560 in fund 270 to 4400 in fund 735. | REQ | \$0 | \$0 |
| b | Street Lighting | Consolidate Street Lighting into Public Works Operations from org 4250 in fund 230 to 4400 in fund 735. | REQ | \$0 | \$0 |
| c | Paving/Chipping/Milling | This new request is for the on-going funding of our heavy equipment replacement fund. These funds are used for the future purchase of replacement heavy construction equipment, which is on a long-term replacement cycle. | REQ | \$700 | \$700 |
| d | Landscape Crew | This new request is for funding to purchase a new replacement mower tractor to mow weeds on the roadsides. There is a one time purchase amount of \$25,000 and annual fuel and maintenance costs of \$4,500. | REQ | \$30 | \$30 |
| e | PW Ops District Crews | This new request is for one time funding to purchase 2 new brine tanks for brine solution storage for snow removal. | REQ | \$20 | \$20 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|---|------|-----------|---------------|
| f | Public Works Administration | This new request is for increased Engineering and Surveyors Fees for design and layout of projects. | REQ | \$38 | \$38 |
| g | PW Ops District Crews | This new request is for the purchase of new replacement truck two way radios as the old ones are becoming obsolete. | REQ | \$44 | \$44 |
| h | Traffic Striping | This new request is for the purchase of a line lazer that is used in striping the roads, these need to be replaced about every 3 years. | REQ | \$7 | \$7 |
| i | Various | MSD Revenue to cover new requests | REQ | (\$839) | (\$839) |
| j | Street Lighting | Data entry error - expense zero'd out, revenue not zero'd out - total revenue and total expenses account for data entry error. | REQ | (\$478) | (\$478) |
| k | Vactors | This \$420k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the purchase of a new vactor truck that isn't funded in our replacement fund for cleaning storm drains to keep up with storm water quality standards. \$380,000 is the one time purchase cost and there is \$40,000 in annual fuel and maintenance costs. | REQ | \$0 | \$0 |
| l | Traffic Signals and ATMS | This \$95k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for a new merit FTE for a Traffic Signal Specialist to do blue staking and a new truck. We are currently paying a traffic signal electrician to be a full time blue stake technician. This request includes the one time purchase cost of \$33,520 for a pick-up truck and ongoing personnel and vehicle maintenance and fuel costs of \$61,460. | REQ | \$0 | \$0 |
| m | PW Ops District Crews and Traffic Striping | This \$156k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for a merit District Worker FTE for the District Crews to assist with storm water compliance and safety and 2 merit District Worker FTEs for the Striping Shop to paint crosswalks and bike lanes. We are currently struggling to keep up with the crosswalk and bike lane re-striping. | REQ | \$0 | \$0 |
| n | PW Ops District Crews | This \$47k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time funding of the purchase of a new Hot Box to recycle asphalt in patching pot holes. We currently have one of these that we are using on the East side of the valley and would like to purchase another for the West side in order to save money by not having to buy new asphalt to patch potholes. The one time purchase price is \$45,000 and the annual maintenance costs are \$1,500. | REQ | \$0 | \$0 |
| o | PW Ops District Crews | This \$122k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of a Brine Maker Trailer for \$115,550 and the ongoing annual maintenance and fuel costs of \$6,000. This brine maker can be used to make brine on site at each salt pile location instead of needing to have people truck brine from the Public Works Complex in Midvale to the other salt piles all day. | REQ | \$0 | \$0 |
| p | Sweepers | This \$352k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for a merit Sweeper Operator and a new Air Sweeper. The one time purchase price of the sweeper is \$260,000 and the ongoing personnel, maintenance and fuel costs to run the sweeper are \$91,636. More Sweepers and operators are necessary in order to keep up with storm water compliance standards. | REQ | \$0 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------|---|-------|-----------|---------------|
| q | Landscape Crew | This \$61k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of a new skidsteer mower for landscape maintenance. The one time purchase price is | REQ | \$0 | \$0 |
| r | PW Ops District Crews | This \$74k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time rental of a crusher, screen plant, and conveyor to produce road base and rock out of used concrete and asphalt. This saves us the cost of buying these materials new while also saving us the cost to pay to dump the used materials. | REQ | \$0 | \$0 |
| s | Traffic Signs | This \$19k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of a new large cutter for the sign shop for making road signs. | REQ | \$0 | \$0 |
| t | PW Ops District Crews | This \$250k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the one time purchase of 4 new pup trailers at a cost of \$240,000 and on-going annual maintenance of \$10,000. | REQ | \$0 | \$0 |
| u | PW Ops District Crews | This \$106k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the funding of fuel for the district crew vehicles. | REQ | \$0 | \$0 |
| v | Sweepers | This \$106k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for the funding of fuel for the Sweepers. | REQ | \$0 | \$0 |
| w | Public Works Administration | This \$500k division request was not recommended by the department and removed from the stage 1 budget request. This new request to do away with the \$500,000 personnel budget underexpend that we currently have in our personal budget. | REQ | \$0 | \$0 |
| x | Street Lighting | This \$478k division request was not recommended by the department and removed from the stage 1 budget request. This new request is for additional funding for contracted boring to install new street lights where none exist. | REQ | \$0 | \$0 |
| y | Street Lighting | This \$22,186 reduction in street lighting materials is proposed as part of the 3% stress scenario. This would mean a total reduction of | ABB-3 | (\$22) | \$0 |
| z | Landscape Crew | This \$418,088 reduction proposed as part of the 3% stress scenario would be to eliminate the landscape maintenance crew which consists | ABB-3 | (\$418) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

PUBLIC WORKS OPERATIONS

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------|---------------------|---------------|--------------|---------------|--|---------------|-----------|---------------|-----------------|-------------|--------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 PUBLIC WORKS ADMINISTRATION | 106 | 3,723 | 3,617 | 20.00 | 68 | 3,685 | 3,617 | 20.00 | 38 | 38 | - | - |
| 2 SHARED BUILDING AND COMPLEX | 158 | 194 | 36 | - | 158 | 194 | 36 | - | - | - | - | - |
| 3 PAVING/CHIPPING/MILLING | 4,946 | 5,841 | 895 | 21.00 | 4,246 | 5,141 | 895 | 21.00 | 700 | 700 | - | - |
| 4 SWEEPERS | 1,416 | 785 | (631) | 5.00 | 1,416 | 785 | (631) | 5.00 | - | - | - | - |
| 5 VACTORS | 1,108 | 517 | (592) | 3.00 | 1,108 | 517 | (592) | 3.00 | - | - | - | - |
| 6 PW OPS DISTRICT CREWS | 5,815 | 7,109 | 1,294 | 31.00 | 5,751 | 7,045 | 1,294 | 31.00 | 64 | 64 | - | - |
| 7 CONCRETE CONSTRUCTION | 2,649 | 1,638 | (1,011) | 15.00 | 2,649 | 1,638 | (1,011) | 15.00 | - | - | - | - |
| 8 TRAFFIC SIGNALS AND ATMS | 4,084 | 2,176 | (1,908) | 9.00 | 4,084 | 2,176 | (1,908) | 9.00 | - | - | - | - |
| 9 STREET LIGHTING | 1,282 | 603 | (679) | 2.00 | 804 | 603 | (201) | 2.00 | 478 | - | (478) | - |
| 10 TRAFFIC SIGNS | 1,110 | 524 | (585) | 4.00 | 1,110 | 524 | (585) | 4.00 | - | - | - | - |
| 11 TRAFFIC STRIPING | 1,253 | 620 | (633) | 5.00 | 1,246 | 613 | (633) | 5.00 | 7 | 7 | - | - |
| 12 NOXIOUS WEEDS AND BEES | 166 | 165 | (1) | 0.75 | 166 | 165 | (1) | 0.75 | - | - | - | - |
| 13 LANDSCAPE CREW | 988 | 724 | (264) | 6.00 | 959 | 694 | (264) | 6.00 | 30 | 30 | - | - |
| TOTAL PUBLIC WORKS | 25,082 | 24,619 | (463) | 121.75 | 23,765 | 23,781 | 15 | 121.75 | 1,317 | 838 | (478) | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$15, which is (\$478) less than the requested county funding, and \$0 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ■ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | 15 | (15) | 10,251 | (10,251) | 10,107 | (10,107) |
| REVENUE | 24,837 | 23,765 | 1,072 | 8,353 | 16,484 | 6,900 | 17,938 |
| OPERATING REVENUE | 24,837 | 23,765 | 1,072 | 7,831 | 17,006 | 6,900 | 17,938 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 4 | 4 | - | 10 | (7) | 35 | (32) |
| 411000 - STATE GOVERNMENT GRANTS | 4 | 4 | - | 5 | (2) | 10 | (6) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | 5 | (5) | 25 | (25) |
| RCT4200 - CHARGES FOR SERVICES | 22,239 | 21,141 | 1,099 | 3,767 | 18,472 | 4,256 | 17,983 |
| 409030 - SEWER AND WATER PERMITS | 75 | 75 | - | 75 | - | 75 | - |
| 421275 - HIGHWAY CHARGES | 766 | 766 | - | 417 | 349 | 714 | 51 |
| 421285 - STREET LIGHTING REV | 11 | 11 | - | - | 11 | - | 11 |
| 421300 - TRAFFIC OPERATIONS | 1,899 | 1,899 | - | 1,237 | 662 | 976 | 923 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 2,224 | (2,224) |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOME | 272 | 272 | - | 253 | 19 | 250 | 22 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 19 | 19 | - | 12 | 7 | 16 | 3 |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | 4,120 | 4,120 | - | - | 4,120 | - | 4,120 |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | 1,026 | 1,026 | - | 666 | 360 | - | 1,026 |
| 423260 - TAYLORSVILLE (HIST) | 2,090 | 2,090 | - | 1,107 | 983 | - | 2,090 |
| 423405 - MSD CONTRACT REVENUE | 11,960 | 10,862 | 1,099 | - | 11,960 | - | 11,960 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 2,595 | 2,621 | (27) | 4,054 | (1,460) | 2,607 | (12) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 1 | (1) |
| OTHER FINANCING SOURCES | - | - | - | 522 | (522) | - | - |
| RCT7200 - OFS TRANSFERS | - | - | - | 522 | (522) | - | - |
| EXPENSE | 24,837 | 23,781 | 1,057 | 18,082 | 6,755 | 17,007 | 7,830 |
| OPERATING EXPENSE | 24,837 | 23,781 | 1,057 | 18,082 | 6,755 | 17,007 | 7,830 |
| 000100-Salaries and Benefits | 9,417 | 9,172 | 245 | 9,141 | 276 | 9,083 | 334 |
| 601020 - LUMP SUM VACATION PAY | 116 | 116 | - | 116 | - | 52 | 64 |
| 601025 - LUMP SUM SICK PAY | 37 | 37 | - | 37 | - | 19 | 17 |
| 601030 - PERMANENT AND PROVISIONAL | 5,536 | 5,343 | 193 | 5,323 | 214 | 5,177 | 360 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 430 | 430 | - | 430 | - | 259 | 170 |
| 601065 - OVERTIME | 217 | 217 | - | 217 | - | 116 | 101 |
| 601095 - BUDGETED PERS UNDEREXPEND | (500) | (500) | - | (500) | - | - | (500) |
| 603005 - SOCIAL SECURITY TAXES | 476 | 461 | 15 | 476 | (0) | 404 | 72 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | (0) | 0 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,003 | 969 | 35 | 963 | 40 | 910 | 93 |
| 603040 - LTD CONTRIBUTIONS | 26 | 25 | 1 | 26 | 1 | 25 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 38 | 92 | (53) | 96 | (58) | 148 | (109) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,449 | 1,394 | 55 | 1,369 | 80 | 1,225 | 224 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 396 | 396 | - | 396 | - | 577 | (180) |
| 603056 - OPEB - CURRENT YR | 159 | 159 | - | 159 | - | 148 | 11 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 24 | 24 | - | 23 | 0 | 23 | 1 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 10 | 10 | - | 10 | - | - | 10 |
| 000200-Operations | 14,142 | 13,357 | 784 | 7,706 | 6,436 | 6,835 | 7,307 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 46 | 46 | - | 37 | 9 | 2 | 44 |
| 607010 - MAINTENANCE - GROUNDS | 9 | 9 | - | 10 | (1) | 3 | 6 |
| 607015 - MAINTENANCE - BUILDINGS | 7 | 7 | - | 13 | (6) | 1 | 6 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 55 | 55 | - | 55 | - | 3 | 52 |
| 609005 - FOOD PROVISIONS | 2 | 2 | - | 2 | - | 1 | 0 |
| 609010 - CLOTHING PROVISIONS | 20 | 20 | - | 21 | (1) | 20 | (0) |
| 609030 - MEDICAL SUPPLIES | 3 | 3 | - | 3 | (0) | 0 | 2 |
| 609035 - SAFETY SUPPLIES | 11 | 11 | - | 21 | (11) | 25 | (15) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 8 | 8 | - | 8 | - | 6 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | (0) | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 19 | 19 | - | 34 | (16) | 13 | 6 |
| 613005 - PRINTING CHARGES | 7 | 7 | - | 7 | - | 5 | 2 |
| 613015 - PRINTING SUPPLIES | 3 | 3 | - | 3 | (0) | 2 | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 1 | 1 | - | 1 | (0) | 0 | 1 |
| 613040 - MAPS AND PLAT SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 615005 - OFFICE SUPPLIES | 7 | 7 | - | 7 | - | 5 | 2 |
| 615015 - COMPUTER SUPPLIES | 2 | 2 | - | 2 | - | 0 | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 8 | 8 | - | 8 | - | 1 | 7 |
| 615025 - COMPUTER COMPONENTS < 3000 | 27 | 27 | - | 29 | (2) | 37 | (11) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 48 | 4 | 44 | 5 | 43 | 2 | 46 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 25 | 25 | - | 30 | (5) | 55 | (30) |
| 615040 - POSTAGE | 2 | 2 | - | 2 | (0) | 2 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 7 | 7 | - | 7 | - | 6 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 3 | 1 | 3 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 40 | 40 | - | 25 | 15 | 32 | 8 |
| 617015 - MAINTENANCE - SOFTWARE | 10 | 10 | - | 13 | (3) | 6 | 5 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,101 | 2,099 | 2 | 1,954 | 147 | 1,877 | 224 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 474 | 471 | 3 | 782 | (309) | 470 | 3 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 2 | 1 | 3 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 22 | 22 | - | 20 | 2 | 11 | 10 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2,986 | 2,286 | 700 | 3,397 | (411) | 3,133 | (147) |
| 621005 - HEAT AND FUEL | 28 | 28 | - | 22 | 6 | 0 | 28 |
| 621010 - LIGHT AND POWER | 171 | 171 | - | 42 | 129 | 2 | 170 |
| 621015 - WATER AND SEWER | 33 | 33 | - | 39 | (6) | 9 | 24 |
| 621020 - TELEPHONE | 14 | 14 | - | 25 | (10) | 18 | (3) |
| 621025 - MOBILE TELEPHONE | 38 | 38 | - | 33 | 5 | 34 | 4 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 1 | 1 | - | - | 1 | - | 1 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 1,622 | 1,622 | - | 25 | 1,597 | 5 | 1,617 |
| 633005 - RENT - LAND | 8 | 8 | - | 8 | 1 | 9 | (0) |
| 633015 - RENT - EQUIPMENT | 527 | 527 | - | 303 | 224 | 401 | 126 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 87 | 87 | - | 93 | (6) | 87 | 0 |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | 42 | (42) | 39 | (39) |
| 639020 - LABORATORY FEES | 6 | 6 | - | 6 | 0 | 5 | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 154 | 143 | 11 | 108 | 46 | 40 | 114 |
| 639045 - CONTRACTED LABOR/PROJECTS | 71 | 71 | - | 91 | (20) | 49 | 22 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 55 | 55 | - | 55 | - | 52 | 2 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 23 | 23 | - | 29 | (6) | 7 | 15 |
| 643005 - ROAD OIL | 401 | 401 | - | - | 401 | - | 401 |
| 643010 - ROAD BASE AND CHIPS | 50 | 50 | - | - | 50 | - | 50 |
| 643015 - ROAD SALT | 538 | 538 | - | - | 538 | - | 538 |
| 643020 - ASPHALT MIX | 2,238 | 2,238 | - | - | 2,238 | - | 2,238 |
| 643025 - CONCRETE | 271 | 271 | - | - | 271 | - | 271 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | - | 1,269 | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 275 | 275 | - | - | 275 | - | 275 |
| 645010 - DUMPING FEES | 59 | 59 | - | 59 | - | 46 | 13 |
| 655103 - EMPLOYEE SERVICE AWARDS | 3 | 3 | - | 3 | - | 1 | 2 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | 3 | (3) | 13 | (13) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 25 | - | 25 | - | 25 | - | 25 |
| 693020 - INTERFUND CHARGES | 219 | 219 | - | 219 | - | 295 | (76) |
| 000300-Capital Purchases | 27 | - | 27 | 187 | (160) | 13 | 15 |
| 000400-Indirect Cost | 1,251 | 1,251 | - | 1,048 | 203 | 1,076 | 175 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|--|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ■ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 10,251 | (10,251) | 10,107 | (10,107) |
| REVENUE | - | - | - | 8,353 | (8,353) | 6,900 | (6,900) |
| OPERATING REVENUE | - | - | - | 7,831 | (7,831) | 6,900 | (6,900) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | 10 | (10) | 35 | (35) |
| 411000 - STATE GOVERNMENT GRANTS | - | - | - | 5 | (5) | 10 | (10) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | 5 | (5) | 25 | (25) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | 3,767 | (3,767) | 4,256 | (4,256) |
| 409030 - SEWER AND WATER PERMITS | - | - | - | 75 | (75) | 75 | (75) |
| 421275 - HIGHWAY CHARGES | - | - | - | 417 | (417) | 714 | (714) |
| 421300 - TRAFFIC OPERATIONS | - | - | - | 1,237 | (1,237) | 976 | (976) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 2,224 | (2,224) |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427010 - RENTAL INCOME | - | - | - | 253 | (253) | 250 | (250) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | 12 | (12) | 16 | (16) |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | - | - | - | 666 | (666) | - | - |
| 423260 - TAYLORSVILLE (HIST) | - | - | - | 1,107 | (1,107) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | 4,054 | (4,054) | 2,607 | (2,607) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 1 | (1) |
| OTHER FINANCING SOURCES | - | - | - | 522 | (522) | - | - |
| RCT7200 - OFS TRANSFERS | - | - | - | 522 | (522) | - | - |
| EXPENSE | - | - | - | 18,082 | (18,082) | 17,007 | (17,007) |
| OPERATING EXPENSE | - | - | - | 18,082 | (18,082) | 17,007 | (17,007) |
| 000100-Salaries and Benefits | - | - | - | 9,141 | (9,141) | 9,083 | (9,083) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 116 | (116) | 52 | (52) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 37 | (37) | 19 | (19) |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 5,323 | (5,323) | 5,177 | (5,177) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 430 | (430) | 259 | (259) |
| 601065 - OVERTIME | - | - | - | 217 | (217) | 116 | (116) |
| 601095 - BUDGETED PERS UNDEREXPEND | - | - | - | (500) | 500 | - | - |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 476 | (476) | 404 | (404) |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | (0) | 0 |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 963 | (963) | 910 | (910) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 26 | (26) | 25 | (25) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 96 | (96) | 148 | (148) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 1,369 | (1,369) | 1,225 | (1,225) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 396 | (396) | 577 | (577) |
| 603056 - OPEB - CURRENT YR | - | - | - | 159 | (159) | 148 | (148) |
| 605005 - UNIFORM ALLOWANCE | - | - | - | 23 | (23) | 23 | (23) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | 10 | (10) | - | - |
| 000200-Operations | - | - | - | 7,706 | (7,706) | 6,835 | (6,835) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | 37 | (37) | 2 | (2) |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | 10 | (10) | 3 | (3) |
| 607015 - MAINTENANCE - BUILDINGS | - | - | - | 13 | (13) | 1 | (1) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | 55 | (55) | 3 | (3) |
| 609005 - FOOD PROVISIONS | - | - | - | 2 | (2) | 1 | (1) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 21 | (21) | 20 | (20) |
| 609030 - MEDICAL SUPPLIES | - | - | - | 3 | (3) | 0 | (0) |
| 609035 - SAFETY SUPPLIES | - | - | - | 21 | (21) | 25 | (25) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 8 | (8) | 6 | (6) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 0 | (0) | - | - |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | 34 | (34) | 13 | (13) |
| 613005 - PRINTING CHARGES | - | - | - | 7 | (7) | 5 | (5) |
| 613015 - PRINTING SUPPLIES | - | - | - | 3 | (3) | 2 | (2) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | 1 | (1) | 0 | (0) |
| 613040 - MAPS AND PLAT SUPPLIES | - | - | - | 1 | (1) | - | - |
| 615005 - OFFICE SUPPLIES | - | - | - | 7 | (7) | 5 | (5) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 2 | (2) | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | 8 | (8) | 1 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 29 | (29) | 37 | (37) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 5 | (5) | 2 | (2) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | 30 | (30) | 55 | (55) |
| 615040 - POSTAGE | - | - | - | 2 | (2) | 2 | (2) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 7 | (7) | 6 | (6) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | 3 | (3) | 3 | (3) |
| 617010 - MAINT - MACHINERY AND EQUIP | - | - | - | 25 | (25) | 32 | (32) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 13 | (13) | 6 | (6) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | 1,954 | (1,954) | 1,877 | (1,877) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | 782 | (782) | 470 | (470) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | 2 | (2) | 3 | (3) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 20 | (20) | 11 | (11) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | 0 | (0) | - | - |
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | 3,397 | (3,397) | 3,133 | (3,133) |
| 621005 - HEAT AND FUEL | - | - | - | 22 | (22) | 0 | (0) |
| 621010 - LIGHT AND POWER | - | - | - | 42 | (42) | 2 | (2) |
| 621015 - WATER AND SEWER | - | - | - | 39 | (39) | 9 | (9) |
| 621020 - TELEPHONE | - | - | - | 25 | (25) | 18 | (18) |
| 621025 - MOBILE TELEPHONE | - | - | - | 33 | (33) | 34 | (34) |
| 629020 - MAINTENANCE - ROADS AND STREETS | - | - | - | 25 | (25) | 5 | (5) |
| 633005 - RENT - LAND | - | - | - | 8 | (8) | 9 | (9) |
| 633015 - RENT - EQUIPMENT | - | - | - | 303 | (303) | 401 | (401) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | 93 | (93) | 87 | (87) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | 42 | (42) | 39 | (39) |
| 639020 - LABORATORY FEES | - | - | - | 6 | (6) | 5 | (5) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 108 | (108) | 40 | (40) |
| 639045 - CONTRACTED LABOR/PROJECTS | - | - | - | 91 | (91) | 49 | (49) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 55 | (55) | 52 | (52) |
| 641020 - LABORATORY SUPPLIES | - | - | - | 1 | (1) | - | - |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | - | - | - | 29 | (29) | 7 | (7) |
| 645010 - DUMPING FEES | - | - | - | 59 | (59) | 46 | (46) |
| 655103 - EMPLOYEE SERVICE AWARDS | - | - | - | 3 | (3) | 1 | (1) |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | 3 | (3) | 13 | (13) |
| 693020 - INTERFUND CHARGES | - | - | - | 219 | (219) | 295 | (295) |
| 000300-Capital Purchases | - | - | - | 187 | (187) | 13 | (13) |
| 000400-Indirect Cost | - | - | - | 1,048 | (1,048) | 1,076 | (1,076) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | 15 | (15) | - | 0 | - | 0 |
| REVENUE | 24,837 | 23,765 | 1,072 | - | 24,837 | - | 24,837 |
| OPERATING REVENUE | 24,837 | 23,765 | 1,072 | - | 24,837 | - | 24,837 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 4 | 4 | - | - | 4 | - | 4 |
| 411000 - STATE GOVERNMENT GRANTS | 4 | 4 | - | - | 4 | - | 4 |
| RCT4200 - CHARGES FOR SERVICES | 22,239 | 21,141 | 1,099 | - | 22,239 | - | 22,239 |
| 409030 - SEWER AND WATER PERMITS | 75 | 75 | - | - | 75 | - | 75 |
| 421275 - HIGHWAY CHARGES | 766 | 766 | - | - | 766 | - | 766 |
| 421285 - STREET LIGHTING REV | 11 | 11 | - | - | 11 | - | 11 |
| 421300 - TRAFFIC OPERATIONS | 1,899 | 1,899 | - | - | 1,899 | - | 1,899 |
| 427010 - RENTAL INCOME | 272 | 272 | - | - | 272 | - | 272 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 19 | 19 | - | - | 19 | - | 19 |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | 4,120 | 4,120 | - | - | 4,120 | - | 4,120 |
| 423025 - HOLLADAY-COTTONWOOD (HIST) | 1,026 | 1,026 | - | - | 1,026 | - | 1,026 |
| 423260 - TAYLORSVILLE (HIST) | 2,090 | 2,090 | - | - | 2,090 | - | 2,090 |
| 423405 - MSD CONTRACT REVENUE | 11,960 | 10,862 | 1,099 | - | 11,960 | - | 11,960 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 2,595 | 2,621 | (27) | - | 2,595 | - | 2,595 |
| EXPENSE | 24,837 | 23,781 | 1,057 | - | 24,837 | - | 24,837 |
| OPERATING EXPENSE | 24,837 | 23,781 | 1,057 | - | 24,837 | - | 24,837 |
| 000100-Salaries and Benefits | 9,417 | 9,172 | 245 | - | 9,417 | - | 9,417 |
| 601020 - LUMP SUM VACATION PAY | 116 | 116 | - | - | 116 | - | 116 |
| 601025 - LUMP SUM SICK PAY | 37 | 37 | - | - | 37 | - | 37 |
| 601030 - PERMANENT AND PROVISIONAL | 5,536 | 5,343 | 193 | - | 5,536 | - | 5,536 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 430 | 430 | - | - | 430 | - | 430 |
| 601065 - OVERTIME | 217 | 217 | - | - | 217 | - | 217 |
| 601095 - BUDGETED PERS UNDEREXPEND | (500) | (500) | - | - | (500) | - | (500) |
| 603005 - SOCIAL SECURITY TAXES | 476 | 461 | 15 | - | 476 | - | 476 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,003 | 969 | 35 | - | 1,003 | - | 1,003 |
| 603040 - LTD CONTRIBUTIONS | 26 | 25 | 1 | - | 26 | - | 26 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 38 | 92 | (53) | - | 38 | - | 38 |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,449 | 1,394 | 55 | - | 1,449 | - | 1,449 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 396 | 396 | - | - | 396 | - | 396 |
| 603056 - OPEB - CURRENT YR | 159 | 159 | - | - | 159 | - | 159 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 24 | 24 | - | - | 24 | - | 24 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 10 | 10 | - | - | 10 | - | 10 |
| 000200-Operations | 14,142 | 13,357 | 784 | - | 14,142 | - | 14,142 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 46 | 46 | - | - | 46 | - | 46 |
| 607010 - MAINTENANCE - GROUNDS | 9 | 9 | - | - | 9 | - | 9 |
| 607015 - MAINTENANCE - BUILDINGS | 7 | 7 | - | - | 7 | - | 7 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 55 | 55 | - | - | 55 | - | 55 |
| 609005 - FOOD PROVISIONS | 2 | 2 | - | - | 2 | - | 2 |
| 609010 - CLOTHING PROVISIONS | 20 | 20 | - | - | 20 | - | 20 |
| 609030 - MEDICAL SUPPLIES | 3 | 3 | - | - | 3 | - | 3 |
| 609035 - SAFETY SUPPLIES | 11 | 11 | - | - | 11 | - | 11 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 8 | 8 | - | - | 8 | - | 8 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | - | 0 | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 19 | 19 | - | - | 19 | - | 19 |
| 613005 - PRINTING CHARGES | 7 | 7 | - | - | 7 | - | 7 |
| 613015 - PRINTING SUPPLIES | 3 | 3 | - | - | 3 | - | 3 |
| 613020 - DEVELOPMENT ADVERTISING | 1 | 1 | - | - | 1 | - | 1 |
| 613040 - MAPS AND PLAT SUPPLIES | 1 | 1 | - | - | 1 | - | 1 |
| 615005 - OFFICE SUPPLIES | 7 | 7 | - | - | 7 | - | 7 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615015 - COMPUTER SUPPLIES | 2 | 2 | - | - | 2 | - | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 8 | 8 | - | - | 8 | - | 8 |
| 615025 - COMPUTER COMPONENTS < 3000 | 27 | 27 | - | - | 27 | - | 27 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 48 | 4 | 44 | - | 48 | - | 48 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 25 | 25 | - | - | 25 | - | 25 |
| 615040 - POSTAGE | 2 | 2 | - | - | 2 | - | 2 |
| 615050 - MEALS AND REFRESHMENTS | 7 | 7 | - | - | 7 | - | 7 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | - | 4 | - | 4 |
| 617010 - MAINT - MACHINERY AND EQUIP | 40 | 40 | - | - | 40 | - | 40 |
| 617015 - MAINTENANCE - SOFTWARE | 10 | 10 | - | - | 10 | - | 10 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2,101 | 2,099 | 2 | - | 2,101 | - | 2,101 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 474 | 471 | 3 | - | 474 | - | 474 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | - | 3 | - | 3 |
| 619025 - TRAVEL AND TRANSPORTATION | 22 | 22 | - | - | 22 | - | 22 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | - | 0 | - | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2,986 | 2,286 | 700 | - | 2,986 | - | 2,986 |
| 621005 - HEAT AND FUEL | 28 | 28 | - | - | 28 | - | 28 |
| 621010 - LIGHT AND POWER | 171 | 171 | - | - | 171 | - | 171 |
| 621015 - WATER AND SEWER | 33 | 33 | - | - | 33 | - | 33 |
| 621020 - TELEPHONE | 14 | 14 | - | - | 14 | - | 14 |
| 621025 - MOBILE TELEPHONE | 38 | 38 | - | - | 38 | - | 38 |
| 621030 - INTERNET/DATA COMMUNICATIONS | 1 | 1 | - | - | 1 | - | 1 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 1,622 | 1,622 | - | - | 1,622 | - | 1,622 |
| 633005 - RENT - LAND | 8 | 8 | - | - | 8 | - | 8 |
| 633015 - RENT - EQUIPMENT | 527 | 527 | - | - | 527 | - | 527 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 87 | 87 | - | - | 87 | - | 87 |
| 639020 - LABORATORY FEES | 6 | 6 | - | - | 6 | - | 6 |
| 639025 - OTHER PROFESSIONAL FEES | 154 | 143 | 11 | - | 154 | - | 154 |
| 639045 - CONTRACTED LABOR/PROJECTS | 71 | 71 | - | - | 71 | - | 71 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 55 | 55 | - | - | 55 | - | 55 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | - | 1 | - | 1 |
| 641025 - INSECTICIDES HERBICIDES AND PESTI | 23 | 23 | - | - | 23 | - | 23 |
| 643005 - ROAD OIL | 401 | 401 | - | - | 401 | - | 401 |
| 643010 - ROAD BASE AND CHIPS | 50 | 50 | - | - | 50 | - | 50 |
| 643015 - ROAD SALT | 538 | 538 | - | - | 538 | - | 538 |
| 643020 - ASPHALT MIX | 2,238 | 2,238 | - | - | 2,238 | - | 2,238 |
| 643025 - CONCRETE | 271 | 271 | - | - | 271 | - | 271 |
| 643030 - TRAFFIC CONTROL SUPPLIES | 1,269 | 1,269 | - | - | 1,269 | - | 1,269 |
| 643035 - STREET LIGHTING SUPPLIES | 275 | 275 | - | - | 275 | - | 275 |
| 645010 - DUMPING FEES | 59 | 59 | - | - | 59 | - | 59 |
| 655103 - EMPLOYEE SERVICE AWARDS | 3 | 3 | - | - | 3 | - | 3 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | 25 | - | 25 | - | 25 | - | 25 |
| 693020 - INTERFUND CHARGES | 219 | 219 | - | - | 219 | - | 219 |
| 000300-Capital Purchases | 27 | - | 27 | - | 27 | - | 27 |
| 000400-Indirect Cost | 1,251 | 1,251 | - | - | 1,251 | - | 1,251 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Salt Lake County Animal Services is a No Kill shelter

- 1) Maintain our live release percentage rate from 94% Lives saved as of the end of June 2016 to 90% Lives saved by end of the year 2017.

Salt Lake County Animal Services has the capacity to incorporate new contract cities and become a regional service

- 2) Increase the number of cities receiving service from Salt Lake County from 6 Cities as of the end of June 2016 to 10 Cities by start of January 2019.
- 3) Measure the number of out of jurisdiction residents who utilize our services rather than their own municipal shelter from Unknown Citizens as of the end of June 2016 to 5,000 Citizens by end of December 2017.
- 4) Increase the number of locations we operate from 1 Facility as of the end of June 2016 to 2 Facilities by end of December 2019.
- 5) Maintain our ability to respond to population growth in Salt Lake County and correlating pet population from 1.03 M People as of the end of April 2014 to 1.66 M People by start of January 2050.
- 6) Maintain the number of contracts that reflect current cost per customer rate from 0 Contracts as of the end of June 2016 to 6 Contracts by end of December 2017.
- 7) Measure the percentage of customers that live over 10 miles from our location from 37% Citizens as of the end of June 2016 to Less than 5% Citizens by end of December 2020.

Salt Lake County Animal Services employees feel safe and have high employee morale

- 8) Measure the percentage of employees who rate 4 or higher on a scale of 1-5 on satisfaction survey from 97% Employees as of the end of April 2016 to 90% Employees by end of April 2017.
- 9) Measure the percentage of calls made to Unified Police for assistance with customer issues from 16 Calls/Assistance per Month as of the end of December 2015 to 5 Calls/Assistance per Month by end of December 2017.

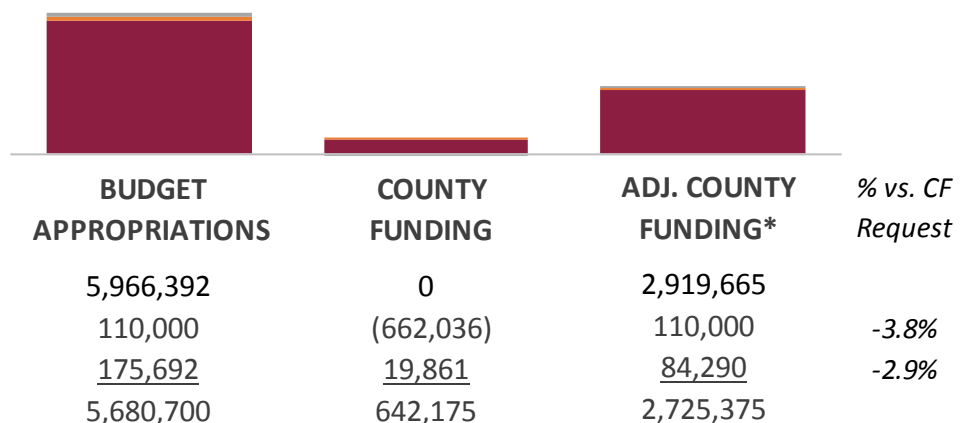
Our community is aware of the programs and resources available at Salt Lake County Animal Services

- 10) Measure the number of "likes" on social media and web page hits from 68,545 Likes & Hits as of the end of July 2016 to 100,000 Likes & Hits by end of December 2017.
- 11) Increase the number of community events attended by staff from 267 Events as of the end of December 2015 to 250 Events by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 60.75 | 60.75 | 0 |



COUNTY FUNDING & FTE PRIORITIES

ANIMAL SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ANIMAL CONTROL | 1,819 | - | 224 | (30) | 20.00 | - | - | - |
| 2 CLINIC | 658 | - | 54 | - | 6.00 | - | - | - |
| 3 SPECIAL PROGRAM | 548 | - | 146 | (14) | 8.50 | - | - | - |
| 4 ANIMAL / CUST CARE | 1,140 | - | 76 | - | 16.75 | - | - | - |
| 5 ANIMAL SERVICES ADMINISTRATIC | (3,655) | (662) | (675) | (899) | 8.50 | - | - | - |
| 6 LICENSING | (511) | - | - | - | 1.00 | - | - | - |
| CF Adjustments for Stress Test | 3,028 | 880 | | | | | | |
| TOTAL ANIMAL SERVICES | \$3,028 | \$218 | (\$175) | (\$943) | 60.75 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (43) 641

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------------------|---|------|-----------|---------------|
| a | Animal Services Administration | Revenue. This request is to charge the General Fund the full amount for activities that are performed on a countywide basis | REQ | (\$772) | (\$772) |
| b | Animal Services Administration | Hire security for Animal Services | REQ | \$110 | \$110 |
| c | Animal Services Administration | Self Fund - Medication reductions. Will impact animal death rate but not the no-kill status. | ABB | (\$65) | \$0 |
| d | Animal Services Administration | Self Fund - Professional Fees/Surgeries reductions. Will impact animal death rate but not the no-kill status. | ABB | (\$45) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

ANIMAL SERVICES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------------|---------------------|--------------|----------|--------------|--|--------------|------------|--------------|-----------------|-------------|--------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 ANIMAL CONTROL | 11 | 1,831 | 1,819 | 20.00 | 11 | 1,831 | 1,819 | 20.00 | - | - | - | - |
| 2 CLINIC | 49 | 708 | 658 | 6.00 | 49 | 708 | 658 | 6.00 | - | - | - | - |
| 3 SPECIAL PROGRAM | - | 548 | 548 | 8.50 | - | 548 | 548 | 8.50 | - | - | - | - |
| 4 ANIMAL / CUST CARE | 122 | 1,262 | 1,140 | 16.75 | 122 | 1,262 | 1,140 | 16.75 | - | - | - | - |
| 5 ANIMAL SERVICES ADMINISTRATION | 5,182 | 1,527 | (3,655) | 8.50 | 4,410 | 1,417 | (2,993) | 8.50 | 772 | 110 | (662) | - |
| 6 LICENSING | 602 | 91 | (511) | 1.00 | 602 | 91 | (511) | 1.00 | - | - | - | - |
| TOTAL ANIMAL SERVICES | 5,966 | 5,966 | - | 60.75 | 5,194 | 5,856 | 662 | 60.75 | 772 | 110 | (662) | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|--------------|--------------|--|--------------|--------------|-----------------|-------------|--------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Exclude the MSD Revenue | (1,788) | | 1,788 | (1,680) | | 1,680 | (108) | - | 108 |
| Exclude the General Fund Revenue | (1,240) | | 1,240 | (468) | | 468 | (772) | - | 772 |
| Total Adjustments | (3,028) | - | 3,028 | (2,148) | - | 2,148 | (880) | - | 880 |
| Rev & Exp Before Adjustments | 5,966 | 5,966 | - | 5,194 | 5,856 | 662 | 772 | 110 | (662) |
| AMOUNTS FOR STRESS TESTS³ | 2,939 | 5,966 | 3,028 | 3,047 | 5,856 | 2,810 | (108) | 110 | 218 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$2,725, which is \$302 less than the requested county funding, and \$84 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | ■ |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | 662 | (662) | 2,373 | (2,373) | 2,354 | (2,354) |
| REVENUE | 6,074 | 5,194 | 880 | 3,568 | 2,507 | 3,158 | 2,917 |
| OPERATING REVENUE | 6,074 | 5,194 | 880 | 3,568 | 2,507 | 3,158 | 2,917 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 16 | 16 | - | 60 | (44) | 34 | (18) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 16 | 16 | - | 60 | (44) | 34 | (18) |
| RCT4200 - CHARGES FOR SERVICES | 4,818 | 4,710 | 108 | 3,040 | 1,779 | 2,656 | 2,162 |
| 409020 - PET LICENSES | 596 | 596 | - | 350 | 246 | 251 | 345 |
| 409045 - ANIMAL REGULATORY PERMITS | 6 | 6 | - | 13 | (7) | 15 | (9) |
| 409050 - ANIMAL REDEMPTIONS | 46 | 46 | - | 17 | 29 | 104 | (58) |
| 409055 - ANIMAL BOARD FEES | 28 | 28 | - | 85 | (57) | 74 | (46) |
| 409060 - ANIMAL ADOPTION FEES | 34 | 34 | - | 124 | (89) | 66 | (32) |
| 409065 - ANIMAL TURNOVER FEES | 2 | 2 | - | 162 | (160) | 5 | (3) |
| 409070 - ANIMAL STELILIZATION FEES | 31 | 31 | - | 95 | (64) | 3 | 28 |
| 409071 - ANIMAL SHELTER SERVICES | 34 | 34 | - | 70 | (36) | 126 | (91) |
| 409080 - STERILIZATION DEPOSIT FEES | 1 | 1 | - | 5 | (4) | 5 | (4) |
| 421370 - MISCELLANEOUS REVENUE | 164 | 164 | - | 82 | 82 | 16 | 148 |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 1,972 | (1,972) |
| 424000 - LOCAL REVENUE CONTRACTS | 2,082 | 2,082 | - | - | 2,082 | - | 2,082 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 5 | 5 | - | 33 | (27) | 18 | (13) |
| 423405 - MSD CONTRACT REVENUE | 1,788 | 1,680 | 108 | - | 1,788 | - | 1,788 |
| 423030 - MIDVALE (HIST) | - | - | - | 122 | (122) | - | - |
| 423040 - HERRIMAN OE (HIST) | - | - | - | 203 | (203) | - | - |
| 423045 - RIVERTON (HIST) | - | - | - | 226 | (226) | - | - |
| 423085 - SALT LAKE CITY (HIST) | - | - | - | 1,335 | (1,335) | - | - |
| 423090 - HOLLADAY (HIST) | - | - | - | 119 | (119) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,240 | 468 | 772 | 468 | 772 | 468 | 772 |
| EXPENSE | 6,074 | 5,856 | 218 | 5,941 | 134 | 5,512 | 563 |
| OPERATING EXPENSE | 6,074 | 5,856 | 218 | 5,941 | 134 | 5,512 | 563 |
| 000100-Salaries and Benefits | 4,290 | 4,182 | 108 | 4,266 | 24 | 3,993 | 297 |
| 601005 - ELECTED AND EXEMPT SALARY | 98 | 95 | 3 | - | 98 | - | 98 |
| 601020 - LUMP SUM VACATION PAY | 15 | 15 | - | 15 | - | 6 | 9 |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | - | 5 | - | - | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 2,693 | 2,609 | 84 | 2,704 | (11) | 2,500 | 193 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 101 | 101 | - | 101 | - | 187 | (86) |
| 601065 - OVERTIME | 15 | 15 | - | 19 | (5) | 24 | (9) |
| 603005 - SOCIAL SECURITY TAXES | 214 | 207 | 7 | 207 | 7 | 199 | 15 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 453 | 438 | 15 | 446 | 7 | 424 | 30 |
| 603040 - LTD CONTRIBUTIONS | 13 | 13 | 1 | 13 | 1 | 12 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 37 | 59 | (22) | 58 | (21) | 75 | (38) |
| 603050 - HEALTH INSURANCE PREMIUMS | 560 | 539 | 21 | 616 | (56) | 491 | 69 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 59 | 59 | - | 50 | 9 | 49 | 10 |
| 603056 - OPEB - CURRENT YR | 28 | 28 | - | 32 | (4) | 28 | - |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 1,388 | 1,278 | 110 | 1,278 | 110 | 1,161 | 227 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 11 | 11 | - | 42 | (31) | 37 | (26) |
| 607010 - MAINTENANCE - GROUNDS | 4 | 4 | - | 3 | 1 | 0 | 4 |
| 607015 - MAINTENANCE - BUILDINGS | 6 | 6 | - | 7 | (1) | 10 | (3) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 51 | 51 | - | 30 | 21 | 34 | 17 |
| 609005 - FOOD PROVISIONS | 15 | 15 | - | 20 | (5) | 16 | (1) |
| 609010 - CLOTHING PROVISIONS | 6 | 6 | - | 21 | (16) | 13 | (7) |
| 609025 - MEDICATIONS | 85 | 85 | - | 85 | - | 107 | (22) |
| 609030 - MEDICAL SUPPLIES | 32 | 32 | - | 32 | 0 | 43 | (11) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 609035 - SAFETY SUPPLIES | - | - | - | - | - | 2 | (2) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 3 | (3) |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | - | 25 | 13 | 17 | 21 |
| 609065 - SHELTER SUPPLIES | 13 | 13 | - | - | 13 | 7 | 6 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 3 | - | 3 | 0 | 1 | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 14 | - | 23 | (9) | 9 | 5 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | - | - | - | - | - | 1 | (1) |
| 613005 - PRINTING CHARGES | 20 | 20 | - | 17 | 3 | 18 | 2 |
| 613020 - DEVELOPMENT ADVERTISING | 11 | 11 | - | 10 | 1 | 8 | 3 |
| 615005 - OFFICE SUPPLIES | 23 | 23 | - | 20 | 3 | 17 | 6 |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 6 | (4) | 4 | (3) |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | - | 1 | 0 | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 17 | (13) | 5 | (1) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 1 | (0) | 0 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 43 | 43 | - | 14 | 29 | 52 | (9) |
| 615040 - POSTAGE | 21 | 21 | - | 21 | 1 | 22 | (1) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | 5 | 5 | - | 8 | (3) | 4 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 3 | (0) | 2 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 9 | 9 | - | 2 | 7 | 3 | 6 |
| 617015 - MAINTENANCE - SOFTWARE | 40 | 40 | - | 24 | 16 | 24 | 16 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 43 | 43 | - | 66 | (23) | 67 | (23) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 55 | 55 | - | 71 | (16) | 62 | (7) |
| 619015 - MILEAGE ALLOWANCE | 2 | 2 | - | 1 | 0 | 1 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 37 | 37 | - | 40 | (3) | 21 | 16 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 151 | 151 | - | 145 | 6 | 151 | 0 |
| 621005 - HEAT AND FUEL | 35 | 35 | - | 32 | 3 | 29 | 6 |
| 621010 - LIGHT AND POWER | 30 | 30 | - | 27 | 3 | 26 | 4 |
| 621015 - WATER AND SEWER | 9 | 9 | - | 10 | (1) | 12 | (3) |
| 621020 - TELEPHONE | 40 | 40 | - | 47 | (7) | 37 | 3 |
| 621025 - MOBILE TELEPHONE | 38 | 38 | - | 35 | 3 | 33 | 5 |
| 633015 - RENT - EQUIPMENT | 6 | 6 | - | 13 | (6) | 7 | (1) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 1 | 1 | - | 1 | (1) | 0 | 0 |
| 639010 - CONSULTANTS FEES | - | - | - | 6 | (6) | 14 | (14) |
| 639020 - LABORATORY FEES | 28 | 28 | - | 20 | 8 | 22 | 6 |
| 639025 - OTHER PROFESSIONAL FEES | 137 | 137 | - | 124 | 13 | 14 | 123 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 1 | (1) | 0 | (0) |
| 645005 - CONTRACT HAULING | 10 | 10 | - | 12 | (2) | 13 | (3) |
| 645010 - DUMPING FEES | 2 | 2 | - | 2 | - | 2 | (0) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 0 | (0) |
| 693020 - INTERFUND CHARGES | 305 | 195 | 110 | 195 | 110 | 186 | 119 |
| 000400-Indirect Cost | 384 | 384 | - | 384 | - | 350 | 34 |
| 000700-Cost of Goods Sold | 12 | 12 | - | 12 | - | 7 | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | ■ |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | 662 | (662) | - | 0 | - | 0 |
| REVENUE | 6,074 | 5,194 | 880 | - | 6,074 | - | 6,074 |
| OPERATING REVENUE | 6,074 | 5,194 | 880 | - | 6,074 | - | 6,074 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 16 | 16 | - | - | 16 | - | 16 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 16 | 16 | - | - | 16 | - | 16 |
| RCT4200 - CHARGES FOR SERVICES | 4,818 | 4,710 | 108 | - | 4,818 | - | 4,818 |
| 409020 - PET LICENSES | 596 | 596 | - | - | 596 | - | 596 |
| 409045 - ANIMAL REGULATORY PERMITS | 6 | 6 | - | - | 6 | - | 6 |
| 409050 - ANIMAL REDEMPTIONS | 46 | 46 | - | - | 46 | - | 46 |
| 409055 - ANIMAL BOARD FEES | 28 | 28 | - | - | 28 | - | 28 |
| 409060 - ANIMAL ADOPTION FEES | 34 | 34 | - | - | 34 | - | 34 |
| 409065 - ANIMAL TURNOVER FEES | 2 | 2 | - | - | 2 | - | 2 |
| 409070 - ANIMAL STELILIZATION FEES | 31 | 31 | - | - | 31 | - | 31 |
| 409071 - ANIMAL SHELTER SERVICES | 34 | 34 | - | - | 34 | - | 34 |
| 409080 - STERILIZATION DEPOSIT FEES | 1 | 1 | - | - | 1 | - | 1 |
| 421370 - MISCELLANEOUS REVENUE | 164 | 164 | - | - | 164 | - | 164 |
| 424000 - LOCAL REVENUE CONTRACTS | 2,082 | 2,082 | - | - | 2,082 | - | 2,082 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 5 | 5 | - | - | 5 | - | 5 |
| 423405 - MSD CONTRACT REVENUE | 1,788 | 1,680 | 108 | - | 1,788 | - | 1,788 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,240 | 468 | 772 | - | 1,240 | - | 1,240 |
| EXPENSE | 6,074 | 5,856 | 218 | - | 6,074 | - | 6,074 |
| OPERATING EXPENSE | 6,074 | 5,856 | 218 | - | 6,074 | - | 6,074 |
| 000100-Salaries and Benefits | 4,290 | 4,182 | 108 | - | 4,290 | - | 4,290 |
| 601005 - ELECTED AND EXEMPT SALARY | 98 | 95 | 3 | - | 98 | - | 98 |
| 601020 - LUMP SUM VACATION PAY | 15 | 15 | - | - | 15 | - | 15 |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | - | - | 5 | - | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 2,693 | 2,609 | 84 | - | 2,693 | - | 2,693 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 101 | 101 | - | - | 101 | - | 101 |
| 601065 - OVERTIME | 15 | 15 | - | - | 15 | - | 15 |
| 603005 - SOCIAL SECURITY TAXES | 214 | 207 | 7 | - | 214 | - | 214 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 453 | 438 | 15 | - | 453 | - | 453 |
| 603040 - LTD CONTRIBUTIONS | 13 | 13 | 1 | - | 13 | - | 13 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 37 | 59 | (22) | - | 37 | - | 37 |
| 603050 - HEALTH INSURANCE PREMIUMS | 560 | 539 | 21 | - | 560 | - | 560 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 59 | 59 | - | - | 59 | - | 59 |
| 603056 - OPEB - CURRENT YR | 28 | 28 | - | - | 28 | - | 28 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 1,388 | 1,278 | 110 | - | 1,388 | - | 1,388 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 11 | 11 | - | - | 11 | - | 11 |
| 607010 - MAINTENANCE - GROUNDS | 4 | 4 | - | - | 4 | - | 4 |
| 607015 - MAINTENANCE - BUILDINGS | 6 | 6 | - | - | 6 | - | 6 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 51 | 51 | - | - | 51 | - | 51 |
| 609005 - FOOD PROVISIONS | 15 | 15 | - | - | 15 | - | 15 |
| 609010 - CLOTHING PROVISIONS | 6 | 6 | - | - | 6 | - | 6 |
| 609025 - MEDICATIONS | 85 | 85 | - | - | 85 | - | 85 |
| 609030 - MEDICAL SUPPLIES | 32 | 32 | - | - | 32 | - | 32 |
| 609060 - IDENTIFICATION SUPPLIES | 38 | 38 | - | - | 38 | - | 38 |
| 609065 - SHELTER SUPPLIES | 13 | 13 | - | - | 13 | - | 13 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 3 | - | - | 3 | - | 3 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 14 | - | - | 14 | - | 14 |
| 613005 - PRINTING CHARGES | 20 | 20 | - | - | 20 | - | 20 |
| 613020 - DEVELOPMENT ADVERTISING | 11 | 11 | - | - | 11 | - | 11 |
| 615005 - OFFICE SUPPLIES | 23 | 23 | - | - | 23 | - | 23 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | - | 1 | - | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | - | 1 | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | - | 4 | - | 4 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | - | 0 | - | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 43 | 43 | - | - | 43 | - | 43 |
| 615040 - POSTAGE | 21 | 21 | - | - | 21 | - | 21 |
| 615050 - MEALS AND REFRESHMENTS | 5 | 5 | - | - | 5 | - | 5 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | - | 2 | - | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 9 | 9 | - | - | 9 | - | 9 |
| 617015 - MAINTENANCE - SOFTWARE | 40 | 40 | - | - | 40 | - | 40 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 43 | 43 | - | - | 43 | - | 43 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 55 | 55 | - | - | 55 | - | 55 |
| 619015 - MILEAGE ALLOWANCE | 2 | 2 | - | - | 2 | - | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 37 | 37 | - | - | 37 | - | 37 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 151 | 151 | - | - | 151 | - | 151 |
| 621005 - HEAT AND FUEL | 35 | 35 | - | - | 35 | - | 35 |
| 621010 - LIGHT AND POWER | 30 | 30 | - | - | 30 | - | 30 |
| 621015 - WATER AND SEWER | 9 | 9 | - | - | 9 | - | 9 |
| 621020 - TELEPHONE | 40 | 40 | - | - | 40 | - | 40 |
| 621025 - MOBILE TELEPHONE | 38 | 38 | - | - | 38 | - | 38 |
| 633015 - RENT - EQUIPMENT | 6 | 6 | - | - | 6 | - | 6 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 1 | 1 | - | - | 1 | - | 1 |
| 639020 - LABORATORY FEES | 28 | 28 | - | - | 28 | - | 28 |
| 639025 - OTHER PROFESSIONAL FEES | 137 | 137 | - | - | 137 | - | 137 |
| 645005 - CONTRACT HAULING | 10 | 10 | - | - | 10 | - | 10 |
| 645010 - DUMPING FEES | 2 | 2 | - | - | 2 | - | 2 |
| 693020 - INTERFUND CHARGES | 305 | 195 | 110 | - | 305 | - | 305 |
| 000400-Indirect Cost | 384 | 384 | - | - | 384 | - | 384 |
| 000700-Cost of Goods Sold | 12 | 12 | - | - | 12 | - | 12 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 2,373 | (2,373) | 2,354 | (2,354) |
| REVENUE | - | - | - | 3,568 | (3,568) | 3,158 | (3,158) |
| OPERATING REVENUE | - | - | - | 3,568 | (3,568) | 3,158 | (3,158) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | 60 | (60) | 34 | (34) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | 60 | (60) | 34 | (34) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | 3,040 | (3,040) | 2,656 | (2,656) |
| 409020 - PET LICENSES | - | - | - | 350 | (350) | 251 | (251) |
| 409045 - ANIMAL REGULATORY PERMITS | - | - | - | 13 | (13) | 15 | (15) |
| 409050 - ANIMAL REDEMPTIONS | - | - | - | 17 | (17) | 104 | (104) |
| 409055 - ANIMAL BOARD FEES | - | - | - | 85 | (85) | 74 | (74) |
| 409060 - ANIMAL ADOPTION FEES | - | - | - | 124 | (124) | 66 | (66) |
| 409065 - ANIMAL TURNOVER FEES | - | - | - | 162 | (162) | 5 | (5) |
| 409070 - ANIMAL STELILIZATION FEES | - | - | - | 95 | (95) | 3 | (3) |
| 409071 - ANIMAL SHELTER SERVICES | - | - | - | 70 | (70) | 126 | (126) |
| 409080 - STERILIZATION DEPOSIT FEES | - | - | - | 5 | (5) | 5 | (5) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | 82 | (82) | 16 | (16) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 1,972 | (1,972) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | 33 | (33) | 18 | (18) |
| 423030 - MIDVALE (HIST) | - | - | - | 122 | (122) | - | - |
| 423040 - HERRIMAN OE (HIST) | - | - | - | 203 | (203) | - | - |
| 423045 - RIVERTON (HIST) | - | - | - | 226 | (226) | - | - |
| 423085 - SALT LAKE CITY (HIST) | - | - | - | 1,335 | (1,335) | - | - |
| 423090 - HOLLADAY (HIST) | - | - | - | 119 | (119) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | 468 | (468) | 468 | (468) |
| EXPENSE | - | - | - | 5,941 | (5,941) | 5,512 | (5,512) |
| OPERATING EXPENSE | - | - | - | 5,941 | (5,941) | 5,512 | (5,512) |
| 000100-Salaries and Benefits | - | - | - | 4,266 | (4,266) | 3,993 | (3,993) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 15 | (15) | 6 | (6) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 5 | (5) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 2,704 | (2,704) | 2,500 | (2,500) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 101 | (101) | 187 | (187) |
| 601065 - OVERTIME | - | - | - | 19 | (19) | 24 | (24) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 207 | (207) | 199 | (199) |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 446 | (446) | 424 | (424) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 13 | (13) | 12 | (12) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 58 | (58) | 75 | (75) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 616 | (616) | 491 | (491) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 50 | (50) | 49 | (49) |
| 603056 - OPEB - CURRENT YR | - | - | - | 32 | (32) | 28 | (28) |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 000200-Operations | - | - | - | 1,278 | (1,278) | 1,161 | (1,161) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | 42 | (42) | 37 | (37) |
| 607010 - MAINTENANCE - GROUNDS | - | - | - | 3 | (3) | 0 | (0) |
| 607015 - MAINTENANCE - BUILDINGS | - | - | - | 7 | (7) | 10 | (10) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | 30 | (30) | 34 | (34) |
| 609005 - FOOD PROVISIONS | - | - | - | 20 | (20) | 16 | (16) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 21 | (21) | 13 | (13) |
| 609025 - MEDICATIONS | - | - | - | 85 | (85) | 107 | (107) |
| 609030 - MEDICAL SUPPLIES | - | - | - | 32 | (32) | 43 | (43) |
| 609035 - SAFETY SUPPLIES | - | - | - | - | - | 2 | (2) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | - | - | - | - | - | 0 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 3 | (3) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | 25 | (25) | 17 | (17) |
| 609065 - SHELTER SUPPLIES | - | - | - | - | - | 7 | (7) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 3 | (3) | 1 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | 23 | (23) | 9 | (9) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 611030 - ART AND PHOTOGRAPHIC SUPPLIES | - | - | - | - | - | 1 | (1) |
| 613005 - PRINTING CHARGES | - | - | - | 17 | (17) | 18 | (18) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | 10 | (10) | 8 | (8) |
| 615005 - OFFICE SUPPLIES | - | - | - | 20 | (20) | 17 | (17) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 6 | (6) | 4 | (4) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | - | - | 0 | (0) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 17 | (17) | 5 | (5) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 1 | (1) | 0 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | 14 | (14) | 52 | (52) |
| 615040 - POSTAGE | - | - | - | 21 | (21) | 22 | (22) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 8 | (8) | 4 | (4) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | 3 | (3) | 2 | (2) |
| 617010 - MAINT - MACHINERY AND EQUIP | - | - | - | 2 | (2) | 3 | (3) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 24 | (24) | 24 | (24) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | 66 | (66) | 67 | (67) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | 71 | (71) | 62 | (62) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | 1 | (1) | 1 | (1) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 40 | (40) | 21 | (21) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | 145 | (145) | 151 | (151) |
| 621005 - HEAT AND FUEL | - | - | - | 32 | (32) | 29 | (29) |
| 621010 - LIGHT AND POWER | - | - | - | 27 | (27) | 26 | (26) |
| 621015 - WATER AND SEWER | - | - | - | 10 | (10) | 12 | (12) |
| 621020 - TELEPHONE | - | - | - | 47 | (47) | 37 | (37) |
| 621025 - MOBILE TELEPHONE | - | - | - | 35 | (35) | 33 | (33) |
| 633015 - RENT - EQUIPMENT | - | - | - | 13 | (13) | 7 | (7) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | 1 | (1) | 0 | (0) |
| 639010 - CONSULTANTS FEES | - | - | - | 6 | (6) | 14 | (14) |
| 639020 - LABORATORY FEES | - | - | - | 20 | (20) | 22 | (22) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 124 | (124) | 14 | (14) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 1 | (1) | 0 | (0) |
| 645005 - CONTRACT HAULING | - | - | - | 12 | (12) | 13 | (13) |
| 645010 - DUMPING FEES | - | - | - | 2 | (2) | 2 | (2) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 0 | (0) |
| 693020 - INTERFUND CHARGES | - | - | - | 195 | (195) | 186 | (186) |
| 000400-Indirect Cost | - | - | - | 384 | (384) | 350 | (350) |
| 000700-Cost of Goods Sold | - | - | - | 12 | (12) | 7 | (7) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Office of Township Services was created in 2013 to provide premier municipal services to the 160,000 residents and more than 4,300 businesses in our 450 mile service area.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Complete the transition of Metro Township organizations to the Municipal Services District (MSD).

- 1) Increase the percentage of all legal requirements mandated through State Statute to transition to the Municipal Services District from 0% completed processes as of the start of the year 2017 to 100% completed processes by end of the year 2017.
- 2) Increase the percentage of newly elected Metro Township officials who have received training from 0% officials as of the start of February 2017 to 100% officials by end of February 2017.

Implement internal department organization restructuring that most effectively meets the long-term functionality of all services provided to the Metro Townships, MSD and other contract cities.

- 3) Increase the percentage complete of organization review, structural recommendations, and final approval from elected officials from 0% Changes made as of the to 100% changes made by .

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 8 | 8 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | <i>% vs. CF Request</i> |
|---------------------------------|------------------------------|-----------------------|-----------------------------|-------------------------|
| Total Requested | 1,538,970 | 0 | 1,538,970 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>46,169</u> | <u>0</u> | <u>46,169</u> | -3.0% |
| ■ Base @ -3% | 1,492,801 | 0 | 1,492,801 | |

COUNTY FUNDING & FTE PRIORITIES

TOWNSHIP SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--------------------------------|-------------------------------|---------------------|-------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 ECONOMIC DEVELOPMENT | 241 | - | - | - | 2.00 | - | - | - |
| 2 COMMUNITY COUNCIL SERVICES | 229 | - | - | - | 3.00 | - | - | - |
| 3 TOWNSHIP ADMINISTRATION | (470) | - | - | (46) | 3.00 | - | - | - |
| 4 | | | | | | | | |
| CF Adjustments for Stress Test | 1,539 | - | - | - | | | | |
| TOTAL TOWNSHIP SERVICES | \$1,539 | \$0 | \$0 | (\$46) | 8.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|---|----------------|-----------|---------------|
| a | Township Administration | Analysis not completed before stage 1 closed. This is an additional recommendation by the Department. Funding for the MSD attorney will be eliminated and absorbed in the current budget. | REQ/ ABB-15 | (\$382) | (\$50) |
| b | Township Administration | MSD Revenue reduction for ABB-15 Scenario | REQ/ ABB-15 | \$382 | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

TOWNSHIP SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|----------|-------------|--|--------------|----------|-------------|-----------------|--------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 ECONOMIC DEVELOPMENT | - | 241 | 241 | 2.00 | - | 241 | 241 | 2.00 | - | - | - | - |
| 2 COMMUNITY COUNCIL SERVICES | - | 229 | 229 | 3.00 | - | 229 | 229 | 3.00 | - | - | - | - |
| 3 TOWNSHIP ADMINISTRATION | 1,157 | 687 | (470) | 3.00 | 1,539 | 1,069 | (470) | 3.00 | (382) | (382) | - | - |
| 4 | | | | | | | | | | | | |
| TOTAL TOWNSHIP SERVICES | 1,157 | 1,157 | - | 8.00 | 1,539 | 1,539 | - | 8.00 | (382) | (382) | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| <i>In thousands \$</i> | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|--------------|--------------|--|--------------|--------------|-----------------|--------------|----------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| County Funding Revenue Offset | (1,539) | | 1,539 | (1,539) | | 1,539 | - | - | - |
| Total Adjustments | (1,539) | - | 1,539 | (1,539) | - | 1,539 | - | - | - |
| Rev & Exp Before Adjustments | 1,157 | 1,157 | - | 1,539 | 1,539 | - | (382) | (382) | - |
| AMOUNTS FOR STRESS TESTS³ | (382) | 1,157 | 1,539 | - | 1,539 | 1,539 | (382) | (382) | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$1,493, which is \$46 less than the requested county funding, and \$46 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ■ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 1,470 | (1,470) | 1,381 | (1,381) |
| REVENUE | 1,505 | 1,539 | (34) | 125 | 1,380 | 6 | 1,499 |
| OPERATING REVENUE | 1,505 | 1,539 | (34) | 125 | 1,380 | 6 | 1,499 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 6 | (6) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 6 | (6) |
| RCT4200 - CHARGES FOR SERVICES | 1,380 | 1,414 | (34) | - | 1,380 | 0 | 1,380 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423405 - MSD CONTRACT REVENUE | 1,380 | 1,414 | (34) | - | 1,380 | - | 1,380 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 125 | 125 | - | 125 | - | - | 125 |
| EXPENSE | 1,505 | 1,539 | (34) | 1,595 | (90) | 1,387 | 118 |
| OPERATING EXPENSE | 1,505 | 1,539 | (34) | 1,595 | (90) | 1,387 | 118 |
| 000100-Salaries and Benefits | 802 | 785 | 16 | 877 | (75) | 757 | 45 |
| 601005 - ELECTED AND EXEMPT SALARY | 379 | 368 | 11 | 269 | 110 | 347 | 33 |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 1 | (1) | 3 | (3) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 0 | (0) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | 174 | 169 | 5 | 293 | (119) | 133 | 41 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 60 | (60) | 63 | (63) |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 41 | 40 | 1 | 42 | (1) | 39 | 2 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 84 | 82 | 2 | 60 | 24 | 49 | 35 |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | 3 | (0) | 2 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 18 | 25 | (7) | 60 | (43) | 48 | (30) |
| 603050 - HEALTH INSURANCE PREMIUMS | 103 | 99 | 4 | 82 | 21 | 67 | 36 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 6 | (6) | 5 | (5) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 503 | 553 | (50) | 510 | (7) | 444 | 59 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 2 | (2) | 2 | (2) |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 2 | (0) | 1 | (0) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 2 | (2) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 3 | (2) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 2 | (2) | 2 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 3 | 3 | - | 5 | (2) | 1 | 2 |
| 613005 - PRINTING CHARGES | 10 | 10 | - | 10 | - | 15 | (5) |
| 613010 - PUBLIC NOTICES | - | - | - | - | - | 1 | (1) |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | 5 | 5 | - | 5 | - | - | 5 |
| 615005 - OFFICE SUPPLIES | 5 | 5 | - | 5 | - | 7 | (2) |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | 0 | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 3 | 2 | 4 | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 5 | 5 | - | 5 | - | 17 | (12) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 1 | 1 | - | - | 1 | 1 | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 0 | (0) |
| 615040 - POSTAGE | 8 | 8 | - | 8 | - | 0 | 8 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 3 | - | 7 | (4) | 8 | (5) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | - | 7 | - | 7 |
| 617015 - MAINTENANCE - SOFTWARE | 3 | 3 | - | - | 3 | 0 | 3 |
| 619015 - MILEAGE ALLOWANCE | 5 | 5 | - | 5 | (0) | 4 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 15 | 15 | - | 25 | (10) | 16 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | - | 8 | - | 7 | 1 |
| 621020 - TELEPHONE | 3 | 3 | - | 3 | - | 3 | 0 |
| 621025 - MOBILE TELEPHONE | 8 | 8 | - | 8 | - | 7 | 1 |
| 633010 - RENT - BUILDINGS | 20 | 20 | - | 20 | - | 19 | 1 |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|----------------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 633015 - RENT - EQUIPMENT | 2 | 2 | - | 2 | - | - | 2 |
| 639025 - OTHER PROFESSIONAL FEES | - | 50 | (50) | - | - | 14 | (14) |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | - | - |
| 667005 - CONTRIBUTIONS | 382 | 382 | - | 382 | - | 307 | 75 |
| 000300-Capital Purchases | - | - | - | 8 | (8) | - | - |
| 000400-Indirect Cost | 201 | 201 | - | 201 | - | 187 | 14 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | - | - | - | - |
| REVENUE | 1,505 | 1,539 | (34) | - | 1,505 | - | 1,505 |
| OPERATING REVENUE | 1,505 | 1,539 | (34) | - | 1,505 | - | 1,505 |
| RCT4200 - CHARGES FOR SERVICES | 1,380 | 1,414 | (34) | - | 1,380 | - | 1,380 |
| 423405 - MSD CONTRACT REVENUE | 1,380 | 1,414 | (34) | - | 1,380 | - | 1,380 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 125 | 125 | - | - | 125 | - | 125 |
| EXPENSE | 1,505 | 1,539 | (34) | - | 1,505 | - | 1,505 |
| OPERATING EXPENSE | 1,505 | 1,539 | (34) | - | 1,505 | - | 1,505 |
| 000100-Salaries and Benefits | 802 | 785 | 16 | - | 802 | - | 802 |
| 601005 - ELECTED AND EXEMPT SALARY | 379 | 368 | 11 | - | 379 | - | 379 |
| 601030 - PERMANENT AND PROVISIONAL | 174 | 169 | 5 | - | 174 | - | 174 |
| 603005 - SOCIAL SECURITY TAXES | 41 | 40 | 1 | - | 41 | - | 41 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 84 | 82 | 2 | - | 84 | - | 84 |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | - | 3 | - | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 18 | 25 | (7) | - | 18 | - | 18 |
| 603050 - HEALTH INSURANCE PREMIUMS | 103 | 99 | 4 | - | 103 | - | 103 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 503 | 553 | (50) | - | 503 | - | 503 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | - | 1 | - | 1 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | - | 1 | - | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | - | 2 | - | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 3 | 3 | - | - | 3 | - | 3 |
| 613005 - PRINTING CHARGES | 10 | 10 | - | - | 10 | - | 10 |
| 613020 - DEVELOPMENT ADVERTISING | 5 | 5 | - | - | 5 | - | 5 |
| 615005 - OFFICE SUPPLIES | 5 | 5 | - | - | 5 | - | 5 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | - | 3 | - | 3 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | - | 5 | - | 5 |
| 615025 - COMPUTER COMPONENTS < 3000 | 5 | 5 | - | - | 5 | - | 5 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 1 | 1 | - | - | 1 | - | 1 |
| 615040 - POSTAGE | 8 | 8 | - | - | 8 | - | 8 |
| 615050 - MEALS AND REFRESHMENTS | 3 | 3 | - | - | 3 | - | 3 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | - | 7 | - | 7 |
| 617015 - MAINTENANCE - SOFTWARE | 3 | 3 | - | - | 3 | - | 3 |
| 619015 - MILEAGE ALLOWANCE | 5 | 5 | - | - | 5 | - | 5 |
| 619025 - TRAVEL AND TRANSPORTATION | 15 | 15 | - | - | 15 | - | 15 |
| 619035 - VEHICLE RENTAL CHARGES | 8 | 8 | - | - | 8 | - | 8 |
| 621020 - TELEPHONE | 3 | 3 | - | - | 3 | - | 3 |
| 621025 - MOBILE TELEPHONE | 8 | 8 | - | - | 8 | - | 8 |
| 633010 - RENT - BUILDINGS | 20 | 20 | - | - | 20 | - | 20 |
| 633015 - RENT - EQUIPMENT | 2 | 2 | - | - | 2 | - | 2 |
| 639025 - OTHER PROFESSIONAL FEES | - | 50 | (50) | - | - | - | - |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | - | - |
| 667005 - CONTRIBUTIONS | 382 | 382 | - | - | 382 | - | 382 |
| 000400-Indirect Cost | 201 | 201 | - | - | 201 | - | 201 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|--|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ■ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 1,470 | (1,470) | 1,381 | (1,381) |
| REVENUE | - | - | - | 125 | (125) | 6 | (6) |
| OPERATING REVENUE | - | - | - | 125 | (125) | 6 | (6) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 6 | (6) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 6 | (6) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 0 | (0) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | 125 | (125) | - | - |
| EXPENSE | - | - | - | 1,595 | (1,595) | 1,387 | (1,387) |
| OPERATING EXPENSE | - | - | - | 1,595 | (1,595) | 1,387 | (1,387) |
| 000100-Salaries and Benefits | - | - | - | 877 | (877) | 757 | (757) |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | 269 | (269) | 347 | (347) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 1 | (1) | 3 | (3) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 0 | (0) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 293 | (293) | 133 | (133) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 60 | (60) | 63 | (63) |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 42 | (42) | 39 | (39) |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 60 | (60) | 49 | (49) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 3 | (3) | 2 | (2) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 60 | (60) | 48 | (48) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 82 | (82) | 67 | (67) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 6 | (6) | 5 | (5) |
| 000200-Operations | - | - | - | 510 | (510) | 444 | (444) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | 2 | (2) | 2 | (2) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 2 | (2) | 1 | (1) |
| 609055 - RECREATIONAL SUPPLIES AND SERV | - | - | - | - | - | 2 | (2) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 2 | (2) | 3 | (3) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 2 | (2) | 2 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | 5 | (5) | 1 | (1) |
| 613005 - PRINTING CHARGES | - | - | - | 10 | (10) | 15 | (15) |
| 613010 - PUBLIC NOTICES | - | - | - | - | - | 1 | (1) |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | 5 | (5) | - | - |
| 615005 - OFFICE SUPPLIES | - | - | - | 5 | (5) | 7 | (7) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 3 | (3) | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | 3 | (3) | 4 | (4) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 5 | (5) | 17 | (17) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 0 | (0) |
| 615040 - POSTAGE | - | - | - | 8 | (8) | 0 | (0) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 7 | (7) | 8 | (8) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | 5 | (5) | 4 | (4) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 25 | (25) | 16 | (16) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | 8 | (8) | 7 | (7) |
| 621020 - TELEPHONE | - | - | - | 3 | (3) | 3 | (3) |
| 621025 - MOBILE TELEPHONE | - | - | - | 8 | (8) | 7 | (7) |
| 633010 - RENT - BUILDINGS | - | - | - | 20 | (20) | 19 | (19) |
| 633015 - RENT - EQUIPMENT | - | - | - | 2 | (2) | - | - |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 14 | (14) |
| 667005 - CONTRIBUTIONS | - | - | - | 382 | (382) | 307 | (307) |
| 000300-Capital Purchases | - | - | - | 8 | (8) | - | - |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 000400-Indirect Cost | - | - | - | 201 | (201) | 187 | (187) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Provide Leadership in building safe, quality communities

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Plan review is efficient, timely, and able to meet Salt Lake County demand.

- 1) Reduce the average percent of permits per month that are being reviewed by a third party from 24% of permits as of the end of June 2017 to 10% of permits by end of December 2017.
- 2) Reduce the average dollars spent per month on plan reviews being completed by a third party from 10,000 dollars as of the start of April 2016 to TBD dollars by end of the year 2017.

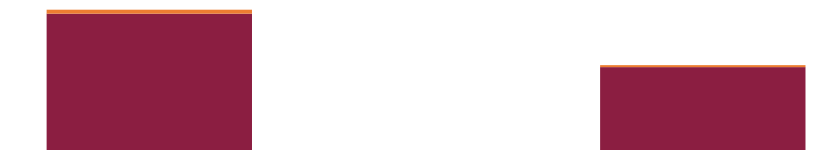
- 3) Reduce the average number of days from complete plan submittal to completed first review for new Single Family Dwellings being reviewed in-house from 15.2 business days as of the end of May 2016 to 15 business days by end of the year 2017.

- 4) Reduce the average number of days from complete plan submittal to completed first review for photovoltaic permits being reviewed in-house from 11.56 business days as of the end of May 2016 to 10 business days by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 48 | 48 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 6,089,394 | 0 | 3,746,667 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>182,682</u> | <u>0</u> | <u>112,400</u> | -3.0% |
| ■ Base @ -3% | 5,906,712 | 0 | 3,634,267 | |

COUNTY FUNDING & FTE PRIORITIES

PLANNING & DEVELOPMENT SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 BUILDING AND INSPECTION SERVICE | 1,688 | - | - | - | 20.00 | - | - | - |
| 2 COMMUNITY DEVELOPMENT AND | 598 | - | - | - | 7.00 | - | - | - |
| 3 PERMITS AND LICENSES | 954 | - | - | - | 13.00 | - | - | - |
| 4 PLANNING AND DEVELOPMENT ADMINISTRATION | (3,239) | - | - | (112) | 8.00 | - | - | - |
| CF Adjustments for Stress Test | 3,747 | - | - | - | - | - | - | - |
| TOTAL PLANNING & DEVELOPMENT SERVICES | \$3,747 | \$0 | \$0 | (\$112) | 48.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------------------|---|-------------|-----------|---------------|
| a | Planning and Development Admin | There will be turnover savings in 2017. It is anticipated that any vacancies that happen in 2017 (up to 4 FTEs) will be eliminated. | REQ/ ABB-15 | (\$278) | (\$278) |
| b | Planning and Development Admin | MSD Revenue reduction from the turnover savings. | REQ/ ABB-15 | \$278 | \$278 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

PLANNING & DEVELOPMENT SERVICES

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|--------------|----------|--------------|--|--------------|----------|--------------|-----------------|--------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 BUILDING AND INSPECTION SERVICES | - | 1,688 | 1,688 | 20.00 | - | 1,688 | 1,688 | 20.00 | - | - | - | - |
| 2 COMMUNITY DEVELOPMENT AND PLANNING | - | 598 | 598 | 7.00 | - | 598 | 598 | 7.00 | - | - | - | - |
| 3 PERMITS AND LICENSES | - | 954 | 954 | 13.00 | - | 954 | 954 | 13.00 | - | - | - | - |
| 4 PLANNING AND DEVELOPMENT ADMIN | 5,811 | 2,572 | (3,239) | 8.00 | 6,089 | 2,850 | (3,239) | 8.00 | (278) | (278) | - | - |
| TOTAL PLANNING & DEVELOPMENT SERVICES | 5,811 | 5,811 | - | 48.00 | 6,089 | 6,089 | - | 48.00 | (278) | (278) | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|--------------|--------------|--|--------------|--------------|-----------------|--------------|----------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| County Funding Revenue Offset | (3,747) | - | 3,747 | (3,747) | - | 3,747 | - | - | - |
| Total Adjustments | (3,747) | - | 3,747 | (3,747) | - | 3,747 | - | - | - |
| Rev & Exp Before Adjustments | 5,811 | 5,811 | - | 6,089 | 6,089 | - | (278) | (278) | - |
| AMOUNTS FOR STRESS TESTS³ | 2,065 | 5,811 | 3,747 | 2,343 | 6,089 | 3,747 | (278) | (278) | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$3,634, which is \$112 less than the requested county funding, and \$112 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | - | 0 | 3,704 | (3,704) | 2,776 | (2,776) |
| REVENUE | 5,912 | 6,089 | (177) | 2,714 | 3,198 | 3,296 | 2,616 |
| OPERATING REVENUE | 5,912 | 6,089 | (177) | 2,714 | 3,198 | 3,296 | 2,616 |
| RCT4200 - CHARGES FOR SERVICES | 5,912 | 6,089 | (177) | 2,714 | 3,198 | 3,296 | 2,616 |
| 407005 - BUSINESS LICENSE | 855 | 855 | - | 855 | - | 867 | (12) |
| 409025 - BLDG PLUMBING ELECT PERMITS | 1,500 | 1,500 | - | 1,505 | (5) | 2,114 | (614) |
| 409035 - ZONING-LAND USE PERMIT | 170 | 170 | - | 170 | - | 170 | 0 |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | 20 | 20 | - | 20 | - | 32 | (12) |
| 409095 - STORM WATER POLL PREV FEES | 12 | 12 | - | 12 | - | - | 12 |
| 421200 - PROPERTY CLEANUP | 20 | 20 | - | 20 | - | 97 | (77) |
| 421275 - HIGHWAY CHARGES | - | - | - | - | - | (0) | 0 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | 130 | (130) | 15 | (15) |
| 439005 - REFUNDS-OTHER | 2 | 2 | - | 2 | - | 2 | 0 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423405 - MSD CONTRACT REVENUE | 3,333 | 3,510 | (177) | - | 3,333 | - | 3,333 |
| EXPENSE | 5,912 | 6,089 | (177) | 6,418 | (506) | 6,072 | (160) |
| OPERATING EXPENSE | 5,912 | 6,089 | (177) | 6,418 | (506) | 6,072 | (160) |
| 000100-Salaries and Benefits | 3,845 | 4,022 | (177) | 4,257 | (413) | 3,862 | (17) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 13 | (13) | 10 | (10) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 4 | (4) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | 2,813 | 2,723 | 89 | 2,728 | 85 | 2,447 | 366 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 45 | (45) | 88 | (88) |
| 601065 - OVERTIME | - | - | - | - | - | 21 | (21) |
| 601095 - BUDGETED PERS UNDEREXPEND | (278) | - | (278) | - | (278) | - | (278) |
| 603005 - SOCIAL SECURITY TAXES | 215 | 208 | 7 | 209 | 6 | 187 | 28 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 499 | 482 | 16 | 494 | 4 | 443 | 56 |
| 603040 - LTD CONTRIBUTIONS | 14 | 13 | 0 | 13 | 0 | 12 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 12 | 46 | (34) | 46 | (34) | 74 | (62) |
| 603050 - HEALTH INSURANCE PREMIUMS | 571 | 549 | 22 | 571 | (0) | 473 | 98 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 73 | (73) | 49 | (49) |
| 603056 - OPEB - CURRENT YR | - | - | - | 60 | (60) | 58 | (58) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 899 | 899 | - | 993 | (94) | 880 | 19 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | 11 | (11) |
| 609010 - CLOTHING PROVISIONS | 9 | 9 | - | 9 | - | 7 | 2 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 18 | 18 | - | 19 | (1) | 11 | 7 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 3 | (2) | 13 | (12) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 41 | 41 | - | 82 | (41) | 16 | 25 |
| 613005 - PRINTING CHARGES | 10 | 10 | - | 11 | (1) | 20 | (10) |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | - | 1 |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | - | - | 1 | (1) |
| 615005 - OFFICE SUPPLIES | 24 | 24 | - | 24 | (0) | 24 | (0) |
| 615015 - COMPUTER SUPPLIES | 10 | 10 | - | 10 | - | 2 | 8 |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | 6 | 5 | 1 | 9 |
| 615025 - COMPUTER COMPONENTS < 3000 | 32 | 32 | - | 24 | 8 | 23 | 8 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 3 | 3 | - | 6 | (3) | - | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 0 | 0 | - | - | 0 | (0) | 1 |
| 615040 - POSTAGE | 11 | 11 | - | 11 | - | 17 | (6) |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | 1 | 4 | (2) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 2 | (2) |
| 615065 - CREDIT CARD CHARGES | 24 | 24 | - | 24 | - | 25 | (1) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | 12 | (5) | 10 | (3) |
| 617015 - MAINTENANCE - SOFTWARE | 38 | 38 | - | 68 | (30) | 73 | (35) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 27 | 27 | - | 27 | - | 26 | 0 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 51 | 51 | - | 51 | - | 33 | 18 |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 59 | 59 | - | 83 | (24) | 47 | 12 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 1 | (1) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 76 | 76 | - | 76 | - | 76 | 0 |
| 621020 - TELEPHONE | 25 | 25 | - | 24 | 1 | 25 | (0) |
| 621025 - MOBILE TELEPHONE | 44 | 44 | - | 44 | - | 45 | (1) |
| 633010 - RENT - BUILDINGS | 166 | 166 | - | 166 | - | 162 | 4 |
| 633015 - RENT - EQUIPMENT | - | - | - | - | - | 1 | (1) |
| 639010 - CONSULTANTS FEES | 85 | 85 | - | 85 | - | - | 85 |
| 639025 - OTHER PROFESSIONAL FEES | 75 | 75 | - | 75 | - | 166 | (91) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 1 | (1) | 0 | (0) |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 4 | (4) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 33 | (33) |
| 693010 - INTRAFUND CHARGES | 51 | 51 | - | 51 | - | 1 | 50 |
| 000300-Capital Purchases | 145 | 145 | - | 145 | - | 92 | 53 |
| 000400-Indirect Cost | 1,023 | 1,023 | - | 1,023 | - | 1,237 | (214) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 0 | - | 0 | - | 0 | - | 0 |
| REVENUE | 5,912 | 6,089 | (177) | - | 5,912 | - | 5,912 |
| OPERATING REVENUE | 5,912 | 6,089 | (177) | - | 5,912 | - | 5,912 |
| RCT4200 - CHARGES FOR SERVICES | 5,912 | 6,089 | (177) | - | 5,912 | - | 5,912 |
| 407005 - BUSINESS LICENSE | 855 | 855 | - | - | 855 | - | 855 |
| 409025 - BLDG PLUMBING ELECT PERMITS | 1,500 | 1,500 | - | - | 1,500 | - | 1,500 |
| 409035 - ZONING-LAND USE PERMIT | 170 | 170 | - | - | 170 | - | 170 |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | 20 | 20 | - | - | 20 | - | 20 |
| 409095 - STORM WATER POLL PREV FEES | 12 | 12 | - | - | 12 | - | 12 |
| 421200 - PROPERTY CLEANUP | 20 | 20 | - | - | 20 | - | 20 |
| 439005 - REFUNDS-OTHER | 2 | 2 | - | - | 2 | - | 2 |
| 423405 - MSD CONTRACT REVENUE | 3,333 | 3,510 | (177) | - | 3,333 | - | 3,333 |
| EXPENSE | 5,912 | 6,089 | (177) | - | 5,912 | - | 5,912 |
| OPERATING EXPENSE | 5,912 | 6,089 | (177) | - | 5,912 | - | 5,912 |
| 000100-Salaries and Benefits | 3,845 | 4,022 | (177) | - | 3,845 | - | 3,845 |
| 601030 - PERMANENT AND PROVISIONAL | 2,813 | 2,723 | 89 | - | 2,813 | - | 2,813 |
| 601095 - BUDGETED PERS UNDEREXPEND | (278) | - | (278) | - | (278) | - | (278) |
| 603005 - SOCIAL SECURITY TAXES | 215 | 208 | 7 | - | 215 | - | 215 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 499 | 482 | 16 | - | 499 | - | 499 |
| 603040 - LTD CONTRIBUTIONS | 14 | 13 | 0 | - | 14 | - | 14 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 12 | 46 | (34) | - | 12 | - | 12 |
| 603050 - HEALTH INSURANCE PREMIUMS | 571 | 549 | 22 | - | 571 | - | 571 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 899 | 899 | - | - | 899 | - | 899 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | - | 1 | - | 1 |
| 609010 - CLOTHING PROVISIONS | 9 | 9 | - | - | 9 | - | 9 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | - | 0 | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 18 | 18 | - | - | 18 | - | 18 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | - | 1 | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 41 | 41 | - | - | 41 | - | 41 |
| 613005 - PRINTING CHARGES | 10 | 10 | - | - | 10 | - | 10 |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | - | 1 | - | 1 |
| 615005 - OFFICE SUPPLIES | 24 | 24 | - | - | 24 | - | 24 |
| 615015 - COMPUTER SUPPLIES | 10 | 10 | - | - | 10 | - | 10 |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | - | 10 | - | 10 |
| 615025 - COMPUTER COMPONENTS < 3000 | 32 | 32 | - | - | 32 | - | 32 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 3 | 3 | - | - | 3 | - | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 0 | 0 | - | - | 0 | - | 0 |
| 615040 - POSTAGE | 11 | 11 | - | - | 11 | - | 11 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | - | 1 | - | 1 |
| 615065 - CREDIT CARD CHARGES | 24 | 24 | - | - | 24 | - | 24 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | - | 7 | - | 7 |
| 617015 - MAINTENANCE - SOFTWARE | 38 | 38 | - | - | 38 | - | 38 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 27 | 27 | - | - | 27 | - | 27 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 51 | 51 | - | - | 51 | - | 51 |
| 619025 - TRAVEL AND TRANSPORTATION | 59 | 59 | - | - | 59 | - | 59 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | - | 1 | - | 1 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 76 | 76 | - | - | 76 | - | 76 |
| 621020 - TELEPHONE | 25 | 25 | - | - | 25 | - | 25 |
| 621025 - MOBILE TELEPHONE | 44 | 44 | - | - | 44 | - | 44 |
| 633010 - RENT - BUILDINGS | 166 | 166 | - | - | 166 | - | 166 |
| 639010 - CONSULTANTS FEES | 85 | 85 | - | - | 85 | - | 85 |
| 639025 - OTHER PROFESSIONAL FEES | 75 | 75 | - | - | 75 | - | 75 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|----------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 693010 - INTRAFUND CHARGES | 51 | 51 | - | - | 51 | - | 51 |
| 000300-Capital Purchases | 145 | 145 | - | - | 145 | - | 145 |
| 000400-Indirect Cost | 1,023 | 1,023 | - | - | 1,023 | - | 1,023 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPOLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▲ |
| 40500000 - PLANNING AND DEVELOPMENT SERVICES | ■ |
| 41000000 - ANIMAL SERVICES | |
| 42500000 - STREET LIGHTING (HIST) | |
| 44000000 - PUBLIC WORKS OPERATIONS | |
| 45000000 - TOWNSHIP ENGINEERING SERVICES | |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 3,704 | (3,704) | 2,776 | (2,776) |
| REVENUE | - | - | - | 2,714 | (2,714) | 3,296 | (3,296) |
| OPERATING REVENUE | - | - | - | 2,714 | (2,714) | 3,296 | (3,296) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | 2,714 | (2,714) | 3,296 | (3,296) |
| 407005 - BUSINESS LICENSE | - | - | - | 855 | (855) | 867 | (867) |
| 409025 - BLDG PLUMBING ELECT PERMITS | - | - | - | 1,505 | (1,505) | 2,114 | (2,114) |
| 409035 - ZONING-LAND USE PERMIT | - | - | - | 170 | (170) | 170 | (170) |
| 409090 - ZONING-LAND USE PERMIT PENALTIES | - | - | - | 20 | (20) | 32 | (32) |
| 409095 - STORM WATER POLL PREV FEES | - | - | - | 12 | (12) | - | - |
| 421200 - PROPERTY CLEANUP | - | - | - | 20 | (20) | 97 | (97) |
| 421275 - HIGHWAY CHARGES | - | - | - | - | - | (0) | 0 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | 130 | (130) | 15 | (15) |
| 439005 - REFUNDS-OTHER | - | - | - | 2 | (2) | 2 | (2) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| EXPENSE | - | - | - | 6,418 | (6,418) | 6,072 | (6,072) |
| OPERATING EXPENSE | - | - | - | 6,418 | (6,418) | 6,072 | (6,072) |
| 000100-Salaries and Benefits | - | - | - | 4,257 | (4,257) | 3,862 | (3,862) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 13 | (13) | 10 | (10) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 4 | (4) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 2,728 | (2,728) | 2,447 | (2,447) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 45 | (45) | 88 | (88) |
| 601065 - OVERTIME | - | - | - | - | - | 21 | (21) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 209 | (209) | 187 | (187) |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 494 | (494) | 443 | (443) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 13 | (13) | 12 | (12) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 46 | (46) | 74 | (74) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 571 | (571) | 473 | (473) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 73 | (73) | 49 | (49) |
| 603056 - OPEB - CURRENT YR | - | - | - | 60 | (60) | 58 | (58) |
| 000200-Operations | - | - | - | 993 | (993) | 880 | (880) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | 1 | (1) | 11 | (11) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 9 | (9) | 7 | (7) |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | 0 | (0) | - | - |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 19 | (19) | 11 | (11) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 3 | (3) | 13 | (13) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | 82 | (82) | 16 | (16) |
| 613005 - PRINTING CHARGES | - | - | - | 11 | (11) | 20 | (20) |
| 613010 - PUBLIC NOTICES | - | - | - | 1 | (1) | - | - |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 0 | (0) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | - | - | 1 | (1) |
| 615005 - OFFICE SUPPLIES | - | - | - | 24 | (24) | 24 | (24) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 10 | (10) | 2 | (2) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | 6 | (6) | 1 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 24 | (24) | 23 | (23) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 6 | (6) | - | - |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | (0) | 0 |
| 615040 - POSTAGE | - | - | - | 11 | (11) | 17 | (17) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 1 | (1) | 4 | (4) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 2 | (2) |
| 615065 - CREDIT CARD CHARGES | - | - | - | 24 | (24) | 25 | (25) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | 12 | (12) | 10 | (10) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 68 | (68) | 73 | (73) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | 27 | (27) | 26 | (26) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | 51 | (51) | 33 | (33) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 83 | (83) | 47 | (47) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | 1 | (1) | 1 | (1) |
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | 76 | (76) | 76 | (76) |
| 621020 - TELEPHONE | - | - | - | 24 | (24) | 25 | (25) |
| 621025 - MOBILE TELEPHONE | - | - | - | 44 | (44) | 45 | (45) |
| 633010 - RENT - BUILDINGS | - | - | - | 166 | (166) | 162 | (162) |
| 633015 - RENT - EQUIPMENT | - | - | - | - | - | 1 | (1) |
| 639010 - CONSULTANTS FEES | - | - | - | 85 | (85) | - | - |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 75 | (75) | 166 | (166) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 1 | (1) | 0 | (0) |
| 667005 - CONTRIBUTIONS | - | - | - | - | - | 4 | (4) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 33 | (33) |
| 693010 - INTRAFUND CHARGES | - | - | - | 51 | (51) | 1 | (1) |
| 000300-Capital Purchases | - | - | - | 145 | (145) | 92 | (92) |
| 000400-Indirect Cost | - | - | - | 1,023 | (1,023) | 1,237 | (1,237) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

- Ensuring the preservation and performance of the unincorporated County’s road and storm drainage system.
- Transportation innovation through congestion elimination and implementation of the County’s Complete Streets Plan.
- Proactive water quality stewardship through meeting the requirements of the County’s Utah Pollution Discharge elimination System (UPDES) MS4 permit.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Public Works Engineering addresses constituents concerns immediately.

1) Maintain the response time of 24 hours or 2 business days to all complaints received by the public from 98% complaints as of the start of December 2016 to 98% complaints by end of December 2017.

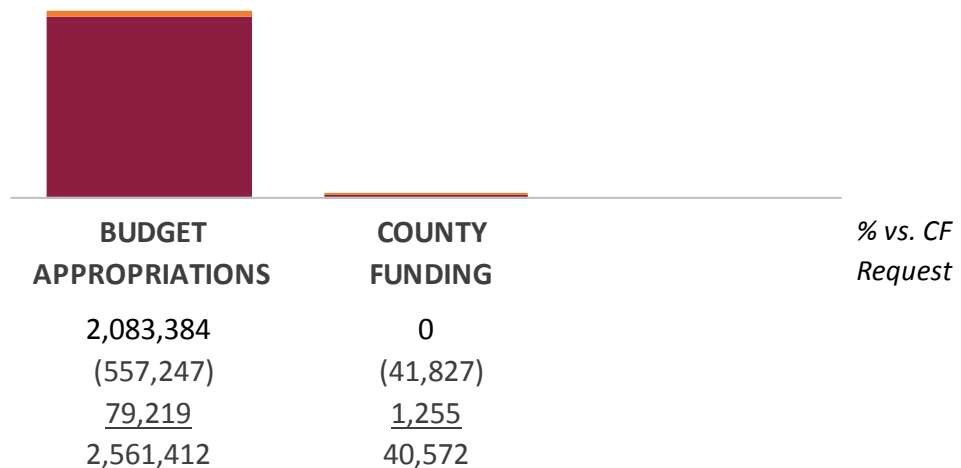
Public Works Engineering leverages tax payer dollars to obtain State and Federal funding for capital improvement projects.

2) Maintain the number of outside funding sources received annually from 1 Grant as of the start of July 2016 to 1 Grant by end of July 2016.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 19 | 19 | 0 |



COUNTY FUNDING & FTE PRIORITIES

TOWNSHIP ENGINEERING SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 PW-PERMITS AND REGULATORY | 338 | (203) | (203) | (8) | 7.00 | - | - | - |
| 2 PW-PROJECT MANAGEMENT AND | 514 | - | - | - | 7.00 | - | - | - |
| 3 PUBLIC WORKS ENGINEERING ADM | (1,040) | 188 | (188) | (53) | 2.00 | - | - | - |
| 4 PW-DEVELOPMENT REVIEW | 214 | - | - | - | 3.00 | - | - | - |
| 5 PUBLIC WORKS ENGINEERING PRG | (27) | (27) | - | - | - | - | - | - |
| CF Adjustments for Stress Test | - | - | - | - | - | - | - | - |
| TOTAL TOWNSHIP ENGINEERING S | \$0 | (\$42) | (\$391) | (\$61) | 19.00 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

391

61

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------------------|---|----------------|-----------|---------------|
| a | PW-Permits and Regulatory | Revenue. This request will reimburse Public Works Engineering for the staff time it provides for Countywide UPDES assistance (\$203,000) to other County agencies. This request will be ongoing as Flood Control staff will perform these duties in the future. This was changed to a fund balance transfer in stage 3 of the Budget. | REQ | (\$203) | \$0 |
| b | Public Works Engineering Admin | This request will reimburse Flood Control Engineering for the administrative and fiscal labor and overhead expenses incurred on behalf of Public Works Engineering (\$163,000). This request will be ongoing as Flood Control staff will perform these duties in the future. | REQ | \$163 | \$163 |
| c | Public Works Engineering Admin | This request will reimburse Flood Control Engineering for the G.I.S. specialist staff time incurred on behalf of Public Works Engineering (\$15,000). (Flood Control GIS is often asked to do mapping work and create maps for Office of Township Services.) This request will be ongoing as Flood Control staff will perform these duties in the future. | REQ | \$15 | \$15 |
| d | Public Works Engineering Admin | There is a need to transfer some office rental costs between Flood Control Engineering and Public Works Engineering to pay the cost of offices actually occupied. In addition, two additional parking spaces are being rented for vehicles in the Government Center parking garage. (\$.247) | REQ | (\$0) | (\$0) |
| e | Public Works Engineering Admin | The current machine that we have is severely run down and outdated. Parts for repair of this machine are becoming limited. It does not have color printing, copying or scanning capabilities. As we move away from printing hard copies of documents, it is necessary that we have a color scanner to get the most accurate scans of documents possible. | REQ | \$10 | \$10 |
| f | Public Works Engineering Admin | There is an unfilled position from a retirement in 2016. This position would not be refilled | REQ/ ABB-15 | (\$120) | (\$120) |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---|--|----------------|-----------|---------------|
| g | Public Works Engineering Admin | Revenue. Reduction in revenue from unfilled retirement position in 2016 and contracting fees for UPDES. | REQ/ ABB-15 | \$120 | \$165 |
| h | Public Works Engineering Admin | Analysis not completed before stage 1 closed. This is an additional recommendation by the Department. Engineering currently contracts out for UPDES work. This cut will eliminate the consultant cost and bring the work in house. Due to limited resources project and design timeframes may increase | REQ/ ABB-15 | \$0 | (\$45) |
| i | Public Works Engineering Projects | Data entry error. | REQ | (\$27) | \$0 |
| j | Public Works Engineering Admin | Data entry error - expense zero'd out, revenue not zero'd out - total revenue and total expenses account for data entry error. | REQ/ ABB-15 | \$0 | (\$425) |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

TOWNSHIP ENGINEERING SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|--------------|----------|--------------|--|--------------|-----------|--------------|-----------------|--------------|-------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 PW-PERMITS AND REGULATORY | 354 | 692 | 338 | 7.00 | 151 | 692 | 541 | 7.00 | 203 | - | (203) | - |
| 2 PW-PROJECT MANAGEMENT AND DESIGN | 356 | 870 | 514 | 7.00 | 356 | 870 | 514 | 7.00 | - | - | - | - |
| 3 PUBLIC WORKS ENGINEERING ADMIN | 2,023 | 982 | (1,040) | 2.00 | 2,023 | 795 | (1,228) | 2.00 | - | 188 | 188 | - |
| 4 PW-DEVELOPMENT REVIEW | 70 | 284 | 214 | 3.00 | 70 | 284 | 214 | 3.00 | - | - | - | - |
| 5 PUBLIC WORKS ENGINEERING PRGM | (718) | (745) | (27) | - | - | - | - | - | (718) | (745) | (27) | - |
| TOTAL TOWNSHIP ENGINEERING SERVICES | 2,083 | 2,083 | - | 19.00 | 2,599 | 2,641 | 42 | 19.00 | (515) | (557) | (42) | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$41 , which is (\$41)less than the requested county funding, and \$1 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▲ |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ■ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | |
| 85000000 - JUSTICE COURTS | |
| 91150000 - SHERIFF LAW ENFORCEMENT | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (0) | 42 | (42) | 1,622 | (1,622) | 1,826 | (1,826) |
| REVENUE | 2,925 | 2,599 | 327 | 1,082 | 1,843 | 640 | 2,285 |
| OPERATING REVENUE | 2,722 | 2,599 | 124 | 1,082 | 1,640 | 640 | 2,082 |
| RCT4200 - CHARGES FOR SERVICES | 2,533 | 2,410 | 124 | 173 | 2,361 | 253 | 2,280 |
| 409030 - SEWER AND WATER PERMITS | 100 | 100 | - | 100 | - | 110 | (10) |
| 409040 - SPECIAL EVENTS PERMIT | 3 | 3 | - | 3 | - | 3 | (0) |
| 421280 - ENGINEERING FEES | 70 | 70 | - | 70 | - | 138 | (68) |
| 421282 - TRAFF ENG MISC SERV | - | - | - | - | - | 0 | (0) |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 2 | (2) |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | 215 | 215 | - | - | 215 | - | 215 |
| 423405 - MSD CONTRACT REVENUE | 2,146 | 2,023 | 124 | - | 2,146 | - | 2,146 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 189 | 189 | - | 910 | (721) | 387 | (198) |
| OTHER FINANCING SOURCES | 203 | - | 203 | - | 203 | - | 203 |
| RCT7200 - OFS TRANSFERS | 203 | - | 203 | - | 203 | - | 203 |
| EXPENSE | 2,722 | 2,641 | 82 | 2,705 | 18 | 2,467 | 256 |
| OPERATING EXPENSE | 2,722 | 2,641 | 82 | 2,705 | 18 | 2,467 | 256 |
| 000100-Salaries and Benefits | 1,972 | 2,033 | (61) | 2,103 | (130) | 1,933 | 39 |
| 601020 - LUMP SUM VACATION PAY | 11 | 11 | - | 11 | - | 41 | (30) |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | 42 | (39) |
| 601030 - PERMANENT AND PROVISIONAL | 1,377 | 1,324 | 53 | 1,352 | 25 | 1,205 | 171 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 44 | 44 | - | 44 | - | 33 | 11 |
| 601065 - OVERTIME | 16 | 16 | - | 16 | - | 16 | (0) |
| 601095 - BUDGETED PERS UNDEREXPEND | (120) | - | (120) | - | (120) | - | (120) |
| 603005 - SOCIAL SECURITY TAXES | 105 | 101 | 4 | 109 | (4) | 91 | 14 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 244 | 235 | 9 | 241 | 3 | 215 | 29 |
| 603040 - LTD CONTRIBUTIONS | 6 | 6 | 0 | 6 | (0) | 6 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 5 | 21 | (16) | 28 | (23) | 41 | (36) |
| 603050 - HEALTH INSURANCE PREMIUMS | 231 | 222 | 9 | 243 | (12) | 201 | 30 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 19 | 19 | - | 19 | - | 16 | 2 |
| 603056 - OPEB - CURRENT YR | 32 | 32 | - | 32 | - | 28 | 4 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 000200-Operations | 421 | 288 | 133 | 283 | 138 | 162 | 259 |
| 607015 - MAINTENANCE - BUILDINGS | 0 | 0 | - | 0 | - | - | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | 3 | - | 4 | (0) |
| 609005 - FOOD PROVISIONS | - | - | - | - | - | 1 | (1) |
| 609010 - CLOTHING PROVISIONS | 3 | 3 | - | 3 | - | 3 | 1 |
| 609030 - MEDICAL SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | 4 | - | 4 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 8 | - | 8 | - | 9 | (1) |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 1 | (0) |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | 2 | (1) |
| 615005 - OFFICE SUPPLIES | 6 | 6 | - | 6 | - | 2 | 4 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | 1 | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 8 | (7) |
| 615025 - COMPUTER COMPONENTS < 3000 | 10 | 10 | - | 10 | - | 9 | 0 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | - | 0 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 11 | 11 | - | 11 | - | 1 | 10 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | - | 1 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | (0) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 617005 - MAINTENANCE - OFFICE EQUIP | 3 | 3 | - | 3 | - | 3 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 0 | 0 | - | 0 | - | - | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 4 | 4 | - | 4 | - | 1 | 3 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 13 | 13 | - | 13 | - | 5 | 8 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 16 | 16 | - | 16 | - | 8 | 8 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 10 | 10 | - | 10 | - | 5 | 5 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 17 | 17 | - | 12 | 5 | 14 | 4 |
| 621020 - TELEPHONE | 7 | 7 | - | 6 | 0 | 3 | 3 |
| 621025 - MOBILE TELEPHONE | 15 | 15 | - | 15 | - | 20 | (5) |
| 633005 - RENT - LAND | 0 | 0 | - | 0 | - | - | 0 |
| 633010 - RENT - BUILDINGS | 61 | 61 | (0) | 61 | (0) | - | 61 |
| 639010 - CONSULTANTS FEES | 20 | 65 | (45) | 65 | (45) | - | 20 |
| 639025 - OTHER PROFESSIONAL FEES | 2 | 2 | - | 2 | - | - | 2 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 1 | 1 | - | 1 | - | 0 | 0 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 33 | (33) |
| 693020 - INTERFUND CHARGES | 202 | 24 | 178 | 24 | 178 | 24 | 178 |
| 000300-Capital Purchases | 10 | - | 10 | - | 10 | - | 10 |
| 000400-Indirect Cost | 319 | 319 | - | 319 | - | 371 | (52) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▲ |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ■ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (0) | 42 | (42) | - | (0) | - | (0) |
| REVENUE | 2,925 | 2,599 | 327 | - | 2,925 | - | 2,925 |
| OPERATING REVENUE | 2,722 | 2,599 | 124 | - | 2,722 | - | 2,722 |
| RCT4200 - CHARGES FOR SERVICES | 2,533 | 2,410 | 124 | - | 2,533 | - | 2,533 |
| 409030 - SEWER AND WATER PERMITS | 100 | 100 | - | - | 100 | - | 100 |
| 409040 - SPECIAL EVENTS PERMIT | 3 | 3 | - | - | 3 | - | 3 |
| 421280 - ENGINEERING FEES | 70 | 70 | - | - | 70 | - | 70 |
| 423410 - CLASS C CONTRACT REVENUE (HIST) | 215 | 215 | - | - | 215 | - | 215 |
| 423405 - MSD CONTRACT REVENUE | 2,146 | 2,023 | 124 | - | 2,146 | - | 2,146 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 189 | 189 | - | - | 189 | - | 189 |
| OTHER FINANCING SOURCES | 203 | - | 203 | - | 203 | - | 203 |
| RCT7200 - OFS TRANSFERS | 203 | - | 203 | - | 203 | - | 203 |
| EXPENSE | 2,722 | 2,641 | 82 | - | 2,722 | - | 2,722 |
| OPERATING EXPENSE | 2,722 | 2,641 | 82 | - | 2,722 | - | 2,722 |
| 000100-Salaries and Benefits | 1,972 | 2,033 | (61) | - | 1,972 | - | 1,972 |
| 601020 - LUMP SUM VACATION PAY | 11 | 11 | - | - | 11 | - | 11 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | - | 3 | - | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 1,377 | 1,324 | 53 | - | 1,377 | - | 1,377 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 44 | 44 | - | - | 44 | - | 44 |
| 601065 - OVERTIME | 16 | 16 | - | - | 16 | - | 16 |
| 601095 - BUDGETED PERS UNDEREXPEND | (120) | - | (120) | - | (120) | - | (120) |
| 603005 - SOCIAL SECURITY TAXES | 105 | 101 | 4 | - | 105 | - | 105 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 244 | 235 | 9 | - | 244 | - | 244 |
| 603040 - LTD CONTRIBUTIONS | 6 | 6 | 0 | - | 6 | - | 6 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 5 | 21 | (16) | - | 5 | - | 5 |
| 603050 - HEALTH INSURANCE PREMIUMS | 231 | 222 | 9 | - | 231 | - | 231 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 19 | 19 | - | - | 19 | - | 19 |
| 603056 - OPEB - CURRENT YR | 32 | 32 | - | - | 32 | - | 32 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 421 | 288 | 133 | - | 421 | - | 421 |
| 607015 - MAINTENANCE - BUILDINGS | 0 | 0 | - | - | 0 | - | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | - | 3 | - | 3 |
| 609010 - CLOTHING PROVISIONS | 3 | 3 | - | - | 3 | - | 3 |
| 609030 - MEDICAL SUPPLIES | 0 | 0 | - | - | 0 | - | 0 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | - | 0 | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | - | 4 | - | 4 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | - | 1 | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 8 | 8 | - | - | 8 | - | 8 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | - | 1 | - | 1 |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | - | 1 | - | 1 |
| 615005 - OFFICE SUPPLIES | 6 | 6 | - | - | 6 | - | 6 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | - | 3 | - | 3 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | - | 1 | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 10 | 10 | - | - | 10 | - | 10 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | - | 0 | - | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 11 | 11 | - | - | 11 | - | 11 |
| 615040 - POSTAGE | 1 | 1 | - | - | 1 | - | 1 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | - | 0 | - | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 3 | 3 | - | - | 3 | - | 3 |
| 617010 - MAINT - MACHINERY AND EQUIP | 0 | 0 | - | - | 0 | - | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 4 | 4 | - | - | 4 | - | 4 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 13 | 13 | - | - | 13 | - | 13 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619005 - GASOLINE DIESEL OIL AND GREASE | 16 | 16 | - | - | 16 | - | 16 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | - | 1 | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 10 | 10 | - | - | 10 | - | 10 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | - | 0 | - | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 17 | 17 | - | - | 17 | - | 17 |
| 621020 - TELEPHONE | 7 | 7 | - | - | 7 | - | 7 |
| 621025 - MOBILE TELEPHONE | 15 | 15 | - | - | 15 | - | 15 |
| 633005 - RENT - LAND | 0 | 0 | - | - | 0 | - | 0 |
| 633010 - RENT - BUILDINGS | 61 | 61 | (0) | - | 61 | - | 61 |
| 639010 - CONSULTANTS FEES | 20 | 65 | (45) | - | 20 | - | 20 |
| 639025 - OTHER PROFESSIONAL FEES | 2 | 2 | - | - | 2 | - | 2 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 1 | 1 | - | - | 1 | - | 1 |
| 693020 - INTERFUND CHARGES | 202 | 24 | 178 | - | 202 | - | 202 |
| 000300-Capital Purchases | 10 | - | 10 | - | 10 | - | 10 |
| 000400-Indirect Cost | 319 | 319 | - | - | 319 | - | 319 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 45000000 - TOWNSHIP ENGINEERING SERVICES | ▲ |
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ■ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | |
| 85000000 - JUSTICE COURTS | |
| 91150000 - SHERIFF LAW ENFORCEMENT | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 1,622 | (1,622) | 1,826 | (1,826) |
| REVENUE | - | - | - | 1,082 | (1,082) | 640 | (640) |
| OPERATING REVENUE | - | - | - | 1,082 | (1,082) | 640 | (640) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | 173 | (173) | 253 | (253) |
| 409030 - SEWER AND WATER PERMITS | - | - | - | 100 | (100) | 110 | (110) |
| 409040 - SPECIAL EVENTS PERMIT | - | - | - | 3 | (3) | 3 | (3) |
| 421280 - ENGINEERING FEES | - | - | - | 70 | (70) | 138 | (138) |
| 421282 - TRAFF ENG MISC SERV | - | - | - | - | - | 0 | (0) |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 2 | (2) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | 910 | (910) | 387 | (387) |
| EXPENSE | - | - | - | 2,705 | (2,705) | 2,467 | (2,467) |
| OPERATING EXPENSE | - | - | - | 2,705 | (2,705) | 2,467 | (2,467) |
| 000100-Salaries and Benefits | - | - | - | 2,103 | (2,103) | 1,933 | (1,933) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 11 | (11) | 41 | (41) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 3 | (3) | 42 | (42) |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | 1,352 | (1,352) | 1,205 | (1,205) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 44 | (44) | 33 | (33) |
| 601065 - OVERTIME | - | - | - | 16 | (16) | 16 | (16) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | 109 | (109) | 91 | (91) |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | 241 | (241) | 215 | (215) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | 6 | (6) | 6 | (6) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | 28 | (28) | 41 | (41) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | 243 | (243) | 201 | (201) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | 19 | (19) | 16 | (16) |
| 603056 - OPEB - CURRENT YR | - | - | - | 32 | (32) | 28 | (28) |
| 605005 - UNIFORM ALLOWANCE | - | - | - | - | - | 0 | (0) |
| 000200-Operations | - | - | - | 283 | (283) | 162 | (162) |
| 607015 - MAINTENANCE - BUILDINGS | - | - | - | 0 | (0) | - | - |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | 3 | (3) | 4 | (4) |
| 609005 - FOOD PROVISIONS | - | - | - | - | - | 1 | (1) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 3 | (3) | 3 | (3) |
| 609030 - MEDICAL SUPPLIES | - | - | - | 0 | (0) | - | - |
| 609060 - IDENTIFICATION SUPPLIES | - | - | - | 0 | (0) | - | - |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 4 | (4) | 4 | (4) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | 1 | (1) | - | - |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | 8 | (8) | 9 | (9) |
| 613005 - PRINTING CHARGES | - | - | - | 1 | (1) | 1 | (1) |
| 613010 - PUBLIC NOTICES | - | - | - | 1 | (1) | 2 | (2) |
| 615005 - OFFICE SUPPLIES | - | - | - | 6 | (6) | 2 | (2) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 3 | (3) | 1 | (1) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | 1 | (1) | 8 | (8) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | 10 | (10) | 9 | (9) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | 0 | (0) | 0 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | 11 | (11) | 1 | (1) |
| 615040 - POSTAGE | - | - | - | 1 | (1) | - | - |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 0 | (0) | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | 3 | (3) | 3 | (3) |
| 617010 - MAINT - MACHINERY AND EQUIP | - | - | - | 0 | (0) | - | - |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | 4 | (4) | 1 | (1) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | 13 | (13) | 5 | (5) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | - | - | - | 16 | (16) | 8 | (8) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | 1 | (1) | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 10 | (10) | 5 | (5) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | 0 | (0) | - | - |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619045 - VEHICLE REPLACEMENT CHARGES | - | - | - | 12 | (12) | 14 | (14) |
| 621020 - TELEPHONE | - | - | - | 6 | (6) | 3 | (3) |
| 621025 - MOBILE TELEPHONE | - | - | - | 15 | (15) | 20 | (20) |
| 633005 - RENT - LAND | - | - | - | 0 | (0) | - | - |
| 633010 - RENT - BUILDINGS | - | - | - | 61 | (61) | - | - |
| 639010 - CONSULTANTS FEES | - | - | - | 65 | (65) | - | - |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 2 | (2) | - | - |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 1 | (1) | 0 | (0) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 33 | (33) |
| 693020 - INTERFUND CHARGES | - | - | - | 24 | (24) | 24 | (24) |
| 000400-Indirect Cost | - | - | - | 319 | (319) | 371 | (371) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Complete the transition of Metro Township organizations to the Municipal Services District (MSD).

- 1) Increase the percentage of all legal requirements mandated through State Statute to transition to the Municipal Services District from 0% completed processes as of the start of the year 2017 to 100% completed processes by end of the year 2017.
- 2) Increase the percentage of newly elected Metro Township officials who have received training from 0% officials as of the start of February 2017 to 100% officials by end of February 2017.

Implement internal department organization restructuring that most effectively meets the long-term functionality of all services provided to the Metro Townships, MSD and other contract cities.

- 3) Increase the percentage complete of organization review, structural recommendations, and final approval from elected officials from 0% Changes made as of the to 100% changes made by .

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 1,876,290 | 0 | 1,876,290 | |
| ■ Savings/(Incr) if Flat to ABB | (614,200) | 0 | (614,200) | 32.7% |
| ■ Addt'l Savings/(Incr) if -3% | <u>74,715</u> | <u>0</u> | <u>74,715</u> | -4.0% |
| ■ Base @ -3% | 2,415,775 | 0 | 2,415,775 | |

COUNTY FUNDING & FTE PRIORITIES

MUNICIPAL SVCS STATUTORY & GENERAL

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 CONTRIBUTIONS-ACCT AND OTHER | 1,655 | | (131) | - | - | - | - | - | - |
| 2 MUNICIPAL SVCS ADMINISTRATIO | (1,655) | | 131 | - | - | - | - | - | - |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| CF Adjustments for Stress Test | 1,876 | | (614) | | | | | | |
| TOTAL MUNICIPAL SVCS STATUTOI | \$1,876 | | (\$614) | \$0 | \$0 | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|---|----------------|-----------|---------------|
| a | Contributions | No contributions to High County Estates Water Dipping Pond, Webster Foundation, COG Homeless initiative, and Jordan River Blueprint | REQ/ ABB-15 | (\$131) | (\$131) |
| b | Municipal Services | No participation in EDCU | REQ/ ABB-15 | (\$108) | (\$108) |
| c | Municipal Services | No travel to Sister Cities | REQ/ ABB-15 | (\$25) | (\$25) |
| d | Municipal Services | Eliminates Outreach and Education to Metro Townships | REQ/ ABB-15 | (\$100) | (\$100) |
| e | Municipal Services Administration | Eliminates small business loan program for Metro Townships | REQ/ ABB-15 | (\$250) | (\$250) |
| f | Municipal Services Administration | MSD Revenue reduction for ABB-15 scenarios. | REQ/ ABB-15 | \$614 | \$614 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

MUNICIPAL SVCS STATUTORY & GENERAL

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|--------------|----------|----------|--|--------------|----------|----------|-----------------|--------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CONTRIBUTIONS-ACCT AND OTHERS | - | 1,655 | 1,655 | - | - | 1,786 | 1,786 | - | - | (131) | (131) | - |
| 2 MUNICIPAL SVCS ADMINISTRATION | 1,876 | 222 | (1,655) | - | 2,490 | 705 | (1,786) | - | (614) | (483) | 131 | - |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL MUNICIPAL SVCS STATUTORY & GENERAL | 1,876 | 1,876 | - | - | 2,490 | 2,490 | - | - | (614) | (614) | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|--------------|--------------|--|--------------|--------------|-----------------|--------------|--------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Exclude Revenue from Stress Calc | (1,876) | | 1,876 | (2,490) | | 2,490 | 614 | - | (614) |
| | | | - | | | - | - | - | - |
| | | | - | | | - | - | - | - |
| Total Adjustments | (1,876) | - | 1,876 | (2,490) | - | 2,490 | 614 | - | (614) |
| Rev & Exp Before Adjustments | 1,876 | 1,876 | - | 2,490 | 2,490 | - | (614) | (614) | - |
| AMOUNTS FOR STRESS TESTS³ | - | 1,876 | 1,876 | - | 2,490 | 2,490 | - | (614) | (614) |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$2,416, which is (\$539) less than the requested county funding, and \$75 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▲ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ■ |
| 85000000 - JUSTICE COURTS | |
| 91150000 - SHERIFF LAW ENFORCEMENT | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | (19,706) | 19,706 | 2,718 | (2,718) |
| REVENUE | 2,474 | 2,382 | 91 | 23,320 | (20,847) | 25,251 | (22,777) |
| OPERATING REVENUE | 2,009 | 2,490 | (482) | 22,520 | (20,511) | 1,239 | 770 |
| RCT4200 - CHARGES FOR SERVICES | 2,009 | 2,490 | (482) | 22,520 | (20,511) | 1,239 | 770 |
| 405010 - 911 SURCHARGE FEE | - | - | - | - | - | 1,230 | (1,230) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 9 | (9) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | 22,520 | (22,520) | - | - |
| 423405 - MSD CONTRACT REVENUE | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| NON-OPERATING REVENUE | - | (108) | 108 | 41 | (41) | 23,693 | (23,693) |
| RCT4030 - SALES TAXES | - | - | - | - | - | 22,596 | (22,596) |
| RCT4050 - FRANCHISE TAXES | - | - | - | - | - | 1,045 | (1,045) |
| RCT4290 - INVESTMENT EARNINGS | - | (108) | 108 | 41 | (41) | 52 | (52) |
| OTHER FINANCING SOURCES | 465 | - | 465 | 760 | (295) | 319 | 146 |
| RCT7200 - OFS TRANSFERS | 465 | - | 465 | 760 | (295) | 319 | 146 |
| EXPENSE | 2,218 | 2,490 | (273) | 3,023 | (806) | 5,488 | (3,270) |
| OPERATING EXPENSE | 2,009 | 2,490 | (482) | 2,814 | (805) | 3,957 | (1,948) |
| 000100-Salaries and Benefits | 133 | - | 133 | - | 133 | - | 133 |
| 601030 - PERMANENT AND PROVISIONAL | 133 | - | 133 | - | 133 | - | 133 |
| 000200-Operations | 1,785 | 2,399 | (614) | 2,722 | (938) | 3,908 | (2,124) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | 108 | (108) | 108 | (108) | 108 | (108) |
| 613010 - PUBLIC NOTICES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | - | 25 | (25) | 25 | (25) | - | - |
| 621010 - LIGHT AND POWER | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 55 | 405 | (350) | 378 | (323) | 1,544 | (1,489) |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | - | - |
| 661005 - TAX ANTICIPATION INTEREST | 75 | 75 | - | 75 | - | - | 75 |
| 667005 - CONTRIBUTIONS | - | 131 | (131) | 131 | (131) | 69 | (69) |
| 693020 - INTERFUND CHARGES | 1,655 | 1,655 | - | 2,005 | (351) | 2,186 | (532) |
| 000400-Indirect Cost | 92 | 92 | - | 92 | - | 48 | 43 |
| NON-OPERATING EXPENSE | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |
| 001000-Other Financing Uses | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|--|---|
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▲ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | - | - | - | - |
| REVENUE | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| OPERATING REVENUE | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| RCT4200 - CHARGES FOR SERVICES | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| 423405 - MSD CONTRACT REVENUE | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| EXPENSE | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| OPERATING EXPENSE | 2,009 | 2,490 | (482) | - | 2,009 | - | 2,009 |
| 000100-Salaries and Benefits | 133 | - | 133 | - | 133 | - | 133 |
| 601030 - PERMANENT AND PROVISIONAL | 133 | - | 133 | - | 133 | - | 133 |
| 000200-Operations | 1,785 | 2,399 | (614) | - | 1,785 | - | 1,785 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | 108 | (108) | - | - | - | - |
| 619025 - TRAVEL AND TRANSPORTATION | - | 25 | (25) | - | - | - | - |
| 639025 - OTHER PROFESSIONAL FEES | 55 | 405 | (350) | - | 55 | - | 55 |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | - | - |
| 661005 - TAX ANTICIPATION INTEREST | 75 | 75 | - | - | 75 | - | 75 |
| 667005 - CONTRIBUTIONS | - | 131 | (131) | - | - | - | - |
| 693020 - INTERFUND CHARGES | 1,655 | 1,655 | - | - | 1,655 | - | 1,655 |
| 000400-Indirect Cost | 92 | 92 | - | - | 92 | - | 92 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 735 - PUBLIC WORKS FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▲ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ■ |
| 85000000 - JUSTICE COURTS | |
| 91150000 - SHERIFF LAW ENFORCEMENT | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | (19,706) | 19,706 | 2,718 | (2,718) |
| REVENUE | 465 | (108) | 573 | 23,320 | (22,855) | 25,251 | (24,786) |
| OPERATING REVENUE | - | - | - | 22,520 | (22,520) | 1,239 | (1,239) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | 22,520 | (22,520) | 1,239 | (1,239) |
| 405010 - 911 SURCHARGE FEE | - | - | - | - | - | 1,230 | (1,230) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 9 | (9) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | 22,520 | (22,520) | - | - |
| NON-OPERATING REVENUE | - | (108) | 108 | 41 | (41) | 23,693 | (23,693) |
| RCT4030 - SALES TAXES | - | - | - | - | - | 22,596 | (22,596) |
| RCT4050 - FRANCHISE TAXES | - | - | - | - | - | 1,045 | (1,045) |
| RCT4290 - INVESTMENT EARNINGS | - | (108) | 108 | 41 | (41) | 52 | (52) |
| OTHER FINANCING SOURCES | 465 | - | 465 | 760 | (295) | 319 | 146 |
| RCT7200 - OFS TRANSFERS | 465 | - | 465 | 760 | (295) | 319 | 146 |
| EXPENSE | 209 | - | 209 | 3,023 | (2,815) | 5,488 | (5,279) |
| OPERATING EXPENSE | - | - | - | 2,814 | (2,814) | 3,957 | (3,957) |
| 000200-Operations | - | - | - | 2,722 | (2,722) | 3,908 | (3,908) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | 108 | (108) | 108 | (108) |
| 613010 - PUBLIC NOTICES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 25 | (25) | - | - |
| 621010 - LIGHT AND POWER | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 378 | (378) | 1,544 | (1,544) |
| 661005 - TAX ANTICIPATION INTEREST | - | - | - | 75 | (75) | - | - |
| 667005 - CONTRIBUTIONS | - | - | - | 131 | (131) | 69 | (69) |
| 693020 - INTERFUND CHARGES | - | - | - | 2,005 | (2,005) | 2,186 | (2,186) |
| 000400-Indirect Cost | - | - | - | 92 | (92) | 48 | (48) |
| NON-OPERATING EXPENSE | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |
| 001000-Other Financing Uses | 209 | - | 209 | 209 | (0) | 1,531 | (1,322) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 60.75 | 60.75 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 5,966,392 | 0 | 2,919,665 | |
| ■ Savings/(Incr) if Flat to ABB | 110,000 | (662,036) | 110,000 | -3.8% |
| ■ Addt'l Savings/(Incr) if -3% | <u>175,692</u> | <u>19,861</u> | <u>84,290</u> | -2.9% |
| ■ Base @ -3% | 5,680,700 | 642,175 | 2,725,375 | |

COUNTY FUNDING & FTE PRIORITIES

CLASS B/C AND COLLECTOR ROADS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 CLASS B ROADS PROJECTS PRGM | 4,427 | - | - | - | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| CF Adjustments for Stress Test | (4,427) | - | | | | | | |
| TOTAL CLASS B/C AND COLLECTOR | \$0 | \$0 | \$0 | \$0 | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|------------------------------|------|-----------|---------------|
| a | | See Countywide Projects List | | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |
| f | | | | | |
| g | | | | | |
| h | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

CLASS B/C AND COLLECTOR ROADS

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------|---------------------|--------------|--------------|----------|--|--------------|--------------|----------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CLASS B ROADS PROJECTS PRGM | 92 | 4,518 | 4,427 | - | 92 | 4,518 | 4,427 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| TOTAL CLASS B/C AND | 92 | 4,518 | 4,427 | - | 92 | 4,518 | 4,427 | - | - | - | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|----------------|----------------|--|----------------|----------------|-----------------|-------------|----------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Exclude projects | (92) | (4,518) | (4,427) | (92) | (4,518) | (4,427) | - | - | - |
| Total Adjustments | (92) | (4,518) | (4,427) | (92) | (4,518) | (4,427) | - | - | - |
| Rev & Exp Before Adjustments | 92 | 4,518 | 4,427 | 92 | 4,518 | 4,427 | - | - | - |
| AMOUNTS FOR STRESS TESTS³ | - | - | - | - | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$0, which is \$0 less than the requested county funding, and \$0 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 270 - CLASS B & COLLECTOR ROAD FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 45500000 - CLASS B ROADS PROJECTS | ▲ |
| 45600000 - CLASS B ROADS MAINTENANCE (HIST) | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,427 | 4,427 | - | 3,383 | 1,043 | (3,808) | 8,235 |
| REVENUE | 132 | 132 | - | 4,720 | (4,588) | 5,423 | (5,291) |
| OPERATING REVENUE | 92 | 92 | - | 42 | 50 | 5,393 | (5,302) |
| RCT4090 - SPECIAL ASSESSMENTS | 0 | 0 | - | 4 | (4) | 10 | (10) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 25 | 25 | - | - | 25 | 5,022 | (4,997) |
| 411000 - STATE GOVERNMENT GRANTS | - | - | - | - | - | 4,998 | (4,998) |
| 415000 - FEDERAL GOVERNMENT GRANTS | 25 | 25 | - | - | 25 | 24 | 1 |
| RCT4200 - CHARGES FOR SERVICES | 66 | 66 | - | 38 | 28 | 312 | (245) |
| 424600 - FEDERAL REVENUE CONTRACTS | - | - | - | 38 | (38) | - | - |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 312 | (312) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 66 | 66 | - | - | 66 | - | 66 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 50 | (50) |
| NON-OPERATING REVENUE | 40 | 40 | - | 4,678 | (4,638) | 29 | 11 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | 4,668 | (4,668) | - | - |
| 411455 - CLASS B ROAD-ALLOTMENT (HIST) | - | - | - | 4,668 | (4,668) | - | - |
| RCT4290 - INVESTMENT EARNINGS | 40 | 40 | - | 10 | 30 | 29 | 11 |
| EXPENSE | 4,518 | 4,518 | - | 3,425 | 1,093 | 1,840 | 2,678 |
| OPERATING EXPENSE | 4,518 | 4,518 | - | 3,425 | 1,093 | 1,585 | 2,933 |
| 000200-Operations | 2,047 | 2,047 | - | 2,359 | (311) | 404 | 1,643 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 0 | 0 | - | 0 | - | - | 0 |
| 621015 - WATER AND SEWER | 1 | 1 | - | 1 | - | - | 1 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 1,209 | 1,209 | - | 1,209 | - | 1 | 1,208 |
| 631010 - NON-CAP IMPS BRIDGES AND CULVERTS | 827 | 827 | - | 1,138 | (311) | 383 | 444 |
| 639025 - OTHER PROFESSIONAL FEES | 8 | 8 | - | 8 | - | 20 | (12) |
| 661010 - INTEREST EXPENSE | 2 | 2 | - | 2 | - | 0 | 2 |
| 000300-Capital Purchases | 2,348 | 2,348 | - | 944 | 1,404 | 942 | 1,405 |
| 000400-Indirect Cost | 123 | 123 | - | 123 | - | 239 | (116) |
| NON-OPERATING EXPENSE | - | - | - | - | - | 255 | (255) |
| 001000-Other Financing Uses | - | - | - | - | - | 255 | (255) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The mission of Salt Lake County Flood Control Engineering is to protect life, property, and watershed from damage or destruction from flood and storm waters by:

- Designing, building, and maintaining the county-wide flood control infrastructure.
- Working with local governments to address multi-jurisdictional drainage and flood control challenges in order to protect people, property, and the environment.
- Proactive ecosystem stewardship with Water Quality Stewardship Plan (WaQSP) which provides for increased public awareness and enhanced ecosystem health.

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Flood Control Operations provides quick response to customer maintenance requests

1) Maintain response to Flood Control maintenance complaints within 48 hours from 95% of complaints as of the start of July 2016 to 95% of complaints by end of the year 2017.

Flood Control Engineering and Operations minimizes its impact to the local project area environment

2) Maintain the goal of for every \$100,000 spent in capital, plant two trees or 2,000 sq ft of vegetation, or one pre-treatment measure from 100% capital spent as of the start of July 2016 to 75% capital spent by end of the year 2017.

Flood Control Engineering is thorough and accurate in its engineering designs

3) Measure addenda and preventable change orders (CO) to one per constructed project from 83% addenda as of the start of July 2016 to 75% addenda by end of the year 2018.

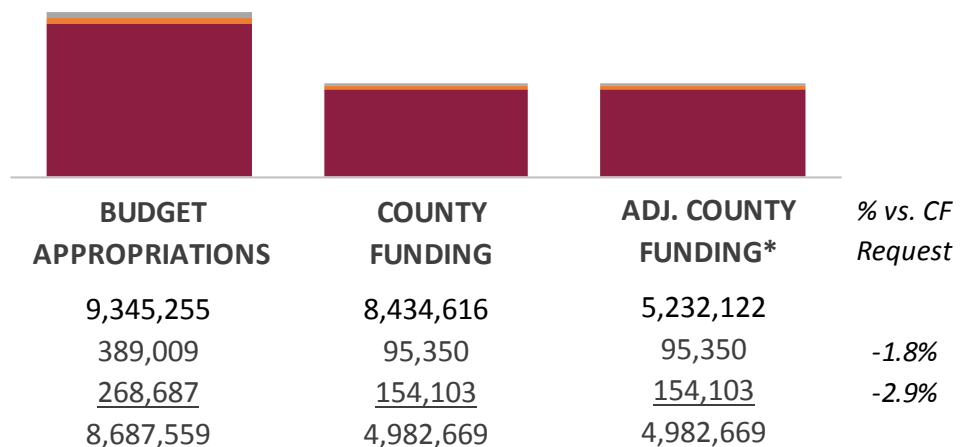
Flood Control Engineering maximizes tax payer dollars for its Flood Control and Watershed Programs

4) Maintain current levels of outside funding (two new outside funding sources and extend one existing multiyear grant) from 5 Grants as of the start of July 2016 to 2 Grants by end of the year 2019.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 31 | 30 | 1 |



COUNTY FUNDING & FTE PRIORITIES

FLOOD CONTROL ENGINEERING

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 FC-DRAINAGE OPERATIONS MAIN | 2,463 | | 150 <i>f</i> | (150) <i>j</i> | (175) <i>j,k</i> | 12.00 | - | - | - |
| 2 FC-PROJECT MANAGEMENT AND I | 322 | | (178) | - | - | 5.00 | - | - | - |
| 3 FC-PERMITS AND REGULATORY | 255 | | 70 <i>i</i> | (70) <i>j</i> | (70) <i>j</i> | 3.00 | 1.00 | - | - |
| 4 FC-WATER QUALITY | 191 | | (39) <i>a,b,c</i> | 39 <i>j</i> | (61) <i>j,k</i> | 4.00 | - | - | - |
| 5 FC-GAGING | 145 | | - | - | - | 2.00 | - | - | - |
| 6 FLOOD CONTROL ENGINEERING AI | 1,857 | | 92 <i>d,g,h</i> | 86 <i>j</i> | 57 <i>j,k</i> | 5.00 | - | - | - |
| CF Adjustments for Stress Test | - | | - | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$5,232 | | \$95 | (\$95) | (\$249) | 31.00 | 1.00 | - | - |
| FLOOD CONTROL PROJECTS PRGM | 3,202 | | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL FLOOD CONTROL ENGINEER | \$8,435 | | \$95 | (\$95) | (\$249) | 31.00 | 1.00 | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------|--|------|-----------|---------------|
| a | FC-WATER QUALITY | Jordan River Commission Jordan River Signage: A budget adjustment was processed in 2016 for this grant. However, work has been postponed and will begin in 2017. This adjustment moves the revenue and expenses to the 2017 budget. The Jordan River Commission grant is to fund the design and installation of six interpretive signs at four SLCo Watershed Planning & Restoration Program restoration sites along the Jordan River Parkway. The overarching goal for developing interpretive signage at restoration sites is to provide education and interpretation that fosters stewardship of the river. The \$16,800 is to purchase materials to build the signs. The remaining expense for labor and equipment is already included in the 2017 Flood Control budget. | Req | (\$7) | (\$7) |
| b | FC-WATER QUALITY | NPS Grant: The primary goal of this Non-Point Source (NPS) grant is to address the multiple E. coli impairments in the Jordan River Watershed. Per the Utah Division of Water Quality's 2014 Integrated Report there are eleven sections of waterbodies that are impaired for E. coli. The \$20,000 will be used for analyzing the source of the E. Coli. | Req | \$0 | \$0 |
| c | FC-WATER QUALITY | Mountain Accord: This budget adjustment is to request funding of \$32,000 to reimburse Flood Control for staff time spent on the Mountain Accord initiative. Mountain Accord is a multi-phase initiative that seeks to make critical decisions regarding the future of the central Wasatch Mountains. Mountain Accord is looking for a report that compiles data currently collected throughout the Wasatch mountains in a way that provides a picture of the complete health of the mountain range, as well as a mechanism for measuring the health moving forward. | Req | (\$32) | (\$32) |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---|---|------|-----------|---------------|
| d | FC ENGINEERING ADMN | Work Order System Annual Maintenance: This budget adjustment is to request ongoing funding for the annual software maintenance for the work order system that will be replacing the PWRK program on the mainframe. | Req | \$50 | \$50 |
| e | FC-WATER QUALITY | WaQSP Increase: This adjustment is to request an increase of \$40,000 to fund additional needs in the Water Quality Stewardship Plan (WaQSP) program in Flood Control. The \$40,000 increase will make the total 2017 funding amount for WaQSP \$250,000. The funding source is the Statutory and General Fund, which reimburses the Flood Control fund. | Req | \$0 | \$0 |
| f | FC-DRAINAGE OPERATIONS MAINT. | Sandbag Shed: This budget adjustment is to request \$150,000 in unspent 2016 funds in account 677005, Construction in Progress, to be added to the 2017 budget. The \$150,000 2016 funding was going to be used to construct a Sandbag shed at the Midvale Public Works Complex. The sandbag shed has been designed, but the construction estimate was higher than the 2016 funds available. The additional \$150,000 from the fund balance, along with \$200,000 in the 2017 base budget for heavy equipment expenditures, will be used to construct the Sandbag shed in 2017. The Engineer's estimate to build the sandbag shed is \$310,000. | Req | \$150 | \$150 |
| g | FLOOD CONTROL ENGINEERING ADMN | UPDES, Admin, Fiscal, & GIS Staff Time: This request will reimburse Public Works Engineering for the staff time it provides for Countywide UPDES assistance (\$203,000) to other County agencies. This request will also reimburse Flood Control Engineering for the administrative and fiscal labor and overhead expenses incurred on behalf of Public Works Engineering (\$163,000). In addition, this request will reimburse Flood Control Engineering for the G.I.S. specialist staff time incurred on behalf of Public Works Engineering (\$15,000). (Flood Control GIS is often asked to do mapping work and create maps for Office of Township Services.) This request will be ongoing as Flood Control staff will perform these duties in the future. | Req | (\$178) | (\$178) |
| h | FC ENGINEERING ADMN | Reallocate rent between 4500 and 4600 Budgets: There is a need to transfer some office rental costs between Flood Control Engineering and Public Works Engineering to pay the cost of offices actually occupied. In addition, two additional parking spaces are being rented for vehicles in the Government Center parking garage. | Req | \$1 | \$1 |
| i | FC-PERMITS AND REGULATORY | FTE & Operating Exp. For Code Enforc. Inspector: Assists in the coordination and implementation of the Flood Control Permit Program. Performs observation patrols for ordinance violations of Salt Lake County Flood Control Facilities and initiates and ensures actions are taken to achieve compliancy with Chapter 17.08.020 of the Salt Lake County, Utah Municipal Code. Also inspects, documents, and maintains construction site records and reviews construction plans submitted to the Flood Control Permit Program. Performs on-site construction inspections for Flood Control Permit Program and permit applications. Conducts various field investigations and inspections and responds to complaints and code violations. Responsible for education, outreach, documentation, and report preparation. This full time position is needed to help the Flood Control Permit Program enforce Chapter 17.08.020 of the Municipal Code and issue "Notice of Violations" for non-compliance. Also to provide on-site construction inspection for approved Flood Control Permit Application and their associated projects. | Req | \$111 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|--|-------|-----------|---------------|
| j | FCE Drainage Ops, Water Quality, Admin | If required to keep the budget flat to the Adjusted Base Budget, the new requests would be withdrawn and not be self-funded as the existing base budget is higher in priority. | ABB | (\$95) | \$0 |
| k | Various Flood Control Engineering | Flood Control Engineering would lose the ability to perform miscellaneous supporting duties (i.e. flood control permit inspections and database management/modernization, Storm Drain georeferencing and GIS updating, supporting administrative fiscal duties, customer service and front desk administrative help, etc.) performed by temporary employees (\$29,100). The budget for capital equipment scheduled to be replaced will be reduced (\$25,000) increasing the risk of equipment failure creating difficulties with flood control facility maintenance. The budget for the Water Quality Stewardship Plan (WaQSP) Program's consulting professional fees will be reduced (\$100,000) resulting in a significant decrease in Watershed Management Studies and implementation, design of watershed restoration projects, public outreach and education. | ABB-3 | (\$154) | \$0 |
| l | Flood Control | Shift tax rate to the General Fund by \$1M | MP | \$0 | \$1,000 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

FLOOD CONTROL ENGINEERING

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|-----------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 FC-DRAINAGE OPERATIONS MAINT. | 75 | 2,538 | 2,463 | 12.00 | 75 | 2,388 | 2,313 | 12.00 | - | 150 | 150 | - |
| 2 FC-PROJECT MANAGEMENT AND DESIGN | 178 | 500 | 322 | 5.00 | - | 500 | 500 | 5.00 | 178 | - | (178) | - |
| 3 FC-PERMITS AND REGULATORY | - | 255 | 255 | 3.00 | - | 184 | 184 | 2.00 | - | 70 | 70 | 1.00 |
| 4 FC-WATER QUALITY | 617 | 807 | 191 | 4.00 | 501 | 731 | 230 | 4.00 | 116 | 77 | (39) | - |
| 5 FC-GAGING | - | 145 | 145 | 2.00 | - | 145 | 145 | 2.00 | - | - | - | - |
| 6 FLOOD CONTROL ENGINEERING ADMIN | 11 | 1,868 | 1,857 | 5.00 | 11 | 1,776 | 1,765 | 5.00 | - | 92 | 92 | - |
| SUBTOTAL² | 881 | 6,113 | 5,232 | 31.00 | 587 | 5,724 | 5,137 | 30.00 | 294 | 389 | 95 | 1.00 |
| FLOOD CONTROL PROJECTS PRGM | 30 | 3,232 | 3,202 | - | 30 | 3,232 | 3,202 | - | - | - | - | - |
| TOTAL FLOOD CONTROL ENGINEERING | 911 | 9,345 | 8,435 | 31.00 | 617 | 8,956 | 8,339 | 30.00 | 294 | 389 | 95 | 1.00 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

Note: The Adjusted Base Budget county funding less 3% equals \$4,983, which is \$249 less than the requested county funding, and \$154 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 250 - FLOOD CONTROL FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 46000000 - FLOOD CONTROL ENGINEERING | ▲ |
| 46100000 - FLOOD CONTROL PROJECTS | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▬ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,204 | 5,137 | 67 | 5,767 | (563) | 3,850 | 1,354 |
| REVENUE | 6,561 | 7,199 | (638) | 7,162 | (601) | 7,816 | (1,255) |
| OPERATING REVENUE | 841 | 587 | 254 | 554 | 287 | 709 | 131 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 74 | 30 | 44 | 69 | 5 | 39 | 35 |
| 411000 - STATE GOVERNMENT GRANTS | 44 | - | 44 | 39 | 5 | - | 44 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 30 | 30 | - | 30 | - | 39 | (9) |
| RCT4200 - CHARGES FOR SERVICES | 161 | 161 | - | 171 | (10) | 221 | (60) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 41 | (41) |
| 424600 - FEDERAL REVENUE CONTRACTS | 2 | 2 | - | 1 | 0 | 2 | (0) |
| 427010 - RENTAL INCOME | 5 | 5 | - | 5 | - | 4 | 1 |
| 439005 - REFUNDS-OTHER | 155 | 155 | - | 135 | 20 | 175 | (20) |
| 439010 - REFUNDS-INSURANCE | - | - | - | 30 | (30) | - | - |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | 1 | (1) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 606 | 396 | 210 | 314 | 292 | 449 | 157 |
| NON-OPERATING REVENUE | 5,721 | 6,612 | (892) | 6,608 | (888) | 7,096 | (1,375) |
| RCT4010 - PROPERTY TAXES | 5,320 | 6,209 | (889) | 6,209 | (889) | 6,657 | (1,337) |
| RCT4013 - FEE IN LIEU OF TAXES | 369 | 387 | (18) | 387 | (18) | 402 | (33) |
| RCT4290 - INVESTMENT EARNINGS | 32 | 17 | 15 | 13 | 19 | 37 | (5) |
| OTHER FINANCING SOURCES | - | - | - | - | - | 11 | (11) |
| RCT7100 - OFS GO BOND PROCEEDS | - | - | - | - | - | 11 | (11) |
| RCT7200 - OFS TRANSFERS | - | - | - | - | - | - | - |
| EXPENSE | 6,218 | 5,724 | 495 | 6,495 | (276) | 4,725 | 1,494 |
| OPERATING EXPENSE | 6,045 | 5,724 | 321 | 6,321 | (276) | 4,559 | 1,486 |
| 000100-Salaries and Benefits | 2,809 | 2,727 | 83 | 2,841 | (31) | 2,149 | 661 |
| 601020 - LUMP SUM VACATION PAY | 9 | 9 | - | 9 | - | 3 | 6 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | - | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 1,718 | 1,646 | 71 | 1,684 | 34 | 1,333 | 385 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 166 | 166 | - | 166 | - | 114 | 52 |
| 601065 - OVERTIME | 30 | 30 | - | 30 | - | 5 | 25 |
| 603005 - SOCIAL SECURITY TAXES | 130 | 126 | 4 | 141 | (11) | 106 | 24 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 271 | 262 | 9 | 293 | (22) | 227 | 44 |
| 603040 - LTD CONTRIBUTIONS | 8 | 8 | 0 | 8 | 0 | 6 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 33 | 49 | (16) | 37 | (3) | 45 | (12) |
| 603050 - HEALTH INSURANCE PREMIUMS | 372 | 358 | 14 | 401 | (29) | 258 | 115 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 38 | 38 | - | 38 | - | 24 | 13 |
| 603056 - OPEB - CURRENT YR | 32 | 32 | - | 32 | - | 28 | 4 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 2,396 | 2,358 | 38 | 2,411 | (15) | 2,036 | 360 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 2 | - | 5 | (3) |
| 609010 - CLOTHING PROVISIONS | 7 | 7 | - | 7 | - | 6 | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | 4 | - | 6 | (2) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | - | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 14 | 14 | - | 12 | 2 | 10 | 3 |
| 613005 - PRINTING CHARGES | 6 | 6 | - | 18 | (13) | 6 | (1) |
| 613020 - DEVELOPMENT ADVERTISING | 152 | 152 | - | 157 | (5) | 90 | 62 |
| 615005 - OFFICE SUPPLIES | 2 | 2 | - | 2 | - | 3 | (1) |
| 615015 - COMPUTER SUPPLIES | 2 | 2 | - | 2 | - | 1 | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 6 | (4) | 9 | (7) |
| 615025 - COMPUTER COMPONENTS < 3000 | 7 | 7 | - | 7 | - | 10 | (3) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 0 | 0 | - | 0 | - | 1 | (1) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 35 | 35 | - | 31 | 4 | 19 | 16 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 3 | (2) |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | - | 2 |
| 615050 - MEALS AND REFRESHMENTS | 13 | 13 | - | 13 | - | 10 | 3 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 4 | 4 | - | 4 | - | 3 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 17 | 17 | - | 46 | (28) | 12 | 6 |
| 617015 - MAINTENANCE - SOFTWARE | 21 | 21 | - | 21 | 1 | 14 | 7 |
| 617025 - PARTS PURCHASES | 0 | 0 | - | 0 | - | - | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 76 | 76 | - | 76 | - | 55 | 21 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 82 | 82 | - | 82 | - | 45 | 37 |
| 619015 - MILEAGE ALLOWANCE | 2 | 2 | - | 2 | - | 0 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 14 | 14 | - | 10 | 3 | 12 | 2 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 177 | 177 | - | 160 | 17 | 153 | 24 |
| 621010 - LIGHT AND POWER | 13 | 13 | - | 13 | - | 10 | 3 |
| 621020 - TELEPHONE | 11 | 11 | - | 10 | 1 | 14 | (3) |
| 621025 - MOBILE TELEPHONE | 19 | 19 | - | 19 | 0 | 17 | 2 |
| 623005 - NON-CAP IMPROV OTHR THAN BUILD | 22 | 5 | 17 | 20 | 2 | 18 | 4 |
| 629005 - MAINTENANCE - CANALS | 814 | 814 | - | 814 | - | 532 | 282 |
| 629010 - MAINTENANCE - STREAMS | 361 | 361 | - | 361 | - | 285 | 76 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | 8 | 8 | - | 6 | 2 | 1 | 7 |
| 633010 - RENT - BUILDINGS | 87 | 86 | 1 | 78 | 10 | 138 | (51) |
| 633015 - RENT - EQUIPMENT | 125 | 125 | - | 125 | - | 125 | (0) |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | - | - | - | 9 | (9) | 2 | (2) |
| 639010 - CONSULTANTS FEES | 45 | 45 | - | 153 | (108) | 202 | (157) |
| 639020 - LABORATORY FEES | 0 | 0 | - | 0 | - | 1 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 151 | 131 | 20 | 41 | 110 | 36 | 115 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 3 | - | 3 | - | 2 | 0 |
| 641020 - LABORATORY SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 645010 - DUMPING FEES | 45 | 45 | - | 45 | - | 4 | 41 |
| 661010 - INTEREST EXPENSE | 0 | 0 | - | 0 | - | - | 0 |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | - | - | - | 1 | (1) | 0 | (0) |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | - | - | 121 | (121) |
| 667055 - MISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | (0) | 0 |
| 693020 - INTERFUND CHARGES | 50 | 50 | - | 50 | - | 54 | (4) |
| 000300-Capital Purchases | 400 | 200 | 200 | 630 | (230) | 95 | 305 |
| 000400-Indirect Cost | 439 | 439 | - | 439 | - | 279 | 160 |
| NON-OPERATING EXPENSE | 174 | - | 174 | 174 | (0) | 165 | 8 |
| 001000-Other Financing Uses | 174 | - | 174 | 174 | (0) | 165 | 8 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 250 - FLOOD CONTROL FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 46000000 - FLOOD CONTROL ENGINEERING | ▲ |
| 46100000 - FLOOD CONTROL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,202 | 3,202 | - | 5,670 | (2,468) | 1,161 | 2,042 |
| REVENUE | 30 | 30 | - | 30 | - | 230 | (200) |
| OPERATING REVENUE | 30 | 30 | - | 30 | - | 230 | (200) |
| RCT4200 - CHARGES FOR SERVICES | 30 | 30 | - | 30 | - | 230 | (200) |
| 439005 - REFUNDS-OTHER | 30 | 30 | - | 30 | - | 230 | (200) |
| NON-OPERATING REVENUE | - | - | - | - | - | 0 | (0) |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 0 | (0) |
| EXPENSE | 3,232 | 3,232 | - | 5,700 | (2,468) | 1,390 | 1,842 |
| OPERATING EXPENSE | 3,232 | 3,232 | - | 5,700 | (2,468) | 1,390 | 1,842 |
| 000200-Operations | 1,468 | 1,468 | - | 3,179 | (1,712) | 690 | 778 |
| 629015 - MAINT CNTYWDE DRAINAGE SYSTEMS | - | - | - | - | - | 51 | (51) |
| 631020 - NON-CAP IMPS STORM DRAIN-CNTY WD | 1,466 | 1,466 | - | 3,178 | (1,712) | 628 | 838 |
| 639025 - OTHER PROFESSIONAL FEES | 1 | 1 | - | 1 | - | 10 | (9) |
| 661010 - INTEREST EXPENSE | 1 | 1 | - | 1 | - | 0 | 1 |
| 000300-Capital Purchases | 1,511 | 1,511 | - | 2,267 | (756) | 424 | 1,087 |
| 000400-Indirect Cost | 81 | 81 | - | 81 | - | 108 | (28) |
| 000600-Debt Service | 173 | 173 | - | 173 | (0) | 168 | 6 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Provide a safe and effective way for County residents to dispose of waste while maintaining environmental stewardship and safety.

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

The Salt Lake County Landfill is operated efficiently, effectively, safely and with environmental stewardship.

- 1) Maintain The integrity and timely renewal of Landfill permits from 10 Permits as of the start of the year 2017 to 10 Permits by end of the year 2017.
- 2) Increase Revenue from metal recycling from 0 Dollars as of the start of the year 2017 to 170,000 Dollars by end of the year 2017.
- 3) Maintain Safety violations from 0 Violations as of the start of the year 2017 to 0 Violations by end of the year 2017.

The Salt Lake County Landfill is profitable.

- 4) Maintain Overall Profitability of the Landfill from 0 Dollars as of the start of the year 2017 to 300,000 Dollars by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 51 | 51 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|--------------------------|-------------------|---------------------|
| Total Requested | 11,714,458 | (558,146) | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>351,434</u> | <u>(16,744)</u> | -3.0% |
| ■ Base @ -3% | 11,363,024 | (541,402) | |

COUNTY FUNDING & FTE PRIORITIES

SOLID WASTE MANAGEMENT FACILITY

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 LANDFILL DISPOSAL | (1,667) | - | - | - | 23.00 | - | - | - |
| 2 TRANSFER STATION | (2,255) | - | - | - | 9.00 | - | - | - |
| 3 ENVIROMENTAL | 1,160 | - | - | - | 4.00 | - | - | - |
| 4 ORGANICS-COMPOSTING | (161) | - | - | - | 4.50 | - | - | - |
| 5 RECYCLING EDUCATION | 89 | - | - | - | 1.50 | - | - | - |
| 6 SOLID WASTE ADMINISTRATION | 2,276 | - | - | - | 9.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | (\$558) | \$0 | \$0 | \$0 | 51.00 | - | - | - |
| SOLID WASTE BAL SHEET ACQUISIT | 161 | 161 | n/a | n/a | - | - | n/a | n/a |
| TOTAL SOLID WASTE MANAGEMEN | (\$397) | \$161 | \$0 | \$0 | 51.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------|---|------|-----------|---------------|
| a | Solid Waste Management Facility | Landfill litter fence repairs (balance sheet purchase) | Req | \$56 | \$56 |
| b | Solid Waste Management Facility | Transfer Station asphalt repairs (balance sheet purchase) | Req | \$55 | \$55 |
| c | Solid Waste Management Facility | Landfill asphalt repairs (balance sheet purchase) | Req | \$50 | \$50 |
| d | Solid Waste Management Facility | Side dump trailer (balance sheet purchase) | Req | \$63 | \$63 |
| e | Solid Waste Management Facility | Leachate mister (balance sheet purchase) | Req | \$50 | \$50 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
|-----|----------|-------------|------|-----------|---------------|

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SOLID WASTE MANAGEMENT FACILITY

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|--------------|--|------------------------|-------------------|--------------|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 LANDFILL DISPOSAL | 5,554 | 3,886 | (1,667) | 23.00 | 5,554 | 3,886 | (1,667) | 23.00 | - | - | - | - |
| 2 TRANSFER STATION | 5,438 | 3,183 | (2,255) | 9.00 | 5,438 | 3,183 | (2,255) | 9.00 | - | - | - | - |
| 3 ENVIROMENTAL | 70 | 1,230 | 1,160 | 4.00 | 70 | 1,230 | 1,160 | 4.00 | - | - | - | - |
| 4 ORGANICS-COMPOSTING | 730 | 569 | (161) | 4.50 | 730 | 569 | (161) | 4.50 | - | - | - | - |
| 5 RECYCLING EDUCATION | 85 | 174 | 89 | 1.50 | 85 | 174 | 89 | 1.50 | - | - | - | - |
| 6 SOLID WASTE ADMINISTRATION | 396 | 2,672 | 2,276 | 9.00 | 396 | 2,672 | 2,276 | 9.00 | - | - | - | - |
| SUBTOTAL² | 12,273 | 11,714 | (558) | 51.00 | 12,273 | 11,714 | (558) | 51.00 | - | - | - | - |
| SOLID WASTE BAL SHEET ACQUISITIONS | - | 161 | 161 | - | - | - | - | - | - | 161 | 161 | - |
| TOTAL SOLID WASTE MANAGEMENT FACILITY | 12,273 | 11,876 | (397) | 51.00 | 12,273 | 11,714 | (558) | 51.00 | - | 161 | 161 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals (\$541), which is (\$17) less than the requested county funding, and (\$17) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 730 - SOLID WASTE MANAGEMNT FACILITY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 47500000 - SOLID WASTE MANAGEMNT FACILITY | ▲ |
| 47509900 - SOLID WASTE CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,551 | 2,320 | 231 | 1,745 | 806 | (1,569) | 4,120 |
| REVENUE | 12,569 | 12,569 | - | 14,450 | (1,881) | 12,419 | 150 |
| OPERATING REVENUE | 12,273 | 12,273 | - | 14,313 | (2,040) | 12,191 | 82 |
| RCT4200 - CHARGES FOR SERVICES | 12,094 | 12,094 | - | 13,758 | (1,664) | 12,086 | 8 |
| 421220 - METHANE GAS SALES | 70 | 70 | - | 150 | (80) | 71 | (1) |
| 421270 - COMPOST SALES | 170 | 170 | - | 190 | (20) | 153 | 17 |
| 421290 - LANDFILL CHARGE | 10,819 | 10,819 | - | 12,251 | (1,432) | 10,794 | 25 |
| 421291 - RECYCLING FEES | 85 | 85 | - | - | 85 | 100 | (15) |
| 421335 - INCOMING GREEN WASTE | 560 | 560 | - | 546 | 14 | 595 | (35) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | 172 | (172) | - | - |
| 427055 - SOIL REGENERATION ROYALTIES | 390 | 390 | - | 450 | (60) | 373 | 17 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 0 | (0) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 6 | 6 | - | 6 | - | - | 6 |
| RCT4430 - SALE OF CAPITAL ASSETS | 173 | 173 | - | 549 | (376) | 105 | 68 |
| NON-OPERATING REVENUE | 296 | 296 | - | 137 | 159 | 228 | 68 |
| RCT4290 - INVESTMENT EARNINGS | 296 | 296 | - | 137 | 159 | 228 | 68 |
| EXPENSE | 13,023 | 12,904 | 118 | 12,407 | 616 | 10,622 | 2,401 |
| OPERATING EXPENSE | 13,023 | 12,904 | 118 | 12,407 | 616 | 10,622 | 2,401 |
| 000100-Salaries and Benefits | 3,540 | 3,421 | 118 | 3,855 | (316) | 3,336 | 203 |
| 601020 - LUMP SUM VACATION PAY | 47 | 47 | - | 47 | - | 9 | 38 |
| 601025 - LUMP SUM SICK PAY | 15 | 15 | - | 15 | - | 2 | 13 |
| 601030 - PERMANENT AND PROVISIONAL | 2,245 | 2,144 | 101 | 2,211 | 34 | 2,090 | 155 |
| 601045 - COMPENSATED ABSENCE | 27 | 27 | - | 27 | - | 10 | 17 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 52 | 52 | - | 52 | - | 25 | 27 |
| 601065 - OVERTIME | 50 | 50 | - | 50 | - | 9 | 41 |
| 601095 - BUDGETED PERS UNDEREXPEND | (377) | (377) | - | - | (377) | - | (377) |
| 603005 - SOCIAL SECURITY TAXES | 170 | 164 | 6 | 169 | 1 | 154 | 16 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (135) | 135 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 394 | 380 | 14 | 386 | 8 | 363 | 31 |
| 603040 - LTD CONTRIBUTIONS | 11 | 10 | 0 | 11 | 0 | 10 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 8 | 33 | (26) | 41 | (34) | 63 | (55) |
| 603050 - HEALTH INSURANCE PREMIUMS | 586 | 563 | 23 | 538 | 48 | 479 | 106 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 187 | 187 | - | 187 | - | 230 | (42) |
| 603056 - OPEB - CURRENT YR | 18 | 18 | - | 18 | - | 10 | 7 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 72 | 72 | - | 72 | - | 17 | 55 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 35 | 35 | - | 31 | 4 | - | 35 |
| 000200-Operations | 6,463 | 6,463 | - | 6,721 | (258) | 4,703 | 1,760 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 17 | 17 | - | 20 | (2) | 20 | (2) |
| 607010 - MAINTENANCE - GROUNDS | 36 | 36 | - | 100 | (64) | 248 | (212) |
| 607015 - MAINTENANCE - BUILDINGS | 55 | 55 | - | 95 | (40) | 78 | (23) |
| 607025 - MAINT - PLUMBING HEAT AND AC | 2 | 2 | - | 2 | - | - | 2 |
| 607030 - MAINTENANCE - OTHER | - | - | - | - | - | 3 | (3) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 97 | 97 | - | 70 | 27 | 267 | (170) |
| 609005 - FOOD PROVISIONS | 1 | 1 | - | 1 | - | (0) | 1 |
| 609010 - CLOTHING PROVISIONS | 20 | 20 | - | 13 | 8 | 20 | (0) |
| 609030 - MEDICAL SUPPLIES | 2 | 2 | - | 2 | - | 0 | 2 |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 3 | 3 | - | 3 | - | 2 | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 3 | - | 3 | - | 8 | (5) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 7 | 7 | - | 7 | - | 7 | (1) |
| 613005 - PRINTING CHARGES | 2 | 2 | - | 2 | - | 0 | 1 |
| 613020 - DEVELOPMENT ADVERTISING | 2 | 2 | - | 5 | (4) | - | 2 |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615005 - OFFICE SUPPLIES | 17 | 17 | - | 12 | 5 | 23 | (6) |
| 615015 - COMPUTER SUPPLIES | - | - | - | 1 | (1) | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 3 | (2) |
| 615025 - COMPUTER COMPONENTS < 3000 | 3 | 3 | - | 3 | - | 0 | 3 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | - | 2 | - | 1 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 30 | 30 | - | 20 | 10 | 30 | (0) |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 2 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | - | 2 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 1 | 1 | - | 1 | - | - | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 150 | 150 | - | 90 | 60 | 155 | (5) |
| 617015 - MAINTENANCE - SOFTWARE | 58 | 58 | - | 186 | (129) | 5 | 52 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 1,250 | 1,250 | - | 1,000 | 250 | 1,640 | (390) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 385 | 385 | - | 666 | (281) | 479 | (94) |
| 619010 - OIL PRODUCTS AND SERVICES | - | - | - | - | - | 0 | (0) |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | 2 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 5 | 5 | - | 5 | - | 3 | 2 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 49 | 49 | - | 47 | 2 | 47 | 2 |
| 621005 - HEAT AND FUEL | 15 | 15 | - | 22 | (7) | 15 | 0 |
| 621010 - LIGHT AND POWER | 75 | 75 | - | 54 | 21 | 73 | 2 |
| 621015 - WATER AND SEWER | 13 | 13 | - | 19 | (6) | 2 | 11 |
| 621020 - TELEPHONE | 22 | 22 | - | 20 | 2 | 24 | (1) |
| 621025 - MOBILE TELEPHONE | 7 | 7 | - | 8 | (1) | 6 | 0 |
| 625010 - NON-CAPITAL BUILDING IMPRVMENTS | - | - | - | 100 | (100) | - | - |
| 629020 - MAINTENANCE - ROADS AND STREETS | 120 | 120 | - | 90 | 30 | 46 | 74 |
| 633015 - RENT - EQUIPMENT | 347 | 347 | - | 422 | (75) | 391 | (44) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 21 | (21) |
| 635005 - CAP LEAS PRINCIPAL-LAND AND BLDG | - | - | - | - | - | 0 | (0) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 14 | 14 | - | 14 | - | 11 | 2 |
| 639020 - LABORATORY FEES | 3 | 3 | - | 2 | 1 | 2 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 800 | 800 | - | 700 | 100 | 778 | 22 |
| 639030 - MEN HEALTH-MEDICAID MATCH-DHCF | - | - | - | - | - | 0 | (0) |
| 639035 - CONTRACT MANAGEMENT FEE | - | - | - | - | - | 0 | (0) |
| 639040 - BEHAVIORAL HEALTH-MEDICAID MATCH | - | - | - | - | - | 0 | (0) |
| 639045 - CONTRACTED LABOR/PROJECTS | 23 | 23 | - | 49 | (25) | 219 | (196) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | - | - | - | 5 | (5) | 2 | (2) |
| 641015 - REFUSE BAGS | - | - | - | - | - | 0 | (0) |
| 645005 - CONTRACT HAULING | 1,275 | 1,275 | - | 1,336 | (61) | 1,263 | 12 |
| 645015 - RECYCLING ACTIVITIES | 43 | 43 | - | 90 | (48) | 64 | (22) |
| 645020 - LANDFILL COVER MATERIAL | 50 | 50 | - | 50 | - | 29 | 21 |
| 645025 - LANDFILL REGULATORY FEES | 40 | 40 | - | 40 | - | 41 | (1) |
| 645030 - HOUSE HAZ WASTE AND CLEANUP | 629 | 629 | - | 666 | (37) | 751 | (122) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | 5 | (1) |
| 667010 - SPECIAL CLAIMS | 2 | 2 | - | 2 | - | - | 2 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 4 | 4 | - | 4 | - | 4 | 0 |
| 667035 - LANDFILL CLOSURE AND POSTCLOSURE | 776 | 776 | - | 665 | 111 | (2,124) | 2,900 |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 31 | (31) |
| 000400-Indirect Cost | 429 | 429 | - | 429 | - | 532 | (103) |
| 000500-Depreciation and Amortization | 1,401 | 1,401 | - | 1,401 | - | 2,051 | (650) |
| 001000-Other Financing Uses | 1,190 | 1,190 | - | - | 1,190 | - | 1,190 |
| BALANCE SHEET | 1,801 | 1,688 | 113 | 3,652 | (1,851) | - | 1,801 |
| BALANCE SHEET ACQUISITION | 1,801 | 1,688 | 113 | 3,652 | (1,851) | - | 1,801 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 1,801 | 1,688 | 113 | 3,652 | (1,851) | - | 1,801 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 1,801 | 1,688 | 113 | 3,652 | (1,851) | - | 1,801 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 730 - SOLID WASTE MANAGEMNT FACILITY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 47500000 - SOLID WASTE MANAGEMNT FACILITY | ▲ |
| 47509900 - SOLID WASTE CAPITAL PROJECTS | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 161 | - | 161 | 2,700 | (2,539) | - | 161 |
| BALANCE SHEET | 161 | - | 161 | 2,700 | (2,539) | - | 161 |
| BALANCE SHEET ACQUISITION | 161 | - | 161 | 2,700 | (2,539) | - | 161 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 161 | - | 161 | 2,700 | (2,539) | - | 161 |
| BAL_SHT - BALANCE SHEET ACQUISITION | 161 | - | 161 | 2,700 | (2,539) | - | 161 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Creating the Future We Choose, a healthy community – built on healthy people, healthy places, expanded opportunities, responsive government.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County Government is reflective of the citizens we serve; welcomes and supports the uniqueness and individuality of all residents, employees and visitors to our community.

- 1) Increase the percentage of Hispanic individuals in the entire Salt Lake County Government workforce from 9.8% employees as of the end of December 2016 to 10.78% employees by end of December 2017.

Salt Lake County Government supports and promotes an inclusive community and government.

- 2) Reduce the number of events attended by the Mayor, the Director of Diversity and Inclusion or members of the Council on Diversity Affairs (CODA) sponsored by diverse communities from 8 events as of the end of December 2016 to 20 events by end of December 2017.

Salt Lake County welcomes new Americans and provides opportunities to maximize their economic, social and civic potential.

- 3) Increase the percent of eligible naturalized new Americans in Salt Lake County from 37 percent as of the start of January 2017 to 42 percent by end of December 2017.
- 4) Measure the return on investment for employers who provide on-site industry specific English as a Second Language (ESL) training to employees from unknown dollars as of the start of January 2017 to TBD dollars by end of December 2017.
- 5) Measure the number of integration opportunities for New Americans and their new Salt Lake County community from unknown opportunities as of the start of January 2017 to TBD opportunities by end of December 2017.

Salt Lake County is transparent and accountable to the people who pay the bills.

- 6) Increase the number of MetroStat Impact Meeting (MIM) cohort participants from 6 divisions as of the end of December 2016 to 12 divisions by end of December 2017.
- 7) Increase instances of performance indicators reviewed by senior staff from 1 instance/year as of the end of December 2016 to 3 instances/year by end of December 2017.
- 8) Increase the number of performance indicators available on the MetroStat dashboard from 25 indicators as of the end of December 2016 to 32 indicators by end of December 2017.

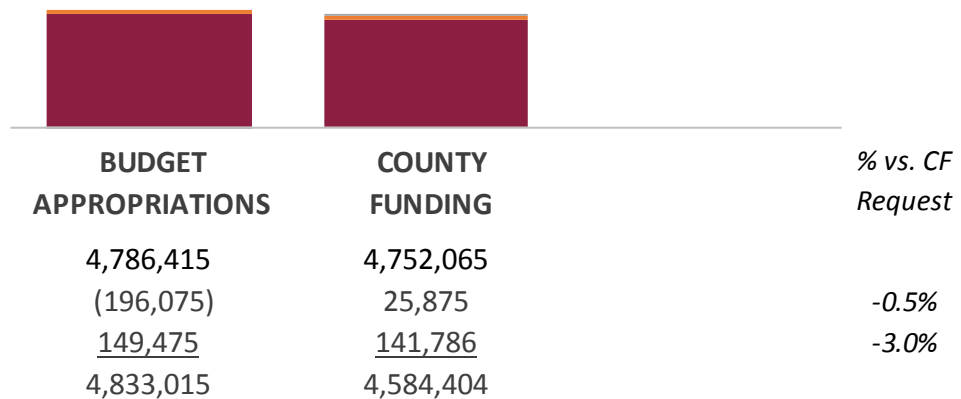
The Salt Lake County employee team feels valued and supported to do their best work.

- 9) Increase the average number of hours Mayor McAdams spends per month at employee engagement meetings from 2 hours/month as of the end of December 2016 to 4 hours/month by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 34.39 | 35 | -0.6 |



COUNTY FUNDING & FTE PRIORITIES

MAYOR ADMINISTRATION

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 HUMAN SERVICES ADMIN | 822 | | - | - | - | 7.00 | - | - | - |
| 2 COMMUNITY SERVICE ADMIN | 553 | | 16 <i>a</i> | (16) <i>f</i> | - | 4.39 | 0.39 | - | - |
| 3 ADMINISTRATIVE SERVICES | 473 | | 2 <i>b,c</i> | (2) <i>f</i> | - | 3.00 | - | - | - |
| 4 PUBLIC WORKS ADMIN | 321 | | - | - | - | 2.00 | - | - | - |
| 5 HS-OFFICE OF COMMUNITY INNOV | 156 | | - | - | - | 2.00 | (1.00) | - | - |
| 6 MAYOR ADMIN PRGM | 1,893 | | 2 <i>e</i> | (2) <i>f</i> | (168) <i>g</i> | 12.00 | - | - | (1.00) |
| 7 DIVERSITY | 107 | | 5 <i>d</i> | (5) <i>f</i> | - | 1.00 | - | - | - |
| 8 PUBLIC RELATIONS | 282 | | - | - | - | 2.00 | - | - | - |
| 9 GOVERNMENTAL RELATIONS | 145 | | - | - | - | 1.00 | - | - | - |
| TOTAL MAYOR ADMINISTRATION | \$4,752 | | \$26 | (\$26) | (\$168) | 34.39 | (0.62) | - | (1.00) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------------|--|-------|-----------|---------------|
| a | Community Services | Part-Time(.75): We currently have a temporary Accountant that is shared with Center for the Arts. She has been invaluable to both of our organizations. We would like to use existing funding to help pay for her to become a permanent, part-time employee. We would also need some one-time funding to buy her new equipment. This would enable us to get her on our department equipment rotation schedule. | Req | \$16 | \$0 |
| b | Admin Services | Office 365 | Req | \$0.4 | \$0.0 |
| c | Admin Services | N3-200 Conference Room; 2 tv's | Req | \$2 | \$0 |
| d | Diversity | \$5,000 for diversity program for Karen and Emma: Juneteenth activities/celebrations in June 2017 | Req | \$5 | \$5 |
| e | Administration | Security pad on facility (roughly \$2,200) - perhaps you can absorb as we get closer to the year end, but Facilities indicates it is not willing to pay from Government Center Ops. | Req | \$2.2 | \$1.10 |
| f | See Above | Remove all new requests. | ABB | (\$26) | \$0 |
| g | Administration | Mayor's Administration is currently working at or above capacity. As such, reductions in the personnel sector are not recommended. | ABB-3 | (\$168) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

MAYOR ADMINISTRATION

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|--------------|-----------|---------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 HUMAN SERVICES ADMIN | - | 822 | 822 | 7.00 | - | 822 | 822 | 7.00 | - | - | - | - |
| 2 COMMUNITY SERVICE ADMIN | - | 553 | 553 | 4.39 | - | 537 | 537 | 4.00 | - | 16 | 16 | 0.39 |
| 3 ADMINISTRATIVE SERVICES | - | 473 | 473 | 3.00 | - | 471 | 471 | 3.00 | - | 2 | 2 | - |
| 4 PUBLIC WORKS ADMIN | - | 321 | 321 | 2.00 | - | 321 | 321 | 2.00 | - | - | - | - |
| 5 HS-OFFICE OF COMMUNITY INNOV PARTNER | 31 | 187 | 156 | 2.00 | 253 | 409 | 156 | 3.00 | (222) | (222) | - | (1.00) |
| 6 MAYOR ADMIN PRGM | 0 | 1,893 | 1,893 | 12.00 | 0 | 1,890 | 1,890 | 12.00 | - | 2 | 2 | - |
| 7 DIVERSITY | 3 | 110 | 107 | 1.00 | 3 | 105 | 102 | 1.00 | - | 5 | 5 | - |
| 8 PUBLIC RELATIONS | - | 282 | 282 | 2.00 | - | 282 | 282 | 2.00 | - | - | - | - |
| 9 GOVERNMENTAL RELATIONS | - | 145 | 145 | 1.00 | - | 145 | 145 | 1.00 | - | - | - | - |
| TOTAL MAYOR ADMINISTRATION | 34 | 4,786 | 4,752 | 34.39 | 256 | 4,982 | 4,726 | 35.00 | (222) | (196) | 26 | (0.62) |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$4,584, which is \$168 less than the requested county funding, and \$142 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10200000 - MAYOR ADMINISTRATION | ▲ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▬ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▬ |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | ▬ |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS | ▬ |
| 23500000 - EXTENSION SERVICE | ▬ |
| 24000000 - CRIMINAL JUSTICE SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,843 | 4,726 | 117 | 4,649 | 194 | 4,258 | 585 |
| REVENUE | 34 | 256 | (222) | 506 | (472) | 153 | (119) |
| OPERATING REVENUE | 34 | 256 | (222) | 506 | (472) | 153 | (119) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 3 | 219 | (216) | 219 | (216) | 137 | (134) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | 215 | (215) | 215 | (215) | 134 | (134) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 3 | 4 | (1) | 4 | (1) | 3 | 1 |
| RCT4200 - CHARGES FOR SERVICES | 31 | 37 | (6) | 287 | (256) | 16 | 15 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 1 | (1) |
| 423000 - LOCAL GOVERNMENT GRANTS | 31 | 37 | (6) | 37 | (6) | 15 | 16 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | - | 0 | - | 0 | 0 |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | 250 | (250) | - | - |
| EXPENSE | 4,877 | 4,982 | (105) | 5,155 | (278) | 4,411 | 466 |
| OPERATING EXPENSE | 4,877 | 4,982 | (105) | 5,155 | (278) | 4,411 | 466 |
| 000100-Salaries and Benefits | 4,390 | 4,362 | 28 | 4,284 | 106 | 3,880 | 510 |
| 601005 - ELECTED AND EXEMPT SALARY | 2,334 | 2,266 | 68 | 2,137 | 197 | 1,956 | 378 |
| 601010 - PROFESSIONAL TECH MANAG (HIST) | - | - | - | - | - | 4 | (4) |
| 601020 - LUMP SUM VACATION PAY | 16 | 16 | - | 16 | - | 53 | (37) |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | - | 5 | - | 50 | (45) |
| 601030 - PERMANENT AND PROVISIONAL | 642 | 612 | 30 | 662 | (19) | 590 | 53 |
| 601040 - TIME LIMITED EMPLOYEES | 44 | 78 | (35) | 80 | (36) | 62 | (18) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 55 | 70 | (15) | 55 | - | 42 | 13 |
| 601065 - OVERTIME | - | 7 | (7) | 7 | (7) | 4 | (4) |
| 603005 - SOCIAL SECURITY TAXES | 229 | 226 | 3 | 214 | 14 | 190 | 39 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 401 | 392 | 9 | 382 | 19 | 374 | 26 |
| 603040 - LTD CONTRIBUTIONS | 13 | 13 | 0 | 14 | (1) | 11 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 138 | 163 | (25) | 159 | (21) | 148 | (10) |
| 603050 - HEALTH INSURANCE PREMIUMS | 382 | 382 | 0 | 422 | (40) | 298 | 85 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 72 | 72 | - | 72 | - | 46 | 26 |
| 603056 - OPEB - CURRENT YR | 60 | 60 | - | 60 | - | 52 | 8 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605035 - MOVING ALLOWANCE | - | - | - | - | - | 2 | (2) |
| 000200-Operations | 487 | 621 | (134) | 871 | (384) | 531 | (44) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | - | - | 0 | (0) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 11 | 10 | 1 | 10 | 1 | 10 | 2 |
| 609005 - FOOD PROVISIONS | 0 | 4 | (4) | 4 | (4) | 3 | (3) |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | 0 | 0 |
| 609015 - DINING AND KITCHEN SUPPLIES | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 8 | 8 | - | 9 | (1) | 6 | 2 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 2 | 2 | - | 2 | - | 1 | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 17 | 17 | - | 18 | (0) | 20 | (3) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | 12 | 16 | (4) | 15 | (3) | 16 | (4) |
| 613010 - PUBLIC NOTICES | 0 | 0 | - | 0 | - | - | 0 |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 1 | (1) |
| 613020 - DEVELOPMENT ADVERTISING | 1 | 1 | - | 1 | - | 2 | (1) |
| 613025 - CONTRACTED PRINTINGS | - | - | - | 0 | (0) | - | - |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 1 | (1) |
| 615005 - OFFICE SUPPLIES | 27 | 34 | (7) | 34 | (7) | 30 | (3) |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 1 | - | 0 | 0 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 2 | 2 | - | 0 | 2 | 0 | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 4 | 4 | - | 5 | (2) | 6 | (3) |
| 615025 - COMPUTER COMPONENTS < 3000 | 14 | 14 | - | 15 | (1) | 21 | (6) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | - | 1 | 1 | 0 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 4 | 4 | - | 4 | (0) | 5 | (1) |
| 615040 - POSTAGE | 9 | 9 | - | 9 | - | 9 | 0 |
| 615045 - PETTY CASH REPLENISH | 5 | 5 | - | 5 | - | 4 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 25 | 22 | 4 | 22 | 4 | 25 | 1 |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 1 | (1) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 9 | 9 | - | 9 | - | 3 | 6 |
| 617015 - MAINTENANCE - SOFTWARE | 6 | 6 | - | 6 | - | 7 | (2) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 5 | 5 | - | 5 | - | 1 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619015 - MILEAGE ALLOWANCE | 10 | 15 | (5) | 15 | (5) | 4 | 6 |
| 619020 - TAXI CAB FARES | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 70 | 72 | (2) | 73 | (3) | 70 | (1) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | - | - | 1 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 6 | - | 7 | (1) |
| 621020 - TELEPHONE | 16 | 16 | - | 16 | 0 | 18 | (2) |
| 621025 - MOBILE TELEPHONE | 26 | 28 | (2) | 27 | (1) | 26 | 1 |
| 633010 - RENT - BUILDINGS | 146 | 152 | (6) | 152 | (6) | 173 | (27) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 44 | 92 | (48) | 342 | (298) | 40 | 4 |
| 639045 - CONTRACTED LABOR/PROJECTS | - | - | - | - | - | 0 | (0) |
| 645005 - CONTRACT HAULING | 0 | 0 | - | 0 | - | - | 0 |
| 645015 - RECYCLING ACTIVITIES | - | - | - | - | - | 0 | (0) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 665085 - PASS THRU GRANT CONTRACTS | - | 60 | (60) | 60 | (60) | 17 | (17) |
| 693020 - INTERFUND CHARGES | 5 | 5 | - | 5 | - | - | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10200000 - MAYOR ADMINISTRATION | ▲ |
| 10210000 - MAYOR OPERATIONS (HIST) | ▬ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▬ |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | ▬ |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS | ▬ |
| 23500000 - EXTENSION SERVICE | ▬ |
| 24000000 - CRIMINAL JUSTICE SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,843 | 4,726 | 117 | 4,649 | 194 | 1,788 | 3,055 |
| REVENUE | 34 | 256 | (222) | 506 | (472) | 3 | 32 |
| OPERATING REVENUE | 34 | 256 | (222) | 506 | (472) | 3 | 32 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 3 | 219 | (216) | 219 | (216) | 3 | 1 |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | 215 | (215) | 215 | (215) | - | - |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 3 | 4 | (1) | 4 | (1) | 3 | 1 |
| RCT4200 - CHARGES FOR SERVICES | 31 | 37 | (6) | 287 | (256) | 0 | 31 |
| 423000 - LOCAL GOVERNMENT GRANTS | 31 | 37 | (6) | 37 | (6) | - | 31 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | - | 0 | - | 0 | 0 |
| 423400 - INTERLOCAL AGREEMENTS | - | - | - | 250 | (250) | - | - |
| EXPENSE | 4,877 | 4,982 | (105) | 5,155 | (278) | 1,791 | 3,087 |
| OPERATING EXPENSE | 4,877 | 4,982 | (105) | 5,155 | (278) | 1,791 | 3,087 |
| 000100-Salaries and Benefits | 4,390 | 4,362 | 28 | 4,284 | 106 | 1,582 | 2,808 |
| 601005 - ELECTED AND EXEMPT SALARY | 2,334 | 2,266 | 68 | 2,137 | 197 | 1,106 | 1,228 |
| 601010 - PROFESSIONAL TECH MANAG (HIST) | - | - | - | - | - | 4 | (4) |
| 601020 - LUMP SUM VACATION PAY | 16 | 16 | - | 16 | - | - | 16 |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | - | 5 | - | - | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 642 | 612 | 30 | 662 | (19) | 0 | 642 |
| 601040 - TIME LIMITED EMPLOYEES | 44 | 78 | (35) | 80 | (36) | - | 44 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 55 | 70 | (15) | 55 | - | 20 | 35 |
| 601065 - OVERTIME | - | 7 | (7) | 7 | (7) | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 229 | 226 | 3 | 214 | 14 | 81 | 148 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 401 | 392 | 9 | 382 | 19 | 148 | 253 |
| 603040 - LTD CONTRIBUTIONS | 13 | 13 | 0 | 14 | (1) | 4 | 9 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 138 | 163 | (25) | 159 | (21) | 63 | 75 |
| 603050 - HEALTH INSURANCE PREMIUMS | 382 | 382 | 0 | 422 | (40) | 123 | 259 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 72 | 72 | - | 72 | - | 26 | 46 |
| 603056 - OPEB - CURRENT YR | 60 | 60 | - | 60 | - | 7 | 53 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605035 - MOVING ALLOWANCE | - | - | - | - | - | 2 | (2) |
| 000200-Operations | 487 | 621 | (134) | 871 | (384) | 208 | 279 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 11 | 10 | 1 | 10 | 1 | 6 | 6 |
| 609005 - FOOD PROVISIONS | 0 | 4 | (4) | 4 | (4) | 0 | 0 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | - | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 8 | 8 | - | 9 | (1) | 4 | 5 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 2 | 2 | - | 2 | - | 0 | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 17 | 17 | - | 18 | (0) | 10 | 7 |
| 613005 - PRINTING CHARGES | 12 | 16 | (4) | 15 | (3) | 10 | 2 |
| 613010 - PUBLIC NOTICES | 0 | 0 | - | 0 | - | - | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 1 | 1 | - | 1 | - | - | 1 |
| 613025 - CONTRACTED PRINTINGS | - | - | - | 0 | (0) | - | - |
| 615005 - OFFICE SUPPLIES | 27 | 34 | (7) | 34 | (7) | 3 | 24 |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 1 | - | 0 | 0 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 2 | 2 | - | 0 | 2 | - | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 4 | 4 | - | 5 | (2) | 3 | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 14 | 14 | - | 15 | (1) | 5 | 9 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | - | 1 | 1 | - | 2 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 4 | 4 | - | 4 | (0) | 3 | 1 |
| 615040 - POSTAGE | 9 | 9 | - | 9 | - | 1 | 8 |
| 615045 - PETTY CASH REPLENISH | 5 | 5 | - | 5 | - | 4 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 25 | 22 | 4 | 22 | 4 | 14 | 12 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 9 | 9 | - | 9 | - | 3 | 6 |
| 617015 - MAINTENANCE - SOFTWARE | 6 | 6 | - | 6 | - | 6 | (1) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 5 | 5 | - | 5 | - | 1 | 4 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619015 - MILEAGE ALLOWANCE | 10 | 15 | (5) | 15 | (5) | 1 | 9 |
| 619025 - TRAVEL AND TRANSPORTATION | 70 | 72 | (2) | 73 | (3) | 35 | 35 |
| 619035 - VEHICLE RENTAL CHARGES | 6 | 6 | - | 6 | - | 6 | (0) |
| 621020 - TELEPHONE | 16 | 16 | - | 16 | 0 | 10 | 6 |
| 621025 - MOBILE TELEPHONE | 26 | 28 | (2) | 27 | (1) | 10 | 16 |
| 633010 - RENT - BUILDINGS | 146 | 152 | (6) | 152 | (6) | 68 | 78 |
| 639025 - OTHER PROFESSIONAL FEES | 44 | 92 | (48) | 342 | (298) | 5 | 39 |
| 645005 - CONTRACT HAULING | 0 | 0 | - | 0 | - | - | 0 |
| 665085 - PASS THRU GRANT CONTRACTS | - | 60 | (60) | 60 | (60) | - | - |
| 693020 - INTERFUND CHARGES | 5 | 5 | - | 5 | - | - | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | ■ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ■ |
| 130 - TRANSPORTATION PRESERVATION FUND | ■ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ■ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10200000 - MAYOR ADMINISTRATION | ▲ |
| 10210000 - MAYOR OPERATIONS (HIST) | ■ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ■ |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | ■ |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS | ■ |
| 23500000 - EXTENSION SERVICE | ■ |
| 24000000 - CRIMINAL JUSTICE SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | - | - | 2,470 | (2,470) |
| REVENUE | - | - | - | - | - | 151 | (151) |
| OPERATING REVENUE | - | - | - | - | - | 151 | (151) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 134 | (134) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 134 | (134) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 16 | (16) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 1 | (1) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 15 | (15) |
| EXPENSE | - | - | - | - | - | 2,621 | (2,621) |
| OPERATING EXPENSE | - | - | - | - | - | 2,621 | (2,621) |
| 000100-Salaries and Benefits | - | - | - | - | - | 2,298 | (2,298) |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | - | - | 850 | (850) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | - | - | 53 | (53) |
| 601025 - LUMP SUM SICK PAY | - | - | - | - | - | 50 | (50) |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | - | - | 590 | (590) |
| 601040 - TIME LIMITED EMPLOYEES | - | - | - | - | - | 62 | (62) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | - | - | 23 | (23) |
| 601065 - OVERTIME | - | - | - | - | - | 4 | (4) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | - | - | 109 | (109) |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | - | - | 227 | (227) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | - | - | 7 | (7) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | - | - | 86 | (86) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | - | - | 174 | (174) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | - | - | 20 | (20) |
| 603056 - OPEB - CURRENT YR | - | - | - | - | - | 45 | (45) |
| 000200-Operations | - | - | - | - | - | 323 | (323) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | - | - | - | - | - | 0 | (0) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 4 | (4) |
| 609005 - FOOD PROVISIONS | - | - | - | - | - | 3 | (3) |
| 609010 - CLOTHING PROVISIONS | - | - | - | - | - | 0 | (0) |
| 609015 - DINING AND KITCHEN SUPPLIES | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | - | - | 3 | (3) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | - | - | 1 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | - | - | 10 | (10) |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 0 | (0) |
| 613005 - PRINTING CHARGES | - | - | - | - | - | 6 | (6) |
| 613015 - PRINTING SUPPLIES | - | - | - | - | - | 1 | (1) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | - | - | 2 | (2) |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 1 | (1) |
| 615005 - OFFICE SUPPLIES | - | - | - | - | - | 27 | (27) |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | - | - | - | - | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | - | - | 3 | (3) |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | - | - | 15 | (15) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 0 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 3 | (3) |
| 615040 - POSTAGE | - | - | - | - | - | 8 | (8) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 11 | (11) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | 1 | (1) |
| 615060 - PURCHASING CARD CHARGES | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | 0 | (0) |
| 617015 - MAINTENANCE - SOFTWARE | - | - | - | - | - | 1 | (1) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | - | - | 3 | (3) |
| 619020 - TAXI CAB FARES | - | - | - | - | - | 0 | (0) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | - | - | 36 | (36) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | - | - | 1 | (1) |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 621020 - TELEPHONE | - | - | - | - | - | 8 | (8) |
| 621025 - MOBILE TELEPHONE | - | - | - | - | - | 15 | (15) |
| 633010 - RENT - BUILDINGS | - | - | - | - | - | 105 | (105) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 35 | (35) |
| 639045 - CONTRACTED LABOR/PROJECTS | - | - | - | - | - | 0 | (0) |
| 645015 - RECYCLING ACTIVITIES | - | - | - | - | - | 0 | (0) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 0 | (0) |
| 665085 - PASS THRU GRANT CONTRACTS | - | - | - | - | - | 17 | (17) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

We promote the financial health of Salt Lake County Government with integrity by demonstrating fiscal leadership, effectively communicating relevant, accurate financial information, and providing exceptional customer service. We are dedicated strategic partners to all County organizations.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County is in excellent financial health

- 1) Maintain the true interest cost of SLCO debt (measured by yield comparisons of similarly structured debt issuances on the same day) from the lowest basis points as of the start of December 2015 to the lowest basis points by end of December 2017.
- 2) Maintain the AAA Bond rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating as of the end of July 2016 to AAA Bond Rating by end of December 2018.
- 3) Maintain the number of significant deficiencies, material weaknesses or material instances of noncompliance reported as a result of the audit. from 0 Audit Findings as of the end of July 2016 to 0 Audit Findings by end of July 2017.

Mayor's Financial Administration provides relevant, accurate and timely financial information

- 4) Maintain the percentage variance of sales tax projection to actual from ± 2.5 % variation as of the end of December 2015 to ± 2.5 % variation by end of December 2017.
- 5) Maintain the GFOA Certificate of Achievement for excellence in financial reporting on the 2015 CAFR from 100% achieved as of the end of March 2016 to 100% achieved by end of March 2017.

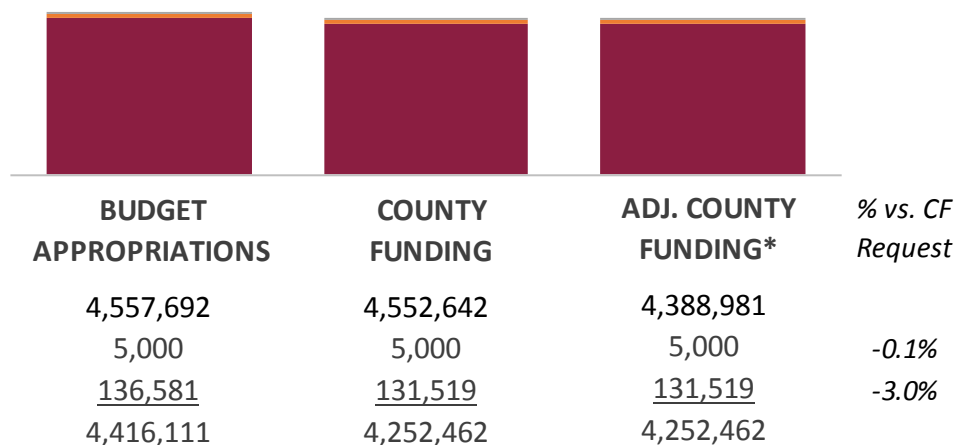
Mayor's Financial Administration provides exceptional customer service

- 6) Increase the percentage of customers that rate the Mayor's Financial Administration staff as excellent or good strategic partners from 85% customers as of the start of the year 2013 to 90% customers by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 33 | 33 | 0 |



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|------------------------|--|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | | - | - | (32) c,d | 10.00 | - | - | - |
| 3 BUDGET | 957 | | - | (5) b | (105) c,d | 7.00 | - | - | (1.00) |
| 4 MAYOR FINANCE ADMIN | 293 | | 5 a | - | - | 1.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$4,389 | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| FINANCIAL SYSTEM PROJECT PRGM | 164 | | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL MAYOR'S FINANCIAL ADMIN | \$4,553 | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|---|-------|-----------|---------------|
| a | Mayor's Finance Admin | Fiscal Learning Council Funding: The Fiscal Learning Council is requesting a \$5,000 budget to provide fiscal related trainings during 2017 that would include a half day Fiscal Conference and a 9 day Fiscal Management Series certificate program. The Learning Council has been limited in past years in its abilities to provide training to the fiscal employee community in Salt Lake County due to lack of funding. The Mayor's Finance Division has agreed to request this funding on their behalf and manage these additional funds within it's Mayor Finance budget. | Req | \$5 | \$5 |
| b | Finance & Payroll | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Such assistance is only occasionally needed. | ABB | (\$5) | \$0 |
| c | Finance & Payroll; Budget | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a current IS priority, cutting this line item is strongly discouraged. | ABB-3 | (\$59) | \$0 |
| d | Finance & Payroll; Budget | Impact Statement: The loss of an FTE would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief and Citizen Centric reports, and a reduction in the staff's ability to respond to customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time. | ABB-3 | (\$78) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
|-----|----------|-------------|------|-----------|---------------|

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

MAYOR'S FINANCIAL ADMIN

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--------------------------------------|------------------------|------------------------|-------------------|--------------|--|------------------------|-------------------|--------------|------------------------|------------------------|-------------------|----------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 ACCOUNTING | - | 1,758 | 1,758 | 15.00 | - | 1,758 | 1,758 | 15.00 | - | - | - | - |
| 2 FINANCE AND PAYROLL | 5 | 1,386 | 1,381 | 10.00 | 5 | 1,386 | 1,381 | 10.00 | - | - | - | - |
| 3 BUDGET | - | 957 | 957 | 7.00 | - | 957 | 957 | 7.00 | - | - | - | - |
| 4 MAYOR FINANCE ADMIN | - | 293 | 293 | 1.00 | - | 288 | 288 | 1.00 | - | 5 | 5 | - |
| SUBTOTAL² | 5 | 4,394 | 4,389 | 33.00 | 5 | 4,389 | 4,384 | 33.00 | - | 5 | 5 | - |
| FINANCIAL SYSTEM PROJECT PRGM | - | 164 | 164 | - | - | 164 | 164 | - | - | - | - | - |
| TOTAL MAYOR'S FINANCIAL ADMIN | 5 | 4,558 | 4,553 | 33.00 | 5 | 4,553 | 4,548 | 33.00 | - | 5 | 5 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$4,252, which is \$137 less than the requested county funding, and \$132 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10200000 - MAYOR ADMINISTRATION | ▲ |
| 10210000 - MAYOR OPERATIONS (HIST) | ■ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS | |
| 23500000 - EXTENSION SERVICE | |
| 24000000 - CRIMINAL JUSTICE SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,480 | 4,384 | 96 | 4,370 | 110 | 4,053 | 428 |
| REVENUE | 5 | 5 | - | 5 | - | 6 | (1) |
| OPERATING REVENUE | 5 | 5 | - | 5 | - | 6 | (1) |
| RCT4200 - CHARGES FOR SERVICES | 5 | 5 | - | 5 | - | 6 | (1) |
| 421015 - MAYOR FINANCE ADMIN FEES | 5 | 5 | - | 5 | - | 6 | (1) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | - | 0 | - | 0 | (0) |
| EXPENSE | 4,485 | 4,389 | 96 | 4,375 | 110 | 4,058 | 427 |
| OPERATING EXPENSE | 4,485 | 4,389 | 96 | 4,375 | 110 | 4,058 | 427 |
| 000100-Salaries and Benefits | 4,013 | 3,922 | 91 | 3,908 | 105 | 3,729 | 284 |
| 601005 - ELECTED AND EXEMPT SALARY | 196 | 190 | 6 | 147 | 49 | 143 | 53 |
| 601020 - LUMP SUM VACATION PAY | 51 | 51 | - | 51 | - | 41 | 10 |
| 601025 - LUMP SUM SICK PAY | 24 | 24 | - | 24 | - | 49 | (25) |
| 601030 - PERMANENT AND PROVISIONAL | 2,514 | 2,436 | 78 | 2,452 | 62 | 2,276 | 238 |
| 601065 - OVERTIME | 26 | 26 | - | 26 | - | 56 | (30) |
| 603005 - SOCIAL SECURITY TAXES | 205 | 199 | 6 | 198 | 7 | 178 | 27 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 464 | 450 | 15 | 451 | 13 | 427 | 37 |
| 603040 - LTD CONTRIBUTIONS | 13 | 13 | 0 | 13 | 0 | 11 | 2 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 27 | 57 | (30) | 54 | (28) | 85 | (58) |
| 603050 - HEALTH INSURANCE PREMIUMS | 438 | 422 | 16 | 437 | 2 | 397 | 42 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 23 | 23 | - | 23 | - | 55 | (32) |
| 603056 - OPEB - CURRENT YR | 28 | 28 | - | 28 | - | 10 | 18 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605015 - EMPLOYEE PARKING | - | - | - | - | - | 0 | (0) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 3 | 3 | - | 3 | - | - | 3 |
| 000200-Operations | 473 | 468 | 5 | 468 | 5 | 330 | 143 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 7 | 7 | - | 7 | - | 4 | 3 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 28 | 23 | 5 | 22 | 5 | 19 | 8 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 50 | 50 | - | 50 | - | 20 | 30 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | - | - | - | - | - | 5 | (5) |
| 613005 - PRINTING CHARGES | 16 | 16 | - | 9 | 7 | 8 | 8 |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | 0 | 1 |
| 613025 - CONTRACTED PRINTINGS | 3 | 3 | - | 3 | - | - | 3 |
| 615005 - OFFICE SUPPLIES | 13 | 13 | - | 13 | - | 11 | 2 |
| 615015 - COMPUTER SUPPLIES | 2 | 2 | - | 2 | 0 | 0 | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | 10 | - | 9 | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 15 | 15 | - | 15 | - | 10 | 5 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 1 | 1 | - | 1 | - | - | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 4 | 4 | - | 3 | 0 | 7 | (3) |
| 615040 - POSTAGE | 4 | 4 | - | 6 | (2) | 5 | (1) |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 2 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 15 | 15 | - | 15 | - | 5 | 11 |
| 617015 - MAINTENANCE - SOFTWARE | 15 | 15 | - | 15 | - | 10 | 5 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 12 | 12 | - | 12 | - | 6 | 6 |
| 619035 - VEHICLE RENTAL CHARGES | 2 | 2 | - | 2 | - | - | 2 |
| 621020 - TELEPHONE | 11 | 11 | - | 15 | (4) | 13 | (2) |
| 621025 - MOBILE TELEPHONE | 0 | 0 | - | 2 | (1) | 1 | (1) |
| 633010 - RENT - BUILDINGS | 152 | 152 | - | 152 | - | 152 | 0 |
| 639010 - CONSULTANTS FEES | 41 | 41 | - | 41 | - | 10 | 31 |
| 639025 - OTHER PROFESSIONAL FEES | 67 | 67 | - | 68 | (1) | 29 | 38 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 447 - PEOPLESOFT IMPLEMENTATION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 53450000 - FINANCIAL SYSTEM PROJECT | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 164 | 164 | - | 180 | (16) | 506 | (342) |
| REVENUE | - | - | - | - | - | 5 | (5) |
| NON-OPERATING REVENUE | - | - | - | - | - | 5 | (5) |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 5 | (5) |
| EXPENSE | 164 | 164 | - | 680 | (516) | 524 | (360) |
| OPERATING EXPENSE | 164 | 164 | - | 180 | (16) | 506 | (342) |
| 000200-Operations | 152 | 152 | - | 169 | (16) | 422 | (269) |
| 615005 - OFFICE SUPPLIES | - | - | - | - | - | 0 | (0) |
| 639010 - CONSULTANTS FEES | 152 | 152 | - | 169 | (16) | 422 | (269) |
| 000300-Capital Purchases | - | - | - | - | - | 62 | (62) |
| 000400-Indirect Cost | 11 | 11 | - | 11 | - | 22 | (11) |
| NON-OPERATING EXPENSE | - | - | - | 500 | (500) | 18 | (18) |
| 001000-Other Financing Uses | - | - | - | 500 | (500) | 18 | (18) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Office of Regional Development works collaboratively with state and local governments, businesses, and community organizations to accomplish goals today so we can have the future we choose for our families and our home.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

- Salt Lake County engages in partnerships to increase public safety and reduce recidivism.**

- Salt Lake County Government is prepared for natural and manmade disasters.**

- Salt Lake County has a robust and complete low-stress active transportation network**

- Salt Lake County Regional Metro expands its position in the global economy**

- Salt Lake County uses collective resources to minimize homelessness**

- The residents in Salt Lake County have housing that is healthy and safe.**

- Homeless individuals and families have coordinated and accessible services provided.**

- Salt Lake County has an array of regional urban and town centers**

- Salt Lake County uses data from its Criminal Justice Data Warehouse (IJIS) to drive resources towards outcomes.**

- The County's regional economic development financial tools are well managed.**

- The whole community of Salt Lake County is resilient against natural and manmade disasters.**

- Salt Lake County is an effective and coordinated steward of the Central Wasatch**

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 40 | 36 | 4 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 40,182,789 | 29,369,853 | 17,333,138 | |
| ■ Savings/(Incr) if Flat to ABB | 2,086,702 | 1,987,465 | 2,086,702 | -12.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,142,883</u> | <u>165,982</u> | <u>457,393</u> | -2.6% |
| ■ Base @ -3% | 36,953,204 | 5,366,755 | 14,789,043 | |

COUNTY FUNDING & FTE PRIORITIES

REGIONAL DEVELOPMENT

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 COMMUNITY RES AND DEV | 2,356 | | 5 <i>a,h,l</i> | (8) <i>d</i> | (29) | 18.00 | 1.00 | - | - |
| 2 EMERGENCY SERVICES | 433 | | - | - | (14) | 2.50 | - | - | - |
| 3 REGIONAL DEVELOPMENT ADMIN | 2,434 | | 1,591 <i>b,c</i> | (1,594) | (1,669) | 7.70 | 1.00 | - | - |
| 4 ECONOMIC DEVELOPMENT | 910 | | 164 <i>f,g</i> | 8 | (23) | 4.00 | 1.00 | - | - |
| 5 SPECIAL PROJECTS AND GRANT PT | 221 | | - | - | (6) | 1.00 | - | - | - |
| 6 REGIONAL TRANSPORT AND PLANI | 501 | | 116 <i>e</i> | (120) | (15) | 2.30 | 1.00 | - | - |
| 7 CRIMINAL JUSTICE ADVISORY COU | 666 | | - | - | (15) | 4.50 | - | - | - |
| CF Adjustments for Stress Test | 9,813 | | 1,299 | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$17,333 | | \$3,176 | (\$1,714) | (\$1,771) | 40.00 | 4.00 | - | - |
| HOUSING PROGRAMS PRGM | 1,822 | | - | n/a | n/a | - | - | n/a | n/a |
| REVOLVING LOAN PROGRAMS PRC | 450 | | - | n/a | n/a | - | - | n/a | n/a |
| RDA PROPERTY TAX FUND PRGM | 20,578 | | - | n/a | n/a | - | - | n/a | n/a |
| EPA BROWNFIELD REVOLV LOANS | (1,000) | | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL REGIONAL DEVELOPMENT | \$39,183 | | \$3,176 | (\$1,714) | (\$1,771) | 40.00 | 4.00 | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (1,462) (1,830)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------------|---|------|-----------|---------------|
| a | COMMUNITY RES AND DEV | Community Resources and Development received an increase in Federal Continuum of Care (COC) HUD funding for 2017 for Planning and Administration. CRD is responsible for the planning and collaboration of multiple homeless services providers grant applications independently seeking over \$ 6million per year. This increase of FTE time-limited will assist in the increased planning, oversight and implementation of the coordinated assessment effort for the COC and Collective Impact. | Req | \$5 | \$5 |
| b | REGIONAL DEVELOPMENT ADMIN | Regional Development Fund Projects are items identified by the Mayor that help increas cross collaboration and solve regional needs that are one time in nature. These projects while recommended by the Mayor are reviewed and move forward with concurrence by the County Council. In the past, projects include 911 CAD integration, Voting Equipment shift to vote by mail, Criminal Justice Case Management Systems, Work Order Systems, GIS Upgrades, Planning and Transportation Land Use Connection Program, Transparency and Data Comparison Software and expansion, Public Works Primary and Public Safety Secondary Radio System Upgrades, Code for America Partnership, Pay for Success early assesment Costs and Costomer Management Issues Analysis of County Operations. | Req | \$1,500 | \$1,500 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------|--|------|-----------|---------------|
| c | REGIONAL DEVELOPMENT ADMIN | Carry over prior year projects of Grant Write Pool/Community Redevelopment Project Area Tracking. Due to Staff demands on Homelessness, we have not been able to implement the Grant Writer Pool, but still feel the idea has merit. On the Project Area Tacking system, we have met recently with the Auditors Office, who will be assisting us in assembly base data on all project areas within Salt Lake County and then participate as we work with IT to evaluate the best solution that would allow us to track the project areas and have it be usable to numerous agencies in Salt Lake County. That concept plan would ultimately go to the TAB and then use this funding as a base for the project. | Req | \$101 | \$101 |
| d | COMMUNITY RES AND DEV | Community Resources and Development received an increase in Federal Continuum of Care (COC) HUD funding for 2017 for Planning and Administration. CRD is responsible for the planning and collaboration of multiple homeless services providers grant applications independently seeking over \$ 6million per year. This increase of FTE time-limited will assist in the increased planning, oversight and implementation of the coordinated assessment effort for the COC and Collective Impact. | ABB | (\$5) | (\$5) |
| e | REGIONAL TRANSPORT AND PLANNING | With the additional responsibilities to manage transportation funds for Salt Lake County, the Office of Regional Development decided it needed additional resources to help in managing these funds. This work included helping to manage application processes, following up on negotiated interlocal agreements to assure that proper documentation is received and accounted for prior to payments and in some case for payments previously made to assure compliance with the interlocal agreements. | Req | \$116 | \$116 |
| f | ECONOMIC DEVELOPMENT | ORD is requesting this FTE Time Limited Position to address several regional economic development needs that have been identified. The most pressing need has come from the planning work associated with the Global Cities Initiative (GCI). The research conducted during the first phase of GCI identified a long term need for ongoing engagement with small and medium businesses in the county. The position will develop an engagement program that utilizes existing and new county investment in local and cultural chambers that gathers data about business activity in the regional metro. | Req | \$0 | \$0 |
| g | ECONOMIC DEVELOPMENT | Regional Economic Development will coordinate outreach efforts across the County placing local stakeholders in the best position to advance their respective community's goals while informing regional economic development priorities. This effort will include a standardization of the outreach effort to minimize variance in data collection and support a collective impact approach. The reinvestment in local and cultural chambers, will make these organizations responsible for outreach, participation and on-going dialogue with small and | Req | \$75 | \$75 |
| h | COMMUNITY RES AND DEV | Office of Regional Development received a new grant called Temporary Assistance for Needy Family (TANF) for 1,200,000 for year 2017. The Temporary Assistance for Needy Families (TANF) program is designed to help needy families achieve self-sufficiency. | Req | \$0 | \$0 |
| i | COMMUNITY RES AND DEV | Moving Salt Lake County contributions from Genderal Staton Fund to ORD Sub Department 1025000615 Afterschool Program for Canyon School District | Req | \$100 | \$100 |
| j | COMMUNITY RES AND DEV | Moving Salt Lake County contributions from Genderal Staton Fund to ORD Sub Department 1025000615 Afterschool Program for Midvale City | Req | \$75 | \$75 |
| k | COMMUNITY RES AND DEV | Moving Salt Lake County contributions from Genderal Staton Fund to ORD Sub Department 1025000615 Afterschool Program for Sandy Club for Boys and Girls | Req | \$10 | \$10 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------------------|---|-------|-----------|---------------|
| l | REGIONAL DEVELOPMENT ADMIN | 2017 Regional Development Projects would not be able to proceed and that would have a direct impact on any future Transportation and Landuse Connection Projects and our Partnership with WFRC. Additionally the 2017 maintenance agreement currently being entered into with Socrata would then have to have a different funding source. | ABB | (\$1,600) | \$0 |
| m | COMMUNITY RES AND DEV | Reduction in other professional fees would limit ability to have outside help in Federal and other Grant applications and reduce partnership opportunities for community resource projects pertaining to our Federal Grants administered by CRD. | ABB-3 | (\$22) | \$0 |
| n | EMERGENCY SERVICES | Elimination fo annual conference on Recovery and Resilency put on for the region for governmental and private parterners in the recovery effort. Started two years ago, these funds allow us to cover the travel expenses of national experts on related topics for a one day | ABB-3 | (\$14) | \$0 |
| o | ECONOMIC DEVELOPMENT | Reduces participation in outside economic development organizations and in particular EDCUtah. | ABB-3 | (\$22) | \$0 |
| p | SPECIAL PROJECTS AND | Reduces Training and education oppourtunities for updating and cross education with the county on Federal Grant requirements and how to best address them. | ABB-3 | (\$6) | \$0 |
| q | REGIONAL TRANSPORT | Reduces participation with other transportation and planning agencies in cross collaboration projects that affect county wide planning efforts | ABB-3 | (\$15) | \$0 |
| r | REGIONAL TRANSPORT AND PLANNING | Reduction in other professional fees needed for priority projects identified by the Mayor that may come up during the course of the year. | ABB-3 | (\$70) | \$0 |
| s | CRIMINAL JUSTICE ADVISORY COUNCIL | Reduces resources to review and look at criminal justice issues identifed and prioritized by the Criminal Justice Advisory Board | ABB-3 | (\$14) | \$0 |
| t | REGIONAL DEVELOPMENT ADMIN | 2017 Regional Development Projects would not be able to proceed and that would have a direct impact on any future Transportation and Landuse Connection Projects and our Partnership with WFRC. Additionally the 2017 maintenance agreement currently being entered into with Socrata would then have to have a different funding source. | ABB-3 | (\$1,600) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

REGIONAL DEVELOPMENT

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------------|---------------------|---------------|---------------|--------------|--|---------------|---------------|--------------|-----------------|--------------|--------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 COMMUNITY RES AND DEV | 9,659 | 12,015 | 2,356 | 18.00 | 8,360 | 10,711 | 2,351 | 17.00 | 1,299 | 1,305 | 5 | 1.00 |
| 2 EMERGENCY SERVICES | 20 | 453 | 433 | 2.50 | 20 | 453 | 433 | 2.50 | - | - | - | - |
| 3 REGIONAL DEVELOPMENT ADMIN | 119 | 2,552 | 2,434 | 7.70 | 119 | 962 | 843 | 6.70 | - | 1,591 | 1,591 | 1.00 |
| 4 ECONOMIC DEVELOPMENT | - | 910 | 910 | 4.00 | - | 745 | 745 | 3.00 | - | 164 | 164 | 1.00 |
| 5 SPECIAL PROJECTS AND GRANT PTNRSP | - | 221 | 221 | 1.00 | - | 221 | 221 | 1.00 | - | - | - | - |
| 6 REGIONAL TRANSPORT AND PLANNING | - | 501 | 501 | 2.30 | - | 385 | 385 | 1.30 | - | 116 | 116 | 1.00 |
| 7 CRIMINAL JUSTICE ADVISORY COUNCIL | 15 | 681 | 666 | 4.50 | 15 | 681 | 666 | 4.50 | - | - | - | - |
| SUBTOTAL² | 9,813 | 17,333 | 7,520 | 40.00 | 8,514 | 14,157 | 5,644 | 36.00 | 1,299 | 3,176 | 1,877 | 4.00 |
| HOUSING PROGRAMS PRGM | - | 1,822 | 1,822 | - | - | 1,822 | 1,822 | - | - | - | - | - |
| REVOLVING LOAN PROGRAMS PRGM | - | 450 | 450 | - | - | 450 | 450 | - | - | - | - | - |
| RDA PROPERTY TAX FUND PRGM | - | 20,578 | 20,578 | - | - | 20,578 | 20,578 | - | - | - | - | - |
| EPA BROWNFIELD REVOLV LOANS PRGM | 1,000 | - | (1,000) | - | 1,000 | - | (1,000) | - | - | - | - | - |
| TOTAL REGIONAL DEVELOPMENT | 10,813 | 40,183 | 29,370 | 40.00 | 9,514 | 37,007 | 27,493 | 36.00 | 1,299 | 3,176 | 1,877 | 4.00 |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|---------------|---------------|--|---------------|---------------|-----------------|--------------|--------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| RDA revenue excluded from stress testing | (9,813) | | 9,813 | (8,514) | | 8,514 | (1,299) | - | 1,299 |
| Total Adjustments | (9,813) | - | 9,813 | (8,514) | - | 8,514 | (1,299) | - | 1,299 |
| Rev & Exp Before Adjustments | 9,813 | 17,333 | 7,520 | 8,514 | 14,157 | 5,644 | 1,299 | 3,176 | 1,877 |
| AMOUNTS FOR STRESS TESTS³ | - | 17,333 | 17,333 | - | 14,157 | 14,157 | - | 3,176 | 3,176 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$13,733, which is \$3,601 less than the requested county funding, and \$425 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10200000 - MAYOR ADMINISTRATION | ▲ |
| 10210000 - MAYOR OPERATIONS (HIST) | ■ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS | |
| 23500000 - EXTENSION SERVICE | |
| 24000000 - CRIMINAL JUSTICE SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 7,539 | 5,644 | 1,895 | 8,769 | (1,230) | 6,600 | 939 |
| REVENUE | 9,279 | 8,514 | 766 | 9,326 | (46) | 5,428 | 3,851 |
| OPERATING REVENUE | 9,163 | 8,514 | 649 | 9,326 | (163) | 5,428 | 3,735 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 8,314 | 8,185 | 129 | 8,874 | (560) | 5,096 | 3,219 |
| 411000 - STATE GOVERNMENT GRANTS | - | - | - | - | - | 123 | (123) |
| 415000 - FEDERAL GOVERNMENT GRANTS | 8,314 | 8,185 | 129 | 8,874 | (560) | 4,972 | 3,342 |
| RCT4200 - CHARGES FOR SERVICES | 829 | 309 | 520 | 382 | 447 | 332 | 497 |
| 421370 - MISCELLANEOUS REVENUE | 15 | 15 | - | - | 15 | 28 | (13) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | - | - | 15 | (15) |
| 424000 - LOCAL REVENUE CONTRACTS | 174 | 174 | - | 277 | (103) | 290 | (116) |
| 424200 - STATE REVENUE CONTRACTS | 640 | 120 | 520 | 105 | 535 | - | 640 |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 20 | 20 | - | 70 | (50) | - | 20 |
| OTHER FINANCING SOURCES | 116 | - | 116 | - | 116 | - | 116 |
| RCT7200 - OFS TRANSFERS | 116 | - | 116 | - | 116 | - | 116 |
| EXPENSE | 16,702 | 14,157 | 2,545 | 18,095 | (1,393) | 12,028 | 4,674 |
| OPERATING EXPENSE | 16,702 | 14,157 | 2,545 | 18,095 | (1,393) | 12,028 | 4,674 |
| 000100-Salaries and Benefits | 4,395 | 3,867 | 528 | 4,065 | 330 | 3,778 | 617 |
| 601005 - ELECTED AND EXEMPT SALARY | 546 | 530 | 16 | 520 | 27 | 469 | 77 |
| 601020 - LUMP SUM VACATION PAY | 21 | 21 | - | 21 | (0) | 11 | 9 |
| 601025 - LUMP SUM SICK PAY | 3 | 3 | - | 3 | - | 1 | 2 |
| 601030 - PERMANENT AND PROVISIONAL | 1,411 | 1,361 | 51 | 1,404 | 8 | 1,479 | (67) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 60 | 50 | 10 | 58 | 3 | 83 | (23) |
| 601055 - FED AND STATE FNDED TRAINING PRO | 230 | 230 | - | 312 | (82) | 202 | 27 |
| 601065 - OVERTIME | - | - | - | - | - | 1 | (1) |
| 603005 - SOCIAL SECURITY TAXES | 213 | 185 | 28 | 190 | 23 | 195 | 18 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 466 | 409 | 57 | 391 | 75 | 367 | 99 |
| 603040 - LTD CONTRIBUTIONS | 13 | 12 | 2 | 12 | 1 | 11 | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 30 | 48 | (18) | 79 | (49) | 101 | (71) |
| 603050 - HEALTH INSURANCE PREMIUMS | 493 | 411 | 82 | 411 | 82 | 365 | 128 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 47 | 47 | - | 47 | 0 | 36 | 11 |
| 603056 - OPEB - CURRENT YR | 32 | 32 | - | 32 | (0) | 31 | 1 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 601040 - TIME LIMITED EMPLOYEES | 830 | 530 | 300 | 587 | 243 | 426 | 403 |
| 000200-Operations | 11,272 | 9,255 | 2,017 | 12,053 | (781) | 7,478 | 3,794 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 2 | 2 | - | 2 | - | - | 2 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 3 | (1) | 13 | (11) |
| 609025 - MEDICATIONS | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 205 | 230 | (25) | 231 | (26) | 242 | (37) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | (0) | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 81 | 81 | - | 76 | 5 | 68 | 13 |
| 613005 - PRINTING CHARGES | 12 | 12 | - | 11 | 1 | 34 | (22) |
| 613010 - PUBLIC NOTICES | 3 | 3 | - | 3 | - | 0 | 3 |
| 613020 - DEVELOPMENT ADVERTISING | 27 | 27 | - | 27 | (0) | 29 | (2) |
| 613045 - ART AND PHOTOGRAPHIC SERVICES | - | - | - | - | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 46 | 46 | - | 43 | 3 | 24 | 21 |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 1 | - | 4 | (3) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 16 | 16 | - | 15 | 1 | 77 | (61) |
| 615020 - COMPUTER SOFTWARE < 3000 | 6 | 6 | - | 6 | - | 16 | (11) |
| 615025 - COMPUTER COMPONENTS < 3000 | 15 | 15 | - | 11 | 4 | 22 | (7) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | - | - | - | - | - | 44 | (44) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 10 | 10 | - | 9 | 1 | 13 | (3) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 615040 - POSTAGE | 4 | 4 | - | 4 | - | 2 | 2 |
| 615045 - PETTY CASH REPLENISH | 6 | 6 | - | 6 | - | - | 6 |
| 615050 - MEALS AND REFRESHMENTS | 22 | 22 | - | 20 | 1 | 62 | (40) |
| 615055 - VOLUNTEER AWARDS | - | - | - | - | - | (0) | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 6 | 6 | - | 6 | - | 5 | 1 |
| 617015 - MAINTENANCE - SOFTWARE | 52 | 52 | - | 52 | - | 27 | 25 |
| 619015 - MILEAGE ALLOWANCE | 15 | 15 | - | 15 | 0 | 11 | 4 |
| 619025 - TRAVEL AND TRANSPORTATION | 93 | 93 | - | 88 | 6 | 86 | 7 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 2 | (0) |
| 621020 - TELEPHONE | 17 | 17 | - | 15 | 2 | 25 | (9) |
| 621025 - MOBILE TELEPHONE | 17 | 17 | - | 16 | 1 | 17 | 0 |
| 633010 - RENT - BUILDINGS | 88 | 88 | - | 88 | 0 | 106 | (18) |
| 633015 - RENT - EQUIPMENT | - | - | - | - | - | 0 | (0) |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639010 - CONSULTANTS FEES | 8 | 8 | - | 8 | - | - | 8 |
| 639020 - LABORATORY FEES | - | - | - | - | - | 1 | (1) |
| 639025 - OTHER PROFESSIONAL FEES | 2,127 | 636 | 1,492 | 1,385 | 742 | 1,416 | 711 |
| 655020 - EMP INS-PEHP SUMMIT HSA | - | - | - | - | - | 87 | (87) |
| 657005 - INSURANCE | 22 | 22 | - | 6 | 16 | 3 | 19 |
| 665020 - SOCIAL SERVICES BLOCK GRANT (SSBG) | 382 | 382 | - | 390 | (8) | 514 | (132) |
| 665065 - REFUGEE MENTAL HEALTH SERVICES | 85 | 85 | - | - | 85 | 58 | 27 |
| 665070 - AFTER SCHOOL PROGRAM EXPENSES | 359 | 359 | - | 360 | (1) | 385 | (27) |
| 665075 - HOME PASS THRU GRANT CONTRACTS | 2,750 | 2,750 | - | 3,250 | (500) | 958 | 1,792 |
| 665085 - PASS THRU GRANT CONTRACTS | - | - | - | 127 | (127) | - | - |
| 665095 - COMM DEV PASS THRU GRANT CONTR | 2,429 | 2,429 | - | 2,500 | (72) | 1,815 | 614 |
| 665115 - CD PASS THRU LEAD BASED PAINT | 1,019 | 1,019 | - | 1,100 | (81) | 580 | 439 |
| 665120 - CD PASS THRU ESG | 173 | 173 | - | 188 | (14) | 219 | (46) |
| 667005 - CONTRIBUTIONS | 624 | 624 | - | 1,975 | (1,351) | 507 | 117 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 5 | (5) |
| 693020 - INTERFUND CHARGES | - | - | - | 15 | (15) | - | - |
| 665145 - TEMP ASSISTANCE FOR NEEDY FAMS | 550 | - | 550 | - | 550 | - | 550 |
| 000300-Capital Purchases | 190 | 190 | - | 865 | (675) | 84 | 106 |
| 000400-Indirect Cost | 845 | 845 | - | 845 | (0) | 688 | 157 |
| 000900-Other Appropriations | - | - | - | 267 | (267) | - | - |

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2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 320 - HOUSING PROGRAMS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10260000 - HOUSING PROGRAMS | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,643 | 3,643 | - | 3,643 | - | 2 | 3,642 |
| REVENUE | 5 | 5 | - | 5 | - | 20 | (15) |
| OPERATING REVENUE | - | - | - | - | - | (2) | 2 |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | (2) | 2 |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 24 | (24) |
| 424000 - LOCAL REVENUE CONTRACTS | - | - | - | - | - | (26) | 26 |
| NON-OPERATING REVENUE | 5 | 5 | - | 5 | - | 21 | (16) |
| RCT4290 - INVESTMENT EARNINGS | 5 | 5 | - | 5 | - | 21 | (16) |
| EXPENSE | 1,822 | 1,822 | - | 1,822 | - | - | 1,822 |
| OPERATING EXPENSE | 1,822 | 1,822 | - | 1,822 | - | - | 1,822 |
| 000200-Operations | 1,822 | 1,822 | - | 1,822 | - | - | 1,822 |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | - | 1 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | - | 1 |
| 665130 - HOUSING PROGRAMS PASS THRU RDA | 1,800 | 1,800 | - | 1,800 | - | - | 1,800 |
| 693010 - INTRAFUND CHARGES | 20 | 20 | - | 20 | - | - | 20 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10270000 - REVOLVING LOAN PROGRAMS | ▲ |
| 10280000 - RDA PROPERTY TAX | ■ |
| 10290000 - EPA BROWNFIELD REVOLV LOANS | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 450 | 450 | - | 450 | - | 88 | 362 |
| REVENUE | 350 | 350 | - | 350 | - | 236 | 114 |
| OPERATING REVENUE | - | - | - | - | - | 32 | (32) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 32 | (32) |
| 415003 - FEDERAL PROGRAM INCOME | - | - | - | - | - | 32 | (32) |
| NON-OPERATING REVENUE | 350 | 350 | - | 350 | - | 204 | 146 |
| RCT4290 - INVESTMENT EARNINGS | 350 | 350 | - | 350 | - | 204 | 146 |
| EXPENSE | 450 | 450 | - | 450 | - | 120 | 330 |
| OPERATING EXPENSE | 450 | 450 | - | 450 | - | 120 | 330 |
| 000200-Operations | 450 | 450 | - | 450 | - | 102 | 348 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | - | - | 0 | (0) |
| 665030 - HUD HOME | 300 | 300 | - | 300 | - | 41 | 259 |
| 665035 - HUD CDBG COUNTY REHAB | 100 | 100 | - | 100 | - | - | 100 |
| 665040 - HUD CDBG ECON DEV REVOLVI LOAN | 50 | 50 | - | 50 | - | - | 50 |
| 665095 - COMM DEV PASS THRU GRANT CONTR | - | - | - | - | - | 61 | (61) |
| 000400-Indirect Cost | - | - | - | - | - | 18 | (18) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10270000 - REVOLVING LOAN PROGRAMS | ▲ |
| 10280000 - RDA PROPERTY TAX | ▬ |
| 10290000 - EPA BROWNFIELD REVOLV LOANS | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| REVENUE | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| NON-OPERATING REVENUE | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| RCT4010 - PROPERTY TAXES | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| EXPENSE | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| OPERATING EXPENSE | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| 000200-Operations | 20,578 | 20,578 | - | 19,997 | 580 | 17,108 | 3,470 |
| 666300 - RDA-BLUFFDALE | 680 | 680 | - | 461 | 219 | 680 | (0) |
| 666301 - RDA-COTTONWOOD HEIGHTS | 4 | 4 | - | - | 4 | 4 | (0) |
| 666302 - RDA-DRAPER CITY | 1,295 | 1,295 | - | 1,060 | 235 | 1,295 | (0) |
| 666303 - RDA-HERRIMAN | 210 | 210 | - | 60 | 151 | 210 | 0 |
| 666304 - RDA-HOLLADAY | 371 | 371 | - | 278 | 93 | 371 | 0 |
| 666305 - RDA-MIDVALE CITY | 846 | 846 | - | 576 | 269 | 846 | - |
| 666306 - RDA-MURRAY | 515 | 515 | - | 467 | 48 | 536 | (21) |
| 666307 - RDA-RIVERTON CITY | 41 | 41 | - | 37 | 4 | 49 | (8) |
| 666308 - RDA-SALT LAKE CITY | 5,289 | 5,289 | - | 5,706 | (417) | 5,755 | (467) |
| 666309 - RDA-SANDY CITY | 1,658 | 1,658 | - | 1,738 | (80) | 1,772 | (114) |
| 666310 - RDA-SOUTH JORDAN CITY | 2,629 | 2,629 | - | 2,671 | (43) | 2,640 | (11) |
| 666311 - RDA-SOUTH SALT LAKE | 101 | 101 | - | 157 | (56) | 105 | (4) |
| 666312 - RDA-TAYLORSVILLE CITY | 36 | 36 | - | 33 | 3 | 36 | 0 |
| 666313 - RDA-WEST JORDAN CITY | 908 | 908 | - | 766 | 142 | 908 | 0 |
| 666314 - RDA-WEST VALLEY CITY | 1,822 | 1,822 | - | 1,978 | (156) | 1,901 | (79) |
| 666315 - RDA-SL COUNTY | 58 | 58 | - | 11 | 47 | - | 58 |
| 666399 - RDA CONTINGENCY | 4,116 | 4,116 | - | 3,999 | 116 | - | 4,116 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10270000 - REVOLVING LOAN PROGRAMS | ▲ |
| 10280000 - RDA PROPERTY TAX | ■ |
| 10290000 - EPA BROWNFIELD REVOLV LOANS | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (1,000) | (1,000) | - | (1,000) | - | - | (1,000) |
| REVENUE | 1,000 | 1,000 | - | 1,000 | - | - | 1,000 |
| OPERATING REVENUE | 1,000 | 1,000 | - | 1,000 | - | - | 1,000 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 1,000 | 1,000 | - | 1,000 | - | - | 1,000 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 1,000 | 1,000 | - | 1,000 | - | - | 1,000 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The purpose of the Statutory & General organization is to account for activities that belong in the Fund, but do not clearly fit into one specific organization. Due to this ambiguous nature, professional fees and contributions are presented in detail. There are no FTEs in these organizations.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County residents enjoy clean air.

- 1) Increase the number of employee of Van Pool Participants from 67 Participants as of the end of January 2016 to 86 Participants by end of December 2017.
- 2) Increase the number of employee of Bus Pass Participants from 290 Participants as of the end of January 2016 to 324 Participants by end of December 2017.

Salt Lake County creates economic development and low-income area revitalization

- 3) Increase the cumulative net equity and grants provided by private or philanthropic investors through new markets tax credits and pay for success transactions from \$4.28M Dollars as of the end of December 2013 to \$9.28M Dollars by end of December 2017.

Salt lake County has a vibrant economy and healthy public infrastructure

- 4) Increase the percentage of bills in the Utah State Legislature voted up or down in sync with Salt Lake County adopted position from unknown bills as of the start of January 2017 to 90% bills by end of April 2017.

Salt lake County supports county-wide collaboration to support healthy living

- 5) Maintain the percentage of organizations receiving contributions that align with the collective impact goals of Salt Lake County from unknown contributions as of the start of the year 2017 to 100% contributions by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|------------------|----------------------|------------------|
| Total Requested | 13,395,684 | (25,683,435) | 10,588,386 | |
| ■ Savings/(Incr) if Flat to ABB | 888,995 | 888,995 | 888,995 | -8.4% |
| ■ Addt'l Savings/(Incr) if -3% | <u>375,201</u> | <u>(798,673)</u> | <u>290,982</u> | -2.7% |
| ■ Base @ -3% | 12,131,488 | (25,823,757) | 9,408,409 | |

COUNTY FUNDING & FTE PRIORITIES

STATUTORY AND GENERAL

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 GENERAL FUND-STATUTORY AND GE | (39,079) | - | - | - | - | - | - | - |
| 2 PAY FOR SUCCESS | 4,000 | - | - | (50) <i>l</i> | - | - | - | - |
| 3 TRIP REDUCTION | 482 | - | - | - | - | - | - | - |
| 4 CONTRIBUTIONS | 281 | 1 | (50) <i>k</i> | (100) <i>k</i> | - | - | - | - |
| 5 COSULTANT AND PROFESSIONAL F | 4,134 | - | (105) <i>h,i</i> | (205) <i>h,m</i> | - | - | - | - |
| 6 INTERGOVENMENTAL CHARGES | 1,889 | 1,074 <i>a-e</i> | (619) <i>g,j,n</i> | (710) <i>g,j,n</i> | - | - | - | - |
| 7 GENERAL FUND ADMINISTRATION | 2,560 | - | (300) <i>f</i> | (300) <i>f</i> | - | - | - | - |
| CF Adjustments for Stress Test | (36,322) | - | - | - | - | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | (\$62,055) | \$1,075 | (\$1,074) | (\$1,365) | - | - | - | - |
| GRANT FUND STATUTORY AND GE | 50 | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL STATUTORY AND GENERAL | (\$62,005) | \$1,075 | (\$1,074) | (\$1,365) | - | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (1) 1,365

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|--|------|-----------|---------------|
| a | Intergovernmental Charges | We are requesting an increased transfer from the General Fund to reflect the total expenses for all services provided countywide. In 2016, Animal Services received \$467,814. The 2017 total request is \$1,239,850. | Req | \$772 | \$772 |
| b | Intergovernmental Charges | UPDES - This request will reimburse Public Works Engineering for the staff time it provides for Countywide UPDES assistance (\$203,000) to other County agencies. | Req | \$203 | \$0 |
| c | Intergovernmental Charges | Flood Control/Engineering - Water Quality: Continued support has been critical to the successful implementation of WaQSP and beneficial to water quality as well as the overall watershed health in Salt Lake County. | Req | \$40 | \$0 |
| d | Intergovernmental Charges | Public Works Ops - Weed Control: This request is needed in order to fully cover the cost of the County-wide program and not burden the Municipal Services Fund with expenses that should be covered under the General Fund. Bee Inspections: This request covers the cost required to meet the state statute and inspect every registered bee hive in Salt Lake County annually. | Req | \$27 | \$0 |
| e | Intergovernmental Charges | Mountain Accord Intergovernmental to Flood Control: This request will reimburse Flood Control for staff time spent on the Mountain Accord Initiative. Mountain Accord is a multi-phase initiative that seeks to make critical decisions regarding the future of the central Wasatch Mountains. | Req | \$32 | \$32 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|--|-------------|-----------|---------------|
| f | Administration | Pay compression – Pay compression remains a top priority. However, removing this line item from this location is recommended. In the case of 2017 compression, this will be calculated and determined at a later stage in the budget process. | ABB | (\$300) | \$0 |
| g | Intergovernmental | Various Intergovernmental - Remove new requests B, C, and D | ABB | (\$270) | \$0 |
| h | Consulting | Consulting – The lobbyist coalition can be reduced for 2017 budget. At this stage, there is no plan to continue with the coalition. | ABB & ABB-3 | (\$55) | \$0 |
| i | Consulting | Mayor's Discretionary – The reduction to this account is not recommended at this time. The funds are used for urgent issues that arise over the course of the year, often for issues unknown at the time of budget deliberations. | ABB | (\$100) | \$0 |
| j | Intergovernmental Charges | Intergovernmental charges – Reductions beyond the self-funded portion will curtail countywide services provided by Animal Services. This reduction is not recommended. | ABB & ABB-3 | (\$408) | \$0 |
| k | Contribution | Contributions – Reducing contributions will reduce services by the recipient organizations. This is not recommended at this time. | ABB & ABB-3 | (\$100) | \$0 |
| l | Pay for Success | Pay for Success – The program is at a crucial junction and the consulting fees are necessary for the success of the project – notably impacted would be the fundraising component and the necessary due diligence needed by potential investors would be harmed. This is not recommended at this time. | ABB & ABB-3 | (\$50) | \$0 |
| m | Consulting | Lobbyist – Reducing the County lobbying contracts would likely have negative impacts on funds/programs important to the County and is not recommended at this time. | ABB-3 | (\$50) | \$0 |
| n | Intergovernmental Charges | Remove new request E | ABB-3 | (\$32) | \$0 |
| o | Contribution | Contributions - Request to increase contribution to Jordan River Commission | Req | \$1 | \$11 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

STATUTORY AND GENERAL

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|-----|--|------------------------|-------------------|-----|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 GENERAL FUND-STATUTORY AND GENL PRGM | 39,079 | - | (39,079) | - | 39,079 | - | (39,079) | - | - | - | - | - |
| 2 PAY FOR SUCCESS | - | 4,000 | 4,000 | - | - | 4,000 | 4,000 | - | - | - | - | - |
| 3 TRIP REDUCTION | - | 482 | 482 | - | - | 482 | 482 | - | - | - | - | - |
| 4 CONTRIBUTIONS | - | 281 | 281 | - | - | 280 | 280 | - | - | 1 | 1 | - |
| 5 COSULTANT AND PROFESSIONAL FEES | - | 4,134 | 4,134 | - | - | 4,134 | 4,134 | - | - | - | - | - |
| 6 INTERGOVENMENTAL CHARGES | - | 1,889 | 1,889 | - | - | 815 | 815 | - | - | 1,074 | 1,074 | - |
| 7 GENERAL FUND ADMINISTRATION | - | 2,560 | 2,560 | - | - | 2,560 | 2,560 | - | - | - | - | - |
| SUBTOTAL² | 39,079 | 13,346 | (25,733) | - | 39,079 | 12,271 | (26,808) | - | - | 1,075 | 1,075 | - |
| GRANT FUND STATUTORY AND GENERAL PRGM | - | 50 | 50 | - | - | 50 | 50 | - | - | - | - | - |
| TOTAL STATUTORY AND GENERAL | 39,079 | 13,396 | (25,683) | - | 39,079 | 12,321 | (26,758) | - | - | 1,075 | 1,075 | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|------------------------|------------------------|-------------------|--|------------------------|-------------------|------------------------|------------------------|-------------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding |
| Excluded Indirect Cost Revenue from Stress Test | 36,322 | - | (36,322) | 36,322 | - | (36,322) | - | - | - |
| Total Adjustments | 36,322 | - | (36,322) | 36,322 | - | (36,322) | - | - | - |
| Rev & Exp Before Adjustments | 39,079 | 13,346 | (25,733) | 39,079 | 12,271 | (26,808) | - | 1,075 | 1,075 |
| AMOUNTS FOR STRESS TESTS³ | 75,401 | 13,346 | (62,055) | 75,401 | 12,271 | (63,130) | - | 1,075 | 1,075 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals (\$61,236), which is (\$819) less than the requested county funding, and (\$1,894) less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 50030000 - GENERAL FUND-STATUTORY AND GENL | ▲ |
| 60500000 - INFORMATION SVCS | ▬ |
| 60509900 - INFORMATION SVCS CAPITAL PROJ | ▬ |
| 61000000 - CONTRACTS AND PROCUREMENT | ▬ |
| 61500000 - HUMAN RESOURCES | ▬ |
| 63100000 - FACILITIES MANAGEMENT | ▬ |
| 70100000 - COUNCIL | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|-----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (25,248) | (26,808) | 1,560 | (26,620) | 1,372 | (31,794) | 6,546 |
| REVENUE | 271,128 | 246,506 | 24,622 | 264,772 | 6,356 | 250,041 | 21,087 |
| OPERATING REVENUE | 39,079 | 39,079 | - | 39,179 | (100) | 39,660 | (581) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 220 | 220 | - | 220 | - | 218 | 2 |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 218 | (218) |
| 415005 - PILT - BLM LAND ENTITLEMENT (HIST) | 220 | 220 | - | 220 | - | - | 220 |
| RCT4200 - CHARGES FOR SERVICES | 1,937 | 1,937 | - | 2,037 | (100) | 2,289 | (352) |
| 421120 - CONSTABLE MONITORING FEES | - | - | - | - | - | 4 | (4) |
| 421360 - RETURNED CHECK FEES | 5 | 5 | - | 5 | - | 4 | 1 |
| 421370 - MISCELLANEOUS REVENUE | 187 | 187 | - | 187 | - | 232 | (45) |
| 423000 - LOCAL GOVERNMENT GRANTS | - | - | - | 100 | (100) | 1,152 | (1,152) |
| 425030 - RESTITUTION-LEGAL DEFENDERS | - | - | - | - | - | 6 | (6) |
| 427010 - RENTAL INCOME | 989 | 989 | - | 989 | - | 693 | 296 |
| 439005 - REFUNDS-OTHER | 13 | 13 | - | 13 | - | 6 | 7 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 193 | (193) |
| 423010 - RDA-OTHER REVENUE (HIST) | 743 | 743 | - | 743 | - | - | 743 |
| RCT4290 - INVESTMENT EARNINGS | 600 | 600 | - | 600 | - | 698 | (98) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 36,322 | 36,322 | - | 36,322 | - | 36,441 | (120) |
| RCT4430 - SALE OF CAPITAL ASSETS | - | - | - | - | - | 13 | (13) |
| NON-OPERATING REVENUE | 212,756 | 207,426 | 5,330 | 207,429 | 5,327 | 193,536 | 19,221 |
| RCT4010 - PROPERTY TAXES | 145,321 | 142,669 | 2,652 | 142,669 | 2,652 | 130,946 | 14,375 |
| RCT4013 - FEE IN LIEU OF TAXES | 8,437 | 7,991 | 447 | 7,991 | 447 | 7,860 | 578 |
| RCT4030 - SALES TAXES | 58,200 | 56,400 | 1,800 | 56,400 | 1,800 | 54,253 | 3,947 |
| RCT4290 - INVESTMENT EARNINGS | 798 | 367 | 431 | 369 | 428 | 477 | 321 |
| OTHER FINANCING SOURCES | 19,292 | - | 19,292 | 18,164 | 1,129 | 16,846 | 2,447 |
| RCT7200 - OFS TRANSFERS | 19,292 | - | 19,292 | 18,164 | 1,129 | 16,846 | 2,447 |
| EXPENSE | 51,005 | 12,271 | 38,734 | 46,105 | 4,899 | 42,296 | 8,709 |
| OPERATING EXPENSE | 13,831 | 12,271 | 1,560 | 12,559 | 1,272 | 7,866 | 5,965 |
| 000100-Salaries and Benefits | 1,045 | 300 | 745 | 300 | 745 | - | 1,045 |
| 601030 - PERMANENT AND PROVISIONAL | 1,045 | 300 | 745 | 300 | 745 | - | 1,045 |
| 000200-Operations | 11,469 | 10,654 | 815 | 10,739 | 729 | 6,566 | 4,903 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | - | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 430 | 430 | - | 430 | - | 416 | 13 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | 0 | 0 |
| 613010 - PUBLIC NOTICES | 18 | 18 | - | 18 | - | 20 | (2) |
| 613020 - DEVELOPMENT ADVERTISING | - | - | - | - | - | 10 | (10) |
| 615005 - OFFICE SUPPLIES | 0 | 0 | - | 0 | - | 0 | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 4 | 4 | - | 4 | - | 2 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 459 | 459 | - | 459 | - | 481 | (22) |
| 619030 - TRAVEL AND TRANSPORTATION CLIENTS | - | - | - | - | - | 3 | (3) |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 633010 - RENT - BUILDINGS | 75 | 75 | - | 75 | - | 75 | 0 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 325 | 325 | - | 325 | - | 265 | 60 |
| 639010 - CONSULTANTS FEES | 968 | 938 | 30 | 818 | 150 | 383 | 586 |
| 639025 - OTHER PROFESSIONAL FEES | 7,187 | 7,217 | (30) | 6,437 | 750 | 3,339 | 3,848 |
| 639036 - OTHER MISC CONTRACT FEES | - | - | - | 800 | (800) | - | - |
| 645015 - RECYCLING ACTIVITIES | - | - | - | - | - | 100 | (100) |
| 661005 - TAX ANTICIPATION INTEREST | 91 | 91 | - | 91 | - | 5 | 87 |
| 661010 - INTEREST EXPENSE | - | - | - | - | - | 0 | (0) |
| 667005 - CONTRIBUTIONS | 291 | 280 | 11 | 465 | (175) | 697 | (406) |
| 667055 - MISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 1 | (1) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|------------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 693020 - INTERFUND CHARGES | 1,619 | 815 | 804 | 815 | 804 | 769 | 850 |
| 000300-Capital Purchases | - | - | - | 200 | (200) | - | - |
| 000400-Indirect Cost | 603 | 603 | - | 603 | - | 649 | (46) |
| 000600-Debt Service | 706 | 706 | - | 708 | (3) | 651 | 54 |
| 000900-Other Appropriations | 9 | 9 | - | 9 | - | - | 9 |
| NON-OPERATING EXPENSE | 37,174 | - | 37,174 | 33,546 | 3,627 | 34,430 | 2,744 |
| 001000-Other Financing Uses | 37,174 | - | 37,174 | 33,546 | 3,627 | 34,430 | 2,744 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 120 - GRANT PROGRAMS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 21000000 - YOUTH SERVICES DIVISION | ▲ |
| 22500000 - BEHAVIORAL HEALTH SERVICES PRGM | ■ |
| 23000000 - AGING AND ADULT SERVICES | |
| 50250000 - GRANT FUND STATUTORY AND GENERAL | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 201 | 50 | 151 | 50 | 151 | - | 201 |
| REVENUE | 30,702 | 0 | 30,702 | 29,964 | 739 | 29,755 | 947 |
| NON-OPERATING REVENUE | 0 | 0 | - | 0 | - | (79) | 79 |
| RCT4290 - INVESTMENT EARNINGS | 0 | 0 | - | 0 | - | (79) | 79 |
| OTHER FINANCING SOURCES | 30,702 | - | 30,702 | 29,963 | 739 | 29,834 | 868 |
| RCT7200 - OFS TRANSFERS | 30,702 | - | 30,702 | 29,963 | 739 | 29,834 | 868 |
| EXPENSE | 201 | 50 | 151 | 50 | 151 | - | 201 |
| OPERATING EXPENSE | 201 | 50 | 151 | 50 | 151 | - | 201 |
| 000100-Salaries and Benefits | 151 | - | 151 | - | 151 | - | 151 |
| 601030 - PERMANENT AND PROVISIONAL | 151 | - | 151 | - | 151 | - | 151 |
| 000200-Operations | 50 | 50 | - | 50 | - | - | 50 |
| 661010 - INTEREST EXPENSE | 50 | 50 | - | 50 | - | - | 50 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To pay for the Tourism, Recreation, Cultural, and Convention needs of the citizens of Salt Lake County

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

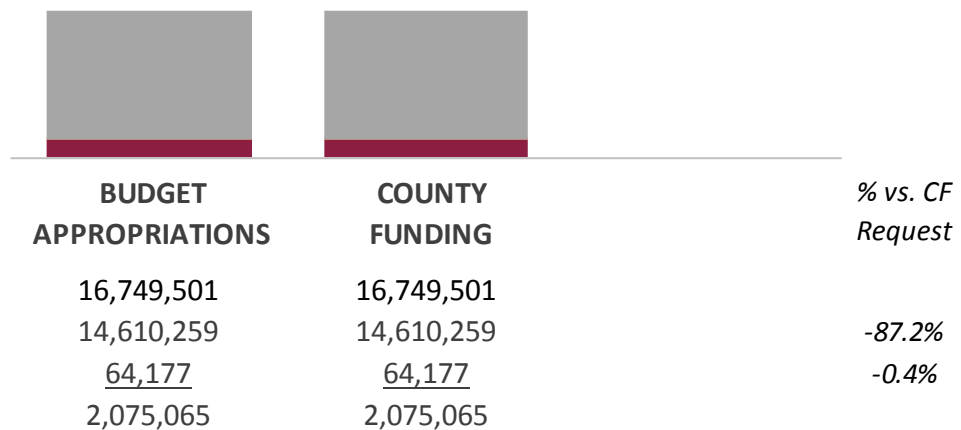
Salt Lake County experiences growth in recreational and cultural activities and in the tourism and convention industry.

- 1) Increase the number of county resident visits utilizing TRCC related facilities from ? visits as of the end of December 2015 to 5,000,000 visits by end of December 2017.
- 2) Increase the number of out of county visitors utilizing convention facilities from ? People as of the end of December 2015 to 50,000 People by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



COUNTY FUNDING & FTE PRIORITIES

TRCC - TOURISM, REC, CULTRL & CONVEN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|------------------------|--|---|--|--|------------|---|---|---|
| | 2017 Budget | | Request ¹ <small>Δ vs ABB</small> | If Adj Base Bdgt ² <small>Δ to Request</small> | If -3% ³ <small>Δ to Request</small> | | Req ¹ <small>vs ABB</small> | If ABB ² <small>Δ Req</small> | If -3% ³ <small>Δ Req</small> |
| 1 CONTRIBUTIONS | 16,629 | | 14,610 | <i>a-m</i> (14,610) <i>t</i> | (14,674) <i>t & u</i> | - | - | - | - |
| 2 TRCC ADMINISTRATION | 121 | | - | - | - | - | - | - | - |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| CF Adjustments for Stress Test | - | | - | | | | | | |
| TOTAL TRCC - TOURISM, REC, CULT | \$16,750 | | \$14,610 | (\$14,610) | (\$14,674) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|------|-----------|---------------|
| a | TRCC | Rebudget Mid-valley Theatre Prep Work | Req | \$244 | \$0 |
| b | TRCC | CFSP: Cottonwood Heights Auditorium Lighting, Currently the auditorium has approximately 65-70 lights of various types and capabilities, whereas a typical professional stage of that size will usually have 200 lights or more. CHAC is not looking for an update to professional-grade lighting, but through this grant request the arts council would like to add another 42 lights, as well as corresponding installation hardware, light racks, and control consoles. | Req | \$184 | \$0 |
| c | TRCC | Request to Council: Days of 47 Rodeo Arena, The funds will be used to construct a 10,000 seat \$16 million dollar stadium which will bring numerous events, including the Days of '47 Rodeo, to the Utah State Fair Park. We anticipate that there will be a significant impact in revenue from tourism dollars that come to the Fair Park because of the additional events that can be held in the new stadium year round. | Req | \$3,000 | \$1,000 |
| d | TRCC | CFSP: Hale Center Theatre, Seeking a grant of \$3 million from Salt Lake County Facilities Support Program to help build the new and improved Hale Centre Theatre in Sandy City. | Req | \$3,000 | \$1,000 |
| e | TRCC | Request to Council: Holladay City Park, The City of Holladay is redeveloping City Hall Park, into a vibrant, multi-use park. The project offers a combination of recreation and cultural facilities with economic benefits to local business located in the adjacent historic downtown business district. | Req | \$500 | \$250 |
| f | TRCC | CFSP: Holladay Auditorium Audio & Lights, The City of Holladay proposes to upgrade and modernize the sound and lighting systems in City Hall Auditorium to make it more user-friendly, expand the venue's functionality to support additional programming, and enhance the audience experience of various productions and events. | Req | \$16 | \$16 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|------|-----------|---------------|
| g | TRCC | Request to Council: South Jordan East Riverfront Park Inclusive Playground, Currently, children with disabilities are limited in play options throughout the southwest valley. An inclusive playground, directly on the Jordan River Parkway, can enhance the recreational opportunities for children with disabilities because inclusive playgrounds allow children with disabilities to play on the same equipment as children without disabilities. | Req | \$150 | \$0 |
| h | TRCC | CFSP: South Salt Lake Scott School Pottery Studio, This project is Phase 1 of a multi-year effort to make the Historic Scott School campus a full-fledged community art center. This project phase accomplishes the first two steps toward this by creating a new Pottery Studio and by opening up a Community Art Studio. | Req | \$168 | \$0 |
| i | TRCC | Request to Council: Kearns Regional Community Campus, funds will be used to acquire land needed for the open space and recreational facilities | Req | \$250 | \$250 |
| j | TRCC | CFSP: The Leonardo, Provide capital funds for the design, fabrication and installation of two major new exhibits that will be located at The Leonardo for a minimum of 5 years. FLIGHT will open to the public Summer 2016 and Alive! will open Winter 2016/2017. | Req | \$750 | \$300 |
| k | TRCC | Request to Council: Trails Utah, Funds requested are to be used to construct new sections of trail and rehabilitate existing trails in the Central Wasatch Mountains within Salt Lake County. These funds are needed to help manage an ever-increasing number of recreational trail users in the Wasatch and address a backlog of trail maintenance needs on USFS lands. | Req | \$349 | \$0 |
| l | TRCC | CFSP: Utah Veterans Hall and Memorial, This project is composed of two parts. The first is a memorial building for all Utah veterans from all wars and conflicts. The second is a state World War II memorial. | Req | \$3,000 | \$0 |
| m | TRCC | Request to Council: West Jordan Recreation Center, The proposed recreation center fulfills a long standing recreation center gap on the Westside of the Salt Lake Valley. Identified as a need/recommendation in the Salt Lake County Recreation Master Plan in 3 different areas as well as in the West Jordan Recreation Plan, the need for this facility is well documented. | Req | \$3,000 | \$0 |
| n | TRCC | Rebudget UMOCA contribution | MP | \$0 | \$8 |
| o | TRCC | Olympic Oval Community Connection, the Mayor is proposing a technical change to accommodate bond issues. The Kearns Olympic Connector building was approved for \$4.0 million of funding in 2016. The intent was to fund this project with TRCC bond proceeds. However, using bond proceeds is problematic for two reasons: 1) the County does not own the Olympic facility, and 2) there is intent to have private use for a portion of that space, possibly necessitating taxable debt. Therefore, the Mayor is proposing using cash for this project, and bonding for approximately \$4 million of 2017 deferred capital maintenance projects. The financial impact of this adjustment is neutral, both for the 2017 budgets and for future debt service. | MP | \$0 | \$4,000 |
| p | TRCC | CFSP: UMFA Dumke Auditorium Tech Upgrades, 263-seat Dumke Auditorium technical upgrades to projection equipment, sound system, assistive listening devices, theatrical lighting, speakers and video/sound recording equipment. | MP | \$0 | \$43 |
| q | TRCC | CFSP: Kingsbury Hall ADA System Upgrade, Three-part equipment upgrade to improve services for the hearing impaired, mobility disabled, and sensory sensitivity/autism. | MP | \$0 | \$13 |
| r | TRCC | CFSP: NHMU Indoor/Outdoor Cultural Spaces, Improve the environment on the outdoor terraces with structure that provide shade, data, and power. To enhance the acoustic environment in the Canyon, the primary indoor gathering and performance space. | MP | \$0 | \$133 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|-------|------------|---------------|
| s | TRCC | CFSP: Discovery Gateway Waterplay Exhibit, Major renovations to the 9-year old Waterplay Exhibit, including reengineering of drainage system, pumps, and flow of water; the fabrication of new educational interactives, and installation of new graphics and bi-lingual signage | MP | \$0 | \$87 |
| t | TRCC | Remove all new requests | ABB | (\$14,610) | \$0 |
| u | TRCC | Reduce 64K from Contributions in the base, would likely reduce operating contribution to Days of 47 Rodeo | ABB-3 | (\$64) | (\$75) |
| v | | | | | |
| w | | | | | |
| x | TRCC | * Note, Requests a-m are listed in alternating alphabetical order as board recommendations were not available in time for request entry | | | |
| y | | and Requests p-s were inadvertently not included in request entry | | | |
| z | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

TRCC - TOURISM, REC, CULTRL & CONVEN

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|---------------|---------------|-----|--|--------------|--------------|-----|-----------------|---------------|---------------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CONTRIBUTIONS | - | 16,629 | 16,629 | - | - | 2,018 | 2,018 | - | - | 14,610 | 14,610 | - |
| 2 TRCC ADMINISTRATION | - | 121 | 121 | - | - | 121 | 121 | - | - | - | - | - |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| TOTAL TRCC - TOURISM, REC, CULTRL & CONVEN | - | 16,750 | 16,750 | - | - | 2,139 | 2,139 | - | - | 14,610 | 14,610 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$2,075, which is \$14,674 less than the requested county funding, and \$64 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 10700000 - TRCC-TOURISM REC CULTRL CONVEN | ▲ |
| 10709900 - PARKS AND REC CAPITAL IMPROVEMENT | ▬ |
| 36309900 - PARKS EQUIPMENT REPLACE | |
| 36409900 - REC EQUIPMENT REPLACEMENT | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 9,163 | 2,139 | 7,023 | 5,851 | 3,311 | 4,055 | 5,108 |
| REVENUE | 38,800 | - | 38,800 | 38,215 | 585 | 36,858 | 1,942 |
| NON-OPERATING REVENUE | 38,800 | - | 38,800 | 38,215 | 585 | 36,858 | 1,942 |
| RCT4030 - SALES TAXES | 36,400 | - | 36,400 | 35,900 | 500 | 34,531 | 1,869 |
| RCT4033 - TRANSIENT ROOM TAXES | 2,400 | - | 2,400 | 2,300 | 100 | 2,299 | 101 |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | 15 | (15) | 28 | (28) |
| EXPENSE | 37,976 | 2,139 | 35,837 | 31,927 | 6,049 | 31,019 | 6,957 |
| OPERATING EXPENSE | 9,163 | 2,139 | 7,023 | 5,851 | 3,311 | 4,055 | 5,108 |
| 000200-Operations | 9,042 | 2,018 | 7,023 | 5,731 | 3,311 | 3,948 | 5,093 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 4 | (4) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | 350 | (350) | - | - |
| 667005 - CONTRIBUTIONS | 9,042 | 2,018 | 7,023 | 5,381 | 3,661 | 3,945 | 5,097 |
| 000400-Indirect Cost | 121 | 121 | - | 121 | - | 107 | 14 |
| NON-OPERATING EXPENSE | 28,813 | - | 28,813 | 26,076 | 2,738 | 26,964 | 1,850 |
| 001000-Other Financing Uses | 28,813 | - | 28,813 | 26,076 | 2,738 | 26,964 | 1,850 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County has a robust and complete low-stress active transportation network

1) Increase the miles of active transportation (walking/biking) trails/lanes from Current Miles as of the start of the year 2017 to 25 Miles by end of the year 2017.

Salt Lake County preserves future transportation corridors

2) Increase acreage acquired to be used in future transportation project, to protect it from incompatible development from Current acres as of the start of the year 2017 to 300 acres by end of the year 2017.

Salt Lake County has a strong transportation network

3) Increase Interconnectedness of street and transportation networks throughout the region, particularly in areas identified as regional urban centers from Current Percent as of the start of the year 2017 to 2 Percent by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 239,822,763 | 46,357,763 | 3,227,624 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>7,194,683</u> | <u>96,829</u> | <u>96,829</u> | -3.0% |
| ■ Base @ -3% | 232,628,080 | 3,130,795 | 3,130,795 | |

COUNTY FUNDING & FTE PRIORITIES

TRANSPORTATION PRESERVATION

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------|--------------------------------|-------------------------------|---------------------|------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | Δ vs ABB | Δ to Request | Δ to Request | vs ABB | Δ Req | Δ Req | | | |
| 1 TRANSPORTATION PRESERVATN PROJ PRGM | 3,228 | | - | - | (73) <i>b</i> | - | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$3,228 | | \$0 | \$0 | (\$73) | - | - | - | - |
| TRANSPORTATION PRESERVATION | (956) | | - | n/a | n/a | - | - | n/a | n/a |
| TRANSPORTATION PASS THRU PROJ PRGM | - | | - | n/a | n/a | - | - | n/a | n/a |
| CORRIDOR PRESERVATION PRGM | 1,395 | | - | n/a | n/a | - | - | n/a | n/a |
| COUNTY FIRST CLASS HIGHWAY CONSTRUCTION | 30,692 | | - | <i>a</i> | n/a | - | - | n/a | n/a |
| EXCISE TAX ROAD PROJECTS CITIES | 8,062 | | - | n/a | n/a | - | - | n/a | n/a |
| EXCISE TAX ROAD PROJECTS UNINCORPORATED | 3,937 | | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL TRANSPORTATION PRESERVATION | \$46,358 | | \$0 | \$0 | (\$73) | - | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

(24)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------------|---|-------|-----------|---------------|
| a | TRANSPORTATION PRESERVATION PROJ PRGM | With the additional responsibilities to manage transportation funds for Salt Lake County, the Office of Regional Development decided it needed additional resources to help in managing these funds. This work included helping to manage application processes, following up on negotiated interlocal agreements to assure that proper documentation is received and accounted for prior to payments and in some case for payments previously made to assure compliance with the interlocal agreements. Additionally, as we look for implementation phase of the County Active Transportation Plan currently be drafted and recommended, additional help will be needed as we work with member communities on not only the implementation of that plan, but the TIGER Grant recently received for the region. At the end of 2015, we contracted with WCEC Engineering to help us with that work. While their work has been quality work, we lack the creation of institutional knowledge that might be gained over time creating a knowledge base for future work. Additionally, we believe that moving forward, it will be more economical to have an FTE than to contract for that work due to a growing scope of work. After review by the District Attorney's Office, we believe that reasonable administrative costs, including salaries are applicable use of these funds. We propose that it be a time-limited position, subject to revenue received in the Transportation Funds. | Req | \$0 | \$0 |
| b | TRANSPORTATION PRESERVATION PROJ PRGM | If cuts were required in the transportation funds, less transportation projects would be implemented. Since these funds primarily go to ongoing projects, ongoing impacts would be minimal. | ABB-3 | (\$73) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---|--|------|-----------|---------------|
| c | TRANSPORTATI ON PRESERVATN PROJ PRGM | To fund the transportation project manager requested by the Office of Regional Development, budget was moved from the Transportation Preservation Projects organization to ORD.. | MP | \$0 | (\$116) |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

TRANSPORTATION PRESERVATION

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|----------|--|------------------------|-------------------|----------|------------------------|------------------------|-------------------|----------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 TRANSPORTATION PRESERVATN PROJ PRGM | - | 3,228 | 3,228 | - | - | 3,228 | 3,228 | - | - | - | - | - |
| SUBTOTAL² | - | 3,228 | 3,228 | - | - | 3,228 | 3,228 | - | - | - | - | - |
| TRANSPORTATION PRESERVATION DS PRGM | 4,015 | 3,059 | (956) | - | 4,015 | 3,059 | (956) | - | - | - | - | - |
| TRANSPORTATION PASS THRU PRGM | 187,050 | 187,050 | - | - | 187,050 | 187,050 | - | - | - | - | - | - |
| CORRIDOR PRESERVATION PRGM | 2,400 | 3,795 | 1,395 | - | 2,400 | 3,795 | 1,395 | - | - | - | - | - |
| COUNTY FIRST CLASS HIGHWAY CW PRGM | - | 30,692 | 30,692 | - | - | 30,692 | 30,692 | - | - | - | - | - |
| EXCISE TAX ROAD PROJECTS CITIES PRGM | - | 8,062 | 8,062 | - | - | 8,062 | 8,062 | - | - | - | - | - |
| EXCISE TAX ROAD PROJECTS UNINCORP PRGM | - | 3,937 | 3,937 | - | - | 3,937 | 3,937 | - | - | - | - | - |
| TOTAL TRANSPORTATION PRESERVATION | 193,465 | 239,823 | 46,358 | - | 193,465 | 239,823 | 46,358 | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$3,131, which is \$97 less than the requested county funding, and \$97 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 130 - TRANSPORTATION PRESERVATION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10300000 - TRANSPORTATION PRESERVATION DS | ▲ |
| 10310000 - TRANSPORTATION PRESERVATION PROJ | ■ |
| 10320000 - TRANSPORTATION PASS THRU | |
| 10330000 - CORRIDOR PRESERVATION | |
| 10340000 - COUNTY FIRST CLASS HIGHWAY CW | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,111 | 3,228 | (116) | 2,448 | 664 | 549 | 2,562 |
| EXPENSE | 3,228 | 3,228 | - | 2,448 | 780 | 549 | 2,678 |
| OPERATING EXPENSE | 3,111 | 3,228 | (116) | 2,448 | 664 | 549 | 2,562 |
| 000200-Operations | 3,111 | 3,228 | (116) | 2,448 | 664 | 491 | 2,620 |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 441 | (441) |
| 665060 - ROAD BOND PROJECT PASS THRU | 3,111 | 3,228 | (116) | 2,448 | 664 | 50 | 3,061 |
| 000300-Capital Purchases | - | - | - | - | - | 58 | (58) |
| NON-OPERATING EXPENSE | 116 | - | 116 | - | 116 | - | 116 |
| 001000-Other Financing Uses | 116 | - | 116 | - | 116 | - | 116 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 130 - TRANSPORTATION PRESERVATION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10300000 - TRANSPORTATION PRESERVATION DS | ▲ |
| 10310000 - TRANSPORTATION PRESERVATION PROJ | ■ |
| 10320000 - TRANSPORTATION PASS THRU | |
| 10330000 - CORRIDOR PRESERVATION | |
| 10340000 - COUNTY FIRST CLASS HIGHWAY CW | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,103 | 2,103 | - | 2,100 | 3 | 1,768 | 335 |
| REVENUE | 4,016 | 4,016 | - | 4,016 | - | 4,311 | (296) |
| OPERATING REVENUE | 4,015 | 4,015 | - | 4,015 | - | 4,303 | (288) |
| RCT4040 - TRANSPORTATION PRESERVATION FE | 4,015 | 4,015 | - | 4,015 | - | 4,303 | (288) |
| NON-OPERATING REVENUE | 1 | 1 | - | 1 | - | 8 | (8) |
| RCT4290 - INVESTMENT EARNINGS | 1 | 1 | - | 1 | - | 8 | (8) |
| EXPENSE | 3,059 | 3,059 | - | 3,057 | 2 | 3,035 | 23 |
| OPERATING EXPENSE | 3,059 | 3,059 | - | 3,057 | 2 | 3,035 | 23 |
| 000200-Operations | 16 | 16 | - | 16 | - | - | 16 |
| 639025 - OTHER PROFESSIONAL FEES | 15 | 15 | - | 15 | - | - | 15 |
| 661010 - INTEREST EXPENSE | 1 | 1 | - | 1 | - | - | 1 |
| 000600-Debt Service | 3,043 | 3,043 | - | 3,042 | 2 | 3,035 | 8 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 130 - TRANSPORTATION PRESERVATION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10300000 - TRANSPORTATION PRESERVATION DS | ▲ |
| 10310000 - TRANSPORTATION PRESERVATION PROJ | ■ |
| 10320000 - TRANSPORTATION PASS THRU | |
| 10330000 - CORRIDOR PRESERVATION | |
| 10340000 - COUNTY FIRST CLASS HIGHWAY CW | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | - | - | 0 | (0) |
| REVENUE | 168,870 | 187,050 | (18,180) | 187,050 | (18,180) | 172,666 | (3,796) |
| OPERATING REVENUE | 168,870 | 187,050 | (18,180) | 187,050 | (18,180) | 172,666 | (3,796) |
| RCT4040 - TRANSPORTATION PRESERVATION FE | 5,250 | 5,250 | - | 5,250 | - | 1,778 | 3,472 |
| RCT4060 - MASS TRANSIT TAX | 163,620 | 181,800 | (18,180) | 181,800 | (18,180) | 170,889 | (7,269) |
| EXPENSE | 168,870 | 187,050 | (18,180) | 187,050 | (18,180) | 172,666 | (3,796) |
| OPERATING EXPENSE | 168,870 | 187,050 | (18,180) | 187,050 | (18,180) | 172,666 | (3,796) |
| 000200-Operations | 168,870 | 187,050 | (18,180) | 187,050 | (18,180) | 172,666 | (3,796) |
| 666010 - UTA MASS TRANSIT | 61,290 | 61,290 | - | 61,290 | - | 64,119 | (2,829) |
| 666015 - UTA ADDITIONAL MASS TRANSIT | 40,590 | 40,590 | - | 40,590 | - | 42,725 | (2,135) |
| 666020 - UDOT ADDITIONAL MASS TRANSIT | 10,350 | 10,350 | - | 10,350 | - | 10,681 | (331) |
| 666025 - UTA COUNTY OPTION TRANSIT | 38,520 | 38,520 | - | 38,520 | - | 40,022 | (1,502) |
| 666030 - UDOT COUNTY OPTION TRANSIT | 12,870 | 12,870 | - | 12,870 | - | 13,341 | (471) |
| 666099 - LOST TRANS CONTINGENCY | - | 18,180 | (18,180) | 18,180 | (18,180) | - | - |
| 666200 - UDOT MOTOR VEHICLE FEE | 3,150 | 3,150 | - | 3,150 | - | - | 3,150 |
| 666205 - UTA MOTOR VEHICLE FEE | 2,100 | 2,100 | - | 2,100 | - | 1,778 | 322 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 130 - TRANSPORTATION PRESERVATION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10300000 - TRANSPORTATION PRESERVATION DS | ▲ |
| 10310000 - TRANSPORTATION PRESERVATION PROJ | ■ |
| 10320000 - TRANSPORTATION PASS THRU | |
| 10330000 - CORRIDOR PRESERVATION | ■ |
| 10340000 - COUNTY FIRST CLASS HIGHWAY CW | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,395 | 1,395 | - | 1,727 | (332) | (1,715) | 3,110 |
| REVENUE | 2,403 | 2,403 | - | 2,403 | - | 3,302 | (899) |
| OPERATING REVENUE | 2,400 | 2,400 | - | 2,400 | - | 3,292 | (892) |
| RCT4040 - TRANSPORTATION PRESERVATION FE | 2,400 | 2,400 | - | 2,400 | - | 3,292 | (892) |
| NON-OPERATING REVENUE | 3 | 3 | - | 3 | - | 9 | (7) |
| RCT4290 - INVESTMENT EARNINGS | 3 | 3 | - | 3 | - | 9 | (7) |
| EXPENSE | 3,795 | 3,795 | - | 4,127 | (332) | 1,577 | 2,218 |
| OPERATING EXPENSE | 3,795 | 3,795 | - | 4,127 | (332) | 1,577 | 2,218 |
| 000200-Operations | 3,795 | 3,795 | - | 4,127 | (332) | 1,577 | 2,218 |
| 665135 - CORRIDOR PRESERV PROJECTS | 3,795 | 3,795 | - | 4,127 | (332) | 1,577 | 2,218 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 130 - TRANSPORTATION PRESERVATION FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10300000 - TRANSPORTATION PRESERVATION DS | ▲ |
| 10310000 - TRANSPORTATION PRESERVATION PROJ | ■ |
| 10320000 - TRANSPORTATION PASS THRU | |
| 10330000 - CORRIDOR PRESERVATION | |
| 10340000 - COUNTY FIRST CLASS HIGHWAY CW | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|-----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 30,692 | 30,692 | - | 34,034 | (3,342) | (33,800) | 64,492 |
| REVENUE | 50 | 50 | - | 50 | - | 40,184 | (40,134) |
| OPERATING REVENUE | - | - | - | - | - | 40,000 | (40,000) |
| RCT4040 - TRANSPORTATION PRESERVATION FE | - | - | - | - | - | 40,000 | (40,000) |
| NON-OPERATING REVENUE | 50 | 50 | - | 50 | - | 184 | (134) |
| RCT4290 - INVESTMENT EARNINGS | 50 | 50 | - | 50 | - | 184 | (134) |
| EXPENSE | 30,692 | 30,692 | - | 34,034 | (3,342) | 6,200 | 24,492 |
| OPERATING EXPENSE | 30,692 | 30,692 | - | 34,034 | (3,342) | 6,200 | 24,492 |
| 000200-Operations | 30,692 | 30,692 | - | 34,034 | (3,342) | 6,200 | 24,492 |
| 665136 - HB 420 PROJECTS | 30,692 | 30,692 | - | 34,034 | (3,342) | 6,200 | 24,492 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|--|---|
| 426 - EXCISE TAX ROAD REV BOND PROJECTS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 50360000 - EXCISE TAX ROAD PROJECTS CITIES | ▲ |
| 50370000 - EXCISE TAX ROAD PROJECTS UNINCORP | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 8,062 | 8,062 | - | 24,342 | (16,280) | 5,650 | 2,412 |
| REVENUE | 40 | 40 | - | 45 | (5) | 313 | (272) |
| NON-OPERATING REVENUE | 40 | 40 | - | 45 | (5) | 213 | (172) |
| RCT4290 - INVESTMENT EARNINGS | 40 | 40 | - | 45 | (5) | 213 | (172) |
| OTHER FINANCING SOURCES | - | - | - | - | - | 100 | (100) |
| RCT7200 - OFS TRANSFERS | - | - | - | - | - | 100 | (100) |
| EXPENSE | 8,062 | 8,062 | - | 24,342 | (16,280) | 5,650 | 2,412 |
| OPERATING EXPENSE | 8,062 | 8,062 | - | 24,342 | (16,280) | 5,650 | 2,412 |
| 000200-Operations | 8,062 | 8,062 | - | 24,342 | (16,280) | 5,650 | 2,412 |
| 629020 - MAINTENANCE - ROADS AND STREETS | 5 | 5 | - | 5 | - | - | 5 |
| 639025 - OTHER PROFESSIONAL FEES | 10 | 10 | - | 10 | - | - | 10 |
| 661010 - INTEREST EXPENSE | 1 | 1 | - | 1 | - | - | 1 |
| 661015 - INTEREST EXP-ARBITRAGE REBATE | 1 | 1 | - | 1 | - | - | 1 |
| 665060 - ROAD BOND PROJECT PASS THRU | 8,045 | 8,045 | - | 24,325 | (16,280) | 5,650 | 2,395 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|--|---|
| 426 - EXCISE TAX ROAD REV BOND PROJECTS FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 50360000 - EXCISE TAX ROAD PROJECTS CITIES | ▲ |
| 50370000 - EXCISE TAX ROAD PROJECTS UNINCORP | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 3,937 | 3,937 | - | 7,088 | (3,152) | 1,340 | 2,597 |
| EXPENSE | 3,937 | 3,937 | - | 7,088 | (3,152) | 1,340 | 2,597 |
| OPERATING EXPENSE | 3,937 | 3,937 | - | 7,088 | (3,152) | 1,340 | 2,597 |
| 000200-Operations | 5 | 5 | - | - | 5 | 607 | (602) |
| 629020 - MAINTENANCE - ROADS AND STREETS | 5 | 5 | - | - | 5 | 607 | (602) |
| 000300-Capital Purchases | 3,932 | 3,932 | - | 7,088 | (3,157) | 733 | 3,199 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The mission of the Salt Lake County Assessor's Office is to consistently provide the public with the fair market value of real and personal property in compliance with the laws and statutes of the State of Utah and standards of assessment.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Assessor's Office values all residential and commercial properties within the County annually.

1) Maintain the percent of parcels valued each year due to new construction and land development, and update the market value of all existing parcels in a dynamic real estate market from 100% of taxable parcels as of the end of May 2016 to 100% of taxable parcels by end of May 2017.

The Assessor's Office assesses s all the taxable Personal Property within the County.

2) Maintain the percent of current and new personal property business accounts valued each year from 100% of personal property business accounts as of the start of January 2017 to 100% of personal property business accounts by end of December 2017.

The Assessor's Office provides support to the Board of Equalization hearings at the County and State level.

3) Maintain the number of valuation appeals resolved satisfactorily each year from 6,500 appeals resolved as of the start of August 2016 to 6,500 appeals resolved by end of April 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 105 | 105 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 15,793,404 | 15,593,404 | 13,660,837 | |
| ■ Savings/(Incr) if Flat to ABB | 217,000 | 217,000 | 217,000 | -1.6% |
| ■ Addt'l Savings/(Incr) if -3% | <u>467,292</u> | <u>403,315</u> | <u>403,315</u> | -3.0% |
| ■ Base @ -3% | 15,109,112 | 13,040,522 | 13,040,522 | |

COUNTY FUNDING & FTE PRIORITIES

ASSESSOR

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 CAMA | 6,393 | | - | - | - | 74.00 | - | - | - |
| 2 PERSONAL PROPERTY | 1,641 | | - | - | - | 20.00 | - | - | - |
| 3 MOTOR VEHICLE | 1,810 | | 217 | (217) | (217) | 1.00 | - | - | - |
| 4 ASSESSOR ADMIN | 3,817 | | - | - | (410) | 10.00 | - | - | (5.00) |
| SUBTOTAL FOR STRESS TESTS⁴ | \$13,661 | | \$217 | (\$217) | (\$627) | 105.00 | - | - | (5.00) |
| ASSESSOR CAPITAL PROJECTS | 1,933 | | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL ASSESSOR | \$15,593 | | \$217 | (\$217) | (\$627) | 105.00 | - | - | (5.00) |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: 7

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------|--|-------|-----------|---------------|
| a | Motor Vehicle | Eliminate the funding increase for the postage and cost of collecting Motor Vehicle fee-in-lieu and taxes. | Req | \$217 | \$217 |
| b | All Assessor's Organizations | Significantly reduce the budgeted overtime pay expense. | ABB-3 | (\$43) | \$0 |
| c | All Assessor's Organizations | Eliminate funding for temporary employees | ABB-3 | (\$65) | \$0 |
| d | All Assessor's Organizations | Reduction of 5 FTEs in porpotion to division size and needs | ABB-3 | (\$410) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

ASSESSOR

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CAMA | - | 6,393 | 6,393 | 74.00 | - | 6,393 | 6,393 | 74.00 | - | - | - | - |
| 2 PERSONAL PROPERTY | - | 1,641 | 1,641 | 20.00 | - | 1,641 | 1,641 | 20.00 | - | - | - | - |
| 3 MOTOR VEHICLE | - | 1,810 | 1,810 | 1.00 | - | 1,593 | 1,593 | 1.00 | - | 217 | 217 | - |
| 4 ASSESSOR ADMIN | - | 3,817 | 3,817 | 10.00 | - | 3,817 | 3,817 | 10.00 | - | - | - | - |
| SUBTOTAL² | - | 13,661 | 13,661 | 105.00 | - | 13,444 | 13,444 | 105.00 | - | 217 | 217 | - |
| ASSESSOR CAPITAL PROJECTS | 200 | 2,133 | 1,933 | - | 200 | 2,133 | 1,933 | - | - | - | - | - |
| TOTAL ASSESSOR | 200 | 15,793 | 15,593 | 105.00 | 200 | 15,576 | 15,376 | 105.00 | - | 217 | 217 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$13,041, which is \$620 less than the requested county funding, and \$403 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 70110000 - COUNCIL-TAX ADMINISTRATION | ▲ |
| 73000000 - ASSESSOR | ■ |
| 73009900 - TAX ADMINISTRATION CAPITAL PROJECTS | |
| 76010000 - AUDITOR-TAX ADMINISTRATION | |
| 76100000 - STAT AND GENL-TAX ADMINISTRATION | |
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | |
| 88510000 - RECORDER-TAX ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 13,897 | 13,444 | 454 | 13,508 | 389 | 13,059 | 838 |
| REVENUE | - | - | - | - | - | 13 | (13) |
| OPERATING REVENUE | - | - | - | - | - | 8 | (8) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 8 | (8) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 8 | (8) |
| NON-OPERATING REVENUE | - | - | - | - | - | 5 | (5) |
| RCT4010 - PROPERTY TAXES | - | - | - | - | - | 5 | (5) |
| EXPENSE | 13,897 | 13,444 | 454 | 13,508 | 389 | 13,067 | 830 |
| OPERATING EXPENSE | 13,897 | 13,444 | 454 | 13,508 | 389 | 13,067 | 830 |
| 000100-Salaries and Benefits | 9,610 | 9,374 | 237 | 9,438 | 172 | 8,917 | 694 |
| 601005 - ELECTED AND EXEMPT SALARY | 348 | 337 | 10 | 324 | 23 | 315 | 33 |
| 601020 - LUMP SUM VACATION PAY | 38 | 38 | - | 43 | (5) | 45 | (7) |
| 601025 - LUMP SUM SICK PAY | 16 | 16 | - | 28 | (12) | 17 | (0) |
| 601030 - PERMANENT AND PROVISIONAL | 5,941 | 5,747 | 195 | 5,837 | 105 | 5,452 | 489 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 66 | 66 | - | 66 | - | 57 | 8 |
| 601065 - OVERTIME | 48 | 48 | - | 48 | - | 13 | 35 |
| 603005 - SOCIAL SECURITY TAXES | 479 | 464 | 15 | 469 | 10 | 430 | 49 |
| 603020 - UNEMPLOYMENT | 1 | 1 | - | 1 | - | - | 1 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 1,089 | 1,053 | 36 | 1,068 | 21 | 1,040 | 49 |
| 603040 - LTD CONTRIBUTIONS | 30 | 29 | 1 | 30 | 1 | 27 | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 56 | 122 | (66) | 109 | (53) | 178 | (122) |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,218 | 1,173 | 45 | 1,135 | 83 | 1,066 | 153 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 75 | 75 | - | 75 | - | 70 | 5 |
| 603056 - OPEB - CURRENT YR | 205 | 205 | - | 205 | - | 206 | (1) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 2,723 | 2,506 | 217 | 2,506 | 217 | 2,331 | 392 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 7 | 7 | - | 7 | - | 6 | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 77 | 77 | - | 77 | - | 59 | 18 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 55 | 55 | - | 55 | - | 32 | 23 |
| 613005 - PRINTING CHARGES | 22 | 22 | - | 22 | - | 15 | 7 |
| 613010 - PUBLIC NOTICES | 1 | 1 | - | 1 | - | - | 1 |
| 613025 - CONTRACTED PRINTINGS | 65 | 65 | - | 65 | - | 48 | 17 |
| 615005 - OFFICE SUPPLIES | 43 | 43 | - | 43 | - | 43 | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 5 | - | 10 | (5) |
| 615025 - COMPUTER COMPONENTS < 3000 | 27 | 27 | - | 27 | - | 17 | 10 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 20 | (20) |
| 615040 - POSTAGE | 302 | 252 | 50 | 252 | 50 | 275 | 27 |
| 615045 - PETTY CASH REPLENISH | 1 | 1 | - | 1 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 5 | 5 | - | 5 | - | 3 | 2 |
| 617015 - MAINTENANCE - SOFTWARE | 90 | 90 | - | 91 | (1) | 68 | 23 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 23 | 23 | - | 23 | - | 28 | (5) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 30 | 30 | - | 30 | - | 18 | 12 |
| 619025 - TRAVEL AND TRANSPORTATION | 20 | 20 | - | 20 | - | 7 | 13 |
| 619035 - VEHICLE RENTAL CHARGES | 10 | 10 | - | 10 | - | 0 | 10 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 63 | 63 | - | 63 | - | 63 | (0) |
| 621020 - TELEPHONE | 65 | 65 | - | 65 | - | 51 | 14 |
| 621025 - MOBILE TELEPHONE | 6 | 6 | - | 5 | 1 | 7 | (1) |
| 633010 - RENT - BUILDINGS | 275 | 275 | - | 275 | - | 275 | 0 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 109 | (109) |
| 639025 - OTHER PROFESSIONAL FEES | 47 | 47 | - | 47 | - | 11 | 35 |
| 659005 - COSTS IN HANDLING COLLECTIONS | 1,486 | 1,319 | 167 | 1,319 | 167 | 1,167 | 318 |
| 000300-Capital Purchases | 197 | 197 | - | 197 | - | 147 | 50 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|------------------------|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 000400-Indirect Cost | 1,367 | 1,367 | - | 1,367 | - | 1,673 | (305) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 70110000 - COUNCIL-TAX ADMINISTRATION | ▲ |
| 73000000 - ASSESSOR | ■ |
| 73009900 - TAX ADMINISTRATION CAPITAL PROJECTS | |
| 76010000 - AUDITOR-TAX ADMINISTRATION | |
| 76100000 - STAT AND GENL-TAX ADMINISTRATION | |
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | |
| 88510000 - RECORDER-TAX ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,933 | 1,933 | - | 2,146 | (214) | 1,451 | 481 |
| REVENUE | 200 | 200 | - | - | 200 | - | 200 |
| OPERATING REVENUE | 200 | 200 | - | - | 200 | - | 200 |
| RCT4200 - CHARGES FOR SERVICES | 200 | 200 | - | - | 200 | - | 200 |
| 423009 - MULTICOUNTY APPRAISAL TRUST | 200 | 200 | - | - | 200 | - | 200 |
| EXPENSE | 2,133 | 2,133 | - | 2,146 | (14) | 1,451 | 681 |
| OPERATING EXPENSE | 2,133 | 2,133 | - | 2,146 | (14) | 1,451 | 681 |
| 000200-Operations | 62 | 62 | - | 69 | (7) | 7 | 55 |
| 639010 - CONSULTANTS FEES | 62 | 62 | - | 69 | (7) | 7 | 55 |
| 000300-Capital Purchases | 1,440 | 1,440 | - | 1,447 | (7) | 801 | 639 |
| 000400-Indirect Cost | 631 | 631 | - | 631 | - | 643 | (13) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The County Auditor's office fulfills all the statutory duties of the office meaningfully and efficiently. The Audit Division examines the financial records of county agencies based on risk, materiality, and the resources available. The Property Tax Division provides many property tax services, including acting as the clerk of the Board of Equalization, calculating tax rates, conducting the annual Delinquent Property Tax Sale and sending out the Notice of Valuation and Tax Changes to every taxpayer within the County each year.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Serve as a collaborative partner with all other County departments, divisions, programs, and agencies.

1) Maintain good working relationships with the Council, Mayor and other elected offices in order to foster worthwhile communication and identify means and methods for continual improvement from 50% survey participation as of the start of January 2017 to 100% survey participation by end of December 2017.

Maintain independence and objectivity when performing audits, as well as taking proactive measures to discourage and prevent fraud, waste and abuse.

2) Measure the implementation and promotion of the Fraud Hotline and online fraud reporting capabilities from Zero submissions as of the start of September 2016 to Twelve submissions by end of December 2017.

Continually evaluate expenditures and ongoing business needs; make innovate use of resources and promote smart staffing and purchasing decisions.

3) Measure and assess needed training and subject matter expertise regularly, maintaining an ability to swiftly adapt staffing in order to meet both ongoing and anticipated business needs from Thirteen professional certifications as of the start of January 2017 to Seventeen professional certifications by end of December 2017.

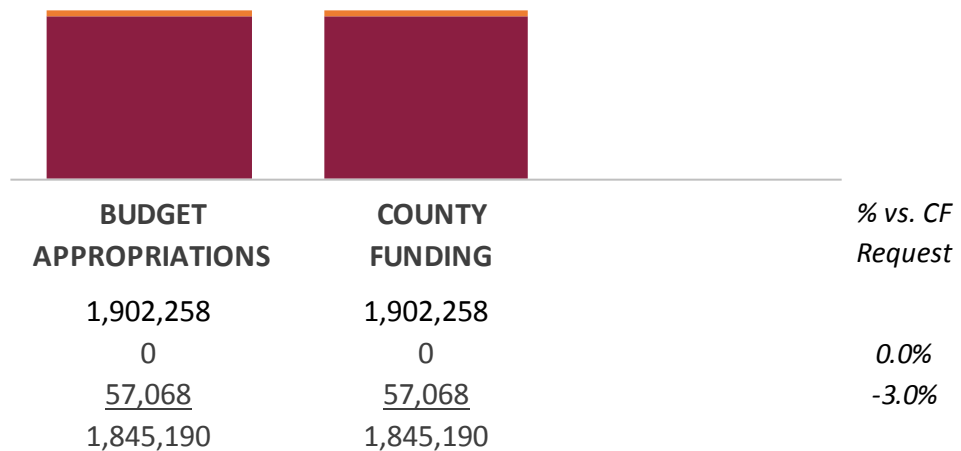
Continually seek meaningful ways to create a more efficient valuation and appeals process that better serves taxpayers.

4) Maintain efforts toward the implementation of a fully electronic property tax appeals filing process from 0% online submissions as of the start of January 2017 to 10% online submissions by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 15 | 15 | 0 |



COUNTY FUNDING & FTE PRIORITIES

AUDITOR

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 AUDIT | 1,902 | - | - | (57) a,b | 15.00 | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL AUDITOR | \$1,902 | \$0 | \$0 | (\$57) | 15.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|-------|-----------|---------------|
| a | 76000000 | To meet the 3% Stress Test, we would start by eliminating the funding request for temporary employees, including corresponding Social Security taxes | ABB-3 | (\$27) | \$0 |
| b | 76000000 | To accomplish the full 3% reduction, we would then reduce our request for Permanent & Provisional (601030) compensation, along with corresponding benefits and taxes, to meet the target. This would result in reduced hours for our permanent part-time (0.5 FTE) merit employees or, as a last resort, letting one of them go. As these actions would have an adverse effect on our operations and plans to further refine our services, we are not recommending these reductions. | ABB-3 | (\$30) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

AUDITOR

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|-------------|---------|-------|--|-------------|---------|-------|-----------------|-------------|---------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 AUDIT | - | 1,902 | 1,902 | 15.00 | - | 1,902 | 1,902 | 15.00 | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL AUDITOR | - | 1,902 | 1,902 | 15.00 | - | 1,902 | 1,902 | 15.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$1,845, which is \$57 less than the requested county funding, and \$57 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 76000000 - AUDITOR | ▲ |
| 79000000 - CLERK | ▬ |
| 79010000 - ELECTION CLERK | ▬ |
| 82000000 - DISTRICT ATTORNEY | ▬ |
| 88000000 - RECORDER | ▬ |
| 91200000 - COUNTY JAIL | ▬ |
| 91250000 - SHERIFF COURT SVCS AND SECURITY | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,942 | 1,902 | 40 | 1,979 | (37) | 1,721 | 222 |
| EXPENSE | 1,942 | 1,902 | 40 | 1,979 | (37) | 1,721 | 222 |
| OPERATING EXPENSE | 1,942 | 1,902 | 40 | 1,979 | (37) | 1,721 | 222 |
| 000100-Salaries and Benefits | 1,757 | 1,717 | 40 | 1,794 | (37) | 1,561 | 196 |
| 601005 - ELECTED AND EXEMPT SALARY | 265 | 257 | 8 | 257 | 7 | 255 | 10 |
| 601020 - LUMP SUM VACATION PAY | 5 | 5 | - | 5 | 0 | 6 | (1) |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | 0 | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 875 | 850 | 26 | 909 | (34) | 730 | 145 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 25 | 25 | - | 18 | 8 | 30 | (5) |
| 601065 - OVERTIME | 1 | 1 | - | 1 | - | 0 | 1 |
| 603005 - SOCIAL SECURITY TAXES | 87 | 85 | 2 | 88 | (1) | 79 | 9 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 174 | 169 | 5 | 194 | (20) | 179 | (5) |
| 603040 - LTD CONTRIBUTIONS | 5 | 5 | 0 | 6 | (0) | 5 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 29 | 38 | (9) | 29 | - | 41 | (13) |
| 603050 - HEALTH INSURANCE PREMIUMS | 222 | 214 | 9 | 219 | 3 | 173 | 49 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 18 | 18 | - | 18 | - | 10 | 9 |
| 603056 - OPEB - CURRENT YR | 49 | 49 | - | 49 | - | 52 | (2) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 186 | 186 | - | 186 | - | 160 | 26 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 6 | 6 | - | 6 | (0) | 5 | 1 |
| 609010 - CLOTHING PROVISIONS | - | - | - | 1 | (1) | - | - |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 5 | 5 | - | 2 | 3 | 0 | 4 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | 2 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 11 | 11 | - | 15 | (5) | 9 | 1 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | (0) | 2 | (1) |
| 615005 - OFFICE SUPPLIES | 5 | 5 | - | 5 | (1) | 5 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 3 | 3 | - | 2 | 1 | - | 3 |
| 615025 - COMPUTER COMPONENTS < 3000 | 14 | 14 | - | 16 | (1) | 10 | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 4 | 4 | - | 4 | - | 3 | 0 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | (0) | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | 0 | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 1 | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 10 | 10 | - | 4 | 6 | 4 | 6 |
| 619015 - MILEAGE ALLOWANCE | 4 | 4 | - | 5 | (2) | 1 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 8 | 8 | - | 5 | 3 | 5 | 2 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | (1) | 0 | 0 |
| 621020 - TELEPHONE | 9 | 9 | - | 8 | 1 | 9 | 1 |
| 621025 - MOBILE TELEPHONE | 4 | 4 | - | 7 | (4) | 4 | (0) |
| 633010 - RENT - BUILDINGS | 98 | 98 | - | 98 | - | 98 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 2 | 2 | - | 2 | - | - | 2 |

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CORE MISSION

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OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Serve as a collaborative partner with all other County departments, divisions, programs, and agencies.

1) Maintain good working relationships with the Council, Mayor and other elected offices in order to foster worthwhile communication and identify means and methods for continual improvement from 50% survey participation as of the start of January 2017 to 100% survey participation by end of December 2017.

Maintain independence and objectivity when performing audits, as well as taking proactive measures to discourage and prevent fraud, waste and abuse.

2) Measure the implementation and promotion of the Fraud Hotline and online fraud reporting capabilities from Zero submissions as of the start of September 2016 to Twelve submissions by end of December 2017.

Continually evaluate expenditures and ongoing business needs; make innovate use of resources and promote smart staffing and purchasing decisions.

3) Measure and assess needed training and subject matter expertise regularly, maintaining an ability to swiftly adapt staffing in order to meet both ongoing and anticipated business needs from Thirteen professional certifications as of the start of January 2017 to Seventeen professional certifications by end of December 2017.

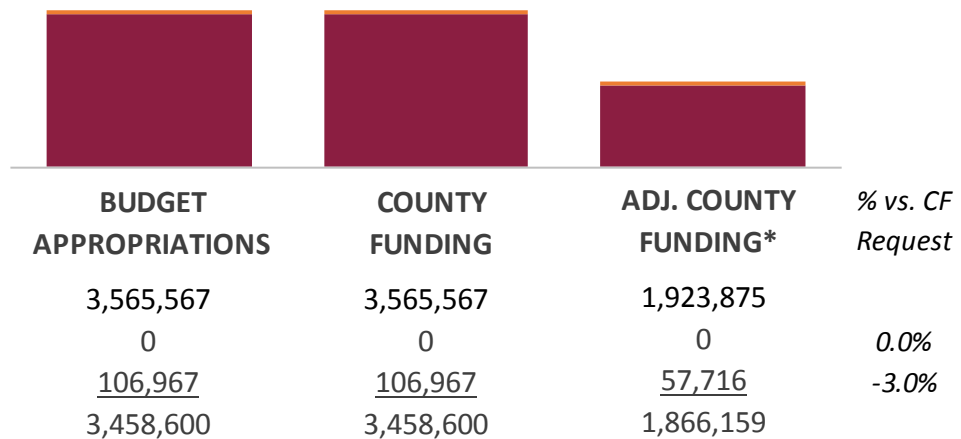
Continually seek meaningful ways to create a more efficient valuation and appeals process that better serves taxpayers.

4) Maintain efforts toward the implementation of a fully electronic property tax appeals filing process from 0% online submissions as of the start of January 2017 to 10% online submissions by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 9 | 9 | 0 |



COUNTY FUNDING & FTE PRIORITIES

AUDITOR - TAX ADMIN AND STAT & GENL

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|------------------------|--|----------------------------------|---|-------------------------------------|-------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 PROPERTY TAX | 1,560 | | - | - | (47) a | 9.00 | - | - | - |
| 2 STAT AND GENL-TAX ADMINISTRATION | 2,006 | | - | - | (11) b | - | - | - | - |
| CF Adjustments for Stress Test | (1,642) | | - | | | | | | |
| TOTAL AUDITOR - TAX ADMIN AND STAT & GENL | \$1,924 | | \$0 | \$0 | (\$58) | 9.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|--|-------|-----------|---------------|
| a | Property Tax | To meet the -3% Stress Test, we would first reduce our funding request for temporary employees and the corresponding Social Security taxes, potentially compromising our ability to quickly process property tax appeals. | ABB-3 | (\$47) | \$0 |
| b | Stat & Genl - Tax Admin | Second, the budget line item for the maintenance of software (617015) in the Stat & General-Tax Admin budget would be reduced in order to hit the 3% Stress Test target. However, as these funds are intended to support the ongoing maintenance of the Harris tax management system (once implemented), any reduction may compromise the already prolonged development and implementation of this multi-agency, integrated software platform. | ABB-3 | (\$11) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

AUDITOR - TAX ADMIN AND STAT & GENL

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|---------------------|--------------|--------------|-------------|--|--------------|--------------|-------------|-----------------|-------------|---------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 PROPERTY TAX | - | 1,560 | 1,560 | 9.00 | - | 1,560 | 1,560 | 9.00 | - | - | - | - |
| 2 STAT AND GENL-TAX ADMINISTRATION | - | 2,006 | 2,006 | - | - | 2,006 | 2,006 | - | - | - | - | - |
| TOTAL AUDITOR - TAX ADMIN | - | 3,566 | 3,566 | 9.00 | - | 3,566 | 3,566 | 9.00 | - | - | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| <i>In thousands \$</i> | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|--|---------------------|----------------|----------------|--|----------------|----------------|-----------------|-------------|---------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| 1 Exclude Pass-Through costs in Stat and General | | (1,189) | (1,189) | | (1,189) | (1,189) | - | - | - |
| 2 Exclude Indirect Costs in Stat and General | | (453) | (453) | | (453) | (453) | - | - | - |
| 3 | | | - | | | - | - | - | - |
| Total Adjustments | - | (1,642) | (1,642) | - | (1,642) | (1,642) | - | - | - |
| Rev & Exp Before Adjustments | - | 3,566 | 3,566 | - | 3,566 | 3,566 | - | - | - |
| AMOUNTS FOR STRESS TESTS³ | - | 1,924 | 1,924 | - | 1,924 | 1,924 | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 76010000 - AUDITOR-TAX ADMINISTRATION | ▲ |
| 76100000 - STAT AND GENL-TAX ADMINISTRATION | ■ |
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | |
| 88510000 - RECORDER-TAX ADMINISTRATION | |
| 94010000 - SURVEYOR TAX ADMINISTRATION | |
| 97000000 - TREASURER-TAX ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,581 | 1,560 | 21 | 1,483 | 98 | 1,402 | 179 |
| REVENUE | - | - | - | - | - | 1 | (1) |
| OPERATING REVENUE | - | - | - | - | - | 1 | (1) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 1 | (1) |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | - | - | - | - | - | 1 | (1) |
| EXPENSE | 1,581 | 1,560 | 21 | 1,483 | 98 | 1,403 | 178 |
| OPERATING EXPENSE | 1,581 | 1,560 | 21 | 1,483 | 98 | 1,403 | 178 |
| 000100-Salaries and Benefits | 1,105 | 1,084 | 21 | 996 | 108 | 928 | 176 |
| 601005 - ELECTED AND EXEMPT SALARY | 116 | 112 | 3 | 112 | 3 | 107 | 9 |
| 601020 - LUMP SUM VACATION PAY | 2 | 2 | - | 2 | (0) | 9 | (6) |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | 0 | 0 | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 562 | 545 | 16 | 507 | 54 | 537 | 25 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 85 | 85 | - | 90 | (5) | 25 | 60 |
| 601065 - OVERTIME | 2 | 2 | - | 2 | - | 2 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 58 | 57 | 1 | 54 | 4 | 43 | 15 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 118 | 115 | 3 | 111 | 8 | 100 | 18 |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | 3 | 0 | 3 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 3 | 12 | (9) | 9 | (6) | 16 | (13) |
| 603050 - HEALTH INSURANCE PREMIUMS | 132 | 126 | 5 | 79 | 53 | 63 | 69 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 6 | 6 | - | 6 | - | 8 | (2) |
| 603056 - OPEB - CURRENT YR | 18 | 18 | - | 18 | - | 17 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | 4 | (4) | - | - |
| 000200-Operations | 294 | 294 | - | 294 | - | 266 | 28 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | 3 | - | 7 | (4) |
| 609010 - CLOTHING PROVISIONS | - | - | - | 1 | (1) | - | - |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 1 | 1 | 0 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 7 | 7 | - | 7 | 1 | 5 | 2 |
| 613005 - PRINTING CHARGES | 2 | 2 | - | 2 | 1 | 0 | 2 |
| 613010 - PUBLIC NOTICES | 4 | 4 | - | 4 | - | 2 | 2 |
| 613025 - CONTRACTED PRINTINGS | 30 | 30 | - | 30 | - | 20 | 10 |
| 615005 - OFFICE SUPPLIES | 6 | 6 | - | 6 | - | 7 | (2) |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 8 | 8 | - | 1 | 7 | 14 | (7) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 3 | - | 2 | 1 |
| 615040 - POSTAGE | 165 | 165 | - | 165 | - | 157 | 8 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | 0 | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 6 | 6 | - | 5 | 1 | 3 | 3 |
| 617015 - MAINTENANCE - SOFTWARE | 5 | 5 | - | 9 | (5) | 0 | 4 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 2 | (1) | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 5 | 5 | - | 3 | 2 | 2 | 3 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 2 | (1) | - | 1 |
| 621020 - TELEPHONE | 6 | 6 | - | 9 | (3) | 5 | 1 |
| 621025 - MOBILE TELEPHONE | 2 | 2 | - | 4 | (2) | 2 | (0) |
| 633010 - RENT - BUILDINGS | 38 | 38 | - | 38 | - | 38 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 1 | 1 | - | 1 | 1 | 0 | 1 |
| 000300-Capital Purchases | - | - | - | 11 | (11) | - | - |
| 000400-Indirect Cost | 182 | 182 | - | 182 | - | 209 | (27) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 76100000 - STAT AND GENL-TAX ADMINISTRATION | ▲ |
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | ■ |
| 88510000 - RECORDER-TAX ADMINISTRATION | |
| 94010000 - SURVEYOR TAX ADMINISTRATION | |
| 97000000 - TREASURER-TAX ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 939 | 817 | 121 | 817 | 121 | 102 | 837 |
| REVENUE | 25,703 | 25,411 | 291 | 25,630 | 72 | 25,888 | (186) |
| NON-OPERATING REVENUE | 25,640 | 25,411 | 228 | 25,411 | 228 | 24,888 | 751 |
| RCT4010 - PROPERTY TAXES | 24,325 | 24,077 | 248 | 24,077 | 248 | 23,581 | 744 |
| RCT4013 - FEE IN LIEU OF TAXES | 1,303 | 1,322 | (19) | 1,322 | (19) | 1,305 | (3) |
| RCT4290 - INVESTMENT EARNINGS | 12 | 12 | - | 12 | - | 2 | 10 |
| OTHER FINANCING SOURCES | 63 | - | 63 | 219 | (156) | 1,000 | (937) |
| RCT7200 - OFS TRANSFERS | 63 | - | 63 | 219 | (156) | 1,000 | (937) |
| EXPENSE | 2,127 | 2,006 | 121 | 2,006 | 121 | 1,234 | 894 |
| OPERATING EXPENSE | 939 | 817 | 121 | 817 | 121 | 102 | 837 |
| 000100-Salaries and Benefits | 121 | - | 121 | - | 121 | - | 121 |
| 601030 - PERMANENT AND PROVISIONAL | 121 | - | 121 | - | 121 | - | 121 |
| 000200-Operations | 364 | 364 | - | 364 | - | 1 | 363 |
| 617015 - MAINTENANCE - SOFTWARE | 344 | 344 | - | 344 | - | - | 344 |
| 661005 - TAX ANTICIPATION INTEREST | 20 | 20 | - | 20 | - | 1 | 19 |
| 000400-Indirect Cost | 453 | 453 | - | 453 | - | 100 | 353 |
| NON-OPERATING EXPENSE | 1,189 | 1,189 | - | 1,189 | - | 1,132 | 57 |
| 000200-Operations | 1,189 | 1,189 | - | 1,189 | - | 1,132 | 57 |
| 666505 - MULTI-COUNTY PASS THRU | 1,189 | 1,189 | - | 1,189 | - | 1,132 | 57 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 34.7 | 31.8 | 2.9 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 4,812 | 3,840 | |
| ■ Savings/(Incr) if Flat to ABB | 230 | 165 | -4.3% |
| ■ Addt'l Savings/(Incr) if -3% | <u>137</u> | <u>110</u> | -2.9% |
| ■ Base @ -3% | 4,445 | 3,564 | |

COUNTY FUNDING & FTE PRIORITIES

CLERK-COUNTYWIDE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| COMMUNITY SERVICES-CW TOTAL | \$3,840 | \$165 | | | 34.65 | 2.90 | | |
| TOTAL FOR STRESS TESTS | \$3,840 | \$165 | (\$128) | (\$112) | 34.65 | 2.90 | - | 0.65 |
| CLERK TOTAL | \$975 | \$165 | | | 16.90 | 2.90 | | |
| TOTAL FOR STRESS TESTS | \$975 | \$165 | (\$128) | (\$27) | 16.90 | 2.90 | - | 0.65 |
| 1 7900000000 CLERK PRGM | 624 | - | - | - | - | - | - | - |
| 2 7900000100 ELECTED AND EXEMPT | 410 | - | - | - | 3.00 | - | - | - |
| 3 7900000200 MARRIAGE | 359 | 10 | 27 | (27) | 7.15 | 0.65 | - | 0.65 |
| 4 7900000300 COUNCIL CLERK | 312 | 155 | (155) | - | 4.75 | 2.25 | - | - |
| 5 7900000400 TEMPORARY STAFF | 11 | - | - | - | - | - | - | - |
| 6 7900000500 CLERK ADMINISTRATION | (741) | - | - | - | 2.00 | - | - | - |
| ELECTION CLERK TOTAL | \$2,865 | \$0 | | | 17.75 | - | | |
| TOTAL FOR STRESS TESTS | \$2,865 | \$0 | \$0 | (\$85) | 17.75 | - | - | - |
| 1 7901000000 ELECTION CLERK PRGM | 1,496 | - | - | (85) | - | - | - | - |
| 2 7901000100 PERMANENT STAFF | 790 | - | - | - | 12.75 | - | - | - |
| 3 7901000400 TEMPORARY STAFF | 9 | - | - | - | - | - | - | - |
| 4 7901000500 ELECTION CLERK ADMINISTRATION | 570 | - | - | - | 5.00 | - | - | - |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

CLERK-COUNTYWIDE

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|-------------------|---------------------|--|---------------------|--------------|-------------------|------------|
| 1 | Clerk 7900 | Council Clerk | Three part-time (time-limited) council clerk positions are requested to fulfill the requirements of the law that was passed in 2015 establishing five metro townships. This statute gives the county clerk the recorder duties for the five metro townships, Utah Code 10-3C-203(1)(a)(ii): The following officials elected or appointed, or persons employed by, the county in which a metro township is located shall, for the purposes of interpreting and complying with applicable law, fulfill the responsibilities and hold the following metro township offices or positions....(ii) the county clerk shall fulfill the duties and hold the powers of recorder and clerk for the metro township. In order to comply with this law, all metro township meetings must be attended by council staff and proceedings of the meetings will be recorded in accordance with the statutory duties of the city recorder. Additionally, they will be required to distribute and maintain copies of minutes and ordinances. Utah Code 10-6-137: The office of the city recorder shall be located at the place of the governing body or at some other place convenient thereto as the governing body may direct. The city recorder shall attend the meetings and keep the record of the proceedings of the governing body, if certified by the recorder under the corporate seal, are admissible in the courts as originals. The county clerk is now the election officer for the metro townships, but since the council members were elected in 2016 and they take office in January, it shouldn't impact our budget this year. However, it will impact our budget for 2017 and 2019 since we will probably not be reimbursed. The beginning terms are 1 and 3 years. That is something to keep on our radar. | Req | \$155 | \$155 | 790000_01 |
| 2 | Clerk 7900 | Marriage | The Clerk Division is requesting to hire a new part-time Marriage/Passport Specialist to increase revenue in that division. As part of the 3% stress test we found that if we hired a new part-time Marriage/Passport Specialist in the afternoon to perform additional wedding ceremonies during the lunch break and late afternoon we would have the ability to schedule an additional 25 ceremonies per week, which would increase revenue by \$65,000 annually. We currently do not schedule wedding ceremonies from noon to 2:00 pm and after 4:00 pm because those hours are typically very busy at the front counter. If we were able to hire an additional part-time Marriage/Passport Specialist who would work from 12:00 pm to 5:00 pm, their focus would be to perform marriage ceremonies during lunch time and peak afternoon hours. The additional revenue brought in from these ceremonies less the pay and benefits for a part-time Marriage/Passport Specialist would meet the requirement to reduce the county funding by 3% in the Clerk Budget. | Req ABB ABB-3 | \$37 | \$37 | 790000_R01 |
| 3 | Clerk 7900 | Marriage | This is the revenue that would increase if the Marriage and Passport Division were allowed to hire an additional part-time Marriage/Passport Specialist to perform additional wedding ceremonies. | Req ABB ABB-3 | (\$65) | (\$65) | 790000_R02 |
| 4 | Clerk 7900 | Council Clerk | Would choose not to self fund | ABB | (\$155) | \$0 | 790000_01 |

| Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# | |
|-------------------|---------------------|------------------------|---|--------------|-------------------|--------|------------|
| 5 | Clerk 7901 | Election Clerk Program | This reduction would eliminate all funds for purchasing parts for the touchscreen voting machines. It would have a small impact on the Election Division to eliminate this account line from their budget due to the following reasons. Conducting countywide vote-by-mail elections decreases the need for maintenance costs associated with maintaining the electronic touchscreen voting machines. However, by conducting elections mainly by-mail, the number of touchscreen voting machines deployed has greatly decreased since they are used only for early voting and at vote centers. In an effort to reduce costs, they have used parts from the inoperable machines to keep the other machines working without the need to purchase additional parts. | ABB-3 | (\$15) | \$0 | 790100_R02 |
| 6 | Clerk 7901 | Election Clerk Program | This reduction would eliminate all funds in the account for Maintenance of Machinery and Equipment. A full reduction is not recommended, but a partial reduction might not be significant. This line item is used to repair the warehouse forklift. The forklift is used to move voting machines around the election warehouse and it's use has been reduced by conducting countywide vote-by-mail elections. However, we still do use the forklift and it is an old piece of equipment and hasn't been repaired for a long time; maintenance may be needed soon, so we shouldn't completely eliminate this line item. | ABB-3 | (\$10) | \$0 | 790100_R03 |
| 7 | Clerk 7901 | Election Clerk Program | This would be a partial reduction to Contract Printing and is not recommended. The Election Division has a statutory | ABB-3 | (\$20) | \$0 | 790100_R04 |
| 8 | Clerk 7901 | Election Clerk Program | This reduction would eliminate the line item for Professional Fees and is not recommended. The Election Division uses this account to cover the Sheriff's Office conducting patrol checks at the warehouse, GIS support from the Surveyor's Office and services from Dominion for the touch screen voting machines. This division contracted with the Sheriff's Office to patrol the off-site warehouse where voting equipment is stored as a result of theft of copper wiring and the loading dock during the night. These patrols have halted the theft occurrences and added assurance that the voting equipment at the election warehouse is secure. There is an alarm system at the warehouse, but the Sheriff patrols add another level of security. The Election Division has also partnered with the Surveyor's Office to assist us with reprecincting and reapportionment. The expertise and knowledge that the Surveyor's Office has in ARC-GIS has proven to be vital in ensuring that voters are in the correct precinct and are being issued the correct ballot. Dominion is the vendor for our electronic voting system. The Election Division has contracted with them for software updates and service support. Reducing the budget by this amount would eliminate this valuable resource and hinder the ability of the Election Division staff to acquire the support they need from Dominion. | ABB-3 | (\$40) | \$0 | 790100_R05 |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

CLERK-COUNTYWIDE

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|--------------|--|------------------------|-------------------|--------------|------------------------|------------------------|-------------------|-------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| COMMUNITY SERVICES-CW TOTAL | 973 | 4,812 | 3,840 | 34.65 | 908 | 4,582 | 3,675 | 31.75 | 65 | 230 | 165 | 2.90 |
| TOTAL FOR STRESS TESTS | 973 | 4,812 | 3,840 | 34.65 | 908 | 4,582 | 3,675 | 31.75 | 65 | 230 | 165 | 2.90 |
| CLERK TOTAL | 965 | 1,940 | 975 | 16.90 | 900 | 1,710 | 810 | 14.00 | 65 | 230 | 165 | 2.90 |
| TOTAL FOR STRESS TESTS | 965 | 1,940 | 975 | 16.90 | 900 | 1,710 | 810 | 14.00 | 65 | 230 | 165 | 2.90 |
| 1 7900000000 CLERK PRGM | - | 624 | 624 | - | - | 624 | 624 | - | - | - | - | - |
| 2 7900000100 ELECTED AND EXEMPT | - | 410 | 410 | 3.00 | - | 410 | 410 | 3.00 | - | - | - | - |
| 3 7900000200 MARRIAGE | 65 | 424 | 359 | 7.15 | - | 348 | 348 | 6.50 | 65 | 75 | 10 | 0.65 |
| 4 7900000300 COUNCIL CLERK | - | 312 | 312 | 4.75 | - | 157 | 157 | 2.50 | - | 155 | 155 | 2.25 |
| 5 7900000400 TEMPORARY STAFF | - | 11 | 11 | - | - | 11 | 11 | - | - | - | - | - |
| 6 7900000500 CLERK ADMINISTRATION | 900 | 159 | (741) | 2.00 | 900 | 159 | (741) | 2.00 | - | - | - | - |
| ELECTION CLERK TOTAL | 8 | 2,872 | 2,865 | 17.75 | 8 | 2,872 | 2,865 | 17.75 | - | - | - | - |
| TOTAL FOR STRESS TESTS | 8 | 2,872 | 2,865 | 17.75 | 8 | 2,872 | 2,865 | 17.75 | - | - | - | - |
| 1 7901000000 ELECTION CLERK PRGM | 8 | 1,504 | 1,496 | - | 8 | 1,504 | 1,496 | - | - | - | - | - |
| 2 7901000100 PERMANENT STAFF | - | 790 | 790 | 12.75 | - | 790 | 790 | 12.75 | - | - | - | - |
| 3 7901000400 TEMPORARY STAFF | - | 9 | 9 | - | - | 9 | 9 | - | - | - | - | - |
| 4 7901000500 ELECTION CLERK ADMINISTRATION | - | 570 | 570 | 5.00 | - | 570 | 570 | 5.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$3,564, which is \$275 less than the requested county funding, and \$110 less than the ABB (in thousands).

CORE MISSION

We serve the public with integrity, respect and an unwavering commitment to providing exceptional customer service. We treat each marriage and passport applicant with respect and professionalism. We prepare and retain minutes, agendas, and correspondence for Salt Lake County entities with respect and professionalism.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Salt Lake County Clerk Election Division utilizes new technology and administrative methods to increase efficiency and productivity.

- 1) Reduce Decrease temporary staff time spent on ballot processing and opening from 11,395 man hours as of the start of June 2016 to 4,928 man hours by end of November 2017.
- 2) Reduce Decrease temporary staff budget for 2017 compared to 2013 from 86,207.99 dollars as of the end of the year 2013 to 25% reduction by end of the year 2017.
- 3) Measure OPEX ballot extraction rate from 76 ballots per hour as of the end of June 2016 to 2,000 ballots per hour by end of the year 2017.

Salt Lake County Clerk's website provides useful tools and information.

- 4) Increase monthly website analytics from 2,527 users as of the end of July 2016 to 10% increase in users by end of the year 2020.
- 5) Increase amount of online voter registrations forms received reducing number of paper forms received from 4.60% registration forms as of the end of the year 2013 to 10% registration forms by end of the year 2017.
- 6) Reduce the number of phone calls received for the Election Division from 5,563 phone calls as of the end of the year 2013 to 50% phone calls by end of the year 2017.

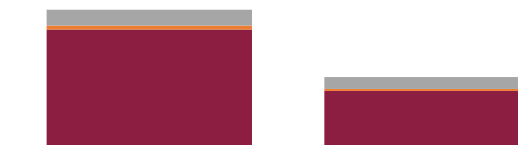
Salt Lake County Clerk staff have the skills and subject matter expertise to use web-based tools.

- 7) Increase the knowledge of staff that pushes updates to the website from 1 staff as of the start of the year 2016 to 1 staff by end of the year 2017.
- 8) Increase number of man hours spent on learning and improving skills with GIS software from 4 staff as of the start of the year 2016 to 4 staff by end of the year 2019.
- 9) Increase Improve maps on the Election Division website to better assist the public with their needs from 1 interactive map as of the start of the year 2016 to TBD maps by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 16.9 | 14 | 2.9 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 1,939,925 | 974,925 | |
| ■ Savings/(Incr) if Flat to ABB | 230,260 | 165,260 | -17.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>51,290</u> | <u>24,290</u> | -2.5% |
| ■ Base @ -3% | 1,658,375 | 785,375 | |

COUNTY FUNDING & FTE PRIORITIES

CLERK

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 CLERK PRGM | 624 | - | - | - | - | - | - | - |
| 2 ELECTED AND EXEMPT | 410 | - | - | - | 3.00 | - | - | - |
| 3 MARRIAGE | 359 | 10 <i>c, d</i> | 27 <i>c, d</i> | (27) <i>c, d</i> | 7.15 | 0.65 | - | 0.65 |
| 4 COUNCIL CLERK | 312 | 155 <i>a</i> | (155) <i>b</i> | - | 4.75 | 2.25 | - | - |
| 5 TEMPORARY STAFF | 11 | - | - | - | - | - | - | - |
| 6 CLERK ADMINISTRATION | (741) | - | - | - | 2.00 | - | - | - |
| TOTAL CLERK | \$975 | \$165 | (\$128) | (\$27) | 16.90 | 2.90 | - | 0.65 |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

(38)

(162)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------|--|------|-----------|---------------|
| a | COUNCIL CLERK | Three part-time (time-limited) council clerk positions are requested to fulfill the requirements of the law that was passed in 2015 establishing five metro townships. This statute gives the county clerk the recorder duties for the five metro townships, Utah Code 10-3C-203(1)(a)(ii): The following officials elected or appointed, or persons employed by, the county in which a metro township is located shall, for the purposes of interpreting and complying with applicable law, fulfill the responsibilities and hold the following metro township offices or positions....(ii) the county clerk shall fulfill the duties and hold the powers of recorder and clerk for the metro township. In order to comply with this law, all metro township meetings must be attended by council staff and proceedings of the meetings will be recorded in accordance with the statutory duties of the city recorder. Additionally, they will be required to distribute and maintain copies of minutes and ordinances. Utah Code 10-6-137: The office of the city recorder shall be located at the place of the governing body or at some other place convenient thereto as the governing body may direct. The city recorder shall attend the meetings and keep the record of the proceedings of the governing body, if certified by the recorder under the corporate seal, are admissible in the courts as originals. The county clerk is now the election officer for the metro townships, but since the council members were elected in 2016 and they take office in January, it shouldn't impact our budget this year. However, it will impact our budget for 2017 and 2019 since we will probably not be reimbursed. The beginning terms are 1 and 3 years. That is something to keep on our radar. | Req | \$155 | \$155 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------|--|---------------------|-----------|---------------|
| b | MARRIAGE | The Clerk Division is requesting to hire a new part-time Marriage/Passport Specialist to increase revenue in that division. As part of the 3% stress test we found that if we hired a new part-time Marriage/Passport Specialist in the afternoon to perform additional wedding ceremonies during the lunch break and late afternoon we would have the ability to schedule an additional 25 ceremonies per week, which would increase revenue by \$65,000 annually. We currently do not schedule wedding ceremonies from noon to 2:00 pm and after 4:00 pm because those hours are typically very busy at the front counter. If we were able to hire an additional part-time Marriage/Passport Specialist who would work from 12:00 pm to 5:00 pm, their focus would be to perform marriage ceremonies during lunch time and peak afternoon hours. The additional revenue brought in from these ceremonies less the pay and benefits for a part-time Marriage/Passport Specialist would meet the requirement to reduce the county funding by 3% in the Clerk Budget. | Req ABB ABB-3 | \$37 | \$37 |
| c | MARRIAGE | This is the revenue that would increase if the Marriage and Passport Division were allowed to hire an additional part-time Marriage/Passport Specialist to perform additional wedding ceremonies. | Req ABB ABB-3 | (\$65) | (\$65) |
| d | COUNCIL CLERK | Would choose not to self fund | ABB | (\$155) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

CLERK

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------|---------------------|--------------|------------|--------------|--|--------------|------------|--------------|-----------------|-------------|------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CLERK PRGM | - | 624 | 624 | - | - | 624 | 624 | - | - | - | - | - |
| 2 ELECTED AND EXEMPT | - | 410 | 410 | 3.00 | - | 410 | 410 | 3.00 | - | - | - | - |
| 3 MARRIAGE | 65 | 424 | 359 | 7.15 | - | 348 | 348 | 6.50 | 65 | 75 | 10 | 0.65 |
| 4 COUNCIL CLERK | - | 312 | 312 | 4.75 | - | 157 | 157 | 2.50 | - | 155 | 155 | 2.25 |
| 5 TEMPORARY STAFF | - | 11 | 11 | - | - | 11 | 11 | - | - | - | - | - |
| 6 CLERK ADMINISTRATION | 900 | 159 | (741) | 2.00 | 900 | 159 | (741) | 2.00 | - | - | - | - |
| TOTAL CLERK | 965 | 1,940 | 975 | 16.90 | 900 | 1,710 | 810 | 14.00 | 65 | 230 | 165 | 2.90 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$785, which is \$190 less than the requested county funding, and \$24 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|--|
| 79000000 - CLERK |
| 79010000 - ELECTION CLERK |
| 82000000 - DISTRICT ATTORNEY |
| 88000000 - RECORDER |
| 91200000 - COUNTY JAIL |
| 91250000 - SHERIFF COURT SVCS AND SECURITY |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 967 | 810 | 157 | 932 | 34 | 867 | 100 |
| REVENUE | 965 | 900 | 65 | 800 | 165 | 752 | 213 |
| OPERATING REVENUE | 965 | 900 | 65 | 800 | 165 | 752 | 213 |
| RCT4200 - CHARGES FOR SERVICES | 965 | 900 | 65 | 800 | 165 | 752 | 213 |
| 409010 - MARRIAGE LICENSE | 605 | 540 | 65 | 540 | 65 | 427 | 178 |
| 409015 - PASSPORT LICENSE | 360 | 360 | - | 260 | 100 | 325 | 35 |
| EXPENSE | 1,932 | 1,710 | 222 | 1,732 | 199 | 1,618 | 313 |
| OPERATING EXPENSE | 1,932 | 1,710 | 222 | 1,732 | 199 | 1,618 | 313 |
| 000100-Salaries and Benefits | 1,316 | 1,112 | 205 | 1,134 | 182 | 1,045 | 272 |
| 601005 - ELECTED AND EXEMPT SALARY | 322 | 313 | 9 | 340 | (18) | 334 | (12) |
| 601020 - LUMP SUM VACATION PAY | 2 | 2 | - | 2 | 0 | - | 2 |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 535 | 421 | 114 | 414 | 121 | 366 | 169 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 10 | 10 | - | 10 | - | - | 10 |
| 601065 - OVERTIME | 1 | 1 | - | 1 | - | 1 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 65 | 56 | 9 | 56 | 9 | 49 | 16 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 123 | 104 | 18 | 108 | 14 | 101 | 22 |
| 603040 - LTD CONTRIBUTIONS | 4 | 4 | 1 | 4 | 1 | 3 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 32 | 39 | (7) | 40 | (7) | 48 | (16) |
| 603050 - HEALTH INSURANCE PREMIUMS | 198 | 138 | 60 | 136 | 62 | 113 | 85 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 10 | 10 | - | 10 | - | 8 | 2 |
| 603056 - OPEB - CURRENT YR | 14 | 14 | - | 14 | - | 21 | (7) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 200 | 182 | 18 | 182 | 18 | 169 | 31 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | 3 | 0 | 30 | (27) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 0 | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | - | 1 |
| 613005 - PRINTING CHARGES | 3 | 3 | - | 3 | - | 3 | 0 |
| 613025 - CONTRACTED PRINTINGS | 5 | 5 | - | 5 | - | 2 | 3 |
| 613035 - MICROFILMING AND BLUEPRINTING | - | - | - | 1 | (1) | - | - |
| 615005 - OFFICE SUPPLIES | 17 | 17 | - | 15 | 2 | 15 | 2 |
| 615015 - COMPUTER SUPPLIES | - | - | - | 2 | (2) | - | - |
| 615020 - COMPUTER SOFTWARE < 3000 | 19 | 6 | 13 | 6 | 13 | 0 | 18 |
| 615025 - COMPUTER COMPONENTS < 3000 | 8 | 3 | 5 | 3 | 5 | - | 8 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | 0 | 3 | 0 | - | 3 |
| 615040 - POSTAGE | 18 | 18 | - | 18 | - | 17 | 1 |
| 615045 - PETTY CASH REPLENISH | 1 | 1 | - | 1 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | 0 | (0) | - | - |
| 617005 - MAINTENANCE - OFFICE EQUIP | 20 | 20 | - | 20 | - | 1 | 19 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | - | - | - | 0 | (0) | - | - |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | - | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | - | 3 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | 0 | (0) | - | - |
| 621020 - TELEPHONE | 7 | 7 | - | 6 | 1 | 6 | 0 |
| 621025 - MOBILE TELEPHONE | 2 | 2 | - | 3 | (1) | 2 | 1 |
| 633010 - RENT - BUILDINGS | 89 | 89 | - | 89 | - | 89 | 0 |
| 637005 - LEASE PAYMENTS - NON-CAPITAL | 2 | 2 | - | 2 | - | 2 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 1 | (1) |
| 000300-Capital Purchases | - | - | - | - | - | 74 | (74) |
| 000400-Indirect Cost | 416 | 416 | - | 416 | - | 331 | 85 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To conduct Salt Lake County Elections in a fair, transparent, accurate, and efficient manner; to educate and encourage voter participation and to maintain accurate election records.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Salt Lake County Clerk Election Division utilizes new technology and administrative methods to increase efficiency and productivity.

- 1) Reduce Decrease temporary staff time spent on ballot processing and opening from 11,395 man hours as of the start of June 2016 to 4,928 man hours by end of November 2017.
- 2) Reduce Decrease temporary staff budget for 2017 compared to 2013 from 86,207.99 dollars as of the end of the year 2013 to 25% reduction by end of the year 2017.
- 3) Measure OPEX ballot extraction rate from 76 ballots per hour as of the end of June 2016 to 2,000 ballots per hour by end of the year 2017.

Salt Lake County Clerk's website provides useful tools and information.

- 4) Increase monthly website analytics from 2,527 users as of the end of July 2016 to 10% increase in users by end of the year 2020.
- 5) Increase amount of online voter registrations forms received reducing number of paper forms received from 4.60% registration forms as of the end of the year 2013 to 10% registration forms by end of the year 2017.
- 6) Reduce the number of phone calls received for the Election Division from 5,563 phone calls as of the end of the year 2013 to 50% phone calls by end of the year 2017.

Salt Lake County Clerk staff have the skills and subject matter expertise to use web-based tools.

- 7) Increase the knowledge of staff that pushes updates to the website from 1 staff as of the start of the year 2016 to 1 staff by end of the year 2017.
- 8) Increase number of man hours spent on learning and improving skills with GIS software from 4 staff as of the start of the year 2016 to 4 staff by end of the year 2019.
- 9) Increase Improve maps on the Election Division website to better assist the public with their needs from 1 interactive map as of the start of the year 2016 to TBD maps by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 17.75 | 17.75 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 2,872,471 | 2,864,971 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | 86,174 | 85,949 | -3.0% |
| ■ Base @ -3% | 2,786,297 | 2,779,022 | |

COUNTY FUNDING & FTE PRIORITIES

CLERK - ELECTIONS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ELECTION CLERK PRGM | 1,496 | | - | - | (85) <i>a,b,c,d</i> | - | - | - | - |
| 2 PERMANENT STAFF | 790 | | - | - | - | 12.75 | - | - | - |
| 3 TEMPORARY STAFF | 9 | | - | - | - | - | - | - | - |
| 4 ELECTION CLERK ADMINISTRATION | 570 | | - | - | - | 5.00 | - | - | - |
| 5 | | | | | | | | | |
| 6 | | | | | | | | | |
| TOTAL CLERK - ELECTIONS | \$2,865 | | \$0 | \$0 | (\$85) | 17.75 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------|--|-------|-----------|---------------|
| a | ELECTION CLERK PROGRAM | This reduction would eliminate all funds for purchasing parts for the touchscreen voting machines. It would have a small impact on the Election Division to eliminate this account line from their budget due to the following reasons. Conducting countywide vote-by-mail elections decreases the need for maintenance costs associated with maintaining the electronic touchscreen voting machines. However, by conducting elections mainly by-mail, the number of touchscreen voting machines deployed has greatly decreased since they are used only for early voting and at vote centers. In an effort to reduce costs, they have used parts from the inoperable machines to keep the other machines working without the need to purchase additional parts. | ABB-3 | (\$15) | \$0 |
| b | ELECTION CLERK PROGRAM | This reduction would eliminate all funds in the account for Maintenance of Machinery and Equipment. A full reduction is not recommended, but a partial reduction might not be significant. This line item is used to repair the warehouse forklift. The forklift is used to move voting machines around the election warehouse and it's use has been reduced by conducting countywide vote-by-mail elections. However, we still do use the forklift and it is an old piece of equipment and hasn't been repaired for a long time; maintenance may be needed soon, so we shouldn't completely eliminate this line item. | ABB-3 | (\$10) | \$0 |
| c | ELECTION CLERK PROGRAM | This would be a partial reduction to Contract Printing and is not recommended. The Election Division has a statutory responsibility to supply political parties with voter registration forms (20-A-301-(3)). However, the law also says that "Candidates, parties, organizations and interested persons may purchase by-mail voter registration forms from the county clerk or from the printer." In order to implement this reduction, we would be forced to have a smaller amount of printed by-mail voter registration forms available and ask the political parties and interested organizations to purchase by-mail voter registration forms. | ABB-3 | (\$20) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------|---|-------|-----------|---------------|
| d | ELECTION CLERK PROGRAM | This reduction would eliminate the line item for Professional Fees and is not recommended. The Election Division uses this account to cover the Sheriff's Office conducting patrol checks at the warehouse, GIS support from the Surveyor's Office and services from Dominion for the touch screen voting machines. This division contracted with the Sheriff's Office to patrol the off-site warehouse where voting equipment is stored as a result of theft of copper wiring and the loading dock during the night. These patrols have halted the theft occurrences and added assurance that the voting equipment at the election warehouse is secure. There is an alarm system at the warehouse, but the Sheriff patrols add another level of security. The Election Division has also partnered with the Surveyor's Office to assist us with reprecincting and reapportionment. The expertise and knowledge that the Surveyor's Office has in ARC-GIS has proven to be vital in ensuring that voters are in the correct precinct and are being issued the correct ballot. Dominion is the vendor for our electronic voting system. The Election Division has contracted with them for software updates and service support. Reducing the budget by this amount would eliminate this valuable resource and hinder the ability of the Election Division staff to acquire the support they need from Dominion. | ABB-3 | (\$40) | \$0 |
| e | ELECTION CLERK PROGRAM | The purpose of the | Req | \$81,000 | \$81,000 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

CLERK - ELECTIONS

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 ELECTION CLERK PRGM | 8 | 1,504 | 1,496 | - | 8 | 1,504 | 1,496 | - | - | - | - | - |
| 2 PERMANENT STAFF | - | 790 | 790 | 12.75 | - | 790 | 790 | 12.75 | - | - | - | - |
| 3 TEMPORARY STAFF | - | 9 | 9 | - | - | 9 | 9 | - | - | - | - | - |
| 4 ELECTION CLERK ADMINISTRATION | - | 570 | 570 | 5.00 | - | 570 | 570 | 5.00 | - | - | - | - |
| 5 | | | | | | | | | | | | |
| 6 | | | | | | | | | | | | |
| TOTAL CLERK - ELECTIONS | 8 | 2,872 | 2,865 | 17.75 | 8 | 2,872 | 2,865 | 17.75 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$2,779, which is \$86 less than the requested county funding, and \$86 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|--|
| 79010000 - ELECTION CLERK |
| 82000000 - DISTRICT ATTORNEY |
| 88000000 - RECORDER |
| 91200000 - COUNTY JAIL |
| 91250000 - SHERIFF COURT SVCS AND SECURITY |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |
| 94000000 - SURVEYOR |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,897 | 2,865 | 32 | 5,472 | (2,575) | 2,506 | 391 |
| REVENUE | 8 | 8 | - | 30 | (23) | 1,043 | (1,035) |
| OPERATING REVENUE | 8 | 8 | - | 30 | (23) | 1,043 | (1,035) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 39 | (39) |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 39 | (39) |
| RCT4200 - CHARGES FOR SERVICES | 8 | 8 | - | 30 | (23) | 1,003 | (996) |
| 421050 - ELECTION SERVICES | 8 | 8 | - | 30 | (23) | 1,003 | (995) |
| 439005 - REFUNDS-OTHER | - | - | - | - | - | 1 | (1) |
| EXPENSE | 2,905 | 2,872 | 32 | 5,502 | (2,597) | 3,549 | (644) |
| OPERATING EXPENSE | 2,905 | 2,872 | 32 | 5,502 | (2,597) | 3,549 | (644) |
| 000100-Salaries and Benefits | 1,446 | 1,414 | 32 | 1,766 | (320) | 1,413 | 33 |
| 601020 - LUMP SUM VACATION PAY | 14 | 14 | - | 14 | - | 6 | 8 |
| 601025 - LUMP SUM SICK PAY | 4 | 4 | - | 4 | 0 | 1 | 3 |
| 601030 - PERMANENT AND PROVISIONAL | 956 | 928 | 28 | 939 | 17 | 839 | 117 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 8 | 8 | - | 298 | (290) | 83 | (76) |
| 601065 - OVERTIME | 5 | 5 | - | 15 | (10) | 2 | 3 |
| 603005 - SOCIAL SECURITY TAXES | 74 | 72 | 2 | 100 | (26) | 66 | 8 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 153 | 148 | 5 | 148 | 4 | 134 | 18 |
| 603040 - LTD CONTRIBUTIONS | 5 | 4 | 0 | 4 | 0 | 4 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 14 | 24 | (10) | 24 | (10) | 31 | (17) |
| 603050 - HEALTH INSURANCE PREMIUMS | 187 | 180 | 7 | 193 | (6) | 163 | 24 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 13 | 13 | - | 13 | - | 69 | (56) |
| 603056 - OPEB - CURRENT YR | 14 | 14 | - | 14 | - | 14 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 947 | 947 | - | 3,305 | (2,358) | 1,738 | (791) |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 4 | 4 | - | 3 | 1 | 3 | 1 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 27 | 27 | - | 27 | - | 27 | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 6 | 6 | - | 6 | - | 4 | 2 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 9 | 9 | - | 9 | - | 9 | 0 |
| 613005 - PRINTING CHARGES | 10 | 10 | - | 50 | (40) | 8 | 2 |
| 613010 - PUBLIC NOTICES | 10 | 10 | - | 144 | (134) | 96 | (86) |
| 613025 - CONTRACTED PRINTINGS | 100 | 100 | - | 950 | (850) | 690 | (590) |
| 613040 - MAPS AND PLAT SUPPLIES | - | - | - | 1 | (1) | - | - |
| 615005 - OFFICE SUPPLIES | 41 | 41 | - | 70 | (29) | 34 | 7 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 15 | (15) |
| 615020 - COMPUTER SOFTWARE < 3000 | 8 | 8 | - | 8 | - | 9 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | 30 | 30 | - | 30 | - | 70 | (40) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 10 | 10 | - | 9 | 1 | 87 | (77) |
| 615040 - POSTAGE | 85 | 85 | - | 700 | (615) | 261 | (176) |
| 615045 - PETTY CASH REPLENISH | 2 | 2 | - | 2 | - | 0 | 2 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 2 | (2) | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 65 | 65 | - | 49 | 16 | 2 | 63 |
| 617010 - MAINT - MACHINERY AND EQUIP | 15 | 15 | - | 15 | - | - | 15 |
| 617025 - PARTS PURCHASES | 15 | 15 | - | 15 | - | 1 | 14 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 2 | 2 | - | 2 | - | 0 | 2 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 1 | 1 | - | 2 | (1) | 0 | 1 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 9 | 9 | - | 9 | - | 13 | (4) |
| 619035 - VEHICLE RENTAL CHARGES | 5 | 5 | - | 18 | (13) | 5 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 2 | 2 | - | 2 | 0 | 2 | (0) |
| 621005 - HEAT AND FUEL | 7 | 7 | - | 10 | (3) | 4 | 3 |
| 621010 - LIGHT AND POWER | 28 | 28 | - | 30 | (2) | 27 | 1 |
| 621020 - TELEPHONE | 86 | 86 | - | 84 | 2 | 67 | 19 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 621025 - MOBILE TELEPHONE | 24 | 24 | - | 24 | - | 22 | 2 |
| 627005 - NON-CAPITAL LEASEHOLD IMPROVEMENTS | - | - | - | 1 | (1) | - | - |
| 633010 - RENT - BUILDINGS | 280 | 280 | - | 327 | (47) | 276 | 4 |
| 633015 - RENT - EQUIPMENT | - | - | - | 1 | (1) | - | - |
| 635015 - CAP LEAS PRINCIPAL-MACHNRY AND EQUIP | 11 | 11 | - | 47 | (36) | 11 | - |
| 639015 - IN-HOME HEALTH SERVICES | - | - | - | (60) | 60 | - | - |
| 639025 - OTHER PROFESSIONAL FEES | 40 | 40 | - | 78 | (38) | (91) | 131 |
| 639045 - CONTRACTED LABOR/PROJECTS | 10 | 10 | - | 629 | (619) | 82 | (72) |
| 645005 - CONTRACT HAULING | 2 | 2 | - | 2 | - | 2 | 0 |
| 661015 - INTEREST EXP-ARBITRAGE REBATE | - | - | - | 2 | (2) | - | - |
| 661020 - INTEREST EXPENSE-CAPITAL LEASES | 2 | 2 | - | 6 | (5) | 2 | - |
| 000300-Capital Purchases | 81 | 81 | - | - | 81 | - | 81 |
| 000400-Indirect Cost | 431 | 431 | - | 431 | - | 398 | 33 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

As the legislative branch of the County government, the Council is committed to the efficient management of County resources and the continued support of its mission. The mission of Salt Lake County is to provide services which are legislatively mandated, commonly expected, and enhance the quality of life in an effective, efficient and professional manner.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County is in excellent financial health

- 1) Maintain The AAA rating for the County's general obligation debt from the major bond rating agencies from AAA Bond Rating as of the end of July 2016 to AAA Bond Rating by end of December 2017.
- 2) Maintain Council's adoption of a structurally balance budget from Balanced Dollars as of the end of December 2016 to Balanced Dollars by end of December 2017.

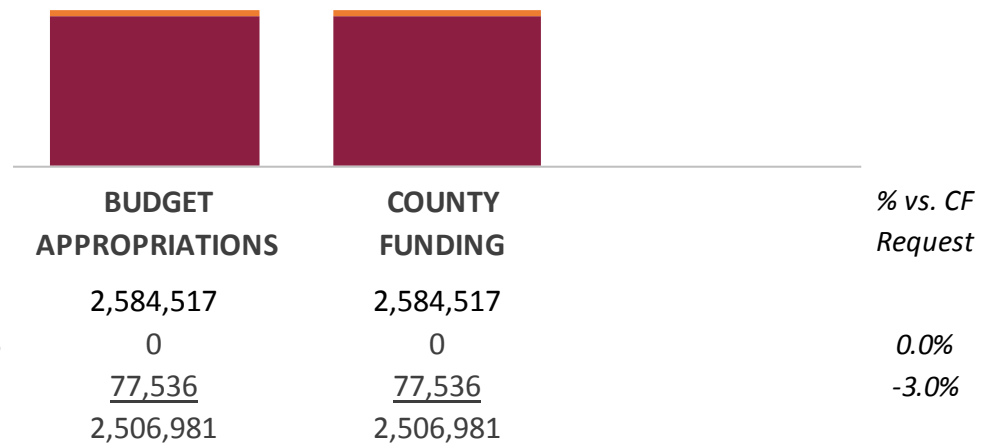
The Salt Lake County Council is a strategic partner to County organizations

- 3) Maintain The Council's adoption and follow up of legislative intent from 2 times on agenda as of the end of December 2016 to 2 times on agenda by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 26 | 26 | 0 |



COUNTY FUNDING & FTE PRIORITIES

COUNCIL

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 COUNCIL PRGM | 2,585 | - | - | (78) <i>a</i> | 26.00 | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL COUNCIL | \$2,585 | \$0 | \$0 | (\$78) | 26.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--------------|--|-------|-----------|---------------|
| a | Council Prgm | The 3% cut would require cutting all temporary funding including support needed for the legislative session. | ABB-3 | (\$78) | \$0 |
| b | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

COUNCIL

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------|------------------------|------------------------|-------------------|--------------|--|------------------------|-------------------|--------------|------------------------|------------------------|-------------------|----------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 COUNCIL PRGM | - | 2,585 | 2,585 | 26.00 | - | 2,585 | 2,585 | 26.00 | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL COUNCIL | - | 2,585 | 2,585 | 26.00 | - | 2,585 | 2,585 | 26.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$2,507, which is \$78 less than the requested county funding, and \$78 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|------------------------------|
| 70100000 - COUNCIL |
| 76000000 - AUDITOR |
| 79000000 - CLERK |
| 79010000 - ELECTION CLERK |
| 82000000 - DISTRICT ATTORNEY |
| 88000000 - RECORDER |
| 91200000 - COUNTY JAIL |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,633 | 2,585 | 49 | 2,597 | 36 | 2,397 | 236 |
| EXPENSE | 2,633 | 2,585 | 49 | 2,597 | 36 | 2,397 | 236 |
| OPERATING EXPENSE | 2,633 | 2,585 | 49 | 2,597 | 36 | 2,397 | 236 |
| 000100-Salaries and Benefits | 2,325 | 2,276 | 49 | 2,289 | 36 | 2,160 | 165 |
| 601005 - ELECTED AND EXEMPT SALARY | 1,603 | 1,557 | 47 | 1,557 | 47 | 1,483 | 121 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 50 | 50 | - | 50 | - | 14 | 36 |
| 603005 - SOCIAL SECURITY TAXES | 123 | 119 | 3 | 119 | 4 | 110 | 12 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 161 | 156 | 5 | 151 | 10 | 145 | 15 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | - | - | - | - | - | 1 | (1) |
| 603040 - LTD CONTRIBUTIONS | 8 | 7 | 0 | 7 | 0 | 7 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 122 | 137 | (15) | 137 | (15) | 151 | (30) |
| 603050 - HEALTH INSURANCE PREMIUMS | 241 | 232 | 9 | 250 | (10) | 227 | 14 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 18 | 18 | - | 18 | - | 21 | (3) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 278 | 278 | - | 278 | - | 237 | 42 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 4 | 4 | - | 4 | - | 11 | (7) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 5 | (2) | 1 | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 5 | 5 | - | 4 | 1 | 5 | 0 |
| 613005 - PRINTING CHARGES | 3 | 3 | - | 3 | - | 3 | 1 |
| 615005 - OFFICE SUPPLIES | 8 | 8 | - | 8 | - | 4 | 4 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 1 | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 11 | 11 | - | 12 | (1) | 7 | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | 3 | (3) | - | - |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 1 | 0 |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 1 | (1) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 1 | 1 | - | 1 | - | 2 | (1) |
| 617015 - MAINTENANCE - SOFTWARE | 3 | 3 | - | - | 3 | 2 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 23 | 23 | - | 23 | - | 12 | 11 |
| 619035 - VEHICLE RENTAL CHARGES | - | - | - | - | - | 1 | (1) |
| 621020 - TELEPHONE | 9 | 9 | - | 8 | 1 | 9 | 0 |
| 621025 - MOBILE TELEPHONE | 41 | 41 | - | 40 | 1 | 40 | 1 |
| 633010 - RENT - BUILDINGS | 116 | 116 | - | 116 | - | 116 | 0 |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 35 | 35 | - | 35 | - | 7 | 28 |
| 667005 - CONTRIBUTIONS | 15 | 15 | - | 15 | - | 15 | 1 |
| 000900-Other Appropriations | 30 | 30 | - | 30 | - | 0 | 30 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The core mission of the Council Tax Administration Office is to provide exceptional and equitable treatment under the law to all property owners and applicants engaging in our principle services.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Produce accurate, fair, timely, and consistent recommendations for all program applications with exemplary customer service

1) Maintain or reduce the percent of Board of Equalization appeal recommendations appealed further to the Utah State Tax Commission from 11.4 percent as of the start of August 2015 to 7.9 percent by end of May 2016.

Recruit for and maintain a staff of professional and competent hearing officers for the Board of Equalization who are fairly compensated

2) Reduce Number of Board of Equalization hearing officers resigning or reducing work hours to seek other employment from 3 EE as of the start of August 2015 to 0 EE by end of May 2016.

Increase appeal resolution efficiency by reducing number of hours appeals are in review and hour spent per appeal by Board of Equalization hearing officers

3) Reduce Number of average days an appeal is in review by a hearing officer from 36.0 days as of the start of August 2015 to 29.9 days by end of May 2016.

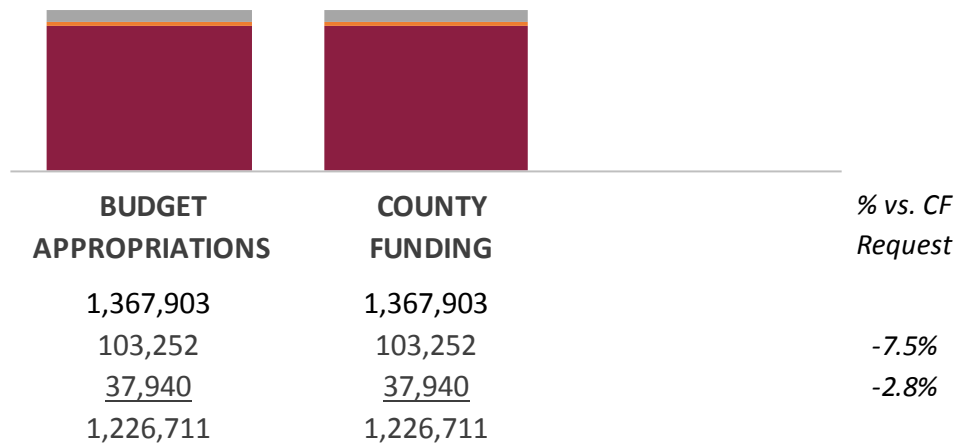
Improve property tax deferral applicants' tax collection while preventing the loss of owner occupied homes to May Tax Sale

4) Measure property tax collections on homes that are on the deferral program while preventing the loss of the homes to May Tax Sale from 0 homes as of the start of August 2015 to 0 homes by end of May 2016.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 5.5 | 5.5 | 0 |



COUNTY FUNDING & FTE PRIORITIES

COUNCIL - TAX ADMINISTRATION

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|------------------------|--|----------------------------------|---|-------------------------------------|-------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 COUNCIL-TAX ADMINISTRATION P | 1,368 | | 103 <i>a</i> | (103) <i>b</i> | (141) <i>c</i> | 5.50 | - | - | - |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| TOTAL COUNCIL - TAX ADMINISTRATION | \$1,368 | | \$103 | (\$103) | (\$141) | 5.50 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------|--|-------|-----------|---------------|
| a | Council - Tax Administration | New Budget Requests: 701100_01 is the Phase 2 request of a 3-year phase-in of market pay for temp hearing officers. See Budget Adjustment detail for detailed justification. This increase request of \$105K is offset by a request for a \$2K reduction in rent due to an anticipated conference (storage room) transfer that did not occur. | Req | 103 | 103 |
| b | Council - Tax Administration | Back to Base adjustment - Remove new budget request to return to ABB. Not funding the second phase of hearing officer salary increases is contrary to the county's current objective of prioritizing compensation and bringing salaries to market. The continued success of the Board of Equalization appeals program will be significantly jeopardized. | ABB | (103) | 0 |
| c | Council - Tax Administration | 3% Stress Test Scenario - This reduction removes the second phase of hearing officer salary increases and cuts an additional 3%, currently proposed, from Temp Salaries and associated FICA. Cutting hearing officer salaries is not really an option since our compensation goal is to bring hearing officers to market wages, so we would likely have to limit the hearing officers' time spent reviewing each appeal case by capping their billable hours. Depending on the number of appeals filed, this cap on billable hours could result in inadequate appeal recommendations, inequities in recommendations, and possibly more appeals to the Utah State Tax Commission. This restriction in billable hours could also demoralize the staff and result in more turnover. | ABB-3 | (141) | 0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

COUNCIL - TAX ADMINISTRATION

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|--------------|--------------|-------------|--|--------------|--------------|-------------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 COUNCIL-TAX ADMINISTRATION PRGM | - | 1,368 | 1,368 | 5.50 | - | 1,265 | 1,265 | 5.50 | - | 103 | 103 | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL COUNCIL - TAX ADMINISTRATION | - | 1,368 | 1,368 | 5.50 | - | 1,265 | 1,265 | 5.50 | - | 103 | 103 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$1,227, which is \$141 less than the requested county funding, and \$38 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 70110000 - COUNCIL-TAX ADMINISTRATION | ▲ |
| 73000000 - ASSESSOR | ▬ |
| 73009900 - TAX ADMINISTRATION CAPITAL PROJECTS | ▬ |
| 76010000 - AUDITOR-TAX ADMINISTRATION | ▬ |
| 76100000 - STAT AND GENL-TAX ADMINISTRATION | ▬ |
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | ▬ |
| 88510000 - RECORDER-TAX ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 1,379 | 1,265 | 115 | 1,243 | 137 | 1,000 | 380 |
| EXPENSE | 1,379 | 1,265 | 115 | 1,243 | 137 | 1,000 | 380 |
| OPERATING EXPENSE | 1,379 | 1,265 | 115 | 1,243 | 137 | 1,000 | 380 |
| 000100-Salaries and Benefits | 972 | 856 | 117 | 834 | 139 | 670 | 302 |
| 601020 - LUMP SUM VACATION PAY | 2 | 2 | - | 2 | - | - | 2 |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 370 | 360 | 11 | 334 | 37 | 334 | 37 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 403 | 305 | 98 | 305 | 98 | 159 | 245 |
| 601065 - OVERTIME | - | - | - | - | - | 1 | (1) |
| 603005 - SOCIAL SECURITY TAXES | 59 | 51 | 8 | 50 | 9 | 36 | 23 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 66 | 64 | 2 | 61 | 5 | 59 | 6 |
| 603040 - LTD CONTRIBUTIONS | 2 | 2 | 0 | 2 | 0 | 2 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 1 | 6 | (4) | 5 | (4) | 9 | (8) |
| 603050 - HEALTH INSURANCE PREMIUMS | 57 | 55 | 2 | 63 | (6) | 64 | (7) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 4 | 4 | - | 4 | - | 3 | 0 |
| 603056 - OPEB - CURRENT YR | 7 | 7 | - | 7 | - | 3 | 4 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 61 | 63 | (2) | 63 | (2) | 64 | (4) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | 3 | (2) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 2 | 2 | - | 2 | - | 1 | 0 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | 0 | 0 |
| 613015 - PRINTING SUPPLIES | 1 | 1 | - | 1 | - | 1 | 0 |
| 615005 - OFFICE SUPPLIES | 3 | 3 | - | 3 | - | 1 | 2 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | 14 | (11) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 2 | 2 | - | 2 | - | 1 | 1 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 1 | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | - | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 0 | 0 | - | 0 | - | - | 0 |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 2 | 2 | - | 2 | - | - | 2 |
| 621020 - TELEPHONE | 5 | 5 | - | 5 | - | 5 | (0) |
| 633010 - RENT - BUILDINGS | 40 | 42 | (2) | 42 | (2) | 37 | 4 |
| 000400-Indirect Cost | 346 | 346 | - | 346 | - | 265 | 81 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

DISTRICT ATTORNEY'S OFFICE—COUNTYWIDE 2017 BUDGET

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| | | |
|-------------|-------------|--------------|
| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
| 254.8 | 247.8 | 7 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 36,489 | 33,109 | 32,317 | |
| ■ Savings/(Incr) if Flat to ABB | 842 | 824 | 824 | -2.5% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,069</u> | <u>969</u> | <u>945</u> | -2.9% |
| ■ Base @ -3% | 34,577 | 31,317 | 30,549 | |

COUNTY FUNDING & FTE PRIORITIES

DISTRICT ATTORNEY'S OFFICE—COUNTYWIDE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| DISTRICT ATTORNEY'S OFFICE-CW TOTAL | \$33,109 | \$824 | | | 254.80 | 7.00 | | |
| EXCLUDED FOR STRESS TESTS (*) | (\$791) | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$32,317 | \$824 | (\$1,516) | (\$2,461) | 254.80 | 7.00 | - | - |
| DISTRICT ATTORNEY TOTAL | \$30,088 | \$824 | | | 254.80 | 7.00 | | |
| EXCLUDED FOR STRESS TESTS (*) | (\$791) | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$29,297 | \$824 | (\$1,516) | (\$2,371) | 254.80 | 7.00 | - | - |
| 1 8200000400 CRIMINAL JUSTICE | 23,261 | | | | 195.80 | 7.00 | - | - |
| 2 8200000100 CIVIL LEGAL COUNSEL | 6,461 | | | | 50.00 | - | - | - |
| 3 8200000200 CJC AVENUES | 175 | | | | 3.00 | - | - | - |
| 4 8200000300 CJC SO VALLEY | 191 | | | | 6.00 | - | - | - |
| * OTHER EXCLUSIONS FOR STRESS TEST | (791) | - | n/a | n/a | | | n/a | n/a |
| GOVERNMENTAL IMMUNITY TOTAL | \$3,021 | \$0 | | | - | - | | |
| EXCLUDED FOR STRESS TESTS (*) | \$0 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$3,021 | \$0 | \$0 | (\$91) | - | - | - | - |
| 1 8210000000 GOVERNMENTAL IMMUNITY PRGM | 3,021 | | | | - | - | - | - |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

DISTRICT ATTORNEY'S OFFICE—COUNTYWIDE

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|-------------------|---|--|--------------|--------------|-------------------|-----------|
| 1 | District Attorney | 8200000400 District Attorney Criminal Justice | The continuing increase in cases received from Law Enforcement for screening and the rise in violent crime, particularly homicide and special victim crime, require additional Prosecuting Attorneys to meet these demands. We are requesting 5 Prosecuting Attorney to fulfill the needs of the Criminal Justice Division related to homicide, SVU, gangs and the homeless initiative. | Req | \$524 | \$524 | 820000_01 |
| 2 | District Attorney | 8200000400 District Attorney Criminal Justice | The continuing increase in cases received from Law Enforcement for screening and the rise in violent crime, particularly homicide and special victim crime, require additional Paralegal support to meet these demands. We are requesting 1 Paralegal to fulfill the needs of the Criminal Justice Division related to homicide, SVU, gangs and the homeless initiative. | Req | \$64 | \$64 | 820000_02 |
| 3 | District Attorney | 8200000400 District Attorney Criminal Justice | By the time a complex prosecution comes to trial, the original police investigators have often moved on or do not have the capacity to assemble witnesses and evidence for trial. We are requesting an additional investigator to provide that essential litigation support by locating material witnesses, serving subpoenas, gathering records, verifying alibi evidence, obtaining information on defense witnesses, conducting interviews, taking photographs and measurements, and generally helping to get answers to the questions that inevitably arise during the course of trial preparation. | Req | \$136 | \$136 | 820000_03 |
| 4 | District Attorney | 8200000400 District Attorney Criminal Justice | Our office frequently is required to remove a case to a different jurisdiction in order to avoid a conflict of interest. We do the same for other jurisdictions as well, however, many jurisdictions simply do not have the resources to accept the growing number of conflict cases from our office. We are requesting these funds to ensure that conflict cases can be properly prosecuted, as per the rules of professional responsibility. | Req | \$100 | \$100 | 820000_04 |
| 5 | District Attorney | Various | This is a grant/contract revenue true-up and reflects an increase in operating revenue of \$18,805 and \$18,805 in offsetting expenses. | Req | \$0 | | 820000_06 |
| 6 | District Attorney | Various | For both stress tests, if funding for new requests is not available then the base budget has a higher priority than the new requests. | ABB ABB-3 | (\$824) | \$0 | |
| 7 | District Attorney | Various | After Stage K changes requested by Mayors Finance to cancel one of our requests and encumber that money in 2016 instead and changes to debt service amounts, the District Attorney's Office County funding equates to \$28,473,008. A 3% Stress Test amount is \$854,190. 48% of our proposed operating budget for 2017 is comprised of rent which is a fixed cost. If we were to then take this cut from the remaining dollars left in the operating budget, we would be left with \$1.2 million of which \$1 million is comprised of funds required to do business like telephones, vehicles, expert witnesses and costs for witnesses that are subpoenaed to court. This leaves only employees to look to to find this amount to cut. We currently have 247.8 FTEs and the average salary is \$99,545. With this figure we can calculate that the requested cut would equal 9 people. We should keep in mind this number would most likely be higher in reality considering the County bumping rights related to RIF actions and that the higher paid employees would not lose their jobs and lower classifications of employees would end up cut in a RIF. | ABB-3 | (\$854) | \$0 | |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|-----------------------|------------------------------------|---|-------|--------------|-------------------|--------|
| 8 | Governmental Immunity | 821000000 Governmental Immunity | Governmental Immunity County funding equates to \$3,020,733 of which a 3% stress test cut would be \$90,622. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The self-insurance account was chosen. However, if a cut of this size was to be implemented and the County were to have several large claims to pay out in that same year, it would be a reasonable possibility that our organization would have to come back to the County to ask for additional funds. | ABB-3 | (\$91) | \$0 | |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

DISTRICT ATTORNEY'S OFFICE—COUNTYWIDE

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|------------------------|------------------------|-------------------|---------------|--|------------------------|-------------------|---------------|------------------------|------------------------|-------------------|-------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| DISTRICT ATTORNEY'S OFFICE-CW TOTAL | 3,380 | 36,489 | 33,109 | 254.80 | 3,361 | 35,647 | 32,285 | 247.80 | 19 | 842 | 824 | 7.00 |
| EXCLUDED FOR STRESS TESTS (*) | - | (791) | (791) | - | - | (791) | (791) | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 3,380 | 35,698 | 32,317 | 254.80 | 3,361 | 34,855 | 31,494 | 247.80 | 19 | 842 | 824 | 7.00 |
| DISTRICT ATTORNEY TOTAL | 2,209 | 32,297 | 30,088 | 254.80 | 2,191 | 31,455 | 29,264 | 247.80 | 19 | 842 | 824 | 7.00 |
| EXCLUDED FOR STRESS TESTS (*) | - | (791) | (791) | - | - | (791) | (791) | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 2,209 | 31,506 | 29,297 | 254.80 | 2,191 | 30,664 | 28,473 | 247.80 | 19 | 842 | 824 | 7.00 |
| 1 8200000400 CRIMINAL JUSTICE | 1,137 | 24,398 | 23,261 | 195.80 | 1,161 | 22,875 | 21,714 | 188.80 | (24) | 1,524 | 1,547 | 7.00 |
| 2 8200000100 CIVIL LEGAL COUNSEL | 373 | 6,834 | 6,461 | 50.00 | 405 | 7,516 | 7,111 | 50.00 | (32) | (682) | (650) | - |
| 3 8200000200 CJC AVENUES | 263 | 438 | 175 | 3.00 | 195 | 437 | 242 | 3.00 | 68 | 1 | (68) | - |
| 4 8200000300 CJC SO VALLEY | 435 | 627 | 191 | 6.00 | 430 | 627 | 197 | 6.00 | 6 | 0 | (6) | - |
| * OTHER EXCLUSIONS FOR STRESS TEST | - | (791) | (791) | - | - | (791) | (791) | - | - | - | - | - |
| GOVERNMENTAL IMMUNITY TOTAL | 1,171 | 4,192 | 3,021 | - | 1,171 | 4,192 | 3,021 | - | - | - | - | - |
| EXCLUDED FOR STRESS TESTS (*) | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FOR STRESS TESTS | 1,171 | 4,192 | 3,021 | - | 1,171 | 4,192 | 3,021 | - | - | - | - | - |
| 1 8210000000 GOVERNMENTAL IMMUNITY PRGM | 1,171 | 4,192 | 3,021 | - | 1,171 | 4,192 | 3,021 | - | - | - | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS (OTHER THAN EXCLUDED ORGANIZATIONS)

In thousands \$

| | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|------------------------|------------------------|-------------------|--|------------------------|-------------------|------------------------|------------------------|-------------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding |
| DISTRICT ATTORNEY Adjustment to exclude Debt Service from the stress test (reduced since Stage J) | | (791) | (791) | | (791) | (791) | - | - | - |
| Total Adjustments | - | (791) | (791) | - | (791) | (791) | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$30,549, which is \$1,768 less than the requested county funding, and \$945 less than the ABB (in thousands).

CORE MISSION

To serve the people of Salt Lake County by promoting justice and upholding the rule of law in a fair and equitable manner.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Investigation of all tested sexual assault kits submitted to our office through the Sexual Assault Kit Initiative (SAKI).

1) Measure the percentage of cases our office is able to investigate from those submitted through SAKI from 0% cases received as of the start of January 2016 to 100% cases received by end of December 2017.

Successful implementation of new District Attorney case management system.

- 2) Increase the number of cases received automatically from Law Enforcement agencies from 53% cases received as of the start of January 2016 to 100% cases received by end of December 2017.
- 3) Reduce the number of physical case files created for new cases logged into the system from 15,418 files created as of the start of January 2016 to 13,017 files created by end of December 2017.

Continue to expand opportunity for more meaningful continuing legal education (CLE) for attorneys and staff.

4) Increase the number of training opportunities attended by attorneys and staff from 506 trainings attended as of the start of January 2016 to 653 trainings attended by end of December 2017.

Successful completion of construction of West Jordan DA Building within budget.

5) Measure the expenditures and savings to total construction budget for West Jordan building from \$9,363,491 GMP as of the end of December 2016 to \$9,363,491 GMP by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 254.8 | 247.8 | 7 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|----------------------------------|---------------------------|---------------------------------|-----------------------------|
| Total Requested | 32,297,243 | 30,087,915 | 29,293,599 | |
| ■ Savings/(Incr) if Flat to ABB | 842,333 | 823,528 | 823,528 | -2.8% |
| ■ Addt'l Savings/(Incr) if -3% | <u>943,647</u> | <u>877,932</u> | <u>854,102</u> | -2.9% |
| ■ Base @ -3% | 30,511,263 | 28,386,455 | 27,615,969 | |

COUNTY FUNDING & FTE PRIORITIES

DISTRICT ATTORNEY

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 CRIMINAL JUSTICE | 23,261 | | 1,547 <i>a,b,c,d,e,f</i> | (1,514) <i>g</i> | (2,368) <i>g,h</i> | 195.80 | 7.00 | - | - |
| 2 CIVIL LEGAL COUNSEL | 6,461 | | (650) <i>f</i> | - | - | 50.00 | - | - | - |
| 3 CJC AVENUES | 175 | | (68) <i>f</i> | - | - | 3.00 | - | - | - |
| 4 CJC SO VALLEY | 191 | | (6) <i>f</i> | - | - | 6.00 | - | - | - |
| CF Adjustments for Stress Test | (794) | | - | | | | | | |
| TOTAL DISTRICT ATTORNEY | \$29,294 | | \$824 | (\$1,514) | (\$2,368) | 254.80 | 7.00 | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: 690 690

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---|---|------|-----------|---------------|
| a | 8200000400 District Attorney Criminal Justice | The continuing increase in cases received from Law Enforcement for screening and the rise in violent crime, particularly homicide and special victim crime, require additional Prosecuting Attorneys to meet these demands. We are requesting 5 Prosecuting Attorney to fulfill the needs of the Criminal Justice Division related to homicide, SVU, gangs and the homeless initiative. | Req | \$524 | \$524 |
| b | 8200000400 District Attorney Criminal Justice | The continuing increase in cases received from Law Enforcement for screening and the rise in violent crime, particularly homicide and special victim crime, require additional Paralegal support to meet these demands. We are requesting 1 Paralegal to fulfill the needs of the Criminal Justice Division related to homicide, SVU, gangs and the homeless initiative. | Req | \$64 | \$64 |
| c | 8200000400 District Attorney Criminal Justice | By the time a complex prosecution comes to trial, the original police investigators have often moved on or do not have the capacity to assemble witnesses and evidence for trial. We are requesting an additional investigator to provide that essential litigation support by locating material witnesses, serving subpoenas, gathering records, verifying alibi evidence, obtaining information on defense witnesses, conducting interviews, taking photographs and measurements, and generally helping to get answers to the questions that inevitably arise during the course of trial preparation. | Req | \$136 | \$136 |
| d | 8200000400 District Attorney Criminal Justice | Our office frequently is required to remove a case to a different jurisdiction in order to avoid a conflict of interest. We do the same for other jurisdictions as well, however, many jurisdictions simply do not have the resources to accept the growing number of conflict cases from our office. We are requesting these funds to ensure that conflict cases can be properly prosecuted, as per the rules of professional responsibility. | Req | \$100 | \$100 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------|---|----------------|-----------|---------------|
| e | 8200000000 District Attorney | We are requesting a re-appropriation of the \$690,000 for the Case Management System project from the 2016 budget to the 2017 budget. It took much of 2016 to complete and fully execute the contract and the vendor is now working on the production environment. We will not be making any payment to the vendor until the production environment has been completed which is anticipated to occur during the first quarter of 2017. | Req | \$0 | \$0 |
| f | Various | This is a grant/contract revenue true-up and reflects an increase in operating revenue of \$18,805 and \$18,805 in offsetting expenses. | Req | \$0 | \$0 |
| g | Various | For both stress tests, if funding for new requests is not available then the base budget has a higher priority than the new requests. Note: 690k was removed from the 2017 requested budget after the stage closed, so the savings to get back to the Adjusted Base Budget would be \$824k. | ABB & ABB-3 | (\$824) | \$0 |
| h | Various | The District Attorney's Office 3% Stress Test amount is \$878,020. 48% of our proposed operating budget for 2017 is comprised of rent which is a fixed cost. If we were to then take this cut from the remaining dollars left in the operating budget, we would be left with \$1.2 million of which \$1 million is comprised of funds required to do business like telephones, vehicles, expert witnesses and costs for witnesses that are subpoenaed to court. This leaves only employees to look to to find this amount to cut. We currently have 247.8 FTEs and the average salary is \$99,545. With this figure we can calculate that the requested cut would equal 9 people. We should keep in mind this number would most likely be higher in reality considering the County bumping rights related to RIF actions and that the higher paid employees would not lose their jobs and lower classifications of employees would end up cut in a RIF. | ABB-3 | (\$878) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

DISTRICT ATTORNEY

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|-------------|------------|-------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CRIMINAL JUSTICE | 1,137 | 24,398 | 23,261 | 195.80 | 1,161 | 22,875 | 21,714 | 188.80 | (24) | 1,524 | 1,547 | 7.00 |
| 2 CIVIL LEGAL COUNSEL | 373 | 6,834 | 6,461 | 50.00 | 405 | 7,516 | 7,111 | 50.00 | (32) | (682) | (650) | - |
| 3 CJC AVENUES | 263 | 438 | 175 | 3.00 | 195 | 437 | 242 | 3.00 | 68 | 1 | (68) | - |
| 4 CJC SO VALLEY | 435 | 627 | 191 | 6.00 | 430 | 627 | 197 | 6.00 | 6 | 0 | (6) | - |
| TOTAL DISTRICT ATTORNEY | 2,209 | 32,297 | 30,088 | 254.80 | 2,191 | 31,455 | 29,264 | 247.80 | 19 | 842 | 824 | 7.00 |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|---------------|---------------|--|---------------|---------------|-----------------|-------------|------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Adjustment to exclude Debt Service from the stress test | | (794) | (794) | | (794) | (794) | - | - | - |
| | | | - | | | - | - | - | - |
| | | | - | | | - | - | - | - |
| Total Adjustments | - | (794) | (794) | - | (794) | (794) | - | - | - |
| Rev & Exp Before Adjustments | 2,209 | 32,297 | 30,088 | 2,191 | 31,455 | 29,264 | 19 | 842 | 824 |
| AMOUNTS FOR STRESS TESTS³ | 2,209 | 31,503 | 29,294 | 2,191 | 30,661 | 28,470 | 19 | 842 | 824 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$27,616, which is \$1,678 less than the requested county funding, and \$854 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| |
|---|
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND |

Organizations Selected

| |
|--|
| 82000000 - DISTRICT ATTORNEY |
| 88000000 - RECORDER |
| 91200000 - COUNTY JAIL |
| 91250000 - SHERIFF COURT SVCS AND SECURITY |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS |
| 94000000 - SURVEYOR |
| 10150000 - OFFICE OF TOWNSHIP SERVICES |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 30,678 | 29,264 | 1,414 | 30,208 | 470 | 26,968 | 3,710 |
| REVENUE | 2,346 | 2,327 | 19 | 2,333 | 13 | 2,232 | 114 |
| OPERATING REVENUE | 2,209 | 2,191 | 19 | 2,191 | 19 | 2,110 | 99 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 724 | 653 | 71 | 635 | 89 | 664 | 60 |
| 411000 - STATE GOVERNMENT GRANTS | 706 | 625 | 81 | - | 706 | 576 | 129 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 18 | 18 | - | - | 18 | 88 | (70) |
| 411020 - WITNESS REIMBURSEMENT (HIST) | - | - | - | 33 | (33) | - | - |
| 411350 - AG-CJC (HIST) | - | - | - | 587 | (587) | - | - |
| 411695 - MISC GRANTS (HIST) | - | - | - | 5 | (5) | - | - |
| 415265 - BYRNE-JAG (HIST) | - | 10 | (10) | 10 | (10) | - | - |
| RCT4200 - CHARGES FOR SERVICES | 860 | 963 | (102) | 981 | (120) | 840 | 20 |
| 421090 - ATTORNEY FEES | 350 | 400 | (50) | 400 | (50) | 339 | 11 |
| 421160 - SHERIFFS FEES | 98 | 80 | 18 | 80 | 18 | 79 | 18 |
| 421170 - VICE EVIDENCE FORFEITURES | 150 | 225 | (75) | 225 | (75) | 223 | (73) |
| 421180 - DISTRICT ATTORNEY ADMIN FEES | 25 | 25 | - | 25 | - | 26 | (1) |
| 423000 - LOCAL GOVERNMENT GRANTS | 237 | 233 | 4 | 233 | 4 | 90 | 147 |
| 424200 - STATE REVENUE CONTRACTS | - | - | - | - | - | 81 | (81) |
| 425010 - RESTITUTION | 0 | 0 | - | 0 | - | 2 | (1) |
| 425035 - CONSTABLE BOUNTY FEE | 1 | 1 | - | 1 | - | - | 1 |
| 441005 - SALE-MTRLS SUPL CNTRL ASSETS | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 423195 - NCA-CJC (HIST) | - | - | - | 18 | (18) | - | - |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 625 | 575 | 50 | 575 | 50 | 606 | 19 |
| NON-OPERATING REVENUE | 136 | 136 | - | 142 | (6) | 121 | 15 |
| RCT4290 - INVESTMENT EARNINGS | 136 | 136 | - | 142 | (6) | 121 | 15 |
| EXPENSE | 32,887 | 31,455 | 1,433 | 32,399 | 488 | 29,078 | 3,809 |
| OPERATING EXPENSE | 32,887 | 31,455 | 1,433 | 32,399 | 488 | 29,078 | 3,809 |
| 000100-Salaries and Benefits | 26,551 | 25,237 | 1,314 | 25,489 | 1,063 | 23,307 | 3,245 |
| 601005 - ELECTED AND EXEMPT SALARY | 1,750 | 1,699 | 51 | 1,511 | 239 | 1,356 | 394 |
| 601020 - LUMP SUM VACATION PAY | 62 | 62 | - | 62 | - | 96 | (34) |
| 601025 - LUMP SUM SICK PAY | 19 | 19 | - | 19 | - | 15 | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 15,424 | 14,581 | 843 | 14,924 | 500 | 13,587 | 1,837 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 1,088 | 973 | 115 | 917 | 172 | 853 | 236 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 208 | 208 | - | 208 | - | 120 | 88 |
| 601065 - OVERTIME | 5 | 5 | - | 5 | - | 6 | (1) |
| 601095 - BUDGETED PERS UNDEREXPEND | (200) | (200) | - | (200) | - | - | (200) |
| 603005 - SOCIAL SECURITY TAXES | 1,376 | 1,302 | 74 | 1,314 | 62 | 1,142 | 234 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,949 | 2,789 | 160 | 2,880 | 70 | 2,594 | 356 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 230 | 194 | 36 | 137 | 93 | 133 | 97 |
| 603040 - LTD CONTRIBUTIONS | 87 | 83 | 5 | 83 | 4 | 74 | 13 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 262 | 457 | (196) | 455 | (193) | 624 | (362) |
| 603050 - HEALTH INSURANCE PREMIUMS | 2,871 | 2,646 | 225 | 2,756 | 114 | 2,294 | 576 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 190 | 190 | - | 190 | - | 186 | 4 |
| 603056 - OPEB - CURRENT YR | 230 | 230 | - | 230 | - | 210 | 20 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | - | - | - | - | - | 1 | (1) |
| 601040 - TIME LIMITED EMPLOYEES | - | - | - | - | - | 17 | (17) |
| 000200-Operations | 4,147 | 4,029 | 119 | 4,029 | 119 | 3,832 | 315 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 5 | 5 | - | 3 | 3 | 3 | 2 |
| 607010 - MAINTENANCE - GROUNDS | 9 | 9 | - | 4 | 5 | 10 | (1) |
| 607015 - MAINTENANCE - BUILDINGS | 14 | 14 | - | 5 | 9 | 3 | 12 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 79 | 79 | - | 90 | (11) | 67 | 12 |
| 609005 - FOOD PROVISIONS | 5 | 5 | - | 1 | 4 | - | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 609030 - MEDICAL SUPPLIES | 3 | 3 | - | 0 | 2 | 0 | 2 |
| 609045 - PERSONAL PROVISIONS | 3 | 3 | - | 4 | (1) | 3 | 0 |
| 609060 - IDENTIFICATION SUPPLIES | 1 | 1 | - | 0 | 1 | 3 | (2) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 138 | 138 | - | 160 | (23) | 175 | (37) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 18 | 18 | - | 25 | (7) | 24 | (5) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 35 | 35 | - | 45 | (11) | 58 | (23) |
| 613005 - PRINTING CHARGES | 32 | 32 | - | 15 | 17 | 16 | 15 |
| 613010 - PUBLIC NOTICES | 5 | 5 | - | 5 | - | 3 | 2 |
| 615005 - OFFICE SUPPLIES | 131 | 131 | - | 147 | (16) | 129 | 1 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | - | - | - | - | - | - | - |
| 615020 - COMPUTER SOFTWARE < 3000 | 20 | 20 | - | 50 | (30) | 18 | 2 |
| 615025 - COMPUTER COMPONENTS < 3000 | 82 | 82 | - | 103 | (21) | 102 | (20) |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 4 | 4 | - | 4 | 0 | 4 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 39 | 38 | 1 | 34 | 5 | 17 | 21 |
| 615040 - POSTAGE | 24 | 24 | - | 25 | (1) | 28 | (4) |
| 615045 - PETTY CASH REPLENISH | - | - | - | 2 | (2) | - | - |
| 615050 - MEALS AND REFRESHMENTS | 22 | 22 | - | 8 | 14 | 19 | 3 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 6 | 6 | - | 20 | (15) | 42 | (37) |
| 617015 - MAINTENANCE - SOFTWARE | 85 | 85 | - | 60 | 25 | 84 | 1 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 20 | 20 | - | 14 | 6 | 13 | 7 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 24 | 24 | - | 31 | (7) | 26 | (2) |
| 619015 - MILEAGE ALLOWANCE | 10 | 10 | - | 6 | 4 | 9 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 204 | 194 | 10 | 110 | 94 | 98 | 106 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 5 | (4) | 0 | 1 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 33 | 33 | - | 35 | (3) | 31 | 2 |
| 621005 - HEAT AND FUEL | 4 | 4 | - | 5 | (2) | 4 | 0 |
| 621010 - LIGHT AND POWER | 7 | 7 | - | 8 | (1) | 7 | 0 |
| 621015 - WATER AND SEWER | 7 | 7 | - | 10 | (3) | 14 | (6) |
| 621020 - TELEPHONE | 167 | 167 | - | 175 | (7) | 155 | 13 |
| 621025 - MOBILE TELEPHONE | 148 | 148 | - | 175 | (27) | 159 | (10) |
| 633010 - RENT - BUILDINGS | 1,960 | 1,960 | - | 2,094 | (134) | 1,835 | 125 |
| 633015 - RENT - EQUIPMENT | 55 | 55 | - | 33 | 22 | 91 | (36) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 30 | 30 | - | 40 | (10) | 56 | (26) |
| 639007 - EXPERT WITNESS | 175 | 175 | - | 145 | 30 | 98 | 77 |
| 639025 - OTHER PROFESSIONAL FEES | 19 | 19 | - | 115 | (96) | 43 | (24) |
| 639045 - CONTRACTED LABOR/PROJECTS | 366 | 258 | 108 | 10 | 356 | 193 | 174 |
| 641030 - AMMUNITION EXPLOSIVES AND BOMB | 7 | 7 | - | 6 | 1 | 7 | (0) |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | (0) | 1 | 0 |
| 649005 - COURT REPORTER FEES | 80 | 80 | - | 100 | (20) | 82 | (2) |
| 649010 - WITNESS - SUMMONS AND TRAVEL | 70 | 70 | - | 100 | (30) | 93 | (23) |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | 1 | 1 | - | 1 | 0 | 0 | 0 |
| 657015 - SELF-INSURANCE EXPENSE | - | - | - | - | - | 9 | (9) |
| 693010 - INTRAFUND CHARGES | - | - | - | - | - | 2 | (2) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 1 | (1) |
| | - | - | - | 690 | (690) | - | - |
| 677010 - DEV IN PROG-SOFTWARE AND HARDWARE | - | - | - | 690 | (690) | - | - |
| 000400-Indirect Cost | 1,398 | 1,398 | - | 1,398 | - | 1,354 | 43 |
| 000600-Debt Service | 791 | 791 | - | 794 | (3) | 585 | 207 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To be fiscally responsible with the use of taxpayer funds.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|-----------------------------|
| Total Requested | 4,191,688 | 3,020,733 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>125,751</u> | <u>90,622</u> | -3.0% |
| ■ Base @ -3% | 4,065,937 | 2,930,111 | |

COUNTY FUNDING & FTE PRIORITIES

GOVERNMENTAL IMMUNITY

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 GOVERNMENTAL IMMUNITY PRGM | 3,021 | | - | - | (91) <i>a</i> | - | - | - | - |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| TOTAL GOVERNMENTAL IMMUNIT | \$3,021 | | \$0 | \$0 | (\$91) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------------------|---|-------|-----------|---------------|
| a | 8210000000 Governmental Immunity | Governmental Immunity County funding equates to \$3,020,733 of which a 3% stress test cut would be \$90,622. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The self-insurance account was chosen. However, if a cut of this size was to be implemented and the County were to have several large claims to pay out in that same year, it would be a reasonable possibility that our organization would have to come back to the County to ask for additional funds. | ABB-3 | (\$91) | \$0 |
| b | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

GOVERNMENTAL IMMUNITY

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|---------------------|--------------|--------------|----------|--|--------------|--------------|----------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 GOVERNMENTAL IMMUNITY PRGM | 1,171 | 4,192 | 3,021 | - | 1,171 | 4,192 | 3,021 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL GOVERNMENTAL IMMUNITY | 1,171 | 4,192 | 3,021 | - | 1,171 | 4,192 | 3,021 | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$2,930, which is \$91 less than the requested county funding, and \$91 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 115 - GOVERNMENTAL IMMUNITY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

Organizations Selected

| | |
|---|---|
| 82100000 - GOVERNMENTAL IMMUNITY | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,171 | 3,021 | (850) | 3,021 | (850) | 739 | 1,431 |
| REVENUE | 2,986 | 2,944 | 42 | 2,944 | 42 | 2,792 | 193 |
| OPERATING REVENUE | 1,171 | 1,171 | - | 1,171 | - | 1,050 | 121 |
| RCT4200 - CHARGES FOR SERVICES | 10 | 10 | - | 10 | - | 0 | 10 |
| 439010 - REFUNDS-INSURANCE | 10 | 10 | - | 10 | - | 0 | 10 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,161 | 1,161 | - | 1,161 | - | 1,050 | 111 |
| NON-OPERATING REVENUE | 1,815 | 1,773 | 42 | 1,773 | 42 | 1,743 | 72 |
| RCT4010 - PROPERTY TAXES | 1,701 | 1,669 | 33 | 1,669 | 33 | 1,621 | 81 |
| RCT4013 - FEE IN LIEU OF TAXES | 101 | 92 | 9 | 92 | 9 | 99 | 2 |
| RCT4290 - INVESTMENT EARNINGS | 12 | 12 | - | 12 | - | 23 | (11) |
| EXPENSE | 5,189 | 4,192 | 997 | 5,502 | (313) | 3,099 | 2,090 |
| OPERATING EXPENSE | 3,342 | 4,192 | (850) | 4,192 | (850) | 1,789 | 1,553 |
| 000200-Operations | 3,342 | 4,192 | (850) | 4,192 | (850) | 1,789 | 1,553 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | - | 1 | - | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 0 | 1 | 1 | 0 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | - | 0 | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 2 | 2 | - | 3 | (2) | 1 | 1 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | 1 | - | 1 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 4 | (2) | 0 | 2 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 1 | 1 | - | - | 1 | - | 1 |
| 615040 - POSTAGE | 1 | 1 | - | - | 1 | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | - | 0 | 0 | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 100 | 100 | - | 100 | (0) | 55 | 45 |
| 619025 - TRAVEL AND TRANSPORTATION | 5 | 5 | - | 5 | - | 4 | 1 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | - | 1 | 0 | 0 |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 150 | 150 | - | 150 | - | 115 | 35 |
| 639007 - EXPERT WITNESS | 100 | 100 | - | 100 | - | 1 | 99 |
| 639025 - OTHER PROFESSIONAL FEES | 5 | 5 | - | - | 5 | 4 | 1 |
| 649005 - COURT REPORTER FEES | 8 | 8 | - | - | 8 | 6 | 2 |
| 649010 - WITNESS - SUMMONS AND TRAVEL | 3 | 3 | - | 1 | 2 | 3 | (0) |
| 657005 - INSURANCE | 1,012 | 1,012 | - | 1,012 | - | 976 | 36 |
| 657015 - SELF-INSURANCE EXPENSE | 1,950 | 2,800 | (850) | 2,816 | (866) | 621 | 1,329 |
| NON-OPERATING EXPENSE | 1,847 | - | 1,847 | 1,310 | 537 | 1,310 | 537 |
| 001000-Other Financing Uses | 1,847 | - | 1,847 | 1,310 | 537 | 1,310 | 537 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

To be fiscally responsible with the use of taxpayer funds.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 4 | 4 | 0 |



**BUDGET
APPROPRIATIONS**

**COUNTY
FUNDING**

*% vs. CF
Request*

- Total Requested
- Savings/(Incr) if Flat to ABB
- Addt'l Savings/(Incr) if -3%
- Base @ -3%

892,391
0
26,772
865,619

892,391
0
26,772
865,619

0.0%
-3.0%

COUNTY FUNDING & FTE PRIORITIES

DISTRICT ATTORNEY–TAX ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|----------------------------------|---|-------------------------------------|-------------|----------------------------|------------------------------|------------------------------|
| | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 DISTRICT ATTORNEY-TAX ADMIN P | 892 | | - | - | (27) <i>a</i> | 4.00 | - | - | - |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| 5 | | | | | | | | | |
| TOTAL DISTRICT ATTORNEY–TAX A | \$892 | | \$0 | \$0 | (\$27) | 4.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|--|---|-------|-----------|---------------|
| a | 8201000000 District Attorney Tax Administration | District Attorney Tax Administration County funding equates to \$892,391 of which a 3% stress test cut would be \$26,772. In order to be able to absorb a cut of this size our organization would have to deduct it from an account number with sufficient budgeted funds to lessen the impact. The expert witness account was chosen. However, if a cut of this size was to be implemented and the County were to have several large cases in that same year that required expert witness testimony, it would be a reasonable possibility that our organization would have to come back to the County to ask for additional funds. | ABB-3 | (\$27) | \$0 |
| b | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

DISTRICT ATTORNEY–TAX ADMIN

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|-------------|------------|-------------|--|-------------|------------|-------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 DISTRICT ATTORNEY-TAX ADMIN PRGM | - | 892 | 892 | 4.00 | - | 892 | 892 | 4.00 | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL DISTRICT ATTORNEY–TAX ADMIN | - | 892 | 892 | 4.00 | - | 892 | 892 | 4.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$866, which is \$27 less than the requested county funding, and \$27 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | ▲ |
| 88510000 - RECORDER-TAX ADMINISTRATION | ■ |
| 94010000 - SURVEYOR TAX ADMINISTRATION | |
| 97000000 - TREASURER-TAX ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 904 | 892 | 12 | 887 | 17 | 704 | 201 |
| EXPENSE | 904 | 892 | 12 | 887 | 17 | 704 | 201 |
| OPERATING EXPENSE | 904 | 892 | 12 | 887 | 17 | 704 | 201 |
| 000100-Salaries and Benefits | 593 | 581 | 12 | 576 | 17 | 545 | 48 |
| 601020 - LUMP SUM VACATION PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601025 - LUMP SUM SICK PAY | 0 | 0 | - | 0 | - | - | 0 |
| 601030 - PERMANENT AND PROVISIONAL | 410 | 398 | 12 | 395 | 16 | 385 | 26 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 20 | 20 | - | 20 | - | 0 | 19 |
| 603005 - SOCIAL SECURITY TAXES | 31 | 30 | 1 | 30 | 1 | 28 | 3 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 66 | 64 | 2 | 64 | 2 | 63 | 4 |
| 603040 - LTD CONTRIBUTIONS | 2 | 2 | 0 | 2 | 0 | 2 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 8 | 13 | (5) | 12 | (4) | 17 | (9) |
| 603050 - HEALTH INSURANCE PREMIUMS | 45 | 44 | 2 | 43 | 2 | 42 | 4 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 3 | 3 | - | 3 | - | 3 | 0 |
| 603056 - OPEB - CURRENT YR | 7 | 7 | - | 7 | - | 7 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 292 | 292 | - | 292 | - | 141 | 151 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 2 | (1) | - | 1 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 3 | 3 | - | 3 | (0) | 2 | 0 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 2 | (2) | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 2 | 2 | - | 2 | (0) | 1 | 1 |
| 613005 - PRINTING CHARGES | 2 | 2 | - | 1 | 1 | 1 | 1 |
| 615005 - OFFICE SUPPLIES | 0 | 0 | - | 1 | (1) | 0 | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | - | 2 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 5 | (1) | - | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 1 | 1 | - | 1 | (1) | - | 1 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | 1 | 2 | (1) |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | 0 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 8 | 8 | - | 12 | (4) | 3 | 5 |
| 621020 - TELEPHONE | 1 | 1 | - | 2 | (1) | - | 1 |
| 621025 - MOBILE TELEPHONE | 3 | 3 | - | 3 | - | - | 3 |
| 633010 - RENT - BUILDINGS | 20 | 20 | - | 16 | 4 | 20 | (0) |
| 639005 - LEGAL AUDITING AND ACCTG FEES | 56 | 56 | - | 75 | (19) | 2 | 54 |
| 639007 - EXPERT WITNESS | 120 | 120 | - | 60 | 60 | - | 120 |
| 639025 - OTHER PROFESSIONAL FEES | 63 | 63 | - | 100 | (37) | 110 | (47) |
| 649005 - COURT REPORTER FEES | 5 | 5 | - | 5 | - | - | 5 |
| 000400-Indirect Cost | 19 | 19 | - | 19 | - | 18 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Salt Lake County Justice Court's mission is to provide the highest level of judicial service to the citizens of the county and the other levels of the Courts at the lowest cost and in the most efficient manner.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Maintain fiscal responsibility

1) Measure Cost per case is \$181.50. Revenue per case is \$128.00. Cost per case / Revenue per case = 144%. from cost \$169 revenue \$110 5,178 as of the end of July 2016 to cost \$181 revenue 128 per case by end of December 2017.

Ensure justice is delivered expeditiously.

2) Reduce Time to disposition for criminal cases is on goal of 95 % within six months. Time to disposition for traffic cases is on goal of 95 % within six months. Time to disposition for small claims cases is on goal of 95% within nine months. from Criminal 90% Traffic 95% Small Claims 100% as of the end of June 2016 to 95% by end of December 2017.

Improve debt collections and close outstanding cases.

3) Reduce The number and dollar value of cases over 90 days is 40%. from #=46%, \$=48% 2,310 cases for \$561,581 as of the end of July 2016 to 40% overall by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 14 | 14 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|-----------------------------|
| Total Requested | 1,564,513 | 0 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | |
| ■ Addt'l Savings/(Incr) if -3% | <u>46,935</u> | <u>0</u> | |
| ■ Base @ -3% | 1,517,578 | 0 | |

COUNTY FUNDING & FTE PRIORITIES

JUSTICE COURTS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 JUSTICE COURTS PRGM | - | - | - | (14) | 14.00 | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL JUSTICE COURTS | \$0 | \$0 | \$0 | (\$14) | 14.00 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

14

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------|--|-------|-----------|---------------|
| a | Justice Court | 3% reduction in labor costs due to employees on FMLA and utilization of part time Judge. | ABB-3 | (\$14) | \$0 |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

JUSTICE COURTS

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|----------|--------------|--|--------------|----------|--------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 JUSTICE COURTS PRGM | 1,565 | 1,565 | - | 14.00 | 1,565 | 1,565 | - | 14.00 | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL JUSTICE COURTS | 1,565 | 1,565 | - | 14.00 | 1,565 | 1,565 | - | 14.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$0, which is \$0 less than the requested county funding, and \$0 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 235 - UNINCORP MUNICIPAL SERVICES FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 85000000 - JUSTICE COURTS | ▲ |
| 91150000 - SHERIFF LAW ENFORCEMENT | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 496 | (496) | 422 | (422) |
| REVENUE | 1,586 | 1,565 | 21 | 1,100 | 486 | 1,020 | 565 |
| OPERATING REVENUE | 1,586 | 1,565 | 21 | 1,100 | 486 | 1,020 | 565 |
| RCT4200 - CHARGES FOR SERVICES | 1,586 | 1,565 | 21 | 1,100 | 486 | 1,020 | 565 |
| 425015 - J P COURT FINES | 1,100 | 1,100 | - | 1,100 | - | 1,020 | 80 |
| 423405 - MSD CONTRACT REVENUE | 486 | 465 | 21 | - | 486 | - | 486 |
| EXPENSE | 1,586 | 1,565 | 21 | 1,596 | (11) | 1,443 | 143 |
| OPERATING EXPENSE | 1,586 | 1,565 | 21 | 1,596 | (11) | 1,443 | 143 |
| 000100-Salaries and Benefits | 1,055 | 1,034 | 21 | 1,050 | 5 | 957 | 98 |
| 601005 - ELECTED AND EXEMPT SALARY | 127 | 124 | 4 | 124 | 4 | 118 | 9 |
| 601020 - LUMP SUM VACATION PAY | 2 | 2 | - | 2 | - | 1 | 2 |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 514 | 499 | 15 | 503 | 11 | 468 | 46 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 40 | 40 | - | 40 | - | 7 | 33 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 49 | 48 | 1 | 48 | 1 | 43 | 6 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 113 | 109 | 3 | 116 | (3) | 106 | 6 |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | 3 | 0 | 3 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 4 | 12 | (8) | 10 | (5) | 17 | (13) |
| 603050 - HEALTH INSURANCE PREMIUMS | 150 | 144 | 6 | 153 | (3) | 141 | 8 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 10 | 10 | - | 10 | - | 12 | (2) |
| 603056 - OPEB - CURRENT YR | 42 | 42 | - | 42 | - | 41 | 1 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 434 | 434 | - | 434 | - | 412 | 22 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 4 | 4 | - | 4 | - | 6 | (2) |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | 0 | 0 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 2 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | 2 | (1) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | 3 | (2) |
| 613005 - PRINTING CHARGES | 7 | 7 | - | 7 | - | 4 | 3 |
| 615005 - OFFICE SUPPLIES | 7 | 7 | - | 7 | - | 5 | 2 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | - | 3 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 0 | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 4 | - | - | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 2 | 2 | - | 2 | - | 4 | (2) |
| 615040 - POSTAGE | 16 | 16 | - | 16 | - | 13 | 3 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | 7 | - | 4 | 3 |
| 619015 - MILEAGE ALLOWANCE | - | - | - | - | - | 2 | (2) |
| 619025 - TRAVEL AND TRANSPORTATION | 12 | 12 | - | 12 | - | 11 | 1 |
| 621020 - TELEPHONE | 18 | 18 | - | 18 | - | 11 | 7 |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |
| 633010 - RENT - BUILDINGS | 143 | 143 | - | 143 | - | 142 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 20 | 20 | - | 20 | - | 18 | 2 |
| 649015 - JUROR AND WITNESS - COUNTY | 10 | 10 | - | 10 | - | 8 | 2 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 4 | 4 | - | 4 | - | 3 | 0 |
| 693020 - INTERFUND CHARGES | 172 | 172 | - | 172 | - | 172 | 0 |
| 000300-Capital Purchases | 10 | 10 | - | 25 | (15) | - | 10 |
| 000400-Indirect Cost | 87 | 87 | - | 87 | - | 74 | 13 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 235 - UNINCORP MUNICIPAL SERVICES FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL | ▲ |
| 85000000 - JUSTICE COURTS | ■ |
| 91150000 - SHERIFF LAW ENFORCEMENT | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | 496 | (496) | - | - |
| REVENUE | 1,586 | 1,565 | 21 | 1,100 | 486 | - | 1,586 |
| OPERATING REVENUE | 1,586 | 1,565 | 21 | 1,100 | 486 | - | 1,586 |
| RCT4200 - CHARGES FOR SERVICES | 1,586 | 1,565 | 21 | 1,100 | 486 | - | 1,586 |
| 425015 - J P COURT FINES | 1,100 | 1,100 | - | 1,100 | - | - | 1,100 |
| 423405 - MSD CONTRACT REVENUE | 486 | 465 | 21 | - | 486 | - | 486 |
| EXPENSE | 1,586 | 1,565 | 21 | 1,596 | (11) | - | 1,586 |
| OPERATING EXPENSE | 1,586 | 1,565 | 21 | 1,596 | (11) | - | 1,586 |
| 000100-Salaries and Benefits | 1,055 | 1,034 | 21 | 1,050 | 5 | - | 1,055 |
| 601005 - ELECTED AND EXEMPT SALARY | 127 | 124 | 4 | 124 | 4 | - | 127 |
| 601020 - LUMP SUM VACATION PAY | 2 | 2 | - | 2 | - | - | 2 |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 514 | 499 | 15 | 503 | 11 | - | 514 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 40 | 40 | - | 40 | - | - | 40 |
| 603005 - SOCIAL SECURITY TAXES | 49 | 48 | 1 | 48 | 1 | - | 49 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 113 | 109 | 3 | 116 | (3) | - | 113 |
| 603040 - LTD CONTRIBUTIONS | 3 | 3 | 0 | 3 | 0 | - | 3 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 4 | 12 | (8) | 10 | (5) | - | 4 |
| 603050 - HEALTH INSURANCE PREMIUMS | 150 | 144 | 6 | 153 | (3) | - | 150 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 10 | 10 | - | 10 | - | - | 10 |
| 603056 - OPEB - CURRENT YR | 42 | 42 | - | 42 | - | - | 42 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 434 | 434 | - | 434 | - | - | 434 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 4 | 4 | - | 4 | - | - | 4 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | - | 1 |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | - | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | - | 1 |
| 613005 - PRINTING CHARGES | 7 | 7 | - | 7 | - | - | 7 |
| 615005 - OFFICE SUPPLIES | 7 | 7 | - | 7 | - | - | 7 |
| 615015 - COMPUTER SUPPLIES | 3 | 3 | - | 3 | - | - | 3 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 4 | 4 | - | 4 | - | - | 4 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 2 | 2 | - | 2 | - | - | 2 |
| 615040 - POSTAGE | 16 | 16 | - | 16 | - | - | 16 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | - | 0 |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | - | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 7 | 7 | - | 7 | - | - | 7 |
| 619025 - TRAVEL AND TRANSPORTATION | 12 | 12 | - | 12 | - | - | 12 |
| 621020 - TELEPHONE | 18 | 18 | - | 18 | - | - | 18 |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | - | 1 |
| 633010 - RENT - BUILDINGS | 143 | 143 | - | 143 | - | - | 143 |
| 639025 - OTHER PROFESSIONAL FEES | 20 | 20 | - | 20 | - | - | 20 |
| 649015 - JUROR AND WITNESS - COUNTY | 10 | 10 | - | 10 | - | - | 10 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 4 | 4 | - | 4 | - | - | 4 |
| 693020 - INTERFUND CHARGES | 172 | 172 | - | 172 | - | - | 172 |
| 000300-Capital Purchases | 10 | 10 | - | 25 | (15) | - | 10 |
| 000400-Indirect Cost | 87 | 87 | - | 87 | - | - | 87 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 235 - UNINCORP MUNICIPAL SERVICES FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 50200000 - MUNICIPAL SERVICES - STAT AND GENL | ▲ |
| 56000000 - MUNICIPAL SERVICES CAPITAL IMP | ■ |
| 85000000 - JUSTICE COURTS | |
| 91150000 - SHERIFF LAW ENFORCEMENT | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | - | - | - | - | 422 | (422) |
| REVENUE | - | - | - | - | - | 1,020 | (1,020) |
| OPERATING REVENUE | - | - | - | - | - | 1,020 | (1,020) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 1,020 | (1,020) |
| 425015 - J P COURT FINES | - | - | - | - | - | 1,020 | (1,020) |
| EXPENSE | - | - | - | - | - | 1,443 | (1,443) |
| OPERATING EXPENSE | - | - | - | - | - | 1,443 | (1,443) |
| 000100-Salaries and Benefits | - | - | - | - | - | 957 | (957) |
| 601005 - ELECTED AND EXEMPT SALARY | - | - | - | - | - | 118 | (118) |
| 601020 - LUMP SUM VACATION PAY | - | - | - | - | - | 1 | (1) |
| 601030 - PERMANENT AND PROVISIONAL | - | - | - | - | - | 468 | (468) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | - | - | 7 | (7) |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | - | - | 43 | (43) |
| 603025 - RETIREMENT OR PENSION CONTRIB | - | - | - | - | - | 106 | (106) |
| 603040 - LTD CONTRIBUTIONS | - | - | - | - | - | 3 | (3) |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | - | - | - | - | 17 | (17) |
| 603050 - HEALTH INSURANCE PREMIUMS | - | - | - | - | - | 141 | (141) |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | - | - | - | - | - | 12 | (12) |
| 603056 - OPEB - CURRENT YR | - | - | - | - | - | 41 | (41) |
| 000200-Operations | - | - | - | - | - | 412 | (412) |
| 607040 - FACILITIES MANAGEMENT CHARGES | - | - | - | - | - | 6 | (6) |
| 609010 - CLOTHING PROVISIONS | - | - | - | - | - | 0 | (0) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | - | - | 2 | (2) |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | - | - | 2 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | - | - | - | - | - | 3 | (3) |
| 613005 - PRINTING CHARGES | - | - | - | - | - | 4 | (4) |
| 615005 - OFFICE SUPPLIES | - | - | - | - | - | 5 | (5) |
| 615020 - COMPUTER SOFTWARE < 3000 | - | - | - | - | - | 0 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | - | - | - | - | - | 4 | (4) |
| 615040 - POSTAGE | - | - | - | - | - | 13 | (13) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 0 | (0) |
| 615050 - MEALS AND REFRESHMENTS | - | - | - | - | - | 0 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | 4 | (4) |
| 619015 - MILEAGE ALLOWANCE | - | - | - | - | - | 2 | (2) |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | - | - | 11 | (11) |
| 621020 - TELEPHONE | - | - | - | - | - | 11 | (11) |
| 621025 - MOBILE TELEPHONE | - | - | - | - | - | 1 | (1) |
| 633010 - RENT - BUILDINGS | - | - | - | - | - | 142 | (142) |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 18 | (18) |
| 649015 - JUROR AND WITNESS - COUNTY | - | - | - | - | - | 8 | (8) |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | - | - | - | - | - | 3 | (3) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 172 | (172) |
| 000400-Indirect Cost | - | - | - | - | - | 74 | (74) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The mission of the Salt Lake County Recorder's Office is to record and protect the citizen's right to hold and own real property by maintaining comprehensive, accurate and searchable records of all property transactions, and ensuring a permanent chain of title.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Recorder's Office meets the State Statutory requirements of recording and maintaining documents in a timely manner.

- 1) Maintain the number of documents recorded in the order received from 1,000 documents per day as of the start of September 2016 to 1,000 documents per day by end of December 2017.
- 2) Maintain the revenue of the Recorder's Office from \$5,000,000 dollars as of the end of December 2015 to \$5,000,000 dollars by end of December 2017.

The Recorder's Office provides efficient and effective interface and information products for internal and external customers and other Tax Offices

- 3) Increase the DARWIN interfaces to the Mainframe from 0 DARWIN interfaces as of the start of September 2016 to 1 DARWIN interfaces by end of February 2017.

Salt Lake County citizens do not suffer a disruption in critical Recorder services due to lack of technology

- 4) Increase access to a secure system through an enterprise upgrade from SIRE to OnBase from 0 upgrade to Onbase as of the start of September 2016 to 1 upgrade to Onbase by start of January 2017.
- 5) Increase access to services through an upgrade or new Cashiering/Recording system from 0 upgrade as of the start of September 2016 to 1 upgrade by start of January 2017.
- 6) Reduce the number of denials when accessing ESRI GIS licenses from 150+ license denials/year as of the end of July 2016 to 0 license denials/year by end of December 2017.
- 7) Maintain GIS server/hosting environment from 1 server as of the start of December 2012 to 1 server by end of November 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 19 | 19 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|------------------------------|-----------------------|-----------------------------|-------------------------|
| Total Requested | 3,355,610 | (1,644,390) | 3,355,610 | |
| ■ Savings/(Incr) if Flat to ABB | 63,834 | 63,834 | 63,834 | -1.9% |
| ■ Addt'l Savings/(Incr) if -3% | <u>98,753</u> | <u>(51,247)</u> | <u>98,753</u> | -2.9% |
| ■ Base @ -3% | 3,193,023 | (1,656,977) | 3,193,023 | |

COUNTY FUNDING & FTE PRIORITIES

RECORDER

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--------------------------------|-------------------------------|-----------------------------|--------------|-----------------------|----------------------|----------------------|
| | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | <small>Δ vs ABB</small> | <small>Δ to Request</small> | <small>Δ to Request</small> | | <small>vs ABB</small> | <small>Δ Req</small> | <small>Δ Req</small> |
| 1 RECORDER OPERATIONS | (844) | 64 <i>a,b</i> | (64) <i>c,d</i> | (156) <i>e</i> | 19.00 | - | - | - |
| 2 DATA SERVICES | (800) | - | - | - | - | - | - | - |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| CF Adjustments for Stress Test | 5,000 | - | | | | | | |
| TOTAL RECORDER | \$3,356 | \$64 | (\$64) | (\$156) | 19.00 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

(7)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------|---|------|-----------|---------------|
| a | RECORDER OPERATIONS | 3 NEW SERVERS: Our current servers have surpassed their useful lives and warranty. They must be replaced or another hosting environment secured. Without replacing critical infrastructure the Recorder's Office will be unable to meet our statutory requirements. The servers house and maintain the Recorder's data. Not replacing the servers jeopardizes this ability, presenting the probability of servers crashing and the loss of valuable data. The Mayor proposes funding SIRE and GIS Servers but not the Darwin server. | Req | \$45 | \$20 |
| b | RECORDER OPERATIONS | TEMP EMPLOYEES: Increase the Temporary Employee budget line item to reflect the average use of temporary employees. The 2016 audit recommends increasing the use of temporary employees to assist the Recorder's Office in remaining current, thus meeting our statutory duties and statutory deadlines. We currently rely on the use of temporary employees in both Land Records and Plat. | Req | \$19 | \$0 |
| c | RECORDER OPERATIONS | WNSF: Not securing the funding to replace the 3 servers or secure an alternative hosting environment will jeopardize the integrity of the Recorder's data and place the Recorder's Office in danger of not meeting statutory duties. This also increases the probability that valuable Recorder data could be lost, negatively impacting the citizens of SLCo, the Real Estate Market, Public Safety and more. | ABB | (\$45) | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------|---|-------|-----------|---------------|
| d | RECORDER OPERATIONS | WNSF: This increase actually reflects the average use of temporary employees in the Recorder's Office. Not increasing the Temporary Employees budget line item or funding additional Land Record's Staff positions will result in the Recorder's Office not being able to stay current without continued overtime. The Recorder's Office must be current to meet statutory deadlines, including deadlines with the sister tax offices. This affects the development of the County tax rolls. Recording delays also have a negative impact on developers and residents, keeping them from moving forward with planned development. | ABB | (\$19) | \$0 |
| e | RECORDER OPERATIONS | 3% STRESS TEST: Reduce 1.65 Land Record Specialist FTE's (\$92,154). The loss of 1.65 FTE's in the Land Records division could jeopardize the Recorder's ability to meet statutory duties and deadlines. This could result in additional overtime. This also negatively impacts the development of the Tax Rolls. The potential loss of the subscription Data Services Website will also increase foot traffic to the office placing additional stress on the Land Records division. | ABB-3 | (\$92) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

RECORDER

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|----------------------------|---------------------|--------------|----------------|--------------|--|--------------|----------------|--------------|-----------------|-------------|-----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 RECORDER OPERATIONS | 4,200 | 3,356 | (844) | 19.00 | 4,200 | 3,292 | (908) | 19.00 | - | 64 | 64 | - |
| 2 DATA SERVICES | 800 | - | (800) | - | 800 | - | (800) | - | - | - | - | - |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL RECORDER | 5,000 | 3,356 | (1,644) | 19.00 | 5,000 | 3,292 | (1,708) | 19.00 | - | 64 | 64 | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|--------------|----------------|--|--------------|----------------|-----------------|-------------|-----------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Exclude Data Svcs & Recorders Fee Revenue from County Funding for Stress Test | (5,000) | | 5,000 | (5,000) | | 5,000 | - | - | - |
| | | | - | | | - | - | - | - |
| | | | - | | | - | - | - | - |
| Total Adjustments | (5,000) | - | 5,000 | (5,000) | - | 5,000 | - | - | - |
| Rev & Exp Before Adjustments | 5,000 | 3,356 | (1,644) | 5,000 | 3,292 | (1,708) | - | 64 | 64 |
| AMOUNTS FOR STRESS TESTS³ | - | 3,356 | 3,356 | - | 3,292 | 3,292 | - | 64 | 64 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$3,193, which is \$163 less than the requested county funding, and \$99 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 88000000 - RECORDER | ▲ |
| 91200000 - COUNTY JAIL | |
| 91250000 - SHERIFF COURT SVCS AND SECURITY | |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS | |
| 94000000 - SURVEYOR | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | (1,952) | (1,708) | (244) | (1,645) | (307) | (1,895) | (57) |
| REVENUE | 5,300 | 5,000 | 300 | 5,000 | 300 | 5,088 | 212 |
| OPERATING REVENUE | 5,300 | 5,000 | 300 | 5,000 | 300 | 5,088 | 212 |
| RCT4200 - CHARGES FOR SERVICES | 5,300 | 5,000 | 300 | 5,000 | 300 | 5,088 | 212 |
| 421010 - DATA SERVICES REV | 860 | 800 | 60 | 800 | 60 | 954 | (94) |
| 421040 - RECORDERS FEE | 4,440 | 4,200 | 240 | 4,200 | 240 | 4,134 | 306 |
| EXPENSE | 3,348 | 3,292 | 56 | 3,355 | (7) | 3,193 | 155 |
| OPERATING EXPENSE | 3,348 | 3,292 | 56 | 3,355 | (7) | 3,193 | 155 |
| 000100-Salaries and Benefits | 1,460 | 1,424 | 36 | 1,488 | (28) | 1,442 | 18 |
| 601005 - ELECTED AND EXEMPT SALARY | 207 | 201 | 6 | 201 | 6 | 195 | 12 |
| 601020 - LUMP SUM VACATION PAY | 6 | 6 | - | 6 | - | 7 | (1) |
| 601025 - LUMP SUM SICK PAY | 2 | 2 | - | 2 | - | - | 2 |
| 601030 - PERMANENT AND PROVISIONAL | 737 | 715 | 22 | 744 | (6) | 683 | 55 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 11 | 11 | - | 11 | - | 27 | (16) |
| 601065 - OVERTIME | 5 | 5 | - | 5 | - | 17 | (12) |
| 601095 - BUDGETED PERS UNDEREXPEND | (46) | (46) | - | (46) | - | - | (46) |
| 603005 - SOCIAL SECURITY TAXES | 71 | 69 | 2 | 71 | 0 | 66 | 4 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 152 | 147 | 5 | 167 | (15) | 154 | (2) |
| 603040 - LTD CONTRIBUTIONS | 5 | 4 | 0 | 5 | 0 | 4 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 9 | 17 | (8) | 15 | (6) | 24 | (15) |
| 603050 - HEALTH INSURANCE PREMIUMS | 231 | 222 | 9 | 238 | (7) | 195 | 36 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 17 | 17 | - | 17 | - | 14 | 3 |
| 603056 - OPEB - CURRENT YR | 53 | 53 | - | 53 | - | 55 | (2) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 226 | 226 | - | 226 | 1 | 222 | 5 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 5 | 5 | - | 6 | (1) | 13 | (7) |
| 609060 - IDENTIFICATION SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 1 | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 4 | 4 | - | 4 | - | 1 | 3 |
| 613005 - PRINTING CHARGES | 3 | 3 | - | 2 | 1 | 1 | 2 |
| 613040 - MAPS AND PLAT SUPPLIES | 7 | 7 | - | 7 | - | 4 | 4 |
| 615005 - OFFICE SUPPLIES | 8 | 8 | - | 13 | (5) | 5 | 2 |
| 615015 - COMPUTER SUPPLIES | 5 | 5 | - | 5 | - | 5 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | 10 | - | 5 | 5 |
| 615025 - COMPUTER COMPONENTS < 3000 | 21 | 21 | - | 12 | 9 | 30 | (9) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 3 | - | 4 | (1) |
| 615040 - POSTAGE | 23 | 23 | - | 23 | - | 21 | 2 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | - | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | - | - | - | - | - | 12 | (12) |
| 617015 - MAINTENANCE - SOFTWARE | 24 | 24 | - | 23 | 1 | 10 | 14 |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | 1 | 3 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 1 | (0) |
| 621020 - TELEPHONE | 11 | 11 | - | 9 | 2 | 14 | (3) |
| 633010 - RENT - BUILDINGS | 86 | 86 | - | 86 | - | 85 | 1 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | 11 | 11 | - | 17 | (6) | 10 | 1 |
| 000300-Capital Purchases | 20 | - | 20 | - | 20 | - | 20 |
| 000400-Indirect Cost | 1,642 | 1,642 | - | 1,642 | - | 1,529 | 113 |

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The Recorder's Office meets the State Statutory requirements of recording and maintaining documents in a timely manner.

- 1) Maintain the number of documents recorded in the order received from 1,000 documents per day as of the start of September 2016 to 1,000 documents per day by end of December 2017.
- 2) Maintain the revenue of the Recorder's Office from \$5,000,000 dollars as of the end of December 2015 to \$5,000,000 dollars by end of December 2017.

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- 3) Increase the DARWIN interfaces to the Mainframe from 0 DARWIN interfaces as of the start of September 2016 to 1 DARWIN interfaces by end of February 2017.

Salt Lake County citizens do not suffer a disruption in critical Recorder services due to lack of technology

- 4) Increase access to a secure system through an enterprise upgrade from SIRE to OnBase from 0 upgrade to Onbase as of the start of September 2016 to 1 upgrade to Onbase by start of January 2017.
- 5) Increase access to services through an upgrade or new Cashiering/Recording system from 0 upgrade as of the start of September 2016 to 1 upgrade by start of January 2017.
- 6) Reduce the number of denials when accessing ESRI GIS licenses from 150+ license denials/year as of the end of July 2016 to 0 license denials/year by end of December 2017.
- 7) Maintain GIS server/hosting environment from 1 server as of the start of December 2012 to 1 server by end of November 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 24.75 | 24.75 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 2,903,705 | 2,903,705 | |
| ■ Savings/(Incr) if Flat to ABB | 16,000 | 16,000 | -0.6% |
| ■ Addt'l Savings/(Incr) if -3% | <u>86,631</u> | <u>86,631</u> | -3.0% |
| ■ Base @ -3% | 2,801,074 | 2,801,074 | |

COUNTY FUNDING & FTE PRIORITIES

RECORDER-TAX ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | 2017 Budget | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 RECORDER-TAX ADMINISTRATION | 2,904 | | 16 <i>a</i> | (16) <i>b</i> | (109) <i>c</i> | 24.75 | - | - | - |
| 2 | | | | | | | | | |
| 3 | | | | | | | | | |
| 4 | | | | | | | | | |
| TOTAL RECORDER-TAX ADMIN | \$2,904 | | \$16 | (\$16) | (\$109) | 24.75 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: 7

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------|--|-------|-----------|---------------|
| a | TAX ADMIN | IT STAFF EDUCATION AND TRAINING: The Recorder's Office must continue to improve the technology necessary for the office to operate at the speed of business in an efficient and seamless manner. Staff need to stay current with their knowledge of appropriate programming languages, ESRI, GIS, and other technologies. To accomplish this and save the tax payers money, staff needs training and education throughout the year. Additionally, the Recorder's Office anticipates the acquiring of a new/upgraded Recording/cashiering system, which will require extensive education and training of staff members. | Req | \$16 | \$0 |
| b | TAX ADMIN | WNSF: Not providing adequate training to staff will place the Recorder's Office in jeopardy of not being able to maintain and improve the current level of technology, which the office and Website are dependent upon. The other option is to rely on a vendor at a higher cost. Not being able to properly access the Recording/cashiering system will not allow the Recorder's Office to perform most of our statutory duties and will result in a loss of revenue to the County . | ABB | (\$16) | \$0 |
| c | TAX ADMIN | 3% STRESS TEST: Eliminate the Recorder's only non-statutory function, the Data Services subscription website, by eliminating the Web Developer position (\$93,192). The elimination of the Web Developer places the Recorder's Office in the position of not being able to maintain the subscription website. This will result in an estimated loss of annual revenue to the County General Fund in the amount of 3/4 to a million dollars per year. This will increase the amount of foot traffic to the Recorder's Office increasing the need for additional Land Records staff, negatively impacting the citizens of SLCo, the Real Estate Market and more. | ABB-3 | (\$93) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

RECORDER–TAX ADMIN

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|------------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|-----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 RECORDER-TAX ADMINISTRATION PRGM | - | 2,904 | 2,904 | 24.75 | - | 2,888 | 2,888 | 24.75 | - | 16 | 16 | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| TOTAL RECORDER–TAX ADMIN | - | 2,904 | 2,904 | 24.75 | - | 2,888 | 2,888 | 24.75 | - | 16 | 16 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$2,801 , which is \$103 less than the requested county funding, and \$87 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 73009900 - TAX ADMINISTRATION CAPITAL PROJECTS | ▲ |
| 76010000 - AUDITOR-TAX ADMINISTRATION | ■ |
| 76100000 - STAT AND GENL-TAX ADMINISTRATION | |
| 82010000 - DISTRICT ATTORNEY-TAX ADMIN | |
| 88510000 - RECORDER-TAX ADMINISTRATION | ■ |
| 94010000 - SURVEYOR TAX ADMINISTRATION | |
| 97000000 - TREASURER-TAX ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,944 | 2,888 | 56 | 2,909 | 35 | 2,753 | 191 |
| EXPENSE | 2,944 | 2,888 | 56 | 2,909 | 35 | 2,753 | 191 |
| OPERATING EXPENSE | 2,944 | 2,888 | 56 | 2,909 | 35 | 2,753 | 191 |
| 000100-Salaries and Benefits | 2,343 | 2,287 | 56 | 2,309 | 35 | 2,134 | 209 |
| 601005 - ELECTED AND EXEMPT SALARY | 140 | 136 | 4 | 136 | 4 | 132 | 8 |
| 601020 - LUMP SUM VACATION PAY | 14 | 14 | - | 14 | - | - | 14 |
| 601025 - LUMP SUM SICK PAY | 4 | 4 | - | 4 | - | - | 4 |
| 601030 - PERMANENT AND PROVISIONAL | 1,384 | 1,341 | 43 | 1,334 | 50 | 1,255 | 129 |
| 601065 - OVERTIME | 3 | 3 | - | 3 | - | 7 | (4) |
| 601095 - BUDGETED PERS UNDEREXPEND | (25) | (25) | - | (25) | - | - | (25) |
| 603005 - SOCIAL SECURITY TAXES | 116 | 112 | 3 | 111 | 4 | 99 | 16 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 262 | 254 | 8 | 262 | 1 | 242 | 20 |
| 603040 - LTD CONTRIBUTIONS | 7 | 7 | 0 | 7 | 0 | 7 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 14 | 30 | (15) | 23 | (8) | 39 | (25) |
| 603050 - HEALTH INSURANCE PREMIUMS | 339 | 326 | 13 | 356 | (16) | 258 | 81 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 50 | 50 | - | 50 | - | 61 | (11) |
| 603056 - OPEB - CURRENT YR | 35 | 35 | - | 35 | - | 34 | 1 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 000200-Operations | 299 | 299 | - | 299 | - | 245 | 54 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | 5 | (4) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 2 | 2 | - | 2 | - | 2 | (0) |
| 613040 - MAPS AND PLAT SUPPLIES | 4 | 4 | - | 4 | - | 0 | 4 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 2 | (1) | 0 | 0 |
| 615015 - COMPUTER SUPPLIES | 2 | 2 | - | 2 | (0) | 0 | 2 |
| 615020 - COMPUTER SOFTWARE < 3000 | 10 | 10 | - | 10 | - | 1 | 9 |
| 615025 - COMPUTER COMPONENTS < 3000 | 14 | 14 | - | 12 | 2 | 22 | (9) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 1 | 1 | - | 1 | - | - | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 20 | 20 | - | 20 | 0 | 72 | (52) |
| 617015 - MAINTENANCE - SOFTWARE | 116 | 116 | - | 116 | - | 12 | 105 |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | - | - | 2 | (2) |
| 621020 - TELEPHONE | 4 | 4 | - | 5 | (1) | 4 | (0) |
| 633010 - RENT - BUILDINGS | 125 | 125 | - | 125 | - | 124 | 0 |
| 000300-Capital Purchases | 20 | 20 | - | 20 | - | 62 | (42) |
| 000400-Indirect Cost | 282 | 282 | - | 282 | - | 311 | (29) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

BUDGET SUMMARY

In thousands \$ except FTE

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 958.8 | 921.3 | 37.5 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 115,660 | 102,202 | |
| ■ Savings/(Incr) if Flat to ABB | 6,725 | 6,725 | -6.6% |
| ■ Addt'l Savings/(Incr) if -3% | <u>3,268</u> | <u>2,864</u> | -2.8% |
| ■ Base @ -3% | 105,667 | 92,613 | |

COUNTY FUNDING & FTE PRIORITIES

SHERIFF'S OFFICE-COUNTYWIDE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| SHERIFF'S OFFICE-CW TOTAL | \$102,202 | \$6,725 | | | 958.80 | 37.50 | | |
| TOTAL FOR STRESS TESTS | \$102,202 | \$6,725 | (\$4,262) | (\$7,265) | 958.80 | 37.50 | - | - |
| Sheriff Law Enforcement TOTAL | \$41 | \$0 | | | - | - | | |
| TOTAL FOR STRESS TESTS | \$41 | \$0 | \$0 | (\$1) | - | - | - | - |
| 1 9115000000 SHERIFF LAW ENFORCEMENT | 41 | | | (1) | - | - | - | - |
| County Jail TOTAL | \$77,401 | \$5,068 | | | 799.50 | 21.50 | | |
| TOTAL FOR STRESS TESTS | \$77,401 | \$5,068 | (\$2,604) | (\$5,607) | 799.50 | 21.50 | - | - |
| 1 9120001000 JAIL HOUSING | 19,012 | 1,251 | (1,251) | (2,811) | 219.00 | 2.00 | - | - |
| 2 9120001100 JAIL SECURITY | 11,910 | 369 | (369) | (369) | 139.00 | 5.00 | - | - |
| 3 9120000800 JAIL PROCESSING | 9,380 | - | - | (14) | 129.00 | - | - | - |
| 4 9120000900 JAIL HEALTH SERVICES | 21,559 | 3,058 | (691) | (1,467) | 135.50 | 11.50 | - | - |
| 5 9120001200 JAIL SUPPORT-JAIL | 12,253 | 114 | (114) | (748) | 70.00 | 2.00 | - | - |
| 6 9120000400 SHERIFF FISCAL-JAIL | 1,241 | - | - | - | 21.00 | - | - | - |
| 7 9120000100 HUMAN RESOURCES - JAIL | 353 | - | - | - | 3.00 | - | - | - |
| 8 9120001500 JAIL ADMINISTRATION SERVICES | 1,848 | 94 | (94) | (94) | 20.00 | - | - | - |
| 9 9120000700 CORRECTIONS BUREAU | (4,632) | - | - | - | 5.00 | - | - | - |
| 10 9120000200 SHERIFF ADMIN AND CONTNGNCY | 129 | 15 | (15) | (15) | 1.00 | - | - | - |
| 11 9120000500 SHERIFFS RANGE-JAIL | 197 | - | - | (6) | 1.00 | - | - | - |
| 12 9120000600 JAIL PROGRAMS DIVISION | 4,152 | 167 | (70) | (82) | 56.00 | 1.00 | - | - |
| Sheriff Court Services & Security TOTAL | \$6,470 | \$1,352 | | | 147.30 | 16.00 | | |
| TOTAL FOR STRESS TESTS | \$6,470 | \$1,352 | (\$1,352) | (\$1,352) | 147.30 | 16.00 | - | - |
| 1 9125001300 PROTECTIVE SVCS DIV - COURTS | 948 | 163 | (163) | (163) | 71.00 | 2.00 | - | - |
| 2 9125001400 PROTECTIVE SVCS DIV - FACILITY | 5,276 | 1,189 | (1,189) | (1,189) | 75.30 | 14.00 | - | - |
| 3 9125000100 HUMAN RESOURCES-COURT SVCS | 22 | - | - | - | - | - | - | - |
| 4 9125000500 SHERIFFS RANGE-PSO | 162 | - | - | - | 1.00 | - | - | - |
| 5 9125000200 SHFS ADMIN & CONT-COURT SVCS | 63 | - | - | - | - | - | - | - |
| Sheriff CW Investig/Support Svcs TOTAL | \$18,291 | \$306 | | | 12.00 | - | | |
| TOTAL FOR STRESS TESTS | \$18,291 | \$306 | (\$306) | (\$306) | 12.00 | - | - | - |
| 1 9130000200 SHERIFF ADMIN AND CONTINGEN | 16,883 | 281 | (281) | (281) | 5.00 | - | - | - |
| 2 9130000100 SHERIFF HUMAN RESOURCES-CW | 411 | - | - | - | 2.00 | - | - | - |

| ORGANIZATION (sorted by priority) | | | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------|-------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 3 | 9130000400 | SHERIFF FISCAL-CW | 768 | - | - | - | 4.00 | - | - | - |
| 4 | 9130000500 | SHERIFF RANGE-CW | 229 | 25 | (25) | (25) | 1.00 | - | - | - |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

CF PRIORITIES [cont.]

SHERIFF'S OFFICE-COUNTYWIDE

In thousands \$ except FTE

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|---|-------------------|----------------------|---|------|--------------|-------------------|-----------|
| 1 | All Sheriff Orgs | All Sheriff Orgs | Sworn Salary -- 5.5% increase for Line level CO Officers & Maintain Sworn Salary Plan. The proposed sworn compensation is to maintain the Sworn salary plan by giving a merit increase to all Sworn dependant upon current step placement with a 1% longevity for those at top of range. In addition to the merit the Sheriff is also requesting structural adjustment for Corrections line Officers of 5.5%. The total estimated impact (Salary & Benefits) of the Sworn compensation for Corrections & PSO's is \$2,175,261. The estimated 3% Countywide increase that is being proposed for all County employees if applied to all sworn would be \$1,145,987 that we would propose be used to offset the cost of the total sworn proposal. This requested amount is the amount that is above the estimated amount of funding that would result from the recommended County 3% increase that would be needed to fully fund the requested Sworn compensation package. (Additional information is available) | Req | \$1,030 | \$1,030 | 912000_01 |
| 2 | County Jail | Jail Health Services | Medical/Mental Health Contract Increase -- This request is an overall increase of 3% for In-Custody Medical Contract Health. The inmate medical and mental health contracts automatically increase 3.5% annually; the new radiology contract increases 6% from 2016. | Req | \$71 | \$71 | 912000_02 |
| 3 | County Jail | Jail Health Services | Medical Records Software -- The Health Services EMR (Electronic Medical Record) contract expires Aug. 31, 2017. A new RFP will result in numerous upgrades and interfaces. It is estimated by County IT we could spend \$385,000 in 2017 for implementation, conversion, administration, training, QA, equipment, security and project management (PMO) costs. This request is a necessity to continue to provide medical care to the inmates. | Req | \$385 | \$385 | 912000_03 |
| 4 | County Jail | Jail Health Services | 2 Mental Health Therapist FTE's -- for Group, Individual Therapy and mental health education in the Pods, Acute Mental Health and Sub-acute Units. This would help reduce the amount of dollars spent on psychotropic medications and reduce mental health crisis interventions throughout the jail. | Req | \$185 | \$0 | 912000_04 |
| 5 | County Jail | Jail Health Services | Mental Health Case Manager FTE -- This position will provide needed case management focusing on direct referral of inmates for mental health, medical and other services post release. Mayor proposes funding for Phase 1 only. Phase 2 will be included in the Mayors proposed 2018 budget. | Req | \$83 | \$83 | 912000_06 |
| 6 | County Jail | Jail Health Services | Mental Health Ongoing -- Additional Mental Health personell are required to serve the growing population in the Jail. This request is for 8.5 FTE's to accompany the other 3 FTE's requested in 912000_04 & 912000_06. The requested FTE's are 2 Psychiatrists, 3 Mental Health Therapists (5 Total), 1 Case Manager (2 Total), 1.5 APRN, 1 Psychologist. The requeust also includes an increase in salary for the current Mental Health Staff as well as an increase in the Medical contract and ongoing operating costs. Mayor proposes funding for Phase 1 only. Phase 2 will be included in the Mayors proposed 2018 budget. | Req | \$2,215 | \$879 | 912000_18 |
| 7 | County Jail | Jail Health Services | Mental Health One Time -- One time increase for additional furniture for office space for the additional FTE's required for Mental Health Unit at the Jail. Mayor proposes funding for Phase 1 only. Phase 2 will be included in the Mayors proposed 2018 budget. | Req | \$105 | \$65 | 912000_19 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|--|------------------------------------|---|------|--------------|-------------------|-----------|
| 8 | County Jail | Jail Housing | 2 Housing Sergeant FTE's -- When the Jail was built, the independent staffing consultants established a minimum relief factor of 1.7 for each relieved post. This relief factor was implemented to ensure adequate staffing minimums were maintained for the safety and security of our facility. The Housing Division has 4 sergeant posts which need to be covered 24/7, this requires 20.4 sergeants to safely cover these positions. Since our opening and through past budget cuts, these positions have been reduced to 18 sergeants or a relief factor of 1.5. These reductions have made it extremely difficult to manage housing operations in a safe and secure manner, as well as assist with ancillary or secondary functions throughout the Bureau. Often we rely on less skilled officers to backfill these positions placing additional stresses on the already taxed operations and increasing our liability. It is my recommendation these positions be restored to their original safe minimum staffing numbers meeting the recommendations and maintaining a relief factor of 1.7. | Req | \$221 | \$0 | 912000_05 |
| 9 | Sheriff Court Services & Security | PSO -- Facilities | Security for Eccles Art Center -- 10 PSO FTE's -- The new Eccles Art Center opens and Protective Services will provide security/law enforcement. Based on the design of the Facility this increase of 10 Officers is critical to provide public safety 24/7. Without these additional Officers we will be required to reduce the service level at other County facilities to provide coverage at this new venue. This will allow for coverage of two Officers 24/7 with one of the officers stationed in the camera/control room while the other is on foot patrol through the facility and Regeant Street. This request includes Salary & Benefits along with \$5000 per Officer for radio and Taser. | Req | \$691 | \$0 | 912500_01 |
| 10 | Sheriff Court Services & Security | PSO -- Facilities | 2 PSO Sergeants FTE's -- The Protective Services Bureau currently sits at a span of control of 15.37 officers per one sergeant. In the Facility Protection Division we are in need of two patrol sergeants to cover a day shift and one to cover a graveyard shift. We currently only have one dayshift sergeant and one graveyard sergeant. With this coverage there is not a supervisor on during all shifts. These supervisor allocations are critical to helping with the resource allocations with the downtown art facilities and ensuring there is adequate coverage during shows at the different facilities with the new Eccles building starting in October. The request amount includes Salary & Benefits, vehicle and equipment. | Req | \$251 | \$0 | 912500_02 |
| 11 | Sheriff CW Investig / Support Services | Sheriff Countywide Law Enforcement | The UPD contract for Countywide Law Enforcement operates on a July - June Fiscal year. This request is an estimated increase to maintain service levels for the period of July thru December 2017. | Req | \$281 | \$0 | 913000_01 |
| 12 | County Jail | Jail Security | 5 MCIRT CO FTE's - Guard Duty -- Hospital Guard Duty Requirements (Post Prisoner Allgier escape incident): All the Hospitals, that provide medical service to our prisoner population, now require two escorting officers verses the old standard of one. This has been the requirement shortly after Prisoner Allgier killed his escorting officer and escaped from the University Hospital in 2007. Our MCIRT FTEs have never been adjusted to accommodate this additional staffing requirement to comply with local hospital policy. Our ability to respond to emergencies is seriously diminished with each hospital transport taking two officers away from the Jail Campus. Adding (5) additional Correctional Officer FTEs will allow our division to provide facility security in emergencies and provide the two escorting officers that the hospitals all now require. The frequency of hospital transports has also increased from 2015 to 2016. Our population is becoming more medically dependent and this has a significant impact on our operations. | Req | \$352 | \$0 | 912000_07 |
| 13 | Sheriff Court Services & Security | PSO -- Courts | Matheson Booking Station -- 2 PSO FTE's - In May of 2016 there was new legislation that required the District Attorney's Office to issue more summons vs. warrants. This will require about 500 cases a month where individuals will need to have their fingerprints taken after being seen by a judge at Matheson Court. This would require two PSO Officer FTE's to provide this service as fingerprints, photographs and possibly DNA will need to be taken from these individuals who have been charged criminally. This request includes Salary & Benefits and equipment. | Req | \$163 | \$0 | 912500_03 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|-----------------------------------|---------------------|--|------|--------------|-------------------|-----------|
| 14 | County Jail | Jail Admin Svcs | Training Instructor Overtime -- Due to low staffing situation it is becoming harder and harder to obtain instructors for classes. We would like to be able to offer overtime pay for staff teaching while off duty, or offer hours for areas to use to cover instructors while on duty. Pre-service defensive tactics requires 8:1 ratio which comes out to 4 instructors or 256 hours of DT instructor time (this is the most difficult instruction to fill) we have an additional 1800 hours of in-service instruction. 2056 hours total. | Req | \$71 | \$0 | 912000_08 |
| 15 | County Jail | Jail Support | Construction & Maintenance FTE -- This request is for one additional Maintenance Specialist in the Jail Support Maintenance Division to help handle increased workload due to higher demand for maintenance on an aging facility. The Jail has seen an increase of 23% in work orders without additional staff. Most of the facility has been in operations for more than 17 years and we are falling behind in general facility preventative maintenance and always carry a large backlog of work orders and duties. | Req | \$63 | \$0 | 912000_09 |
| 16 | County Jail | Jail Security | K-9 Transition Operating Costs -- The end of service life is fast approaching for our Corrections K-9 Sita. After consulting with the Jail K-9 Officer and reviewing several plausible training scenarios; we are anticipating a 9 to 12 month start up if conditions remain optimal for a new K-9 to be brought on line. It has been approved to bring on a handler as a secondary assignment along with a new K-9, to take advantage of the needed crossover training with our current unit. The secondary assignment would transition to full time and the previous handler will be transferred upon training completion. | Req | \$12 | \$0 | 912000_10 |
| 17 | County Jail | Jail Security | Transportation Electronic Communications Upgrade -- This is a new initiative to supply the Jail Transportaion Unit with smartphones instead of Flip phones they currently use. This change is justifiable as this has become an essential tool for the job. This adjustment will enhance the performance of an already exceptional unit. Transportation Officers use a variety of internet-based maps to assist during out of county travel to ensure they are being efficient with their time and fuel. Transportation is a "road-based" post where officers spend very little time inside ADC; thus the majority of communication is done via email, Daily Schedules, Warrant Information, Late Court Add-on notifications, Various briefing items disseminated from the unit sergeant, Access to PeopleSoft on a daily basis, regardless of their assignment. The associated cost increase to upgrade seventeen phones is approximately \$5,000 in upgrade and recurring costs annually. | Req | \$5 | \$0 | 912000_11 |
| 18 | County Jail | Jail Admin Svcs | Honor Guard Compensation -- Due to our staffing situation it is becoming harder and harder to free up members of the honor guard. We would like to be able to offer overtime pay for staff serving while off duty, or offer hours for areas to use to cover members while on duty. The Honor Guard is an important part of the Office. Our tracking history shows approximately 120 sgt hours and 500 line officer hours were used over the last year. Total of 620 hours. | Req | \$23 | \$0 | 912000_12 |
| 19 | Sheriff Court Services & Security | PSO -- Facilities | IA PSO Sergeant FTE -- The Protective Services Bureau does not have a member assigned to the Office of the Sheriff Internal Affairs (IA) Unit. The current staffig in the IA consists of a lieutenant from the Unified Police Department (UPD), a sergeant from UPD and a sergeant from Corrections. With the current case load among all three bureaus in IA being equal with about 1/3 of the cases from each bureau an FTE from PSO's is needed. The sergeant would not only be assigned to the IA unit but would also supervise some of the specialty units within the PSO Bureau. This request includes Salary & Benefits, vehicle, and equipment. | Req | \$125 | \$0 | 912500_04 |
| 20 | County Jail | Jail Sheriff Admin | IA CO Sergeant Vehicle -- Any type of vehicle to support the Sheriff's Office IA Correctional Sergeant. Often the position requires call out response into potentially volatile scenes. In addition there is a large amount of travel to different locations for interviews, evidence and report collection, and training requirements. We would be interested in purchasing a used police vehicle. | Req | \$15 | \$0 | 912000_13 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|--|------------------------|--|-------|--------------|-------------------|------------|
| 21 | Sheriff CW Investig / Support Services | Sheriff's Office Range | This request is to replace a Side by Side Utility Vehicle to be utilized at the Sheriff's Office Gun Range. The location of the range is in Parley's Canyon. The range has 6 different ranges at varying elevations and terrain. This UTV is a necessity used to transport equipment (i.e. targets, weapons etc.) between the main building that serves as the office/training center to the 6 different gun ranges on the property. | Req | \$25 | \$0 | 913000_02 |
| 22 | Sheriff Court Services & Security | PSO -- Facilities | 2 Line Unit Vehicles -- The PSO Bureau has a limited number of vehicles assigned to the Bureau. Within the Sheriff's Office as a whole there is only one line unit assigned to both PSO and Correction's Bureaus. We need additional vehicles equipped with law enforcement equipment available to utilize when other vehicles are in need of repair and have vehicles available for different sites that do not have vehicles. We plan to purchase 2 used police vehicles rather than buy brand new. | Req | \$30 | \$0 | 912500_07 |
| 23 | County Jail | Jail Support | Jail Maintenance Clerk -- An additional clerk in Maintenance is needed to help handle the added workload in purchasing and dispatching work orders. We have seen an increase of 23% in work orders without additional staff. Most of the facility has been in operations for more than 17 years and we are falling behind in general facility upkeep. | Req | \$51 | \$0 | 912000_14 |
| 24 | County Jail | Jail Programs | Jail Programs Officer FTE -- The Jail Programs Division needs an additional Officer to provide additional support for expanding programs available to the inmate population. The Horticulture and pond program have expanded making it more important to have the ability to maintain our high level of security while managing the increased workload. | Req | \$70 | \$0 | 912000_15 |
| 25 | Sheriff Court Services & Security | PSO -- Facilities | PIO/Crime Prevention PSO Officer -- The PSO Buereau currently has a part-time/secondary assignment Public Information Officer to assist in the OOTS Media Services Unit. A full-time allocation would allow the PSO Bureau to respond to media inquiries w/in the bureau, provide crime prevention education for partner venues, provide statistical reports for partner venues, manage website and social media sites, write a monthly Sheriff's Office newsletter, plan and run OOTS events, assist the bureau with other assignments including human resources recruiting/hiring process, training, and assist other bureaus with in the OOTS with events, reports, media, social media and other activities. | Req | \$87 | \$0 | 912500_05 |
| 26 | Sheriff Court Services & Security | PSO -- Facilities | Training/Travel Request -- The small amount of funding currently budgeted for travel is inadequate to meet the growing demand our agency is facing with the need to send Officers to specialty training to keep up with current challenges, trends and events in the public safety profession. | Req | \$5 | \$0 | 912500_06 |
| 27 | County Jail | Jail Health Services | Medical Voice Recognition Software -- Jail Health Service would like to purchase software including Dragon (voice recognition software), electronic medication administration (eMAR) and EMR related needs. This will reduce redundancy for medical record keeping. | Req | \$10 | \$0 | 912000_16 |
| 28 | County Jail | Jail Programs | Designated Funds - Prisoner Programs Enhancements -- Utilizing inmate services funds for the continuation of the furniture softening program, furtherance of the pond and garden, and multi media monitors for the Multi - purpose rooms. | Req | \$97 | \$0 | 912000_17 |
| 29 | County Jail | All Requests | These new requests are not being recommended for Self Funding. | ABB | (\$2,604) | \$0 | All above |
| 30 | County Jail | 3% Stress Scenario | The 3% Stress Scenario is for the Sheriff's Office as a whole all orgs. The amount is based on closing 4 units at the Adult Detention Center. This would reduce 20 Officer FTE's as well as operating costs. This would have a negative impact on the criminal justice system as well as the community. | ABB-3 | (\$3,003) | \$0 | 912000_R01 |
| 31 | Sheriff Court Services & Security | PSO -- Courts | The impact of the Booking station not being funded would put the Courts at risk of being noncompliant with current legislation. This new request will not be self funded. | ABB | (\$163) | \$0 | 912500_03 |

| | Organization Name | Sub-Department Name | Description | Type | Amount (\$k) | Mayor Prop \$ Amt | BRASS# |
|----|--|------------------------------------|--|-------|--------------|-------------------|------------|
| 32 | Sheriff Court Services & Security | PSO -- Facilities | The impact of not funding the requested level of security at the Eccles Art Center will result in a reduction in service level currently received by other venues in the downtown area and will result in a less than ideal security model for this new venue. This new request will not be self funded. | ABB | (\$691) | \$0 | 912500_01 |
| 33 | Sheriff Court Services & Security | PSO -- Facilities | The 2 additional Sergeant positions are critical to allow a continuous flow of coverage 24/7 to all of the Facilities we serve. We cannot continue to add additional service locations without addressing the supervision ratio. This new request will not be self funded. | ABB | (\$251) | \$0 | 912500_02 |
| 34 | Sheriff Court Services & Security | PSO -- Facilities | The impact of not funding the IA PSO Sergeant creates an imbalance and places unfair workload expectations on our partners. This request will not be self funded. | ABB | (\$125) | \$0 | 912500_04 |
| 35 | Sheriff Court Services & Security | PSO -- Facilities | The impact of not funding the PIO Officer creates an imbalance and places unfair workload expectations on our partners. This request will not be self funded. | ABB | (\$87) | \$0 | 912500_05 |
| 36 | Sheriff Court Services & Security | PSO -- Facilities | The impact of not funding the training request will impact the ability to send Officers to specialized training and keep up on current security practices and trends. This request will not be self funded. | ABB | (\$5) | \$0 | 912500_06 |
| 37 | Sheriff Court Services & Security | PSO -- Facilities | The request for additional line unit vehicles will not be self funded. Not having additional line units available for use impacts the ability to respond to a different facility when needed. | ABB | (\$30) | \$0 | 912500_07 |
| 38 | Sheriff CW Investig / Support Services | Sheriff Countywide Law Enforcement | If this new request is not funded there will be a cut to police services for the Countywide areas of Salt Lake County. This would not be considered for Self Funding. | ABB | (\$281) | \$0 | 913000_01 |
| 39 | Sheriff CW Investig / Support Services | Sheriff's Office Range | If this request is not funded the Range will operate less efficiently by taking additional hours to set up the ranges which could reduce the number of training hours available to staff. This request would not be considered for Self funding. | ABB | (\$25) | \$0 | 913000_02 |
| 40 | Sheriff Law Enforcement | Sheriff Law Enforcement | 3% Stress Scenario. Impact would be minimal to maintaining the radio site leases for the Municipal radio communication system. | ABB-3 | (\$1) | \$0 | 911500_R01 |

¹ Department Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Department Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Department Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SHERIFF'S OFFICE-COUNTYWIDE

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|----------------|----------------|---------------|--|----------------|---------------|---------------|-----------------|--------------|--------------|--------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| SHERIFF'S OFFICE-CW TOTAL | 13,458 | 115,660 | 102,202 | 958.80 | 13,458 | 108,935 | 95,477 | 921.30 | - | 6,725 | 6,725 | 37.50 |
| Sheriff Law Enforcement TOTAL | 21 | 62 | 41 | - | 21 | 62 | 41 | - | - | - | - | - |
| 1 9115000000 SHERIFF LAW ENFORCEMENT | 21 | 62 | 41 | - | 21 | 62 | 41 | - | - | - | - | - |
| County Jail TOTAL | 6,983 | 84,384 | 77,401 | 799.50 | 6,983 | 79,316 | 72,333 | 778.00 | - | 5,068 | 5,068 | 21.50 |
| 1 9120001000 JAIL HOUSING | - | 19,012 | 19,012 | 219.00 | - | 17,761 | 17,761 | 217.00 | - | 1,251 | 1,251 | 2.00 |
| 2 9120001100 JAIL SECURITY | 63 | 11,972 | 11,910 | 139.00 | 63 | 11,604 | 11,541 | 134.00 | - | 369 | 369 | 5.00 |
| 3 9120000800 JAIL PROCESSING | - | 9,380 | 9,380 | 129.00 | - | 9,380 | 9,380 | 129.00 | - | - | - | - |
| 4 9120000900 JAIL HEALTH SERVICES | 74 | 21,633 | 21,559 | 135.50 | 74 | 18,575 | 18,501 | 124.00 | - | 3,058 | 3,058 | 11.50 |
| 5 9120001200 JAIL SUPPORT-JAIL | 162 | 12,415 | 12,253 | 70.00 | 162 | 12,301 | 12,139 | 68.00 | - | 114 | 114 | 2.00 |
| 6 9120000400 SHERIFF FISCAL-JAIL | 55 | 1,296 | 1,241 | 21.00 | 55 | 1,296 | 1,241 | 21.00 | - | - | - | - |
| 7 9120000100 HUMAN RESOURCES - JAIL | - | 353 | 353 | 3.00 | - | 353 | 353 | 3.00 | - | - | - | - |
| 8 9120001500 JAIL ADMINISTRATION SERVICES | - | 1,848 | 1,848 | 20.00 | - | 1,754 | 1,754 | 20.00 | - | 94 | 94 | - |
| 9 9120000700 CORRECTIONS BUREAU | 5,489 | 856 | (4,632) | 5.00 | 5,489 | 856 | (4,632) | 5.00 | - | - | - | - |
| 10 9120000200 SHERIFF ADMIN AND CONTNGNCY-JAIL | - | 129 | 129 | 1.00 | - | 114 | 114 | 1.00 | - | 15 | 15 | - |
| 11 9120000500 SHERIFFS RANGE-JAIL | - | 197 | 197 | 1.00 | - | 197 | 197 | 1.00 | - | - | - | - |
| 12 9120000600 JAIL PROGRAMS DIVISION | 1,140 | 5,292 | 4,152 | 56.00 | 1,140 | 5,125 | 3,985 | 55.00 | - | 167 | 167 | 1.00 |
| Sheriff Court Services & Security TOTAL | 6,219 | 12,689 | 6,470 | 147.30 | 6,219 | 11,337 | 5,118 | 131.30 | - | 1,352 | 1,352 | 16.00 |
| 1 9125001300 PROTECTIVE SVCS DIV - COURTS | 4,941 | 5,889 | 948 | 71.00 | 4,941 | 5,726 | 785 | 69.00 | - | 163 | 163 | 2.00 |
| 2 9125001400 PROTECTIVE SVCS DIV - FACILITY | 1,278 | 6,554 | 5,276 | 75.30 | 1,278 | 5,365 | 4,087 | 61.30 | - | 1,189 | 1,189 | 14.00 |
| 3 9125000100 HUMAN RESOURCES-COURT SVCS | - | 22 | 22 | - | - | 22 | 22 | - | - | - | - | - |
| 4 9125000500 SHERIFFS RANGE-PSO | - | 162 | 162 | 1.00 | - | 162 | 162 | 1.00 | - | - | - | - |
| 5 9125000200 SHFS ADMIN & CONT-COURT SVCS | - | 63 | 63 | - | - | 63 | 63 | - | - | - | - | - |
| Sheriff CW Investig/Support Svcs TOTAL | 235 | 18,526 | 18,291 | 12.00 | 235 | 18,220 | 17,985 | 12.00 | - | 306 | 306 | - |
| 1 9130000200 SHERIFF ADMIN AND CONTINGENCY-CW | 215 | 17,098 | 16,883 | 5.00 | 215 | 16,817 | 16,602 | 5.00 | - | 281 | 281 | - |
| 2 9130000100 SHERIFF HUMAN RESOURCES-CW | - | 411 | 411 | 2.00 | - | 411 | 411 | 2.00 | - | - | - | - |
| 3 9130000400 SHERIFF FISCAL-CW | - | 768 | 768 | 4.00 | - | 768 | 768 | 4.00 | - | - | - | - |
| 4 9130000500 SHERIFF RANGE-CW | 20 | 249 | 229 | 1.00 | 20 | 224 | 204 | 1.00 | - | 25 | 25 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$92,613, which is \$9,589 less than the requested county funding, and \$2,864 less than the ABB (in thousands).

CORE MISSION

Maintain site lease for radio communications for Salt Lake County Municipal Services.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County Municipal Services have reliable radio communication.

1) Maintain site lease for radio communication for Salt Lake County Municipal Services from 2 leases as of the start of the year 2017 to 2 leases by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



BUDGET APPROPRIATIONS

COUNTY FUNDING

% vs. CF Request

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 62,243 | 41,237 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,867</u> | <u>1,237</u> | -3.0% |
| ■ Base @ -3% | 60,376 | 40,000 | |

COUNTY FUNDING & FTE PRIORITIES

SHERIFF - LAW ENFORCEMENT

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 SHERIFF LAW ENFORCEMENT | 41 | - | - | (1) a | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL SHERIFF - LAW ENFORCEME | \$41 | \$0 | \$0 | (\$1) | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|--|-------|-----------|---------------|
| a | Sheriff Law Enforcement | 3% Stress Scenario. Impact would be minimal to maintaining the radio site leases for the Municipal radio communication system. | ABB-3 | (\$1) | \$0 |
| b | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SHERIFF - LAW ENFORCEMENT

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|-------------|-----------|----------|--|-------------|-----------|----------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 SHERIFF LAW ENFORCEMENT | 21 | 62 | 41 | - | 21 | 62 | 41 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL SHERIFF - LAW ENFORCEMENT | 21 | 62 | 41 | - | 21 | 62 | 41 | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$40 , which is \$1 less than the requested county funding, and \$1 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 230 - METROPLITAN SERVICES DISTRICT FUND | ▲ |
| 235 - UNINCORP MUNICIPAL SERVICES FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

| Organizations Selected | |
|---|---|
| 91150000 - SHERIFF LAW ENFORCEMENT | ▲ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ■ |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | |
| 10260000 - HOUSING PROGRAMS | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | - | 41 | (41) | 41 | (41) | 23 | (23) |
| REVENUE | 62 | 21 | 41 | 21 | 41 | 24 | 38 |
| OPERATING REVENUE | 62 | 21 | 41 | 21 | 41 | 24 | 38 |
| RCT4200 - CHARGES FOR SERVICES | 62 | 21 | 41 | 21 | 41 | 24 | 38 |
| 424000 - LOCAL REVENUE CONTRACTS | 21 | 21 | - | 21 | - | 24 | (3) |
| 423405 - MSD CONTRACT REVENUE | 41 | - | 41 | - | 41 | - | 41 |
| EXPENSE | 62 | 62 | - | 62 | - | 47 | 15 |
| OPERATING EXPENSE | 62 | 62 | - | 62 | - | 47 | 15 |
| 000200-Operations | 40 | 40 | - | 40 | - | 31 | 9 |
| 633005 - RENT - LAND | 40 | 40 | - | 40 | - | 31 | 9 |
| 000400-Indirect Cost | 22 | 22 | - | 22 | - | 16 | 6 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

“Serving the Community from the Inside Out”

The mission of the Salt Lake County Jail is to protect the public through the booking and detention of individuals who pose a danger to society, provide humane care to those incarcerated, and facilitate programs which will assist them in avoiding future criminal activity.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County Jail provides safe living quarters for prisoners work environment for employees.

1) Reduce the number of assaults against staff by prisoners from 20% incidents as of the start of the year 2017 to 10% incidents by end of the year 2017.

Salt Lake County Jail employees receive appropriate training to effectively perform job functions and maintain professional certifications.

2) Maintain the percentage of employees who reach the mandatory 40 hours of annual training required by POST and Sheriff’s Office and Jails Policy and Procedures from 100% employees as of the start of July 2016 to 100% employees by end of June 2017.

Salt Lake County Jail provides constitutional and humane health services to the prisoner population.

3) Maintain best practices and fidelity to national correctional healthcare standards, case law, and Jail Health Services Polices from pass audit as of the start of the year 2017 to pass audit by end of the year 2017.

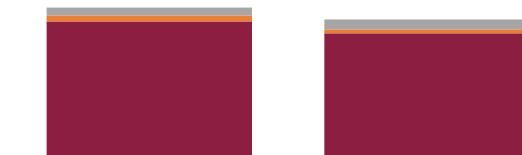
The Salt Lake County Jail is fully staffed.

4) Reduce employee attrition rates from 18% separations as of the start of January 2017 to 10% separations by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|------|-------|
| 799.5 | 778 | 21.5 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|------------------|------------------|
| Total Requested | 84,383,649 | 77,401,042 | |
| ■ Savings/(Incr) if Flat to ABB | 5,067,575 | 5,067,575 | -6.5% |
| ■ Addt'l Savings/(Incr) if -3% | <u>2,379,482</u> | <u>2,170,004</u> | -2.8% |
| ■ Base @ -3% | 76,936,592 | 70,163,463 | |

COUNTY FUNDING & FTE PRIORITIES

SHERIFF - COUNTY JAIL

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|---------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 JAIL HOUSING | 19,012 | 1,251 <i>a,e</i> | (1,251) <i>t</i> | (2,811) <i>u,t</i> | 219.00 | 2.00 | - | - |
| 2 JAIL SECURITY | 11,910 | 369 <i>g,k,j</i> | (369) <i>t</i> | (369) <i>t</i> | 139.00 | 5.00 | - | - |
| 3 JAIL PROCESSING | 9,380 | - | - | (14) <i>u</i> | 129.00 | - | - | - |
| 4 JAIL HEALTH SERVICES | 21,559 | 3,058 <i>b,c,d</i> | (691) <i>t</i> | (1,467) <i>u,t</i> | 135.50 | 11.50 | - | - |
| 5 JAIL SUPPORT-JAIL | 12,253 | 114 <i>l,n</i> | (114) <i>t</i> | (748) <i>u,t</i> | 70.00 | 2.00 | - | - |
| 6 SHERIFF FISCAL-JAIL | 1,241 | - | - | - | 21.00 | - | - | - |
| 7 HUMAN RESOURCES - JAIL | 353 | - | - | - | 3.00 | - | - | - |
| 8 JAIL ADMINISTRATION SERVICES | 1,848 | 94 <i>h,l</i> | (94) <i>t</i> | (94) <i>t</i> | 20.00 | - | - | - |
| 9 CORRECTIONS BUREAU | (4,632) | - | - | - | 5.00 | - | - | - |
| 10 SHERIFF ADMIN AND CONTNGNCY | 129 | 15 <i>m</i> | (15) <i>t</i> | (15) <i>t</i> | 1.00 | - | - | - |
| 11 SHERIFFS RANGE-JAIL | 197 | - | - | (6) <i>u</i> | 1.00 | - | - | - |
| 12 JAIL PROGRAMS DIVISION | 4,152 | 167 <i>o,q</i> | (70) <i>t</i> | (82) <i>u,t</i> | 56.00 | 1.00 | - | - |
| TOTAL SHERIFF - COUNTY JAIL | \$77,401 | \$5,068 | (\$2,604) | (\$5,607) | 799.50 | 21.50 | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (2,463) (1,631)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------------|---|------|-----------|---------------|
| a | Sworn Compenstation -- All Orgs | Sworn Salary -- 5.5% increase for Line level CO Officers & Maintain Sworn Salary Plan. The proposed sworn compensation is to maintain the Sworn salary plan by giving a merit increase to all Sworn dependant upon current step placement with a 1% longevity for those at top of range. In addition to the merit the Sheriff is also requesting structural adjustment for Corrections line Officers of 5.5%. The total estimated impact (Salary & Benefits) of the Sworn compensation for Corrections & PSO's is \$2,175,261. The estimated 3% Countywide increase that is being proposed for all County employees if applied to all sworn would be \$1,145,987 that we would propose be used to offset the cost of the total sworn proposal. This requested amount is the amount that is above the estimated amount of funding that would result from the recommended County 3% increase that would be needed to fully fund the requested Sworn compensation package. (Additional information is available) | Req | \$1,030 | \$1,030 |
| b | Jail Health Services | Medical/Mental Health Contract Increase -- This request is an overall increase of 3% for In-Custody Medical Contract Health. The inmate medical and mental health contracts automatically increase 3.5% annually; the new radiology contract increases 6% from 2016. | Req | \$71 | \$71 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------|---|------|-----------|---------------|
| c | Jail Health Services | Medical Records Software -- The Health Services EMR (Electronic Medical Record) contract expires Aug. 31, 2017. A new RFP will result in numerous upgrades and interfaces. It is estimated by County IT we could spend \$385,000 in 2017 for implementation, conversion, administration, training, QA, equipment, security and project management (PMO) costs. This request is a necessity to continue to provide medical care to the inmates. | Req | \$385 | \$385 |
| d | Jail Health Services | 2 Mental Health Therapist FTE's -- for Group, Individual Therapy and mental health education in the Pods, Acute Mental Health and Sub-acute Units. This would help reduce the amount of dollars spent on psychotropic medications and reduce mental health crisis interventions throughout the jail. | Req | \$185 | \$0 |
| e | Jail Housing | 2 Housing Sergeant FTE's -- When the Jail was built, the independent staffing consultants established a minimum relief factor of 1.7 for each relieved post. This relief factor was implemented to ensure adequate staffing minimums were maintained for the safety and security of our facility. The Housing Division has 4 sergeant posts which need to be covered 24/7, this requires 20.4 sergeants to safely cover these positions. Since our opening and through past budget cuts, these positions have been reduced to 18 sergeants or a relief factor of 1.5. These reductions have made it extremely difficult to manage housing operations in a safe and secure manner, as well as assist with ancillary or secondary functions throughout the Bureau. Often we rely on less skilled officers to backfill these positions placing additional stresses on the already taxed operations and increasing our liability. It is my recommendation these positions be restored to their original safe minimum staffing numbers meeting the recommendations and maintaining a relief factor of 1.7. | Req | \$221 | \$0 |
| f | Jail Health Services | Mental Health Case Manager FTE -- This position will provide needed case management focusing on direct referral of inmates for mental health, medical and other services post release. Mayor proposes funding for Phase 1 only. Phase 2 will be included in the Mayors proposed 2018 budget. | Req | \$83 | \$83 |
| g | Jail Security | 5 MCIRT CO FTE's - Guard Duty -- Hospital Guard Duty Requirements (Post Prisoner Allgier escape incident): All the Hospitals, that provide medical service to our prisoner population, now require two escorting officers verses the old standard of one. This has been the requirement shortly after Prisoner Allgier killed his escorting officer and escaped from the University Hospital in 2007. Our MCIRT FTEs have never been adjusted to accommodate this additional staffing requirement to comply with local hospital policy. Our ability to respond to emergencies is seriously diminished with each hospital transport taking two officers away from the Jail Campus. Adding (5) additional Correctional Officer FTEs will allow our division to provide facility security in emergencies and provide the two escorting officers that the hospitals all now require. The frequency of hospital transports has also increased from 2015 to 2016. Our population is becoming more medically dependent and this has a significant impact on our operations. | Req | \$352 | \$0 |
| h | Jail Admin Svcs | Training Instructor Overtime -- Due to low staffing situation it is becoming harder and harder to obtain instructors for classes. We would like to be able to offer overtime pay for staff teaching while off duty, or offer hours for areas to use to cover instructors while on duty. Pre-service defensive tactics requires 8:1 ratio which comes out to 4 instructors or 256 hours of DT instructor time (this is the most difficult instruction to fill) we have an additional 1800 hours of in-service instruction. 2056 hours total. | Req | \$71 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------|--|------|-----------|---------------|
| i | Jail Support | Construction & Maintenance FTE -- This request is for one additional Maintenance Specialist in the Jail Support Maintenance Division to help handle increased workload due to higher demand for maintenance on an aging facility. The Jail has seen an increase of 23% in work orders without additional staff. Most of the facility has been in operations for more than 17 years and we are falling behind in general facility preventative maintenance and always carry a large backlog of work orders and duties. | Req | \$63 | \$0 |
| j | Jail Security | K-9 Transition Operating Costs -- The end of service life is fast approaching for our Corrections K-9 Sita. After consulting with the Jail K-9 Officer and reviewing several plausible training scenarios; we are anticipating a 9 to 12 month start up if conditions remain optimal for a new K-9 to be brought on line. It has been approved to bring on a handler as a secondary assignment along with a new K-9, to take advantage of the needed crossover training with our current unit. The secondary assignment would transition to full time and the previous handler will be transferred upon training completion. | Req | \$12 | \$0 |
| k | Jail Security | Transportation Electronic Communications Upgrade -- This is a new initiative to supply the Jail Transportation Unit with smartphones instead of Flip phones they currently use. This change is justifiable as this has become an essential tool for the job. This adjustment will enhance the performance of an already exceptional unit. Transportation Officers use a variety of internet-based maps to assist during out of county travel to ensure they are being efficient with their time and fuel. Transportation is a "road-based" post where officers spend very little time inside ADC; thus the majority of communication is done via email, Daily Schedules, Warrant Information, Late Court Add-on notifications, Various briefing items disseminated from the unit sergeant, Access to PeopleSoft on a daily basis, regardless of their assignment. The associated cost increase to upgrade seventeen phones is approximately \$5,000 in upgrade and recurring costs annually. | Req | \$5 | \$0 |
| l | Jail Admin Svcs | Honor Guard Compensation -- Due to our staffing situation it is becoming harder and harder to free up members of the honor guard. We would like to be able to offer overtime pay for staff serving while off duty, or offer hours for areas to use to cover members while on duty. The Honor Guard is an important part of the Office. Our tracking history shows approximately 120 sgt hours and 500 line officer hours were used over the last year. Total of 620 hours. | Req | \$23 | \$0 |
| m | Jail Sheriff Admin | IA CO Sergeant Vehicle -- Any type of vehicle to support the Sheriff's Office IA Correctional Sergeant. Often the position requires call out response into potentially volatile scenes. In addition there is a large amount of travel to different locations for interviews, evidence and report collection, and training requirements. We would be interested in purchasing a used police vehicle. | Req | \$15 | \$0 |
| n | Jail Support | Jail Maintenance Clerk -- An additional clerk in Maintenance is needed to help handle the added workload in purchasing and dispatching work orders. We have seen an increase of 23% in work orders without additional staff. Most of the facility has been in operations for more than 17 years and we are falling behind in general facility upkeep. | Req | \$51 | \$0 |
| o | Jail Programs | Jail Programs Officer FTE -- The Jail Programs Division needs an additional Officer to provide additional support for expanding programs available to the inmate population. The Horticulture and pond program have expanded making it more important to have the ability to maintain our high level of security while managing the increased workload. | Req | \$70 | \$0 |
| p | Jail Health Services | Medical Voice Recognition Software -- Jail Health Service would like to purchase software including Dragon (voice recognition software), electronic medication administration (eMAR) and EMR related needs. This will reduce redundancy for medical record keeping. | Req | \$10 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------------------|--|---------------|-----------|---------------|
| q | Jail Programs | Designated Funds - Prisoner Programs Enhancements -- Utilizing inmate services funds for the continuation of the furniture softening program, furtherance of the pond and garden, and multi media monitors for the Multi - purpose rooms. | Req | \$97 | \$0 |
| r | Jail Health Services | Mental Health Ongoing -- Additional Mental Health personell are required to serve the growing population in the Jail. This request is for 8.5 FTE's to accompany the other 3 FTE's requested in 912000_04 & 912000_06. The requested FTE's are 2 Psychiatrists, 3 Mental Health Therapists (5 Total), 1 Case Manager (2 Total), 1.5 APRN, 1 Psychologist. The regeust also includes an increase in salary for the current Mental Health Staff as well as an increase in the Medical contract and ongoing operating costs. Mayor proposes funding for Phase 1 only. Phase 2 will be included in the Mayors proposed 2018 budget. | Req | \$2,215 | \$880 |
| s | Jail Health Services | Mental Health One Time -- One time increase for additional furniture for office space for the additional FTE's required for Mental Health Unit at the Jail. | Req | \$105 | \$65 |
| t | All Requests | These new requests are not being recommended for Self Funding. | ABB, ABB-3 | (\$2,604) | \$0 |
| u | 3% Stress Scenario | The 3% Stress Scenario is for the Sheriff's Office as a whole all orgs. The amount is based on closing 4 units at the Adult Detention Center. This would reduce 20 Officer FTE's as well as operating costs. This would have a negative impact on the criminal justice system as well as the community. | ABB-3 | (\$3,003) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SHERIFF - COUNTY JAIL

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------------|---------------------|---------------|---------------|---------------|--|---------------|---------------|---------------|-----------------|--------------|--------------|--------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 JAIL HOUSING | - | 19,012 | 19,012 | 219.00 | - | 17,761 | 17,761 | 217.00 | - | 1,251 | 1,251 | 2.00 |
| 2 JAIL SECURITY | 63 | 11,972 | 11,910 | 139.00 | 63 | 11,604 | 11,541 | 134.00 | - | 369 | 369 | 5.00 |
| 3 JAIL PROCESSING | - | 9,380 | 9,380 | 129.00 | - | 9,380 | 9,380 | 129.00 | - | - | - | - |
| 4 JAIL HEALTH SERVICES | 74 | 21,633 | 21,559 | 135.50 | 74 | 18,575 | 18,501 | 124.00 | - | 3,058 | 3,058 | 11.50 |
| 5 JAIL SUPPORT-JAIL | 162 | 12,415 | 12,253 | 70.00 | 162 | 12,301 | 12,139 | 68.00 | - | 114 | 114 | 2.00 |
| 6 SHERIFF FISCAL-JAIL | 55 | 1,296 | 1,241 | 21.00 | 55 | 1,296 | 1,241 | 21.00 | - | - | - | - |
| 7 HUMAN RESOURCES - JAIL | - | 353 | 353 | 3.00 | - | 353 | 353 | 3.00 | - | - | - | - |
| 8 JAIL ADMINISTRATION SERVICES | - | 1,848 | 1,848 | 20.00 | - | 1,754 | 1,754 | 20.00 | - | 94 | 94 | - |
| 9 CORRECTIONS BUREAU | 5,489 | 856 | (4,632) | 5.00 | 5,489 | 856 | (4,632) | 5.00 | - | - | - | - |
| 10 SHERIFF ADMIN AND CONTNGNCY-JAIL | - | 129 | 129 | 1.00 | - | 114 | 114 | 1.00 | - | 15 | 15 | - |
| 11 SHERIFFS RANGE-JAIL | - | 197 | 197 | 1.00 | - | 197 | 197 | 1.00 | - | - | - | - |
| 12 JAIL PROGRAMS DIVISION | 1,140 | 5,292 | 4,152 | 56.00 | 1,140 | 5,125 | 3,985 | 55.00 | - | 167 | 167 | 1.00 |
| TOTAL SHERIFF - COUNTY JAIL | 6,983 | 84,384 | 77,401 | 799.50 | 6,983 | 79,316 | 72,333 | 778.00 | - | 5,068 | 5,068 | 21.50 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$70,163, which is \$7,238 less than the requested county funding, and \$2,170 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 91200000 - COUNTY JAIL | ▲ |
| 91250000 - SHERIFF COURT SVCS AND SECURITY | ▬ |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS | ▬ |
| 94000000 - SURVEYOR | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 76,512 | 72,333 | 4,179 | 73,689 | 2,823 | 66,566 | 9,946 |
| REVENUE | 6,983 | 6,983 | - | 6,983 | - | 7,190 | (207) |
| OPERATING REVENUE | 6,983 | 6,983 | - | 6,983 | - | 7,190 | (207) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 4,148 | 4,148 | - | 4,148 | - | 4,146 | 2 |
| 411000 - STATE GOVERNMENT GRANTS | 3,891 | 3,891 | - | 3,891 | - | 3,886 | 5 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 257 | 257 | - | 257 | - | 258 | (1) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | - | - | 2 | (2) |
| RCT4200 - CHARGES FOR SERVICES | 2,835 | 2,835 | - | 2,835 | - | 3,044 | (209) |
| 421130 - INMATE DOCTOR CO-PAYMENTS | 40 | 40 | - | 40 | - | 56 | (16) |
| 421135 - INMATE PHARMACEUTICAL CO-PAYME | 22 | 22 | - | 22 | - | 29 | (7) |
| 421140 - INMATE DENTAL CO-PAYMENTS | 12 | 12 | - | 12 | - | 15 | (3) |
| 421145 - INMATE OTHER MISC PAYMENTS | 30 | 30 | - | 30 | - | 32 | (2) |
| 421150 - JAIL INDUSTRIES SERVICES | 22 | 22 | - | 22 | - | 29 | (7) |
| 421155 - JAIL PAY-FOR-STAY-PROGRAM | - | - | - | - | - | 0 | (0) |
| 421185 - BAIL BOND PROCESSING FEE | 30 | 30 | - | 30 | - | 33 | (3) |
| 421370 - MISCELLANEOUS REVENUE | 16 | 16 | - | 16 | - | 7 | 9 |
| 424000 - LOCAL REVENUE CONTRACTS | 215 | 215 | - | 215 | - | 213 | 1 |
| 424600 - FEDERAL REVENUE CONTRACTS | 1,007 | 1,007 | - | 1,007 | - | 1,195 | (188) |
| 425010 - RESTITUTION | - | - | - | - | - | 0 | (0) |
| 427040 - COMMISSIONS | 706 | 706 | - | 706 | - | 655 | 51 |
| 427050 - COMMISSARY | 734 | 734 | - | 734 | - | 780 | (45) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | - | - | - | - | - | 0 | (0) |
| EXPENSE | 83,495 | 79,316 | 4,179 | 80,671 | 2,823 | 73,756 | 9,739 |
| OPERATING EXPENSE | 83,495 | 79,316 | 4,179 | 80,671 | 2,823 | 73,756 | 9,739 |
| 000100-Salaries and Benefits | 62,513 | 58,949 | 3,564 | 59,506 | 3,007 | 55,185 | 7,328 |
| 601005 - ELECTED AND EXEMPT SALARY | 258 | 251 | 8 | 251 | 8 | 154 | 104 |
| 601015 - PROF TECH MANAG-PUBLIC SAFETY | 5,085 | 4,937 | 148 | 4,864 | 222 | 4,788 | 297 |
| 601020 - LUMP SUM VACATION PAY | 246 | 246 | - | 246 | - | 269 | (23) |
| 601025 - LUMP SUM SICK PAY | 78 | 78 | - | 78 | - | 35 | 43 |
| 601030 - PERMANENT AND PROVISIONAL | 13,150 | 12,158 | 992 | 12,253 | 897 | 11,037 | 2,113 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 19,625 | 18,057 | 1,568 | 18,326 | 1,299 | 16,044 | 3,581 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 97 | 97 | - | 97 | - | 60 | 37 |
| 601065 - OVERTIME | 377 | 377 | - | 377 | - | 1,888 | (1,511) |
| 601095 - BUDGETED PERS UNDEREXPEND | (348) | (348) | - | (348) | - | - | (348) |
| 603005 - SOCIAL SECURITY TAXES | 2,831 | 2,712 | 119 | 2,701 | 131 | 2,506 | 325 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 2,189 | 2,030 | 159 | 2,047 | 141 | 1,896 | 292 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 7,277 | 7,064 | 213 | 7,123 | 155 | 6,480 | 797 |
| 603040 - LTD CONTRIBUTIONS | 178 | 169 | 9 | 170 | 8 | 145 | 33 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 303 | 404 | (101) | 384 | (81) | 453 | (150) |
| 603050 - HEALTH INSURANCE PREMIUMS | 9,091 | 8,647 | 445 | 8,869 | 222 | 7,635 | 1,456 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 1,175 | 1,175 | - | 1,175 | - | 1,003 | 172 |
| 603056 - OPEB - CURRENT YR | 261 | 261 | - | 261 | - | 265 | (3) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 180 | 176 | 4 | 185 | (5) | 170 | 11 |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 457 | 457 | - | 447 | 10 | 356 | 101 |
| 605030 - K-9 SUPPORT REIMBURSEMENT | 2 | 2 | - | 2 | - | 2 | - |
| 000200-Operations | 10,912 | 10,368 | 544 | 10,902 | 10 | 9,114 | 1,798 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 505 | 505 | - | 455 | 50 | 496 | 10 |
| 607010 - MAINTENANCE - GROUNDS | 23 | 23 | - | 31 | (8) | 17 | 6 |
| 607015 - MAINTENANCE - BUILDINGS | 323 | 323 | - | 273 | 50 | 228 | 95 |
| 607025 - MAINT - PLUMBING HEAT AND AC | 68 | 68 | - | 68 | - | 58 | 10 |
| 607030 - MAINTENANCE - OTHER | 11 | 11 | - | 11 | - | 17 | (7) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 609 | 609 | - | 709 | (100) | 623 | (14) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 609005 - FOOD PROVISIONS | 2,656 | 2,656 | - | 2,656 | - | 2,342 | 314 |
| 609010 - CLOTHING PROVISIONS | 124 | 124 | - | 124 | - | 101 | 23 |
| 609015 - DINING AND KITCHEN SUPPLIES | 8 | 8 | - | 8 | - | 7 | 1 |
| 609020 - BEDDING AND LINEN | 77 | 77 | - | 77 | - | 79 | (2) |
| 609040 - LAUNDRY SUPPLIES AND SERVICES | 16 | 16 | - | 16 | - | 18 | (2) |
| 609045 - PERSONAL PROVISIONS | 106 | 106 | - | 106 | - | 74 | 33 |
| 609055 - RECREATIONAL SUPPLIES AND SERV | 10 | 10 | - | 11 | (2) | - | 10 |
| 609060 - IDENTIFICATION SUPPLIES | 33 | 33 | - | 33 | - | 21 | 12 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 16 | 16 | - | 16 | - | 7 | 8 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 14 | 14 | - | 14 | - | 4 | 11 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 89 | 71 | 18 | 74 | 15 | 20 | 69 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 5 | (4) | 0 | 1 |
| 613020 - DEVELOPMENT ADVERTISING | 14 | 14 | - | 7 | 7 | 5 | 9 |
| 615005 - OFFICE SUPPLIES | 219 | 219 | - | 191 | 28 | 149 | 70 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 0 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 31 | 31 | - | 39 | (8) | 34 | (3) |
| 615025 - COMPUTER COMPONENTS < 3000 | 144 | 133 | 11 | 125 | 19 | 87 | 56 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 164 | 146 | 18 | 146 | 18 | 182 | (18) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 381 | 323 | 58 | 483 | (102) | 242 | 139 |
| 615040 - POSTAGE | 52 | 52 | - | 54 | (3) | 48 | 4 |
| 615045 - PETTY CASH REPLENISH | 13 | 13 | - | 13 | - | 2 | 10 |
| 615050 - MEALS AND REFRESHMENTS | 11 | 11 | - | 8 | 3 | 4 | 7 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 56 | 56 | - | 56 | - | 27 | 29 |
| 617010 - MAINT - MACHINERY AND EQUIP | 765 | 403 | 362 | 473 | 292 | 424 | 341 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 125 | 125 | - | 135 | (10) | 108 | 17 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 159 | 159 | - | 172 | (13) | 114 | 45 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 0 | 3 | 1 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 47 | 47 | - | 47 | - | 17 | 30 |
| 619035 - VEHICLE RENTAL CHARGES | 3 | 3 | - | 3 | - | 3 | (0) |
| 619045 - VEHICLE REPLACEMENT CHARGES | 270 | 270 | 0 | 257 | 13 | 233 | 37 |
| 621005 - HEAT AND FUEL | 562 | 562 | - | 562 | - | 427 | 135 |
| 621010 - LIGHT AND POWER | 1,401 | 1,401 | - | 1,401 | - | 1,393 | 8 |
| 621015 - WATER AND SEWER | 318 | 318 | - | 318 | - | 254 | 65 |
| 621020 - TELEPHONE | 158 | 158 | - | 158 | - | 157 | 1 |
| 621025 - MOBILE TELEPHONE | 52 | 51 | 1 | 51 | 1 | 47 | 5 |
| 633010 - RENT - BUILDINGS | - | - | - | - | - | 1 | (1) |
| 633015 - RENT - EQUIPMENT | 178 | 178 | - | 178 | - | 142 | 36 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | 59 | 59 | - | 59 | - | 55 | 5 |
| 639025 - OTHER PROFESSIONAL FEES | 817 | 742 | 75 | 1,005 | (188) | 487 | 330 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 56 | 56 | - | 56 | - | 16 | 40 |
| 641030 - AMMUNITION EXPLOSIVES AND BOMB | 66 | 66 | - | 56 | 10 | 56 | 11 |
| 645005 - CONTRACT HAULING | 35 | 35 | - | 35 | - | 28 | 7 |
| 645010 - DUMPING FEES | - | - | - | - | - | 0 | (0) |
| 655100 - HEALTH INCENTIVES | - | - | - | - | - | (0) | 0 |
| 657010 - NOTARY SURETY AND FIDELITY BONDS | - | - | - | - | - | 1 | (1) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 1 | 3 | 4 | 0 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 61 | 61 | - | 61 | - | 59 | 2 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | 64 | (64) | 198 | (198) |
| 000300-Capital Purchases | 98 | 98 | - | 363 | (265) | 284 | (186) |
| 000400-Indirect Cost | 3,003 | 3,003 | - | 3,003 | - | 2,830 | 173 |
| 000800-Indigent / In-Custody | 6,969 | 6,897 | 71 | 6,897 | 71 | 6,343 | 626 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Protective Services Bureau meets the diverse challenges of effective crime prevention. We transition between law enforcement authority, prisoner management, government security, and public service as the assignments and situations demand. We are proud to complete our duties with integrity, discipline and dedication.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County public buildings are safe and free from crime.

1) Maintain the level of staff training to include crime trends and safety measures from 40 hours as of the start of July 2016 to 40 hours by end of June 2017.

Provide the public law enforcement, prisoner management, government security and public services safely and efficiently.

2) Increase the number of public safety officers on site in County and Court buildings from 131.3 FTEs as of the start of January 2017 to 147.3 FTEs by end of December 2017.

The Sheriff's Office Protective Services Bureau will complete tasks, duties and responsibilities with integrity, discipline and dedication.

3) Maintain current levels of completed investigations on crimes committed in public buildings from 100% completed investigations as of the start of January 2017 to 100% completed investigation by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 147.3 | 131.3 | 16 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 12,688,994 | 6,469,531 | |
| ■ Savings/(Incr) if Flat to ABB | 1,351,608 | 1,351,608 | -20.9% |
| ■ Addt'l Savings/(Incr) if -3% | <u>340,122</u> | <u>153,538</u> | -2.4% |
| ■ Base @ -3% | 10,997,265 | 4,964,386 | |

COUNTY FUNDING & FTE PRIORITIES

SHERIFF – COURT & PROTECTIVE SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|------------------------|--|--------------------------------|-------------------------------|---------------------|---------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 PROTECTIVE SVCS DIV - COURTS | 948 | | 163 | (163) | (163) | 71.00 | 2.00 | - | - |
| 2 PROTECTIVE SVCS DIV - FACILITY | 5,276 | | 1,189 | (1,189) | (1,189) | 75.30 | 14.00 | - | - |
| 3 HUMAN RESOURCES-COURT SVCS | 22 | | - | - | - | - | - | - | - |
| 4 SHERIFFS RANGE-PSO | 162 | | - | - | - | 1.00 | - | - | - |
| 5 SHFS ADMIN & CONT-COURT SVCS | 63 | | - | - | - | - | - | - | - |
| TOTAL SHERIFF – COURT & PROTEC | \$6,470 | | \$1,352 | (\$1,352) | (\$1,352) | 147.30 | 16.00 | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (154)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------|--|------|-----------|---------------|
| a | PSO -- Facilities | Security for Eccles Art Center -- 10 PSO FTE's -- The new Eccles Art Center opens and Protective Services will provide security/law enforcement. Based on the design of the Facility this increase of 10 Officers is critical to provide public safety 24/7. Without these additional Officers we will be required to reduce the service level at other County facilities to provide coverage at this new venue. This will allow for coverage of two Officers 24/7 with one of the officers stationed in the camera/control room while the other is on foot patrol through the facility and Regeant Street. This request includes Salary & Benefits along with \$5000 per Officer for radio and Taser. | Req | \$691 | \$0 |
| b | PSO -- Facilities | 2 PSO Sergeants FTE's -- The Protective Services Bureau currently sits at a span of control of 15.37 officers per one sergeant. In the Facility Protection Division we are in need of two patrol sergeants to cover a day shift and one to cover a graveyard shift. We currently only have one dayshift sergeant and one graveyard sergeant. With this coverage there is not a supervisor on during all shifts. These supervisor allocations are critical to helping with the resource allocations with the downtown art facilities and ensuring there is adequate coverage during shows at the different facilities with the new Eccles building starting in October. The request amount includes Salary & Benefits, vehcile and equipment. | Req | \$251 | \$0 |
| c | PSO -- Courts | Matheson Booking Station -- 2 PSO FTE's - In May of 2016 there was new legislation that required the District Attorney's Office to issue more summons vs. warrants. This will require about 500 cases a month where individuals will need to have their fingerprints taken after being seen by a judge at Matheson Court. This would require two PSO Officer FTE's to provide this service as fingerprints, photographs and possibly DNA will need to be taken from these individuals who have been charged criminally. This request includes Salary & Benefits and equipment. | Req | \$163 | \$0 |
| d | PSO -- Facilities | IA PSO Sergeant FTE -- The Protective Services Bureau does not have a member assigned to the Office of the Sheriff Internal Affairs (IA) Unit. The current staffig in the IA consists of a lieutenant from the Unified Police Department (UPD), a sergeant from UPD and a sergeant from Corrections. With the current case load among all three bureaus in IA being equal with about 1/3 of the cases from each bureau an FTE from PSO's is needed. The sergeant would not only be assigned to the IA unit but would also supervise some of the specialty units within the PSO Bureau. This request includes Salary & Benefits, vehicle, and equipment. | Req | \$125 | \$0 |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------|--|--------------|-----------|---------------|
| e | PSO -- Facilities | PIO/Crime Prevention PSO Officer -- The PSO Buereau currently has a part-time/secondary assignment Public Information Officer to assist in the OOTS Media Services Unit. A full-time allocation would allow the PSO Bureau to respond to media inquiries w/in the bureau, provide crime prevention education for partner venues, provide statistical reports for partner venues, manage website and social media sites, write a monthly Sheriff's Office newsletter, plan and run OOTS events, assist the bureau with other assignments including human resources recruiting/hiring process, training, and assist other bureaus with in the OOTS with events, reports, media, social media and other activities. | Req | \$87 | \$0 |
| f | PSO -- Facilities | Training/Travel Request -- The small amount of funding currently budgeted for travel is ineadequate to meet the growing demand our agency is facing with the need to send Officers to specialty training to keep up with current challenges, trends and events in the public safety profession. | Req | \$5 | \$0 |
| g | PSO -- Facilities | 2 Line Unit Vehicles -- The PSO Bureau has a limited number of vehicles assigned to the Bureau. Within the Sheriff's Office as a whole there is only one line unit assigned to both PSO and Correction's Bureaus. We need additional vehicles equiped with law enforcement equipment available to utilize when other vehicles are in need of repair and have vehicles available for different sites that do not have vehicles. We plan to purchase 2 used police vehicles rather than buy brand new. | Req | \$30 | \$0 |
| h | PSO -- Courts | The impact of the Booking station not being funded would put the Courts at risk of being noncompliant with current legislation. This new request will not be self funded. | ABB ABB-3 | (\$163) | \$0 |
| i | PSO -- Facilities | The impact of not funding the requested level of security at the Eccles Art Center will result in a reduction in service level currently received by other venues in the downtown area and will result in a less than ideal security model for this new venue. This new request will not be self funded. | ABB ABB-3 | (\$691) | \$0 |
| j | PSO -- Facilities | The 2 additional Sergeant positions are critical to allow a continuous flow of coverage 24/7 to all of the Facilities we serve. We cannot continure to add additional service locations without addressing the supervision ratio. This new request will not be self funded. | ABB ABB-3 | (\$251) | \$0 |
| k | PSO -- Facilities | The impact of not funding the IA PSO Sergeant creates an imbalance and places unfair workload expectations on our partners. This request will not be self funded. | ABB ABB-3 | (\$125) | \$0 |
| l | PSO -- Facilities | The impact of not funding the PIO Officer creates an imbalance and places unfair workload expectations on our partners. This request will not be self funded. | ABB ABB-3 | (\$87) | \$0 |
| m | PSO -- Facilities | The impact of not funding the training request will impact the ability to send Officers to specialized training and keep up on current security pracitces and trends. This request will not be self funded. | ABB ABB-3 | (\$5) | \$0 |
| n | PSO -- Facilities | The request for additional line unit vehicles will not be self funded. Not having additional line units available for use impacts the ability to respond to a different facility when needed. | ABB ABB-3 | (\$30) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SHERIFF – COURT & PROTECTIVE SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|---------------|--------------|---------------|--|---------------|--------------|---------------|-----------------|--------------|--------------|--------------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 PROTECTIVE SVCS DIV - COURTS | 4,941 | 5,889 | 948 | 71.00 | 4,941 | 5,726 | 785 | 69.00 | - | 163 | 163 | 2.00 |
| 2 PROTECTIVE SVCS DIV - FACILITY | 1,278 | 6,554 | 5,276 | 75.30 | 1,278 | 5,365 | 4,087 | 61.30 | - | 1,189 | 1,189 | 14.00 |
| 3 HUMAN RESOURCES-COURT SVCS | - | 22 | 22 | - | - | 22 | 22 | - | - | - | - | - |
| 4 SHERIFFS RANGE-PSO | - | 162 | 162 | 1.00 | - | 162 | 162 | 1.00 | - | - | - | - |
| 5 SHFS ADMIN & CONT-COURT SVCS | - | 63 | 63 | - | - | 63 | 63 | - | - | - | - | - |
| TOTAL SHERIFF – COURT & PROTECTIVE SERVICES | 6,219 | 12,689 | 6,470 | 147.30 | 6,219 | 11,337 | 5,118 | 131.30 | - | 1,352 | 1,352 | 16.00 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$4,964, which is \$1,505 less than the requested county funding, and \$154 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | ■ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ■ |
| 130 - TRANSPORTATION PRESERVATION FUND | ■ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ■ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 91200000 - COUNTY JAIL | ▲ |
| 91250000 - SHERIFF COURT SVCS AND SECURITY | ■ |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS | ■ |
| 94000000 - SURVEYOR | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ■ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 5,419 | 5,118 | 301 | 5,493 | (74) | 8,725 | (3,306) |
| REVENUE | 6,219 | 6,219 | - | 6,219 | - | 5,727 | 493 |
| OPERATING REVENUE | 6,219 | 6,219 | - | 6,219 | - | 5,727 | 493 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 3,289 | 3,289 | - | 3,289 | - | 3,269 | 20 |
| 411000 - STATE GOVERNMENT GRANTS | 3,289 | 3,289 | - | 3,289 | - | 3,269 | 20 |
| 415000 - FEDERAL GOVERNMENT GRANTS | - | - | - | - | - | 0 | (0) |
| RCT4200 - CHARGES FOR SERVICES | 1,841 | 1,841 | - | 1,841 | - | 1,672 | 169 |
| 421370 - MISCELLANEOUS REVENUE | 3 | 3 | - | 3 | - | 3 | (1) |
| 424000 - LOCAL REVENUE CONTRACTS | 188 | 188 | - | 188 | - | 191 | (3) |
| 425025 - THIRD DISTRICT COURT FINES | 1,650 | 1,650 | - | 1,650 | - | 1,477 | 173 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,090 | 1,090 | - | 1,090 | - | 786 | 304 |
| EXPENSE | 11,638 | 11,337 | 301 | 11,712 | (74) | 14,451 | (2,813) |
| OPERATING EXPENSE | 11,638 | 11,337 | 301 | 11,712 | (74) | 14,451 | (2,813) |
| 000100-Salaries and Benefits | 10,528 | 10,227 | 301 | 10,513 | 15 | 9,367 | 1,161 |
| 601005 - ELECTED AND EXEMPT SALARY | 127 | 123 | 4 | 123 | 4 | 60 | 67 |
| 601015 - PROF TECH MANAG-PUBLIC SAFETY | 703 | 683 | 20 | 671 | 32 | 634 | 69 |
| 601020 - LUMP SUM VACATION PAY | 43 | 43 | - | 43 | - | 67 | (24) |
| 601025 - LUMP SUM SICK PAY | 13 | 13 | - | 13 | - | 18 | (5) |
| 601030 - PERMANENT AND PROVISIONAL | 32 | 31 | 1 | 31 | 1 | 30 | 2 |
| 601035 - PERM AND PROV-PUBLIC SAFETY | 5,281 | 5,128 | 153 | 5,324 | (44) | 4,641 | 639 |
| 601065 - OVERTIME | 155 | 155 | - | 155 | - | 195 | (40) |
| 601095 - BUDGETED PERS UNDEREXPEND | (141) | (141) | - | (141) | - | - | (141) |
| 603005 - SOCIAL SECURITY TAXES | 470 | 456 | 14 | 462 | 8 | 411 | 59 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 52 | 50 | 2 | 5 | 47 | 5 | 47 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 1,685 | 1,636 | 49 | 1,813 | (127) | 1,584 | 101 |
| 603040 - LTD CONTRIBUTIONS | 29 | 29 | 1 | 29 | 0 | 24 | 5 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 90 | 89 | 2 | 69 | 22 | 60 | 31 |
| 603050 - HEALTH INSURANCE PREMIUMS | 1,476 | 1,420 | 55 | 1,409 | 67 | 1,222 | 254 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 194 | 194 | - | 194 | - | 133 | 62 |
| 603056 - OPEB - CURRENT YR | 191 | 191 | - | 191 | - | 175 | 15 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 1 | 1 | - | 1 | - | 2 | (1) |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 126 | 126 | - | 121 | 5 | 106 | 20 |
| 000200-Operations | 548 | 548 | - | 637 | (89) | 4,595 | (4,047) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 3 | 3 | - | 3 | - | 5 | (3) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 0 | 0 | - | 0 | - | - | 0 |
| 611010 - PHYSICAL MATERIALS-BOOKS | - | - | - | - | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 15 | 15 | - | 15 | - | 6 | 9 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 11 | 11 | - | 1 | 10 | 1 | 9 |
| 615005 - OFFICE SUPPLIES | 15 | 15 | - | 15 | - | 15 | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 2 | 2 | - | 2 | - | 3 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | 23 | 23 | - | 23 | - | 22 | 1 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 86 | 86 | - | 86 | - | 101 | (15) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 69 | 69 | - | 79 | (10) | 67 | 2 |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 615045 - PETTY CASH REPLENISH | - | - | - | - | - | 0 | (0) |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | 1 | 1 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 0 | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 1 | 1 | - | 1 | - | 1 | 0 |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 22 | 22 | - | 22 | - | 16 | 6 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 25 | 25 | - | 25 | - | 17 | 8 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 0 | 1 | 1 | 0 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619025 - TRAVEL AND TRANSPORTATION | 8 | 8 | - | 8 | - | 2 | 6 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | 0 | 0 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 70 | 70 | - | 62 | 8 | 43 | 27 |
| 621020 - TELEPHONE | 17 | 17 | - | 23 | (6) | 12 | 5 |
| 621025 - MOBILE TELEPHONE | 21 | 21 | - | 16 | 5 | 17 | 4 |
| 633010 - RENT - BUILDINGS | 46 | 46 | - | 46 | - | 42 | 4 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | 46 | 46 | - | 46 | - | 44 | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 11 | 11 | - | 29 | (18) | 4,112 | (4,101) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 4 | 4 | - | 4 | - | 2 | 2 |
| 641030 - AMMUNITION EXPLOSIVES AND BOMB | 48 | 48 | - | 39 | 9 | 39 | 10 |
| 667030 - VEHICLE REPLACEMENT PURCHASE | - | - | - | 89 | (89) | 26 | (26) |
| 000300-Capital Purchases | - | - | - | - | - | - | - |
| 000400-Indirect Cost | 563 | 563 | - | 563 | - | 489 | 73 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Salt Lake County Sheriff's Office, in partnership with the community, proactively protects and serves the community through progressive, comprehensive, and cost-effective law enforcement, corrections initiatives and court services.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Canyons recreational areas has the essential policing resources needed to ensure a proactive approach to solving and preventing crime.

- 1) Maintain proactive law enforcement with current staffing level from 21 FTEs as of the start of January 2017 to 21 FTEs by end of the year 2017.

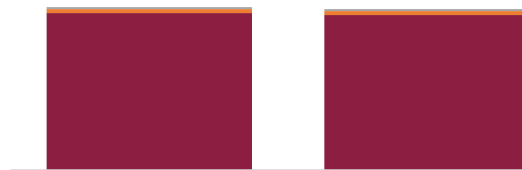
Salt Lake County has the quality Search & Rescue capabilities needed to protect the community.

- 2) Maintain the ability for Search & Rescue to provide rescue services to those in emergency from 100% response rate as of the start of January 2017 to 100% response rate by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 12 | 12 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 18,525,605 | 18,290,565 | |
| ■ Savings/(Incr) if Flat to ABB | 305,907 | 305,907 | -1.7% |
| ■ Addt'l Savings/(Incr) if -3% | <u>546,591</u> | <u>539,540</u> | -2.9% |
| ■ Base @ -3% | 17,673,107 | 17,445,118 | |

COUNTY FUNDING & FTE PRIORITIES

SHERIFF-COUNTYWIDE & SUPPORT SVCS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|---|------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 SHERIFF ADMIN AND CONTINGENC | 16,883 | | 281 a | (281) c | (281) c | 5.00 | - | - | - |
| 2 SHERIFF HUMAN RESOURCES-CW | 411 | | - | - | - | 2.00 | - | - | - |
| 3 SHERIFF FISCAL-CW | 768 | | - | - | - | 4.00 | - | - | - |
| 4 SHERIFF RANGE-CW | 229 | | 25 b | (25) d | (25) d | 1.00 | - | - | - |
| TOTAL SHERIFF-COUNTYWIDE & S | \$18,291 | | \$306 | (\$306) | (\$306) | 12.00 | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by:

(540)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------------|--|------------|-----------|---------------|
| a | Sheriff Countywide Law Enforcement | The UPD contract for Countywide Law Enforcement operates on a July - June Fiscal year. This request is an estimated increase to maintain service levels for the period of July thru December 2017. | Req | \$281 | \$0 |
| b | Sheriff's Office Range | This request is to replace a Side by Side Utility Vehicle to be utilized at the Sheriff's Office Gun Range. The location of the range is in Parley's Canyon. The range has 6 different ranges at varying elevations and terrain. This UTV is a necessity used to transport equipment (i.e. targets, weapons etc.) between the main building that serves as the office/training center to the 6 different gun ranges on the property. | Req | \$25 | \$0 |
| c | Sheriff Countywide Law Enforcement | If this new request is not funded there will be a cut to police servcies for the Countywide areas of Salt Lake County. This would not be considered for Self Funding. | ABB, ABB-3 | (\$281) | \$0 |
| d | Sheriff's Office Range | If this request is not funded the Range will operate less efficiently by taking additional hours to set up the ranges which could reduce the number of training hours available to staff. This request would not be considered for Self funding. | ABB, ABB-3 | (\$25) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SHERIFF-COUNTYWIDE & SUPPORT SVCS

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--|---------------------|---------------|---------------|--------------|--|---------------|---------------|--------------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 SHERIFF ADMIN AND CONTINGENCY-CW | 215 | 17,098 | 16,883 | 5.00 | 215 | 16,817 | 16,602 | 5.00 | - | 281 | 281 | - |
| 2 SHERIFF HUMAN RESOURCES-CW | - | 411 | 411 | 2.00 | - | 411 | 411 | 2.00 | - | - | - | - |
| 3 SHERIFF FISCAL-CW | - | 768 | 768 | 4.00 | - | 768 | 768 | 4.00 | - | - | - | - |
| 4 SHERIFF RANGE-CW | 20 | 249 | 229 | 1.00 | 20 | 224 | 204 | 1.00 | - | 25 | 25 | - |
| TOTAL SHERIFF-COUNTYWIDE & SUPPORT SVCS | 235 | 18,526 | 18,291 | 12.00 | 235 | 18,220 | 17,985 | 12.00 | - | 306 | 306 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$17,445, which is \$845 less than the requested county funding, and \$540 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 91200000 - COUNTY JAIL | ▲ |
| 91250000 - SHERIFF COURT SVCS AND SECURITY | |
| 91300000 - SHERIFF CW INVEST/SUPPORT SVCS | ■ |
| 94000000 - SURVEYOR | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 18,021 | 17,985 | 36 | 17,685 | 336 | 12,790 | 5,231 |
| REVENUE | 235 | 235 | - | 235 | - | 187 | 48 |
| OPERATING REVENUE | 235 | 235 | - | 235 | - | 187 | 48 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 147 | 147 | - | 147 | - | 83 | 64 |
| 411000 - STATE GOVERNMENT GRANTS | 20 | 20 | - | 20 | - | - | 20 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 109 | 109 | - | 109 | - | 65 | 44 |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | 19 | 19 | - | 19 | - | 19 | - |
| RCT4200 - CHARGES FOR SERVICES | 70 | 70 | - | 70 | - | 86 | (16) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 7 | (7) |
| 424000 - LOCAL REVENUE CONTRACTS | 70 | 70 | - | 70 | - | 46 | 24 |
| 424200 - STATE REVENUE CONTRACTS | - | - | - | - | - | 27 | (27) |
| 425010 - RESTITUTION | - | - | - | - | - | 6 | (6) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 18 | 18 | - | 18 | - | 18 | 0 |
| EXPENSE | 18,256 | 18,220 | 36 | 17,920 | 336 | 12,977 | 5,279 |
| OPERATING EXPENSE | 18,256 | 18,220 | 36 | 17,920 | 336 | 12,977 | 5,279 |
| 000100-Salaries and Benefits | 1,713 | 1,677 | 36 | 1,680 | 34 | 1,618 | 95 |
| 601005 - ELECTED AND EXEMPT SALARY | 419 | 407 | 12 | 421 | (2) | 391 | 28 |
| 601020 - LUMP SUM VACATION PAY | 15 | 15 | - | 15 | - | 21 | (6) |
| 601025 - LUMP SUM SICK PAY | 5 | 5 | - | 5 | - | 3 | 2 |
| 601030 - PERMANENT AND PROVISIONAL | 519 | 502 | 17 | 492 | 27 | 475 | 44 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 20 | 20 | - | 20 | - | 25 | (5) |
| 601065 - OVERTIME | 2 | 2 | - | 2 | - | 1 | 1 |
| 603005 - SOCIAL SECURITY TAXES | 69 | 67 | 2 | 67 | 2 | 64 | 5 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 115 | 111 | 4 | 90 | 25 | 83 | 32 |
| 603030 - RETIREMENT CONT-PUBLIC SAFETY | 52 | 50 | 2 | 50 | 2 | 49 | 3 |
| 603040 - LTD CONTRIBUTIONS | 4 | 4 | 0 | 4 | 0 | 4 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 34 | 39 | (5) | 65 | (31) | 71 | (37) |
| 603050 - HEALTH INSURANCE PREMIUMS | 137 | 132 | 5 | 128 | 10 | 111 | 26 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 76 | 76 | - | 76 | - | 74 | 1 |
| 603056 - OPEB - CURRENT YR | 240 | 240 | - | 240 | - | 241 | (1) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605005 - UNIFORM ALLOWANCE | 4 | 4 | - | 3 | 1 | 4 | (1) |
| 605010 - UNIFORM ALLOW-PUBLIC SAFETY | 2 | 2 | - | 2 | - | - | 2 |
| 000200-Operations | 15,927 | 15,927 | - | 15,625 | 303 | 10,812 | 5,116 |
| 607005 - JANITORIAL SUPPLIES AND SERVICE | 67 | 67 | - | 67 | - | 66 | 1 |
| 607010 - MAINTENANCE - GROUNDS | 36 | 36 | - | 36 | - | 23 | 13 |
| 607015 - MAINTENANCE - BUILDINGS | 16 | 16 | - | 16 | - | 15 | 1 |
| 607030 - MAINTENANCE - OTHER | 0 | 0 | - | 0 | - | 0 | 0 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 161 | 161 | - | 161 | - | 143 | 19 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 60 | 60 | - | 60 | - | 61 | (1) |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 1 | - | - | 1 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 11 | 11 | - | 11 | - | 3 | 8 |
| 611025 - PHYSICAL MATERIAL-AUDIO/VISUAL | 1 | 1 | - | - | 1 | - | 1 |
| 613005 - PRINTING CHARGES | 5 | 5 | - | 5 | - | - | 5 |
| 613020 - DEVELOPMENT ADVERTISING | 29 | 29 | - | 19 | 10 | 10 | 19 |
| 615005 - OFFICE SUPPLIES | 16 | 16 | - | 16 | - | 20 | (4) |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 5 | - | 2 | 3 |
| 615025 - COMPUTER COMPONENTS < 3000 | 15 | 15 | - | 15 | - | 8 | 6 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 21 | 21 | - | 21 | - | 23 | (2) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 30 | 30 | - | 30 | - | 50 | (20) |
| 615040 - POSTAGE | 8 | 8 | - | 8 | - | 1 | 7 |
| 615045 - PETTY CASH REPLENISH | 3 | 3 | - | 2 | 1 | 0 | 2 |
| 615050 - MEALS AND REFRESHMENTS | 31 | 31 | - | 31 | (1) | 19 | 11 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 617005 - MAINTENANCE - OFFICE EQUIP | 2 | 2 | - | 2 | - | 2 | (0) |
| 617010 - MAINT - MACHINERY AND EQUIP | 4 | 4 | - | 4 | - | 12 | (8) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 19 | 19 | - | 19 | - | 30 | (11) |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 24 | 24 | - | 24 | - | 9 | 15 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 14 | 14 | - | 14 | - | 9 | 5 |
| 619045 - VEHICLE REPLACEMENT CHARGES | 24 | 24 | - | 24 | - | 25 | (1) |
| 621005 - HEAT AND FUEL | 3 | 3 | - | 3 | - | - | 3 |
| 621010 - LIGHT AND POWER | 12 | 12 | - | 12 | - | 8 | 4 |
| 621015 - WATER AND SEWER | 3 | 3 | - | 3 | - | - | 3 |
| 621020 - TELEPHONE | 27 | 27 | - | 27 | - | 21 | 6 |
| 621025 - MOBILE TELEPHONE | 9 | 9 | - | 9 | - | 8 | 1 |
| 633005 - RENT - LAND | 1 | 1 | - | 1 | - | 1 | (0) |
| 633010 - RENT - BUILDINGS | 151 | 151 | - | 151 | - | 131 | 20 |
| 633015 - RENT - EQUIPMENT | 7 | 7 | - | 8 | (1) | 1 | 6 |
| 633020 - SHERIFF EQUIPMENT USAGE FEE | 64 | 64 | - | 64 | - | 35 | 29 |
| 639025 - OTHER PROFESSIONAL FEES | 14,932 | 14,932 | - | 14,640 | 293 | 10,008 | 4,925 |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 3 | 3 | - | 3 | - | 3 | (0) |
| 641030 - AMMUNITION EXPLOSIVES AND BOMB | 6 | 6 | - | 6 | - | 0 | 5 |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | 1 | 0 |
| 665080 - SHERIFFS-PASS THRU GRANT CONTR | 109 | 109 | - | 109 | - | 65 | 44 |
| 000300-Capital Purchases | 12 | 12 | - | 12 | - | 9 | 3 |
| 000400-Indirect Cost | 603 | 603 | - | 603 | - | 538 | 65 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

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OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

The Surveyor's Office facilitates collaborative opportunities and partnerships with state, local and federal agencies.

- 1) Increase the number of Work Orders completed through collaboration and partnership with County agencies and local government from 375 Work Orders as of the start of July 2016 to 705 Work Orders by end of December 2017.
- 2) Maintain the annual update of Google Aerial Imagery for the County agencies and our municipal partners from 100% Images as of the end of October 2016 to 100% Images by end of October 2017.

The Surveyor's Office will enhance services for County departments and revenue generation from Unmanned Aerial System (UAS).

- 3) Increase the number of Work Orders for Unmanned Aerial System (UAS) from 0 Work Orders as of the start of January 2017 to 25 Work Orders by end of December 2017.
- 4) Measure the time, labor and cost associated with the UAS operations in order to establish an hourly rate from Unknown Dollars as of the start of the year 2016 to Unknown Dollars by end of December 2017.

The Surveyor's Office will provide services to the Metro Township and Millcreek City in accordance with SB199.

- 5) Increase the number of work orders received from Metro Townships and Millcreek City about services provided by Salt Lake County Surveyor’s Office from 0 Work Requests as of the start of January 2017 to 6 Work Requests by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|-------|-------|-------|
| 20.48 | 20.48 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 2,435,584 | 2,279,084 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>73,068</u> | <u>68,373</u> | -3.0% |
| ■ Base @ -3% | 2,362,516 | 2,210,711 | |

COUNTY FUNDING & FTE PRIORITIES

SURVEYOR

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 SURVEYOR ADMINISTRATION | 818 | | - | - | (18) a,b,c | 4.48 | - | - | - |
| 2 FIELD SURVEY | 619 | | - | - | - | 8.00 | - | - | - |
| 3 OFFICE SURVEY | 473 | | - | - | - | 5.00 | - | - | - |
| 4 GIS | 370 | | - | - | (51) d | 3.00 | - | - | (1.00) |
| TOTAL SURVEYOR | \$2,279 | | \$0 | \$0 | (\$69) | 20.48 | - | - | (1.00) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|---|-------|-----------|---------------|
| a | Surveyor Administration | Reduced Travel/Transportation: Based on 3% stress test, travel will be selective and could be counterproductive to education and training of employees. This would hinder the County Surveyor from fulfilling obligations with NACo, NACS (National Association of County Surveyors), and UAC. (NOT RECOMMENDED) | ABB-3 | (\$4) | \$0 |
| b | Surveyor Administration | Reduced Temporary Employee Funding: To arrive at 3% stress test requires reduction in personnel which is counterproductive and restricts the Surveyor's Office ability to react to and manage workload. (Demands could increase due to the Metro Townships and Millcreek City coming on line January 2017.) Countywide mapping and GIS work requests are growing exponentially and we expect the trend to continue indefinitely. (NOT RECOMMENDED) | ABB-3 | (\$6) | \$0 |
| c | Surveyor Administration | Reduced Gas & Oil: Based on Fleet's estimated 2017 fuel prices, however number can vary based on market volatility and usage based on workload. (NOT RECOMMENDED) | ABB-3 | (\$9) | \$0 |
| d | GIS | RIF: To meet the 3% stress test will require the elimination of an FTE. An additional FTE was recommended by the Mayor and approved by the County Council as part of the 2016 budget. Given the direction the County is moving technologically, and the exponential growth of GIS and Mapping requests, the loss of an FTE is counterproductive and contrary to the business case and reasoning behind the 2016 FTE approval. (NOT RECOMMENDED) | ABB-3 | (\$51) | \$0 |
| e | | | | | |
| f | **PLEASE NOTE | The two Surveyor organizations (General and Tax Fund) operationally overlap one another. Therefore, the tax fund operating budget is minimal. In the spirit of Mayor's Finance request to reduce each organization by 3%, a fractional reduction of an FTE in the tax org is required. This reduction is not realistic from an operational stand point. The 3% stress test would have to be approached holistically, combining both the General and Tax orgs. | | \$0 | |
| g | | | | | |

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|--|------|-----------|---------------|
| h | **PLEASE NOTE | The proposed 2017 personnel budget will already be 1.8% lower than the 2016 approved budget. Additionally, we are anticipating the realization of a 7% increase in operating revenues. | | \$0 | |
| i | Surveyor Administration | Operating Revenue Projected Increase: Anticipated growth in Mapping/GIS, new UAS Services, and requests from Metro Townships and Millcreek City. | | (\$10) | |
| j | Surveyor Administration | Personnel Annualization: New employees replacing retiring long tenured employees are being compensated at lower salaries and associated benefits. | | (\$37) | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SURVEYOR

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 SURVEYOR ADMINISTRATION | 157 | 974 | 818 | 4.48 | 157 | 974 | 818 | 4.48 | - | - | - | - |
| 2 FIELD SURVEY | - | 619 | 619 | 8.00 | - | 619 | 619 | 8.00 | - | - | - | - |
| 3 OFFICE SURVEY | - | 473 | 473 | 5.00 | - | 473 | 473 | 5.00 | - | - | - | - |
| 4 GIS | - | 370 | 370 | 3.00 | - | 370 | 370 | 3.00 | - | - | - | - |
| TOTAL SURVEYOR | 157 | 2,436 | 2,279 | 20.48 | 157 | 2,436 | 2,279 | 20.48 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$2,211, which is \$68 less than the requested county funding, and \$68 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▬ |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 94000000 - SURVEYOR | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10260000 - HOUSING PROGRAMS | ▬ |
| 10270000 - REVOLVING LOAN PROGRAMS | ▬ |
| 10280000 - RDA PROPERTY TAX | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,333 | 2,279 | 54 | 2,346 | (12) | 2,174 | 159 |
| REVENUE | 157 | 157 | - | 147 | 10 | 239 | (82) |
| OPERATING REVENUE | 157 | 157 | - | 147 | 10 | 239 | (82) |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | - | - | - | - | - | 64 | (64) |
| 417005 - OPRTG CONTRIBUTIONS-RESTRICTED | - | - | - | - | - | 64 | (64) |
| RCT4200 - CHARGES FOR SERVICES | 41 | 41 | - | 31 | 10 | 73 | (33) |
| 421025 - PUB LAND CORNER PRESERVATION F | 18 | 18 | - | 13 | 5 | 19 | (1) |
| 421030 - PUBLIC SURVEY MONUMENT FEES | 20 | 20 | - | 15 | 5 | 53 | (33) |
| 421035 - SURVEYOR FEES | 3 | 3 | - | 3 | - | 1 | 1 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 116 | 116 | - | 116 | - | 102 | 14 |
| EXPENSE | 2,490 | 2,436 | 54 | 2,492 | (2) | 2,413 | 77 |
| OPERATING EXPENSE | 2,490 | 2,436 | 54 | 2,492 | (2) | 2,413 | 77 |
| 000100-Salaries and Benefits | 2,061 | 2,007 | 54 | 2,044 | 18 | 1,906 | 156 |
| 601005 - ELECTED AND EXEMPT SALARY | 388 | 376 | 11 | 376 | 11 | 348 | 40 |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 4 | (4) | 12 | (12) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 1 | (1) | - | - |
| 601030 - PERMANENT AND PROVISIONAL | 1,045 | 1,009 | 36 | 1,031 | 14 | 972 | 73 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 18 | 18 | - | 18 | - | 17 | 2 |
| 601065 - OVERTIME | - | - | - | 2 | (2) | - | - |
| 603005 - SOCIAL SECURITY TAXES | 107 | 104 | 3 | 105 | 2 | 95 | 13 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 199 | 192 | 7 | 206 | (7) | 191 | 8 |
| 603040 - LTD CONTRIBUTIONS | 7 | 7 | 0 | 7 | 0 | 6 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 46 | 57 | (11) | 50 | (4) | 60 | (14) |
| 603050 - HEALTH INSURANCE PREMIUMS | 195 | 188 | 7 | 188 | 7 | 155 | 40 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 14 | 14 | - | 14 | - | 12 | 2 |
| 603056 - OPEB - CURRENT YR | 39 | 39 | - | 39 | - | 38 | 1 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 3 | 3 | - | 3 | - | - | 3 |
| 000200-Operations | 251 | 251 | - | 271 | (20) | 307 | (56) |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 2 | - | 2 | (0) |
| 609010 - CLOTHING PROVISIONS | 3 | 3 | - | 3 | - | 0 | 2 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 4 | 4 | - | 4 | - | 3 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 0 | 0 | - | 0 | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 4 | 4 | - | 4 | - | 3 | 1 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 613040 - MAPS AND PLAT SUPPLIES | 5 | 5 | - | 5 | - | 3 | 1 |
| 615005 - OFFICE SUPPLIES | 2 | 2 | - | 2 | - | 2 | (0) |
| 615015 - COMPUTER SUPPLIES | 1 | 1 | - | 1 | - | 1 | (0) |
| 615020 - COMPUTER SOFTWARE < 3000 | 6 | 6 | - | 6 | - | 1 | 5 |
| 615025 - COMPUTER COMPONENTS < 3000 | 11 | 11 | - | 11 | - | 6 | 5 |
| 615030 - COMMUNICATION EQUIP-NONCAPITAL | 2 | 2 | - | 2 | - | 1 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 3 | - | 0 | 2 |
| 615040 - POSTAGE | 0 | 0 | - | 0 | - | 0 | 0 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 0 | 0 |
| 615050 - MEALS AND REFRESHMENTS | 1 | 1 | - | 1 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 5 | 5 | - | 5 | - | 2 | 2 |
| 617010 - MAINT - MACHINERY AND EQUIP | 3 | 3 | - | 3 | - | 4 | (2) |
| 617015 - MAINTENANCE - SOFTWARE | 1 | 1 | - | 1 | - | 1 | (0) |
| 617035 - MAINT - AUTOS AND EQUIP-FLEET | 5 | 5 | - | 5 | - | 2 | 3 |
| 619005 - GASOLINE DIESEL OIL AND GREASE | 23 | 23 | - | 23 | - | 11 | 12 |
| 619015 - MILEAGE ALLOWANCE | 1 | 1 | - | 1 | - | - | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 20 | 20 | - | 20 | - | 14 | 5 |
| 619035 - VEHICLE RENTAL CHARGES | 1 | 1 | - | 1 | - | - | 1 |

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|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619045 - VEHICLE REPLACEMENT CHARGES | 25 | 25 | - | 25 | (0) | 23 | 2 |
| 621020 - TELEPHONE | 7 | 7 | - | 7 | - | 6 | 1 |
| 621025 - MOBILE TELEPHONE | 8 | 8 | - | 8 | - | 7 | 1 |
| 633010 - RENT - BUILDINGS | 94 | 94 | - | 94 | - | 94 | 0 |
| 633015 - RENT - EQUIPMENT | 1 | 1 | - | 1 | - | - | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 5 | 5 | - | 5 | - | 75 | (70) |
| 641005 - SHOP CREW AND DEPUTY SMALL TOOLS | 2 | 2 | - | 2 | - | 1 | 1 |
| 643040 - SURVEYORS MONUMENTS | 5 | 5 | - | 25 | (20) | 38 | (33) |
| 657005 - INSURANCE | 5 | 5 | - | 5 | 0 | 5 | 0 |
| 000300-Capital Purchases | - | - | - | - | - | 8 | (8) |
| 000400-Indirect Cost | 178 | 178 | - | 178 | - | 192 | (14) |

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- 3) Increase the number of Work Orders for Unmanned Aerial System (UAS) from 0 Work Orders as of the start of January 2017 to 25 Work Orders by end of December 2017.
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- 5) Increase the number of work orders received from Metro Townships and Millcreek City about services provided by Salt Lake County Surveyor's Office from 0 Work Requests as of the start of January 2017 to 6 Work Requests by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 6 | 6 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|-----------------------|----------------|------------------|
| Total Requested | 566,111 | 566,111 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>16,983</u> | <u>16,983</u> | -3.0% |
| ■ Base @ -3% | 549,128 | 549,128 | |

COUNTY FUNDING & FTE PRIORITIES

SURVEYOR - TAX ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|--|--------------------------------|-------------------------------|---------------------|-------------|---------------------|---------------------|---------------------|
| | | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 STA-FIELD SURVEY | 310 | | - | - | (14) a | 4.00 | - | - | (0.25) |
| 2 STA-GIS | 136 | | - | - | - | 1.00 | - | - | - |
| 3 STA-ADMINISTRATION | 63 | | - | - | (3) b,c | - | - | - | - |
| 4 STA-OFFICE SURVEY | 57 | | - | - | - | 1.00 | - | - | - |
| TOTAL SURVEYOR - TAX ADMIN | \$566 | | \$0 | \$0 | (\$17) | 6.00 | - | - | (0.25) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-------------------------|--|-------|-----------|---------------|
| a | STA-Field Survey | RIF: To arrive at 3% stress test requires a fractional reduction in personnel (from 1 to .75). This reduction will be counterproductive and will inhibit our ability to provide services and fulfill our statutory duties. (NOT RECOMMENDED) | ABB-3 | (\$14) | \$0 |
| b | STA-Administration | Eliminated Travel/Transportation: Based on 3% stress test, travel will be selective and could be counterproductive to education and training of employees. This would hinder the County Surveyor from fulfilling obligations with NACo, NACS (National Association of County Surveyors), and UAC. (NOT RECOMMENDED) | ABB-3 | (\$3) | \$0 |
| c | STA-Administration | Reduced Training: A reduction in training will be counterproductive to employee growth and development and inhibit our licensed professionals from obtaining their required CEUs (Continuing Education Units). (NOT RECOMMENDED) | ABB-3 | (\$0) | \$0 |
| d | | | | | |
| e | **PLEASE NOTE | The two Surveyor organizations (General and Tax Fund) operationally overlap one another. Therefore, the tax fund operating budget is minimal. In the spirit of Mayor's Finance request to reduce each organization by 3%, a fractional reduction of an FTE in the tax org is required. This reduction is not relastic from an operational stand point. The 3% stress test would have to be approached holistically, combining both the General and Tax orgs. | | \$0 | |
| f | **PLEASE NOTE | The proposed 2017 personnel budget will already be 1.8% lower than the 2016 approved budget. Additionally, we are anticipating the realization of a 7% increase in operating revenues. | | \$0 | |
| g | Surveyor Administration | Operating Revenue Projected Increase: Anticipated growth in Mapping/GIS, new UAS Services, and requests from Metro Townships and Millcreek City. | | (\$10) | |
| h | Surveyor Administration | Personnel Annualization: New employees replacing retiring long tenured employees are being compensated at lower salaries and associated benefits. | | (\$37) | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
|-----|----------|-------------|------|-----------|---------------|

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

SURVEYOR - TAX ADMIN

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|------------------------|------------------------|-------------------|-------------|--|------------------------|-------------------|-------------|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 STA-FIELD SURVEY | - | 310 | 310 | 4.00 | - | 310 | 310 | 4.00 | - | - | - | - |
| 2 STA-GIS | - | 136 | 136 | 1.00 | - | 136 | 136 | 1.00 | - | - | - | - |
| 3 STA-ADMINISTRATION | - | 63 | 63 | - | - | 63 | 63 | - | - | - | - | - |
| 4 STA-OFFICE SURVEY | - | 57 | 57 | 1.00 | - | 57 | 57 | 1.00 | - | - | - | - |
| TOTAL SURVEYOR - TAX ADMIN | - | 566 | 566 | 6.00 | - | 566 | 566 | 6.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$549, which is \$17 less than the requested county funding, and \$17 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 94010000 - SURVEYOR TAX ADMINISTRATION | ▲ |
| 97000000 - TREASURER-TAX ADMINISTRATION | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 583 | 566 | 17 | 582 | 2 | 506 | 77 |
| EXPENSE | 583 | 566 | 17 | 582 | 2 | 506 | 77 |
| OPERATING EXPENSE | 583 | 566 | 17 | 582 | 2 | 506 | 77 |
| 000100-Salaries and Benefits | 531 | 514 | 17 | 530 | 2 | 456 | 75 |
| 601020 - LUMP SUM VACATION PAY | - | - | - | 1 | (1) | 3 | (3) |
| 601025 - LUMP SUM SICK PAY | - | - | - | 0 | (0) | 0 | (0) |
| 601030 - PERMANENT AND PROVISIONAL | 342 | 329 | 13 | 349 | (7) | 285 | 57 |
| 601065 - OVERTIME | 1 | 1 | - | 1 | - | - | 1 |
| 603005 - SOCIAL SECURITY TAXES | 26 | 25 | 1 | 27 | (1) | 23 | 3 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 58 | 56 | 2 | 62 | (4) | 58 | (0) |
| 603040 - LTD CONTRIBUTIONS | 2 | 2 | 0 | 2 | (0) | 1 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 2 | 5 | (3) | 5 | (2) | 7 | (5) |
| 603050 - HEALTH INSURANCE PREMIUMS | 88 | 85 | 3 | 70 | 18 | 66 | 22 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 4 | 4 | - | 4 | - | 4 | 0 |
| 603056 - OPEB - CURRENT YR | 7 | 7 | - | 7 | - | 7 | 0 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 1 | 1 | - | 1 | - | - | 1 |
| 000200-Operations | 25 | 25 | - | 25 | - | 19 | 6 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | 0 | 1 |
| 615015 - COMPUTER SUPPLIES | 0 | 0 | - | 0 | - | - | 0 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | 1 | 1 | - | 1 | - | 1 | 0 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 0 | 0 | - | 0 | - | - | 0 |
| 617015 - MAINTENANCE - SOFTWARE | 18 | 18 | - | 18 | - | 17 | 1 |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | 0 | 3 |
| 621020 - TELEPHONE | - | - | - | - | - | 0 | (0) |
| 621025 - MOBILE TELEPHONE | 1 | 1 | - | 1 | - | 0 | 0 |
| 643040 - SURVEYORS MONUMENTS | 1 | 1 | - | 1 | - | - | 1 |
| 000400-Indirect Cost | 27 | 27 | - | 27 | - | 31 | (3) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The mission of the Salt Lake County Treasurer’s office is to efficiently and effectively fulfill the statutory duties of the office. The Tax Collection Division bills and collects the annual property tax assessment. The Accounting Division distributes collected property taxes to the various entities within the county. The Tax Relief Division administers the ten different tax relief programs. The Investment division professionally and prudently manages and invest funds waiting to be distributed to outside entities as well as those that will remain in the county funds.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County taxing entities receives the taxes that are due

1) Maintain the total percentages of tax dollars collected during the current tax collection period from 97% Tax Dollars as of the start of February 2016 to 97% Tax Dollars by start of February 2017.

Eligible Salt Lake County residents receive tax relief

2) Increase the total number of tax relief applications approved from 14,350 Applications as of the start of September 2015 to 14,500 Applications by start of September 2016.

The county's tax processes are efficient and accurate.

3) Increase the number of individuals who have signed up to receive their tax notices by email from 50,000 Individuals as of the start of August 2016 to 60,000 Individuals by start of August 2017.

Funds invested by the Treasurer Office will exceed the earnings received if those funds had been invested exclusively in the Public Treasurer's Investment Fund (PTIF)

4) Increase the total dollar benefit received from investing in accounts other than the PTIF from 200,000 Dollars as of the end of December 2016 to 300,000 Dollars by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 25 | 25 | 0 |

| | BUDGET APPROPRIATIONS | COUNTY FUNDING | % vs. CF Request |
|---------------------------------|--------------------------|-------------------|---------------------|
| Total Requested | 4,066,552 | 4,066,552 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>121,997</u> | <u>121,997</u> | -3.0% |
| ■ Base @ -3% | 3,944,555 | 3,944,555 | |

COUNTY FUNDING & FTE PRIORITIES

TREASURER

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|--------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 TREASURER-TAX ADMINISTRATION | 2,176 | | - | - | - | 25.00 | - | - | - |
| 2 COLLECTION/REDEMPTION | 778 | | - | - | (52) | - | - | - | - |
| 3 ACCOUNTING | 713 | | - | - | (30) | - | - | - | - |
| 4 CASH MANAGEMENT AND INVESTI | 21 | | - | - | - | - | - | - | - |
| 5 TAX RELIEF | 274 | | - | - | (40) | - | - | - | - |
| 6 TREASURER ADMINISTRATION | 102 | | - | - | - | - | - | - | - |
| 7 DEBT ISSUANCE AND MANAGMEN | 4 | | - | - | - | - | - | - | - |
| TOTAL TREASURER | \$4,067 | | \$0 | \$0 | (\$122) | 25.00 | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|---|------|-----------|---------------|
| a | | Reduction of 3% would need to come exclusively from fund 601050 (Temporary and Seasonal Emergency). The impacts would be: 1) Cannot staff the front desk for at least 8 months of each year 2) Cannot test any new software systems (Harris) 3) Cannot keep good flow of customers during peak periods 4) Cannot keep up on researching bad addresses (Collection rate decreases) 5) Cannot keep up on adding email addresses to the eBill database 6) Cannot keep up on workload of auditing tax relief applications | | (\$122) | \$0 |
| b | | | | | |
| c | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

TREASURER

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-------------------------------------|---------------------|--------------|--------------|--------------|--|--------------|--------------|--------------|-----------------|-------------|---------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 TREASURER-TAX ADMINISTRATION PRGM | - | 2,176 | 2,176 | 25.00 | - | 2,176 | 2,176 | 25.00 | - | - | - | - |
| 2 COLLECTION/REDEMPTION | - | 778 | 778 | - | - | 778 | 778 | - | - | - | - | - |
| 3 ACCOUNTING | - | 713 | 713 | - | - | 713 | 713 | - | - | - | - | - |
| 4 CASH MANAGEMENT AND INVESTMENT | - | 21 | 21 | - | - | 21 | 21 | - | - | - | - | - |
| 5 TAX RELIEF | - | 274 | 274 | - | - | 274 | 274 | - | - | - | - | - |
| 6 TREASURER ADMINISTRATION | - | 102 | 102 | - | - | 102 | 102 | - | - | - | - | - |
| 7 DEBT ISSUANCE AND MANAGMENT | - | 4 | 4 | - | - | 4 | 4 | - | - | - | - | - |
| TOTAL TREASURER | - | 4,067 | 4,067 | 25.00 | - | 4,067 | 4,067 | 25.00 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$3,945 , which is \$122 less than the requested county funding, and \$122 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 340 - STATE TAX ADMINISTRATION LEVY FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 97000000 - TREASURER-TAX ADMINISTRATION | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 4,115 | 4,067 | 48 | 4,034 | 81 | 3,909 | 206 |
| EXPENSE | 4,115 | 4,067 | 48 | 4,034 | 81 | 3,909 | 206 |
| OPERATING EXPENSE | 4,115 | 4,067 | 48 | 4,034 | 81 | 3,909 | 206 |
| 000100-Salaries and Benefits | 2,435 | 2,386 | 48 | 2,353 | 81 | 2,223 | 211 |
| 601005 - ELECTED AND EXEMPT SALARY | 346 | 336 | 10 | 335 | 11 | 327 | 19 |
| 601020 - LUMP SUM VACATION PAY | 4 | 4 | - | 4 | - | 1 | 3 |
| 601025 - LUMP SUM SICK PAY | 1 | 1 | - | 1 | - | - | 1 |
| 601030 - PERMANENT AND PROVISIONAL | 1,184 | 1,149 | 34 | 1,148 | 35 | 1,091 | 93 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 129 | 129 | - | 129 | - | 102 | 27 |
| 601065 - OVERTIME | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | 115 | 112 | 3 | 111 | 4 | 109 | 5 |
| 603020 - UNEMPLOYMENT | 2 | 2 | - | 2 | - | - | 2 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 207 | 201 | 6 | 201 | 7 | 192 | 16 |
| 603040 - LTD CONTRIBUTIONS | 7 | 7 | 0 | 7 | 0 | 6 | 1 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 71 | 88 | (17) | 87 | (16) | 103 | (32) |
| 603050 - HEALTH INSURANCE PREMIUMS | 294 | 283 | 11 | 254 | 40 | 230 | 64 |
| 603055 - EMPLOYEE SERV RES FUND CHARGES | 19 | 19 | - | 19 | - | 16 | 3 |
| 603056 - OPEB - CURRENT YR | 53 | 53 | - | 53 | - | 45 | 8 |
| 603070 - WORKERS COMPENSATION | 2 | 2 | - | 2 | - | - | 2 |
| 000200-Operations | 528 | 528 | - | 528 | - | 500 | 28 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 14 | 14 | - | 14 | - | 29 | (15) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 4 | (2) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 3 | 3 | - | 3 | - | 3 | (0) |
| 613005 - PRINTING CHARGES | 11 | 11 | - | 11 | - | 77 | (66) |
| 613025 - CONTRACTED PRINTINGS | 233 | 233 | - | 233 | - | 170 | 63 |
| 615005 - OFFICE SUPPLIES | 16 | 16 | - | 16 | - | 13 | 3 |
| 615020 - COMPUTER SOFTWARE < 3000 | 5 | 5 | - | 5 | - | 1 | 4 |
| 615025 - COMPUTER COMPONENTS < 3000 | 12 | 12 | - | 12 | - | 4 | 9 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 18 | 18 | - | 18 | - | 3 | 15 |
| 615040 - POSTAGE | 22 | 22 | - | 22 | - | 16 | 6 |
| 615045 - PETTY CASH REPLENISH | 0 | 0 | - | 0 | - | 0 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 5 | 5 | - | 5 | - | (15) | 20 |
| 617015 - MAINTENANCE - SOFTWARE | 20 | 20 | - | 20 | - | 41 | (21) |
| 619015 - MILEAGE ALLOWANCE | 0 | 0 | - | 0 | - | 0 | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 10 | 10 | - | 10 | - | 3 | 7 |
| 619035 - VEHICLE RENTAL CHARGES | 0 | 0 | - | 0 | - | - | 0 |
| 621020 - TELEPHONE | 36 | 36 | - | 36 | - | 31 | 5 |
| 621025 - MOBILE TELEPHONE | 3 | 3 | - | 3 | - | 4 | (1) |
| 633010 - RENT - BUILDINGS | 113 | 113 | - | 113 | - | 113 | (0) |
| 659005 - COSTS IN HANDLING COLLECTIONS | 4 | 4 | - | 4 | - | 3 | 1 |
| 000400-Indirect Cost | 1,152 | 1,152 | - | 1,152 | - | 1,186 | (34) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County Government is reflective of the citizens we serve; welcomes and supports the uniqueness and individuality of all residents, employees and visitors to our community.

1) Increase the percentage of Hispanic individuals in the entire Salt Lake County Government workforce from 9.8% employees as of the end of December 2016 to 10.78% employees by end of December 2017.

Salt Lake County Government supports and promotes an inclusive community and government.

2) Reduce the number of events attended by the Mayor, the Director of Diversity and Inclusion or members of the Council on Diversity Affairs (CODA) sponsored by diverse communities from 8 events as of the end of December 2016 to 20 events by end of December 2017.

Salt Lake County welcomes new Americans and provides opportunities to maximize their economic, social and civic potential.

3) Increase the percent of eligible naturalized new Americans in Salt Lake County from 37 percent as of the start of January 2017 to 42 percent by end of December 2017.

4) Measure the return on investment for employers who provide on-site industry specific English as a Second Language (ESL) training to employees from unknown dollars as of the start of January 2017 to TBD dollars by end of December 2017.

5) Measure the number of integration opportunities for New Americans and their new Salt Lake County community from unknown opportunities as of the start of January 2017 to TBD opportunities by end of December 2017.

Salt Lake County is transparent and accountable to the people who pay the bills.

6) Increase the number of MetroStat Impact Meeting (MIM) cohort participants from 6 divisions as of the end of December 2016 to 12 divisions by end of December 2017.

7) Increase instances of performance indicators reviewed by senior staff from 1 instance/year as of the end of December 2016 to 3 instances/year by end of December 2017.

8) Increase the number of performance indicators available on the MetroStat dashboard from 25 indicators as of the end of December 2016 to 32 indicators by end of December 2017.

The Salt Lake County employee team feels valued and supported to do their best work.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 474,702 | 474,702 | 0 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0 | |
| ■ Addt'l Savings/(Incr) if -3% | <u>14,241</u> | <u>14,241</u> | <u>0</u> | |
| ■ Base @ -3% | 460,461 | 460,461 | 0 | |

* County funding used for the stress tests. See the Revenue and Expense Summary for details on the adjustments.

COUNTY FUNDING & FTE PRIORITIES

MAYOR-MANAGED CAPITAL PROJECTS

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 MAYOR MANAGED CAPITAL PROJE | 475 | - | - | - | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| CF Adjustments for Stress Test | (475) | - | | | | | | |
| TOTAL MAYOR-MANAGED CAPITA | \$0 | \$0 | \$0 | \$0 | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
| a | | | | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

MAYOR-MANAGED CAPITAL PROJECTS

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|---------------------|-------------|------------|-----|--|-------------|------------|-----|-----------------|-------------|---------|-----|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 MAYOR MANAGED CAPITAL PROJECTS PRGM | - | 475 | 475 | - | - | 475 | 475 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| TOTAL MAYOR-MANAGED CAPITAL PROJECTS | - | 475 | 475 | - | - | 475 | 475 | - | - | - | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| <i>In thousands \$</i> | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|--|---------------------|--------------|--------------|--|--------------|--------------|-----------------|-------------|----------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| Capital Project - Not subject to ABB or 3% Stress Tests. | | (475) | (475) | | (475) | (475) | - | - | - |
| | | | - | | | - | - | - | - |
| | | | - | | | - | - | - | - |
| Total Adjustments | - | (475) | (475) | - | (475) | (475) | - | - | - |
| Rev & Exp Before Adjustments | - | 475 | 475 | - | 475 | 475 | - | - | - |
| AMOUNTS FOR STRESS TESTS³ | - | - | - | - | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$0, which is \$0 less than the requested county funding, and \$0 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10200000 - MAYOR ADMINISTRATION | ▲ |
| 10210000 - MAYOR OPERATIONS (HIST) | ■ |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | |
| 10250000 - OFFICE OF REGIONAL DEVELOPMENT | |
| 10990000 - MAYOR MANAGED CAPITAL PROJECTS | |
| 23500000 - EXTENSION SERVICE | |
| 24000000 - CRIMINAL JUSTICE SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 475 | 475 | - | 475 | - | 240 | 235 |
| EXPENSE | 475 | 475 | - | 475 | - | 240 | 235 |
| OPERATING EXPENSE | 475 | 475 | - | 475 | - | 240 | 235 |
| 000200-Operations | - | - | - | - | - | 84 | (84) |
| 639010 - CONSULTANTS FEES | - | - | - | - | - | 84 | (84) |
| 000300-Capital Purchases | 297 | 297 | - | 297 | - | - | 297 |
| 000400-Indirect Cost | 178 | 178 | - | 178 | - | 156 | 22 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS (see separate OutcomeStat report for additional detail)

Salt Lake County residents' emergencies are responded to efficiently and effectively.

1) Increase the number of meetings of the new County, Town, and City's Emergency Management Working Group from 0 meetings as of the start of the year 2017 to 12 meetings by end of the year 2017.

Salt Lake County employees are prepared for emergencies.

2) Increase the percentage of County employees who have received NIMS training from 0% of employees as of the start of the year 2017 to 75% of employees by end of the year 2017.

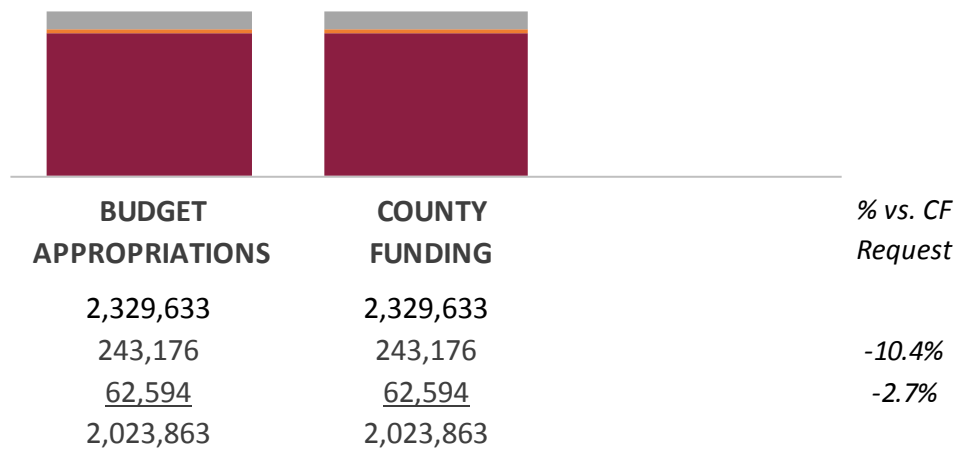
Salt Lake County receives supplemental SAFE Neighborhoods funding.

3) Increase funds available through the Schools Assist Families in Emergencies (SAFE Neighborhoods) program from 0 dollars as of the start of the year 2017 to 100,237.6 dollars by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



COUNTY FUNDING & FTE PRIORITIES

EMERGENCY SERVICES

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | | |
|--------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|------------|---------------------|---------------------|---------------------|---|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ | |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req | |
| 1 CONTRACTED EMERGENCY SVCS | 2,259 | | 243 | a,b, (243) | d,e (306) | c,d,e | - | - | - | - |
| 2 EMERGENCY SVCS ADMINISTRATIC | 70 | | - | - | - | - | - | - | - | - |
| TOTAL EMERGENCY SERVICES | \$2,330 | | \$243 | (\$243) | (\$306) | | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|------------------------------|---|-------------|-----------|---------------|
| a | 435000 Emergency Services | New Request Training Exercise & Planning Expansion, ongoing; increased NIMS training responsibility & increased ESF training tempo required for EMAP accreditation. As well as increased responsibilities for EOP planning. | REQ | \$100 | \$100 |
| b | 435000 Emergency Services | Planning Specialist Allocation, ongoing, Training & Public outreach for preparedness, Vetting of all plans and annexes. Coordination with SLCo Office of Regional Development & Office of Government Resilience. Maintenance of the mitigation plan, local emergency planning committee, & EOP ESF annexes. | REQ | \$143 | \$0 |
| c | 435000 Emergency Services | 3% Stress Test Reduction | ABB-3 | (\$63) | \$0 |
| d | 435000 Emergency Services | Training Exercise & Planning Expansion, ongoing. Choosing not to self fund if resources are not available | ABB & ABB-3 | (\$143) | \$0 |
| e | 435000 Emergency Services | Planning Specialist Allocation, ongoing. Choosing not to self fund if resources are not available | ABB & ABB-3 | (\$100) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

EMERGENCY SERVICES

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|-----------------------------------|---------------------|--------------|--------------|----------|--|--------------|--------------|----------|-----------------|-------------|------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 CONTRACTED EMERGENCY SVCS | - | 2,259 | 2,259 | - | - | 2,016 | 2,016 | - | - | 243 | 243 | - |
| 2 EMERGENCY SVCS ADMINISTRATION | - | 70 | 70 | - | - | 70 | 70 | - | - | - | - | - |
| TOTAL EMERGENCY SERVICES | - | 2,330 | 2,330 | - | - | 2,086 | 2,086 | - | - | 243 | 243 | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Note: The Adjusted Base Budget county funding less 3% equals \$2,024, which is \$306 less than the requested county funding, and \$63 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 110 - GENERAL FUND | ▲ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ■ |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | |
| 181 - TRCC TOURISM REC CULTRL CONVEN FUND | ▼ |

| Organizations Selected | |
|--|---|
| 43500000 - EMERGENCY SERVICES | ▲ |
| 50030000 - GENERAL FUND-STATUTORY AND GENL | ■ |
| 60500000 - INFORMATION SVCS | |
| 60509900 - INFORMATION SVCS CAPITAL PROJ | |
| 61000000 - CONTRACTS AND PROCUREMENT | |
| 61500000 - HUMAN RESOURCES | |
| 63100000 - FACILITIES MANAGEMENT | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,186 | 2,086 | 100 | 2,032 | 154 | 1,908 | 279 |
| EXPENSE | 2,186 | 2,086 | 100 | 2,032 | 154 | 1,908 | 279 |
| OPERATING EXPENSE | 2,186 | 2,086 | 100 | 2,032 | 154 | 1,908 | 279 |
| 000200-Operations | 2,116 | 2,016 | 100 | 1,962 | 154 | 1,862 | 254 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 54 | 54 | - | - | 54 | - | 54 |
| 639025 - OTHER PROFESSIONAL FEES | 2,062 | 1,962 | 100 | 1,962 | 100 | 1,862 | 200 |
| 000400-Indirect Cost | 70 | 70 | - | 70 | - | 46 | 24 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

The Employee Service Reserve Fund and OPEB Trust Fund were established to help manage and account for certain Salt Lake County employee and retiree benefit programs. These funds provide 1) consolidation of revenues and expenses 2) liability recognition 3) accumulation of appropriate reserve levels 4) allocation of benefit costs to organizations and 5) financial control and management of benefits.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County benefit vendor costs are paid on time

1) Increase the percentage of claims paid on time from 80% of claims as of the start of January 2017 to 95% of claims by end of December 2017.

Salt Lake County maintains adequate reserves for employee health insurance programs

2) Maintain the employee health insurance reserve percent as required by county wide policy 1060 from 15% in reserve as of the start of January 2017 to 15% in reserve by end of December 2017.

Salt Lake County employees participate in the Healthy Lifestyles Wellness Program

3) Increase the percent of employees participating in the Salt Lake County Healthy Lifestyles Program from 49% of employees as of the start of January 2017 to 52% of employees by end of December 2017.

4) Increase the percent of spouses or adult designees of employees participating in the Healthy Lifestyles Program from 26% of spouse/designees as of the start of January 2017 to 29% of spouse/designees by end of December 2017.

Salt Lake County employees have access to a convenient and high quality exercise experience at the fitness center

5) Increase the number of employee fitness center memberships from 723 memberships as of the start of September 2016 to 750 memberships by end of December 2017.

6) Increase the number of members using the fitness center daily from 82 members per day as of the start of September 2016 to 100 members per day by end of December 2017.

Salt Lake County's self-funded Worker's Compensation program promotes safety and manages costs

7) Increase percent of injured employees seeking initial care from a worker's contracted clinic from 70% of visits as of the end of January 2017 to 90% of visits by end of December 2017.

8) Increase percent of injured employees seeking treatment at in-network hospitals and medical specialists from 85% of visits as of the end of January 2017 to 100% of visits by end of December 2017.

Salt Lake County Other Post Employment Benefit (OPEB) costs are properly accounted for in the OPEB Trust Fund

9) Maintain the level of OPEB related revenues and expenditures recorded in OPEB Trust from 100% of dollars as of the start of January 2017 to 100% of dollars by end of December 2017.

Salt Lake County OPEB Trust builds reserves to fund future retiree related costs

10) Increase the amount of funding in reserve for Other Post Employment Benefit (OPEB) costs from 4,300,000 dollars as of the start of January 2016 to 5,300,000 dollars by end of December 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 3.75 | 3.75 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 56,821,875 | 2,313,767 | 47,328,860 | |
| ■ Savings/(Incr) if Flat to ABB | 700,000 | (760,000) | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>1,683,656</u> | <u>66,506</u> | <u>1,419,866</u> | -3.0% |
| ■ Base @ -3% | 54,438,219 | 2,150,369 | 45,908,995 | |

COUNTY FUNDING & FTE PRIORITIES

EMPLOYEE SERVICE RESERVE

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|------------------------|--|--------------------------------|-------------------------------|---------------------|-------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 EMP SERV RES-OTHER BENEFITS PI | 683 | | 52 | - | (41) <i>b</i> | - | - | - | |
| 2 EMP SERV RES-EMPLOYEE HEALTH | 205 | | (760) <i>a</i> | - | (1,350) <i>c</i> | - | - | - | |
| 3 EMP SERV RES-MEDICAL CLINIC | 457 | | - | - | - | - | - | - | |
| 4 EMP SERV RES-FITNESS CENTER PR | 1 | | - | - | (3) <i>d</i> | 0.75 | - | - | |
| 5 EMP SERV RES-WELLNESS PROGRA | 110 | | - | - | (26) <i>e</i> | 3.00 | - | - | |
| CF Adjustments for Stress Test | 45,872 | | 760 | | | | | | |
| SUBTOTAL FOR STRESS TESTS⁴ | \$47,329 | | \$52 | \$0 | (\$1,420) | 3.75 | - | - | |
| EMP SERV RES-WORKERS COMP PI | 669 | | - | n/a | n/a | - | - | n/a | |
| EMP OPEB ADMINISTRATION PRGI | 188 | | - | n/a | n/a | - | - | n/a | |
| TOTAL EMPLOYEE SERVICE RESERV | \$48,186 | | \$52 | \$0 | (\$1,420) | 3.75 | - | - | |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------|---|-------|-----------|---------------|
| a | ESR Health | Health Insurance Adjustments | Req | (\$760) | (\$760) |
| b | ESR Other Benefits | Transferring Employee Assistance Program (EAP) services contract funding from HR in General Fund to ESR Fund - 680 since all employee benefits are paid from the Employee Service Reserve Fund. | Req | \$52 | \$52 |
| c | ESR Other Benefits | Employee Service Awards Budget – The budget in this expense line is under spent and could be reduced \$40,000. The line does provide some buffer for the appropriation unit where Tuition reimbursement is accumulated and a number of other benefits are paid but a reduction should have minimal impact. | ABB-3 | (\$40) | \$0 |
| d | ESR Health Benefits | Reduction of 3% from total employee health and dental benefits. A cut of \$1,350,000 would require that these health insurance costs be shifted to employees through increases in copays and deductibles. A reduction would not be recommended at this time without a more extensive review of options and impacts. | ABB-3 | (\$1,350) | \$0 |
| e | ESR Fitness Center | Cut fitness center temporary employee budget line and related social security taxes. A cut from this line would reduce the budget to pay instructors that teach fitness classes and would not be recommended at this time. | ABB-3 | (\$3) | \$0 |
| f | ESR Wellness | Reduction to expense medications professional fee expense lines of Wellness Program budget. This reduction would reduce resources for | ABB-3 | (\$26) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain orgs from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

OPERATING REVENUE AND EXPENSE SUMMARY

EMPLOYEE SERVICE RESERVE

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------------|---------------------|---------------|--------------|-------------|--|---------------|--------------|-------------|-----------------|-------------|--------------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 EMP SERV RES-OTHER BENEFITS PRGM | 1,270 | 1,954 | 683 | - | 1,270 | 1,902 | 632 | - | - | 52 | 52 | - |
| 2 EMP SERV RES-EMPLOYEE HEALTH | 44,285 | 44,490 | 205 | - | 42,825 | 43,790 | 965 | - | 1,460 | 700 | (760) | - |
| 3 EMP SERV RES-MEDICAL CLINIC | 54 | 511 | 457 | - | 54 | 511 | 457 | - | - | - | - | - |
| 4 EMP SERV RES-FITNESS CENTER PRGM | 199 | 200 | 1 | 0.75 | 199 | 200 | 1 | 0.75 | - | - | - | - |
| 5 EMP SERV RES-WELLNESS PROGRAM PRGM | 753 | 864 | 110 | 3.00 | 753 | 864 | 110 | 3.00 | - | - | - | - |
| SUBTOTAL² | 46,562 | 48,018 | 1,457 | 3.75 | 45,102 | 47,267 | 2,165 | 3.75 | 1,460 | 752 | (708) | - |
| EMP SERV RES-WORKERS COMP PRGM | 2,098 | 2,767 | 669 | - | 2,098 | 2,767 | 669 | - | - | - | - | - |
| EMP OPEB ADMINISTRATION PRGM | 5,849 | 6,037 | 188 | - | 5,849 | 6,037 | 188 | - | - | - | - | - |
| TOTAL EMPLOYEE SERVICE RESERVE | 54,508 | 56,822 | 2,314 | 3.75 | 53,048 | 56,070 | 3,022 | 3.75 | 1,460 | 752 | (708) | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

| In thousands \$ | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|---------------------|---------------|---------------|--|---------------|---------------|-----------------|--------------|--------------|
| | Revenue | Expend. | County | Revenue | Expend. | County | Revenue | Expend. | County |
| | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding | (Operating) | (Operating) | Funding |
| EMP SERV RES-OTHER BENEFITS | (1,270) | (580) | 690 | (1,270) | (580) | 690 | - | - | - |
| EMP SERV RES-EMPLOYEE HEALTH | (44,285) | (15) | 44,270 | (44,285) | (15) | 44,270 | - | - | - |
| EMP SERV RES-MEDICAL CLINIC | (54) | | 54 | (54) | | 54 | - | - | - |
| EMP SERV RES-FITNESS CENTER | (110) | (6) | 104 | (110) | (6) | 104 | - | - | - |
| EMP SERV RES-WELLNESS | (753) | | 753 | (753) | | 753 | - | - | - |
| New request that decreases County Funding | | | - | 1,460 | 700 | (760) | (1,460) | (700) | 760 |
| Total Adjustments | (46,473) | (601) | 45,872 | (45,013) | 99 | 45,112 | (1,460) | (700) | 760 |
| Rev & Exp Before Adjustments | 46,562 | 48,018 | 1,457 | 45,102 | 47,267 | 2,165 | 1,460 | 752 | (708) |
| AMOUNTS FOR STRESS TESTS³ | 89 | 47,417 | 47,329 | 89 | 47,366 | 47,277 | - | 52 | 52 |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

² The subtotal excludes certain organizations for purposes of the stress test, such as capital projects organizations.

³ The subtotal from the first table, plus adjustments for pass-through and other exception items that have been excluded from the County Funding numbers for purposes of the stress test scenarios.

Note: The Adjusted Base Budget county funding less 3% equals \$45,859, which is \$1,470 less than the requested county funding, and \$1,418 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

Funds Selected

| | |
|---|---|
| 680 - EMPLOYEE SERVICE RESERVE FUND | ▲ |
| 995 - OPEB TRUST FUND | ■ |
| 110 - GENERAL FUND | |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | ▼ |

Organizations Selected

| | |
|--|---|
| 53000000 - EMP SERV RES-HEALTH BENEFITS | ▲ |
| 53020000 - EMP SERV RES-OTHER BENEFITS | ■ |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM | |
| 53050000 - EMP SERV RES-FITNESS CENTER | |
| 53060000 - EMP SERV RES-WORKERS COMP | |
| 53080000 - OPEB ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▼ |

in thousands \$

| | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2,328 | 3,029 | (701) | 3,038 | (709) | 177 | 2,151 |
| REVENUE | 54,768 | 53,308 | 1,460 | 53,308 | 1,460 | 47,457 | 7,311 |
| OPERATING REVENUE | 54,508 | 53,048 | 1,460 | 53,048 | 1,460 | 47,292 | 7,216 |
| RCT4200 - CHARGES FOR SERVICES | 99 | 99 | - | 99 | - | 178 | (79) |
| 421205 - MEDICAL OFFICE FEE | 54 | 54 | - | 54 | - | 41 | 13 |
| 421370 - MISCELLANEOUS REVENUE | 45 | 45 | - | 45 | - | 137 | (92) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 54,409 | 52,949 | 1,460 | 52,949 | 1,460 | 47,113 | 7,296 |
| NON-OPERATING REVENUE | 260 | 260 | - | 260 | - | 165 | 95 |
| RCT4290 - INVESTMENT EARNINGS | 260 | 260 | - | 260 | - | 165 | 95 |
| EXPENSE | 56,829 | 56,070 | 759 | 56,079 | 751 | 47,469 | 9,361 |
| OPERATING EXPENSE | 56,829 | 56,070 | 759 | 56,079 | 751 | 47,469 | 9,361 |
| 000100-Salaries and Benefits | 3,341 | 3,334 | 8 | 3,311 | 31 | 1,578 | 1,764 |
| 601025 - LUMP SUM SICK PAY | - | - | - | - | - | 0 | (0) |
| 601030 - PERMANENT AND PROVISIONAL | 179 | 172 | 7 | 171 | 8 | 138 | 41 |
| 601045 - COMPENSATED ABSENCE | - | - | - | - | - | 2 | (2) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 126 | 126 | - | 96 | 30 | 110 | 16 |
| 603005 - SOCIAL SECURITY TAXES | 23 | 23 | 0 | 20 | 3 | 22 | 1 |
| 603020 - UNEMPLOYMENT | 380 | 380 | - | 380 | - | 214 | 166 |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (10) | 10 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 27 | 26 | 1 | 26 | 1 | 20 | 7 |
| 603035 - RETIREMENT CONTRIBUTION ADJ | 200 | 200 | - | 200 | - | 132 | 68 |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | 1 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 5 | 7 | (2) | 7 | (2) | 8 | (2) |
| 603050 - HEALTH INSURANCE PREMIUMS | 30 | 29 | 1 | 38 | (9) | 24 | 6 |
| 603060 - RETIREMENT SERVICE CREDIT PURCH | 250 | 250 | - | 250 | - | 58 | 192 |
| 603065 - INDUSTRIAL MEDICAL CLAIMS | 1,400 | 1,400 | - | 1,400 | - | 554 | 846 |
| 603070 - WORKERS COMPENSATION | 620 | 620 | - | 620 | - | 236 | 384 |
| 603075 - OPEB - UNDERFUNDED ARC | 7 | 7 | - | 7 | - | 1 | 6 |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 95 | 95 | - | 95 | - | 71 | 24 |
| 000200-Operations | 51,810 | 51,058 | 752 | 51,090 | 720 | 44,285 | 7,525 |
| 607015 - MAINTENANCE - BUILDINGS | 33 | 33 | - | 33 | - | - | 33 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 15 | 15 | - | 17 | (2) | 2 | 12 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | 1 | (1) |
| 609025 - MEDICATIONS | 70 | 70 | - | 70 | - | - | 70 |
| 609030 - MEDICAL SUPPLIES | 37 | 37 | - | 57 | (20) | 86 | (49) |
| 609050 - COMMISSARY PROVISIONS | - | - | - | - | - | 1 | (1) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 2 | 2 | - | 2 | - | 0 | 2 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 4 | (4) | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 497 | 497 | - | 501 | (4) | 383 | 115 |
| 613005 - PRINTING CHARGES | 13 | 13 | - | 10 | 3 | 18 | (4) |
| 613020 - DEVELOPMENT ADVERTISING | 6 | 6 | - | 6 | - | 0 | 6 |
| 613025 - CONTRACTED PRINTINGS | 1 | 1 | - | 4 | (3) | - | 1 |
| 615005 - OFFICE SUPPLIES | 15 | 15 | - | 15 | - | 9 | 6 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 1 | (1) |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 230 | 230 | - | 230 | - | - | 230 |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 2 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | 3 | 3 | - | 3 | - | 2 | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 26 | 26 | - | 30 | (5) | 24 | 1 |
| 615040 - POSTAGE | 2 | 2 | - | 2 | - | 2 | (0) |
| 615050 - MEALS AND REFRESHMENTS | 3 | 3 | - | 3 | - | 2 | 0 |
| 617005 - MAINTENANCE - OFFICE EQUIP | 1 | 1 | - | 1 | - | - | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 8 | 8 | - | 8 | - | 7 | 1 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | 1 | 2 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 619025 - TRAVEL AND TRANSPORTATION | 6 | 6 | - | 6 | - | 1 | 5 |
| 621020 - TELEPHONE | 2 | 2 | - | 2 | - | 1 | 0 |
| 633010 - RENT - BUILDINGS | 117 | 117 | - | 117 | - | 110 | 7 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 258 | 207 | 52 | 237 | 21 | 33 | 225 |
| 639030 - MEN HEALTH-MEDICAID MATCH-DHCF | - | - | - | - | - | 2 | (2) |
| 645005 - CONTRACT HAULING | 2 | 2 | - | 2 | - | 0 | 2 |
| 655035 - EMP INS-BASIC LIFE PREMIUMS | 60 | 60 | - | 60 | - | 7 | 53 |
| 655036 - RET INS-LIFE INSURANCE | - | - | - | - | - | 33 | (33) |
| 655045 - RETIREE INS-PEHP MEDICARE SUPP | 2,050 | 2,050 | - | 2,050 | - | 1,705 | 345 |
| 655055 - EMP INS-INSURANCE REFUNDS | 117 | 117 | - | 117 | - | 15 | 102 |
| 655100 - HEALTH INCENTIVES | 334 | 334 | - | 301 | 33 | 346 | (13) |
| 655101 - HSA - WELLNESS INCENTIVES | 370 | 370 | - | 370 | - | 266 | 104 |
| 655103 - EMPLOYEE SERVICE AWARDS | 95 | 95 | - | 95 | - | - | 95 |
| 655120 - EMP INS - SELECTHLTH HDHP CLMS | 6,500 | 6,150 | 350 | 6,150 | 350 | 5,844 | 656 |
| 655125 - EMP INS - SELECTHLTH HDHP COBR | 25 | 25 | - | 25 | - | 17 | 8 |
| 655130 - EMP INS - SELECTHLTH HDHP ADM | 550 | 550 | - | 550 | - | 518 | 32 |
| 655135 - EMP INS - SELECTHLTH HDHP REIN | 470 | 470 | - | 470 | - | 418 | 52 |
| 655145 - EMP INS - ALTIUS HDHP CLAIMS | - | - | - | - | - | 0 | (0) |
| 655155 - EMP INS - ALTIUS HDHP ADMIN | - | - | - | - | - | 7 | (7) |
| 655170 - EMP INS - SELECTHEALTH CLAIMS | 13,750 | 13,750 | - | 13,750 | - | 11,765 | 1,985 |
| 655175 - EMP INS - SELECTHEALTH COBRA | 200 | 200 | - | 200 | - | 20 | 180 |
| 655180 - EMP INS - SELECTHEALTH ADMIN | 675 | 675 | - | 675 | - | 510 | 165 |
| 655185 - EMP INS - SELECT HEALTH REINSUR | 725 | 725 | - | 725 | - | 1,834 | (1,109) |
| 655190 - EMP INS - ALTIUS CLAIMS | - | - | - | - | - | 72 | (72) |
| 655200 - EMP INS - ALTIUS ADMIN | - | - | - | - | - | 33 | (33) |
| 655210 - EMP INS - EMI DENTAL CLAIMS | 3,200 | 3,200 | - | 3,200 | - | 2,500 | 700 |
| 655215 - EMP INS - EMI DENTAL COBRA | 20 | 20 | - | 20 | - | 10 | 10 |
| 655220 - EMP INS - EMI DENTAL ADMIN | 110 | 110 | - | 110 | - | 98 | 12 |
| 655225 - RET INS - SELECT HDHP CLAIMS | 180 | 180 | - | 180 | - | 47 | 133 |
| 655230 - RET INS - SELECT HDHP ADMIN | 50 | 50 | - | 50 | - | 20 | 30 |
| 655235 - RET INS - SELECT HDHP REINSUR | 12 | 12 | - | 12 | - | 5 | 7 |
| 655240 - RET INS - ALTIUS HDHP CLAIMS | - | - | - | - | - | 1 | (1) |
| 655245 - RET INS - ALTIUS HDHP ADMIN | - | - | - | - | - | 0 | (0) |
| 655255 - RET INS - SELECT CLAIMS | 1,450 | 1,450 | - | 1,450 | - | 789 | 661 |
| 655260 - RET INS - SELECT ADMIN | 70 | 70 | - | 70 | - | 39 | 31 |
| 655265 - RET INS - SELECT REINSURANCE | 25 | 25 | - | 25 | - | 15 | 10 |
| 655270 - RET INS - ALTIUS CLAIMS | - | - | - | - | - | (4) | 4 |
| 655275 - RET INS - ALTIUS ADMIN | - | - | - | - | - | 3 | (3) |
| 655285 - RET INS - EMI DENTAL CLAIMS | 225 | 225 | - | 225 | - | 152 | 73 |
| 655290 - RET INS - EMI DENTAL ADMIN | 15 | 15 | - | 15 | - | 7 | 8 |
| 655292 - AFFORDABLE CARE ACT | 600 | 600 | - | 600 | - | 406 | 194 |
| 655305 - EMP HSA - HEALTH EQU ADMIN | 70 | 70 | - | 70 | - | 59 | 11 |
| 655315 - EMP COB - NBS COBRA ADMIN | 15 | 15 | - | 15 | - | 6 | 9 |
| 655316 - EMP FLEX - USBA FLEX ADMIN | 33 | 33 | - | 33 | - | 20 | 13 |
| 655320 - EMP INS-REGENCE HDHP CLAIMS | 5,250 | 4,900 | 350 | 4,900 | 350 | 4,801 | 449 |
| 655321 - EMP INS-REGENCE HDHP COBRA | 17 | 17 | - | 17 | - | (1) | 18 |
| 655322 - EMP INS-REGENCE HDHP ADMN | 420 | 420 | - | 420 | - | 377 | 43 |
| 655323 - EMP INS-REGENCE HDHP REINSUR | 375 | 375 | - | 375 | - | 314 | 61 |
| 655325 - EMP INS-REGENCE CLAIMS | 9,300 | 9,300 | - | 9,300 | - | 8,057 | 1,243 |
| 655326 - EMP INS-REGENCE COBRA | 50 | 50 | - | 50 | - | 9 | 41 |
| 655327 - EMP INS-REGENCE ADMIN | 460 | 460 | - | 460 | - | 354 | 106 |
| 655328 - EMP INS-REGENCE REINSUR | 475 | 475 | - | 475 | - | 297 | 178 |
| 655329 - RET INS-REGENCE HDHP CLAIMS | 190 | 190 | - | 190 | - | 121 | 69 |
| 655330 - RET INS-REGENCE HDHP ADMIN | 25 | 25 | - | 25 | - | 13 | 12 |
| 655331 - RET INS-REGENCE HDHP REINSUR | 15 | 15 | - | 15 | - | 4 | 11 |
| 655332 - RET INS-REGENCE CLAIMS | 1,410 | 1,410 | - | 1,410 | - | 1,219 | 191 |
| 655333 - RET INS-REGENCE ADMIN | 55 | 55 | - | 55 | - | 39 | 16 |
| 655334 - RET INS-REGENCE REINSUR | 25 | 25 | - | 25 | - | 19 | 6 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 0 | 0 | - | 0 | - | 0 | (0) |
| 667055 - MISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 0 | (0) |
| 667060 - MEDICAL CLINIC MANAGEMENT FEE | 28 | 28 | - | 28 | - | - | 28 |
| 667065 - MEDICAL CLINIC STAFFING FEE | 370 | 370 | - | 370 | - | 370 | (0) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 20 | (20) |
| 000400-Indirect Cost | 1,657 | 1,657 | - | 1,657 | - | 1,593 | 65 |
| 000500-Depreciation and Amortization | 21 | 21 | - | 21 | - | 14 | 7 |
| BALANCE SHEET | 7 | 7 | - | 7 | - | - | 7 |
| BALANCE SHEET ACQUISITION | 7 | 7 | - | 7 | - | - | 7 |
| BAL_SHT - BALANCE SHEET AQUISITION | 7 | 7 | - | 7 | - | - | 7 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 680 - EMPLOYEE SERVICE RESERVE FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 53000000 - EMP SERV RES-HEALTH BENEFITS | ▲ |
| 53020000 - EMP SERV RES-OTHER BENEFITS | ▬ |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM | ▬ |
| 53050000 - EMP SERV RES-FITNESS CENTER | ▬ |
| 53060000 - EMP SERV RES-WORKERS COMP | ▬ |
| 53080000 - OPEB ADMINISTRATION | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 664 | 1,422 | (758) | 1,422 | (758) | 1,669 | (1,005) |
| REVENUE | 44,499 | 43,039 | 1,460 | 43,039 | 1,460 | 38,254 | 6,245 |
| OPERATING REVENUE | 44,339 | 42,879 | 1,460 | 42,879 | 1,460 | 38,122 | 6,218 |
| RCT4200 - CHARGES FOR SERVICES | 84 | 84 | - | 84 | - | 120 | (36) |
| 421205 - MEDICAL OFFICE FEE | 54 | 54 | - | 54 | - | 41 | 13 |
| 421370 - MISCELLANEOUS REVENUE | 30 | 30 | - | 30 | - | 78 | (48) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 44,255 | 42,795 | 1,460 | 42,795 | 1,460 | 38,002 | 6,253 |
| NON-OPERATING REVENUE | 160 | 160 | - | 160 | - | 132 | 28 |
| RCT4290 - INVESTMENT EARNINGS | 160 | 160 | - | 160 | - | 132 | 28 |
| EXPENSE | 45,003 | 44,302 | 702 | 44,302 | 702 | 39,791 | 5,213 |
| OPERATING EXPENSE | 45,003 | 44,302 | 702 | 44,302 | 702 | 39,791 | 5,213 |
| 000100-Salaries and Benefits | 2 | - | 2 | - | 2 | - | 2 |
| 601030 - PERMANENT AND PROVISIONAL | 2 | - | 2 | - | 2 | - | 2 |
| 000200-Operations | 44,201 | 43,501 | 700 | 43,501 | 700 | 39,094 | 5,107 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 1 | 1 | - | 1 | - | 1 | (0) |
| 609025 - MEDICATIONS | 30 | 30 | - | 30 | - | - | 30 |
| 609030 - MEDICAL SUPPLIES | 17 | 17 | - | 17 | - | 74 | (57) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 0 | 0 |
| 613005 - PRINTING CHARGES | 2 | 2 | - | 2 | - | 2 | 0 |
| 613020 - DEVELOPMENT ADVERTISING | 5 | 5 | - | 5 | - | 0 | 5 |
| 615005 - OFFICE SUPPLIES | 5 | 5 | - | 5 | - | 2 | 3 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 5 | 5 | - | 5 | - | 1 | 4 |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 1 | (1) |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | 1 | (0) |
| 633010 - RENT - BUILDINGS | 30 | 30 | - | 30 | - | 30 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | - | - | - | - | - | 0 | (0) |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | 0 | 1 |
| 655055 - EMP INS-INSURANCE REFUNDS | 70 | 70 | - | 70 | - | 14 | 56 |
| 655101 - HSA - WELLNESS INCENTIVES | 370 | 370 | - | 370 | - | 266 | 104 |
| 655120 - EMP INS - SELECTHLTH HDHP CLMS | 6,500 | 6,150 | 350 | 6,150 | 350 | 5,844 | 656 |
| 655125 - EMP INS - SELECTHLTH HDHP COBR | 25 | 25 | - | 25 | - | 17 | 8 |
| 655130 - EMP INS - SELECTHLTH HDHP ADM | 550 | 550 | - | 550 | - | 518 | 32 |
| 655135 - EMP INS - SELECTHLTH HDHP REIN | 470 | 470 | - | 470 | - | 418 | 52 |
| 655145 - EMP INS - ALTIUS HDHP CLAIMS | - | - | - | - | - | 0 | (0) |
| 655155 - EMP INS - ALTIUS HDHP ADMIN | - | - | - | - | - | 7 | (7) |
| 655170 - EMP INS - SELECTHEALTH CLAIMS | 13,750 | 13,750 | - | 13,750 | - | 11,765 | 1,985 |
| 655175 - EMP INS - SELECTHEALTH COBRA | 200 | 200 | - | 200 | - | 20 | 180 |
| 655180 - EMP INS - SELECTHEALTH ADMIN | 675 | 675 | - | 675 | - | 510 | 165 |
| 655185 - EMP INS - SELECT HEALTH REINSUR | 725 | 725 | - | 725 | - | 1,834 | (1,109) |
| 655190 - EMP INS - ALTIUS CLAIMS | - | - | - | - | - | 72 | (72) |
| 655200 - EMP INS - ALTIUS ADMIN | - | - | - | - | - | 33 | (33) |
| 655210 - EMP INS - EMI DENTAL CLAIMS | 3,200 | 3,200 | - | 3,200 | - | 2,500 | 700 |
| 655215 - EMP INS - EMI DENTAL COBRA | 20 | 20 | - | 20 | - | 10 | 10 |
| 655220 - EMP INS - EMI DENTAL ADMIN | 110 | 110 | - | 110 | - | 98 | 12 |
| 655292 - AFFORDABLE CARE ACT | 575 | 575 | - | 575 | - | 392 | 183 |
| 655305 - EMP HSA - HEALTH EQU ADMIN | 70 | 70 | - | 70 | - | 59 | 11 |
| 655315 - EMP COB - NBS COBRA ADMIN | 15 | 15 | - | 15 | - | 6 | 9 |
| 655316 - EMP FLEX - USBA FLEX ADMIN | 33 | 33 | - | 33 | - | 20 | 13 |
| 655320 - EMP INS-REGENCE HDHP CLAIMS | 5,250 | 4,900 | 350 | 4,900 | 350 | 4,801 | 449 |
| 655321 - EMP INS-REGENCE HDHP COBRA | 17 | 17 | - | 17 | - | (1) | 18 |
| 655322 - EMP INS-REGENCE HDHP ADMN | 420 | 420 | - | 420 | - | 377 | 43 |
| 655323 - EMP INS-REGENCE HDHP REINSUR | 375 | 375 | - | 375 | - | 314 | 61 |

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| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|---|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| 655325 - EMP INS-REGENE CLAIMS | 9,300 | 9,300 | - | 9,300 | - | 8,057 | 1,243 |
| 655326 - EMP INS-REGENE COBRA | 50 | 50 | - | 50 | - | 9 | 41 |
| 655327 - EMP INS-REGENE ADMIN | 460 | 460 | - | 460 | - | 354 | 106 |
| 655328 - EMP INS-REGENE REINSUR | 475 | 475 | - | 475 | - | 297 | 178 |
| 667055 - MISCELLANEOUS ACCRUED EXPENSES | - | - | - | - | - | 0 | (0) |
| 667060 - MEDICAL CLINIC MANAGEMENT FEE | 28 | 28 | - | 28 | - | - | 28 |
| 667065 - MEDICAL CLINIC STAFFING FEE | 370 | 370 | - | 370 | - | 370 | (0) |
| 000400-Indirect Cost | 785 | 785 | - | 785 | - | 687 | 98 |
| 000500-Depreciation and Amortization | 15 | 15 | - | 15 | - | 10 | 5 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 680 - EMPLOYEE SERVICE RESERVE FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 53000000 - EMP SERV RES-HEALTH BENEFITS | ▲ |
| 53020000 - EMP SERV RES-OTHER BENEFITS | ■ |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM | |
| 53050000 - EMP SERV RES-FITNESS CENTER | |
| 53060000 - EMP SERV RES-WORKERS COMP | |
| 53080000 - OPEB ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 683 | 632 | 52 | 632 | 52 | (370) | 1,053 |
| REVENUE | 1,270 | 1,270 | - | 1,270 | - | 1,278 | (8) |
| OPERATING REVENUE | 1,270 | 1,270 | - | 1,270 | - | 1,278 | (8) |
| RCT4200 - CHARGES FOR SERVICES | - | - | - | - | - | 76 | (76) |
| 421370 - MISCELLANEOUS REVENUE | - | - | - | - | - | 76 | (76) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 1,270 | 1,270 | - | 1,270 | - | 1,202 | 69 |
| EXPENSE | 1,954 | 1,902 | 52 | 1,902 | 52 | 908 | 1,045 |
| OPERATING EXPENSE | 1,954 | 1,902 | 52 | 1,902 | 52 | 908 | 1,045 |
| 000100-Salaries and Benefits | 925 | 925 | - | 925 | - | 479 | 446 |
| 601025 - LUMP SUM SICK PAY | - | - | - | - | - | 0 | (0) |
| 603005 - SOCIAL SECURITY TAXES | - | - | - | - | - | 3 | (3) |
| 603020 - UNEMPLOYMENT | 380 | 380 | - | 380 | - | 214 | 166 |
| 603035 - RETIREMENT CONTRIBUTION ADJ | 200 | 200 | - | 200 | - | 132 | 68 |
| 603060 - RETIRMENT SERVICE CREDIT PURCH | 250 | 250 | - | 250 | - | 58 | 192 |
| 603065 - INDUSTRIAL MEDICAL CLAIMS | - | - | - | - | - | 1 | (1) |
| 605025 - EMPLOYEE AWARDS/SERVICE PINS | 95 | 95 | - | 95 | - | 71 | 24 |
| 000200-Operations | 1,011 | 959 | 52 | 959 | 52 | 388 | 623 |
| 607015 - MAINTENANCE - BUILDINGS | 33 | 33 | - | 33 | - | - | 33 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 10 | 10 | - | 10 | - | - | 10 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | - | - | - | - | - | 0 | (0) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 490 | 490 | - | 490 | - | 380 | 110 |
| 615016 - COMPUTER SOFTWARE SUBSCRIPTION | 230 | 230 | - | 230 | - | - | 230 |
| 621020 - TELEPHONE | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 153 | 101 | 52 | 101 | 52 | 0 | 152 |
| 655035 - EMP INS-BASIC LIFE PREMIUMS | - | - | - | - | - | 7 | (7) |
| 655100 - HEALTH INCENTIVES | - | - | - | - | - | (0) | 0 |
| 655103 - EMPLOYEE SERVICE AWARDS | 95 | 95 | - | 95 | - | - | 95 |
| 000400-Indirect Cost | 18 | 18 | - | 18 | - | 42 | (24) |
| BALANCE SHEET | - | - | - | - | - | - | - |
| BALANCE SHEET ACQUISITION | - | - | - | - | - | - | - |
| BAL_SHT - BALANCE SHEET AQUISITION | - | - | - | - | - | - | - |

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2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 680 - EMPLOYEE SERVICE RESERVE FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 53000000 - EMP SERV RES-HEALTH BENEFITS | ▲ |
| 53020000 - EMP SERV RES-OTHER BENEFITS | ■ |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM | |
| 53050000 - EMP SERV RES-FITNESS CENTER | |
| 53060000 - EMP SERV RES-WORKERS COMP | |
| 53080000 - OPEB ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 115 | 110 | 5 | 120 | (5) | 130 | (15) |
| REVENUE | 753 | 753 | - | 753 | - | 578 | 175 |
| OPERATING REVENUE | 753 | 753 | - | 753 | - | 578 | 175 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 753 | 753 | - | 753 | - | 578 | 175 |
| EXPENSE | 868 | 864 | 5 | 873 | (5) | 708 | 160 |
| OPERATING EXPENSE | 868 | 864 | 5 | 873 | (5) | 708 | 160 |
| 000100-Salaries and Benefits | 322 | 318 | 5 | 295 | 27 | 243 | 80 |
| 601030 - PERMANENT AND PROVISIONAL | 134 | 130 | 4 | 129 | 5 | 97 | 37 |
| 601045 - COMPENSATED ABSENCE | - | - | - | - | - | 3 | (3) |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 115 | 115 | - | 85 | 30 | 101 | 14 |
| 603005 - SOCIAL SECURITY TAXES | 19 | 19 | 0 | 16 | 3 | 15 | 4 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603023 - PENSION EXPENSE ADJ GASB 68 | - | - | - | - | - | (10) | 10 |
| 603025 - RETIREMENT OR PENSION CONTRIB | 19 | 18 | 1 | 18 | 1 | 12 | 6 |
| 603040 - LTD CONTRIBUTIONS | 1 | 1 | 0 | 1 | 0 | 0 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | 5 | 6 | (1) | 6 | (1) | 6 | (1) |
| 603050 - HEALTH INSURANCE PREMIUMS | 26 | 25 | 1 | 36 | (10) | 18 | 8 |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 4 | 4 | - | 4 | - | 0 | 4 |
| 000200-Operations | 521 | 521 | - | 553 | (32) | 445 | 76 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 4 | (2) | 1 | 1 |
| 609010 - CLOTHING PROVISIONS | 1 | 1 | - | 1 | - | 1 | (1) |
| 609025 - MEDICATIONS | 40 | 40 | - | 40 | - | - | 40 |
| 609030 - MEDICAL SUPPLIES | 20 | 20 | - | 40 | (20) | 12 | 8 |
| 609050 - COMMISSARY PROVISIONS | - | - | - | - | - | 1 | (1) |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 0 | 1 |
| 611010 - PHYSICAL MATERIALS-BOOKS | 1 | 1 | - | 4 | (4) | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 6 | 6 | - | 10 | (4) | 2 | 4 |
| 613005 - PRINTING CHARGES | 11 | 11 | - | 8 | 3 | 13 | (2) |
| 613020 - DEVELOPMENT ADVERTISING | 1 | 1 | - | 1 | - | - | 1 |
| 613025 - CONTRACTED PRINTINGS | 1 | 1 | - | 4 | (3) | - | 1 |
| 615005 - OFFICE SUPPLIES | 8 | 8 | - | 8 | - | 4 | 3 |
| 615015 - COMPUTER SUPPLIES | - | - | - | - | - | 1 | (1) |
| 615020 - COMPUTER SOFTWARE < 3000 | 1 | 1 | - | 1 | - | 2 | (1) |
| 615025 - COMPUTER COMPONENTS < 3000 | 2 | 2 | - | 2 | - | 2 | (0) |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 3 | 3 | - | 8 | (5) | 3 | (0) |
| 615040 - POSTAGE | 1 | 1 | - | 1 | - | 0 | 1 |
| 615050 - MEALS AND REFRESHMENTS | 2 | 2 | - | 2 | - | 2 | (0) |
| 617005 - MAINTENANCE - OFFICE EQUIP | 1 | 1 | - | 1 | - | - | 1 |
| 617010 - MAINT - MACHINERY AND EQUIP | 1 | 1 | - | 1 | - | - | 1 |
| 619015 - MILEAGE ALLOWANCE | 3 | 3 | - | 3 | - | 1 | 2 |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | 0 | 3 |
| 621020 - TELEPHONE | 1 | 1 | - | 1 | - | - | 1 |
| 633010 - RENT - BUILDINGS | 7 | 7 | - | 7 | - | - | 7 |
| 633025 - MISCELLANEOUS RENTAL CHARGES | - | - | - | - | - | 0 | (0) |
| 639025 - OTHER PROFESSIONAL FEES | 75 | 75 | - | 106 | (31) | 32 | 43 |
| 639030 - MEN HEALTH-MEDICAID MATCH-DHCF | - | - | - | - | - | 2 | (2) |
| 645005 - CONTRACT HAULING | 1 | 1 | - | 1 | - | - | 1 |
| 655100 - HEALTH INCENTIVES | 333 | 333 | - | 300 | 33 | 346 | (13) |
| 693020 - INTERFUND CHARGES | - | - | - | - | - | 20 | (20) |
| 000400-Indirect Cost | 25 | 25 | - | 25 | - | 21 | 4 |

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2017 Budget — Revenue and Expenditure Detail

| Funds Selected |
|---|
| 680 - EMPLOYEE SERVICE RESERVE FUND |
| 110 - GENERAL FUND |
| 115 - GOVERNMENTAL IMMUNITY FUND |
| 120 - GRANT PROGRAMS FUND |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND |
| 130 - TRANSPORTATION PRESERVATION FUND |
| 180 - RAMPTON SALT PALACE CONV CTR FUND |

| Organizations Selected |
|--|
| 53000000 - EMP SERV RES-HEALTH BENEFITS |
| 53020000 - EMP SERV RES-OTHER BENEFITS |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM |
| 53050000 - EMP SERV RES-FITNESS CENTER |
| 53060000 - EMP SERV RES-WORKERS COMP |
| 53080000 - OPEB ADMINISTRATION |
| 10150000 - OFFICE OF TOWNSHIP SERVICES |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 2 | 1 | 1 | - | 2 | (11) | 13 |
| REVENUE | 199 | 199 | - | 199 | - | 202 | (4) |
| OPERATING REVENUE | 199 | 199 | - | 199 | - | 202 | (4) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 199 | 199 | - | 199 | - | 202 | (4) |
| EXPENSE | 201 | 200 | 1 | 199 | 2 | 191 | 9 |
| OPERATING EXPENSE | 201 | 200 | 1 | 199 | 2 | 191 | 9 |
| 000100-Salaries and Benefits | 72 | 71 | 1 | 70 | 2 | 67 | 5 |
| 601030 - PERMANENT AND PROVISIONAL | 43 | 42 | 1 | 42 | 1 | 41 | 2 |
| 601045 - COMPENSATED ABSENCE | - | - | - | - | - | (1) | 1 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | 11 | 11 | - | 11 | - | 9 | 2 |
| 603005 - SOCIAL SECURITY TAXES | 4 | 4 | 0 | 4 | 0 | 3 | 1 |
| 603020 - UNEMPLOYMENT | - | - | - | - | - | - | - |
| 603025 - RETIREMENT OR PENSION CONTRIB | 8 | 8 | 0 | 8 | 0 | 8 | 0 |
| 603040 - LTD CONTRIBUTIONS | 0 | 0 | - | 0 | - | 0 | 0 |
| 603045 - SUPPLEMENTAL RETIREMENT (401K) | - | 1 | (1) | 1 | (1) | 1 | (1) |
| 603050 - HEALTH INSURANCE PREMIUMS | 4 | 4 | 0 | 3 | 1 | 5 | (2) |
| 603070 - WORKERS COMPENSATION | - | - | - | - | - | - | - |
| 603075 - OPEB - UNDERFUNDED ARC | 3 | 3 | - | 3 | - | 0 | 2 |
| 000200-Operations | 114 | 114 | - | 114 | - | 113 | 1 |
| 607040 - FACILITIES MANAGEMENT CHARGES | 2 | 2 | - | 2 | - | 0 | 2 |
| 611005 - SUBSCRIPTIONS AND MEMBERSHIPS | 1 | 1 | - | 1 | - | 0 | 0 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 0 | 0 | - | 0 | - | 0 | (0) |
| 615005 - OFFICE SUPPLIES | 3 | 3 | - | 3 | - | 2 | 0 |
| 615025 - COMPUTER COMPONENTS < 3000 | 1 | 1 | - | 1 | - | - | 1 |
| 615035 - SMALL EQUIPMENT (NON-COMPUTER) | 18 | 18 | - | 18 | - | 20 | (2) |
| 615040 - POSTAGE | - | - | - | - | - | 0 | (0) |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | 0 | 0 |
| 617010 - MAINT - MACHINERY AND EQUIP | 7 | 7 | - | 7 | - | 7 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 1 | 1 | - | 1 | - | 1 | 0 |
| 621020 - TELEPHONE | 0 | 0 | - | 0 | - | 0 | 0 |
| 633010 - RENT - BUILDINGS | 80 | 80 | - | 80 | - | 80 | 0 |
| 639025 - OTHER PROFESSIONAL FEES | 1 | 1 | - | 1 | - | 0 | 0 |
| 655100 - HEALTH INCENTIVES | 1 | 1 | - | 1 | - | 1 | 0 |
| 667025 - VOIP TEL EQUIP PURCH 2010-2012 | 0 | 0 | - | 0 | - | 0 | (0) |
| 000400-Indirect Cost | 8 | 8 | - | 8 | - | 7 | 2 |
| 000500-Depreciation and Amortization | 6 | 6 | - | 6 | - | 4 | 2 |
| BALANCE SHEET | 7 | 7 | - | 7 | - | - | 7 |
| BALANCE SHEET ACQUISITION | 7 | 7 | - | 7 | - | - | 7 |
| BAL_SHT - BALANCE SHEET AQUISITION | 7 | 7 | - | 7 | - | - | 7 |

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2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 680 - EMPLOYEE SERVICE RESERVE FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 53000000 - EMP SERV RES-HEALTH BENEFITS | ▲ |
| 53020000 - EMP SERV RES-OTHER BENEFITS | ■ |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM | |
| 53050000 - EMP SERV RES-FITNESS CENTER | |
| 53060000 - EMP SERV RES-WORKERS COMP | ■ |
| 53080000 - OPEB ADMINISTRATION | |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 669 | 669 | - | 669 | - | (791) | 1,460 |
| REVENUE | 2,098 | 2,098 | - | 2,098 | - | 2,420 | (322) |
| OPERATING REVENUE | 2,098 | 2,098 | - | 2,098 | - | 2,420 | (322) |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 2,098 | 2,098 | - | 2,098 | - | 2,420 | (322) |
| EXPENSE | 2,767 | 2,767 | - | 2,767 | - | 1,629 | 1,138 |
| OPERATING EXPENSE | 2,767 | 2,767 | - | 2,767 | - | 1,629 | 1,138 |
| 000100-Salaries and Benefits | 2,020 | 2,020 | - | 2,020 | - | 789 | 1,231 |
| 603065 - INDUSTRIAL MEDICAL CLAIMS | 1,400 | 1,400 | - | 1,400 | - | 553 | 847 |
| 603070 - WORKERS COMPENSATION | 620 | 620 | - | 620 | - | 236 | 384 |
| 000200-Operations | 13 | 13 | - | 13 | - | 3 | 10 |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | - | 1 |
| 613005 - PRINTING CHARGES | 0 | 0 | - | 0 | - | 3 | (2) |
| 615050 - MEALS AND REFRESHMENTS | 0 | 0 | - | 0 | - | - | 0 |
| 619025 - TRAVEL AND TRANSPORTATION | 2 | 2 | - | 2 | - | - | 2 |
| 639025 - OTHER PROFESSIONAL FEES | 10 | 10 | - | 10 | - | - | 10 |
| 000400-Indirect Cost | 734 | 734 | - | 734 | - | 837 | (103) |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 995 - OPEB TRUST FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|--|---|
| 53000000 - EMP SERV RES-HEALTH BENEFITS | ▲ |
| 53020000 - EMP SERV RES-OTHER BENEFITS | ■ |
| 53040000 - EMP SERV RES-WELLNESS PROGRAM | |
| 53050000 - EMP SERV RES-FITNESS CENTER | |
| 53060000 - EMP SERV RES-WORKERS COMP | |
| 53080000 - OPEB ADMINISTRATION | ▼ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 188 | 188 | - | 188 | - | (450) | 638 |
| REVENUE | 5,949 | 5,949 | - | 5,949 | - | 4,724 | 1,225 |
| OPERATING REVENUE | 5,849 | 5,849 | - | 5,849 | - | 4,692 | 1,157 |
| RCT4200 - CHARGES FOR SERVICES | 15 | 15 | - | 15 | - | (17) | 32 |
| 421370 - MISCELLANEOUS REVENUE | 15 | 15 | - | 15 | - | (17) | 32 |
| RCT4300 - INTER/INTRA FUND TRANSFERS | 5,834 | 5,834 | - | 5,834 | - | 4,709 | 1,125 |
| NON-OPERATING REVENUE | 100 | 100 | - | 100 | - | 33 | 67 |
| RCT4290 - INVESTMENT EARNINGS | 100 | 100 | - | 100 | - | 33 | 67 |
| EXPENSE | 6,037 | 6,037 | - | 6,037 | - | 4,242 | 1,795 |
| OPERATING EXPENSE | 6,037 | 6,037 | - | 6,037 | - | 4,242 | 1,795 |
| 000200-Operations | 5,949 | 5,949 | - | 5,949 | - | 4,242 | 1,707 |
| 639025 - OTHER PROFESSIONAL FEES | 20 | 20 | - | 20 | - | - | 20 |
| 655035 - EMP INS-BASIC LIFE PREMIUMS | 60 | 60 | - | 60 | - | - | 60 |
| 655036 - RET INS-LIFE INSURANCE | - | - | - | - | - | 33 | (33) |
| 655045 - RETIREE INS-PEHP MEDICARE SUPP | 2,050 | 2,050 | - | 2,050 | - | 1,705 | 345 |
| 655055 - EMP INS-INSURANCE REFUNDS | 47 | 47 | - | 47 | - | 1 | 46 |
| 655225 - RET INS - SELECT HDHP CLAIMS | 180 | 180 | - | 180 | - | 47 | 133 |
| 655230 - RET INS - SELECT HDHP ADMIN | 50 | 50 | - | 50 | - | 20 | 30 |
| 655235 - RET INS - SELECT HDHP REINSUR | 12 | 12 | - | 12 | - | 5 | 7 |
| 655240 - RET INS - ALTIUS HDHP CLAIMS | - | - | - | - | - | 1 | (1) |
| 655245 - RET INS - ALTIUS HDHP ADMIN | - | - | - | - | - | 0 | (0) |
| 655255 - RET INS - SELECT CLAIMS | 1,450 | 1,450 | - | 1,450 | - | 789 | 661 |
| 655260 - RET INS - SELECT ADMIN | 70 | 70 | - | 70 | - | 39 | 31 |
| 655265 - RET INS - SELECT REINSURANCE | 25 | 25 | - | 25 | - | 15 | 10 |
| 655270 - RET INS - ALTIUS CLAIMS | - | - | - | - | - | (4) | 4 |
| 655275 - RET INS - ALTIUS ADMIN | - | - | - | - | - | 3 | (3) |
| 655285 - RET INS - EMI DENTAL CLAIMS | 225 | 225 | - | 225 | - | 152 | 73 |
| 655290 - RET INS - EMI DENTAL ADMIN | 15 | 15 | - | 15 | - | 7 | 8 |
| 655292 - AFFORDABLE CARE ACT | 25 | 25 | - | 25 | - | 14 | 11 |
| 655329 - RET INS-REGENCE HDHP CLAIMS | 190 | 190 | - | 190 | - | 121 | 69 |
| 655330 - RET INS-REGENCE HDHP ADMIN | 25 | 25 | - | 25 | - | 13 | 12 |
| 655331 - RET INS-REGENCE HDHP REINSUR | 15 | 15 | - | 15 | - | 4 | 11 |
| 655332 - RET INS-REGENCE CLAIMS | 1,410 | 1,410 | - | 1,410 | - | 1,219 | 191 |
| 655333 - RET INS-REGENCE ADMIN | 55 | 55 | - | 55 | - | 39 | 16 |
| 655334 - RET INS-REGENCE REINSUR | 25 | 25 | - | 25 | - | 19 | 6 |
| 000400-Indirect Cost | 88 | 88 | - | 88 | - | - | 88 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Salt Lake County residents enjoy clean air.

- 1) Increase the number of employee of Van Pool Participants from 67 Participants as of the end of January 2016 to 86 Participants by end of December 2017.
- 2) Increase the number of employee of Bus Pass Participants from 290 Participants as of the end of January 2016 to 324 Participants by end of December 2017.

Salt Lake County creates economic development and low-income area revitalization

- 3) Increase the cumulative net equity and grants provided by private or philanthropic investors through new markets tax credits and pay for success transactions from \$4.28M Dollars as of the end of December 2013 to \$9.28M Dollars by end of December 2017.

Salt lake County has a vibrant economy and healthy public infrastructure

- 4) Increase the percentage of bills in the Utah State Legislature voted up or down in sync with Salt Lake County adopted position from unknown bills as of the start of January 2017 to 90% bills by end of April 2017.

Salt lake County supports county-wide collaboration to support healthy living

- 5) Maintain the percentage of organizations receiving contributions that align with the collective impact goals of Salt Lake County from unknown contributions as of the start of the year 2017 to 100% contributions by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| <u>2017</u> | <u>2016</u> | <u>H/(L)</u> |
|-------------|-------------|--------------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | <i>% vs. CF Request</i> |
|---------------------------------|----------------------------------|---------------------------|-----------------------------|
| Total Requested | 10,208,130 | 6,929,061 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0.0% |
| ■ Addt'l Savings/(Incr) if -3% | <u>306,244</u> | <u>207,872</u> | -3.0% |
| ■ Base @ -3% | 9,901,886 | 6,721,189 | |

COUNTY FUNDING & FTE PRIORITIES

UNINCORP MUN SVCS FUND STAT & GENL

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 UNINCORP MUN SVCS STAT AND C | 6,929 | - | - | - | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL UNINCORP MUN SVCS FUNI | \$6,929 | \$0 | \$0 | \$0 | - | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (208)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|-------------|------|-----------|---------------|
| a | | | | | |
| b | | | | | |
| c | | | | | |
| d | | | | | |
| e | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

UNINCORP MUN SVCS FUND STAT & GENL

| <i>In thousands \$ except FTE</i> | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---------------------------------------|---------------------|---------------|--------------|----------|--|---------------|--------------|----------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 UNINCORP MUN SVCS STAT AND GEN PRGM | 3,279 | 10,208 | 6,929 | - | 3,279 | 10,208 | 6,929 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL UNINCORP MUN SVCS | 3,279 | 10,208 | 6,929 | - | 3,279 | 10,208 | 6,929 | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$6,721, which is \$208 less than the requested county funding, and \$208 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 235 - UNINCORP MUNICIPAL SERVICES FUND | ▲ |
| 110 - GENERAL FUND | ▬ |
| 115 - GOVERNMENTAL IMMUNITY FUND | ▬ |
| 120 - GRANT PROGRAMS FUND | ▬ |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | ▬ |
| 130 - TRANSPORTATION PRESERVATION FUND | ▬ |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 50230000 - UNINCOR MUN SVCS STATUTORY AND GENERAL | ▲ |
| 85000000 - JUSTICE COURTS | ▬ |
| 91150000 - SHERIFF LAW ENFORCEMENT | ▬ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ▬ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▬ |
| 10170000 - METROPOLITAN SERVICES DISTRICT | ▬ |
| 10200000 - MAYOR ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 25,216 | 6,929 | 18,287 | 23,445 | 1,771 | - | 25,216 |
| REVENUE | 33,664 | 10,208 | 23,456 | 26,779 | 6,885 | - | 33,664 |
| OPERATING REVENUE | 8,449 | 3,279 | 5,170 | 2,750 | 5,699 | - | 8,449 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 4,799 | 529 | 4,270 | - | 4,799 | - | 4,799 |
| 411000 - STATE GOVERNMENT GRANTS | 4,799 | 529 | 4,270 | - | 4,799 | - | 4,799 |
| RCT4200 - CHARGES FOR SERVICES | 3,650 | 2,750 | 900 | 2,750 | 900 | - | 3,650 |
| 405010 - 911 SURCHARGE FEE | 2,750 | 2,750 | - | 2,750 | - | - | 2,750 |
| 423405 - MSD CONTRACT REVENUE | 900 | - | 900 | - | 900 | - | 900 |
| NON-OPERATING REVENUE | 25,216 | 6,929 | 18,287 | 24,029 | 1,187 | - | 25,216 |
| RCT4010 - PROPERTY TAXES | - | 11 | (11) | 14 | (14) | - | - |
| RCT4030 - SALES TAXES | 24,100 | 6,814 | 17,286 | 23,000 | 1,100 | - | 24,100 |
| RCT4050 - FRANCHISE TAXES | 1,036 | 104 | 932 | 1,015 | 21 | - | 1,036 |
| RCT4290 - INVESTMENT EARNINGS | 80 | - | 80 | - | 80 | - | 80 |
| EXPENSE | 33,664 | 10,208 | 23,456 | 26,195 | 7,469 | - | 33,664 |
| OPERATING EXPENSE | 33,664 | 10,208 | 23,456 | 26,195 | 7,469 | - | 33,664 |
| 000100-Salaries and Benefits | 8 | - | 8 | 5 | 3 | - | 8 |
| 601030 - PERMANENT AND PROVISIONAL | 8 | - | 8 | - | 8 | - | 8 |
| 601050 - TEMPORARY SEASONAL EMERGENCY | - | - | - | 5 | (5) | - | - |
| 000200-Operations | 33,656 | 10,208 | 23,448 | 26,190 | 7,466 | - | 33,656 |
| 615005 - OFFICE SUPPLIES | - | - | - | 2 | (2) | - | - |
| 619025 - TRAVEL AND TRANSPORTATION | - | - | - | 4 | (4) | - | - |
| 629020 - MAINTENANCE - ROADS AND STREETS | 4,799 | 529 | 4,270 | - | 4,799 | - | 4,799 |
| 639025 - OTHER PROFESSIONAL FEES | 2,750 | 2,750 | - | 2,751 | (1) | - | 2,750 |
| 693020 - INTERFUND CHARGES | 900 | 900 | - | 925 | (25) | - | 900 |
| 639055 - INTERLOCAL AGREEMENTS | 25,208 | 6,029 | 19,179 | 22,509 | 2,698 | - | 25,208 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

Consolidated Debt Service Schedule for Proposed Budget 2017

| Bond Type | Series | Purpose | Fund | Paying Department ID | Original Issue Amount | Final Maturity Date | Outstanding at December 31, 2016 | Principal Due in 2017 | Interest Due in 2017 | Total Payments due in 2017 | |
|--|----------|--|--------------------|------------------------------|-----------------------|---------------------|--|-----------------------|----------------------|----------------------------|--|
| General Obligation | 2007 | Recreation Facilities (ZAP) | 410 | 5150 | \$ 65,000,000 | 2017 | \$ 9,125,000 | \$ 9,125,000 | \$ 228,125 | \$ 9,353,125 | |
| General Obligation | 2008 | Open Space I | 410 | 5150 | 24,000,000 | 2017 | 1,125,000 | 1,125,000 | 39,375 | 1,164,375 | |
| General Obligation | 2009A | Open Space II, Tracy Aviary I | 410 | 5150 | 11,375,000 | 2018 | 2,770,000 | 1,365,000 | 79,688 | 1,444,688 | |
| General Obligation | 2009B | Open Space II, Tracy Aviary I (Refunded with 2016) | 410 | 5150 | 18,625,000 | 2019* | 18,625,000 | - | 930,013 | 930,013 | |
| General Obligation | 2010A | Hogle Zoo I | 410 | 5150 | 7,550,000 | 2017 | 1,000,000 | 1,000,000 | 27,500 | 1,027,500 | |
| General Obligation | 2010B | Hogle Zoo I (Refunded with 2016) | 410 | 5150 | 14,450,000 | 2019* | 14,450,000 | - | 682,978 | 682,978 | |
| General Obligation | 2011A | Utah Museum of Natural History, Tracy Aviary II | 410 | 5150 | 25,000,000 | 2030 | 17,460,000 | 1,400,000 | 574,288 | 1,974,288 | |
| General Obligation | 2011B | Children's Museum, Old Mill, Salt Palace Renovation | 410 | 5150 | 10,645,000 | 2018 | 3,340,000 | 2,055,000 | 133,600 | 2,188,600 | |
| General Obligation | 2012A | Tracy Aviary, Hogle Zoo | 410 | 5150 | 14,600,000 | 2031 | 11,460,000 | 660,000 | 261,675 | 921,675 | |
| General Obligation | 2012B | (Refunding 2004A) Salt Palace, Old Mill, Salt Palace II, South Mountain, South Towne, and Emergency Operation | 410 | 5150 | 38,165,000 | 2021 | 29,700,000 | 6,490,000 | 396,295 | 6,886,295 | |
| General Obligation | 2013 | Park Projects | 410 | | 25,000,000 | 2033 | 22,645,000 | 895,000 | 970,206 | 1,865,206 | |
| General Obligation | 2015A | (Refunding 2008) Open Space I | 410 | 5150 | 13,925,000 | 2027 | 13,735,000 | - | 591,050 | 591,050 | |
| General Obligation | 2015B | Open Space, Natural Habitat, Parks, and Trails | 410 | 5150 | 22,000,000 | 2035 | 21,220,000 | 805,000 | 685,450 | 1,490,450 | |
| General Obligation | 2016(1) | (Refunding 2009B, 2010B) Open Space II, Tracy Aviary I, Hogle Zoo I | 410 | 5150 | 27,885,000 | 2029 | 17,885,000 | - | - | - | |
| Total General Obligation (GO) Bonds Principal | | | | | | | 184,540,000 | 24,920,000 | 5,600,241 | 30,520,241 | |
| Total unamortized GO Bond Premiums as of Dec 2015 | | | | | | | 5,474,209 | | | | |
| Total GO Capacity as of December 2015 | | | | | | | 190,014,209 | | | | |
| Remaining General Obligation Capacity | | | | | | | 2,413,255,488 | | | | |
| Sales Tax Revenue | 2010A&B | (Refunding) Planetarium, Midvale Storm Drain | 250, 390 | 3510, 4610 | 8,855,000 | 2020 | 2,035,000 | 1,555,000 | 46,313 | 1,601,313 | |
| Sales Tax Revenue | 2010D | District Attorney, Fleet, Senior Center and Public Health Land and Buildings | 110, 120, 370, 620 | 5003, 8200, 2300, 2150, 6800 | 33,020,000 | 2035 | 29,385,000 | 1,230,000 | 1,275,409 | 2,505,409 | |
| Sales Tax Revenue | 2011 | Solar Projects at Salt Palace | 180 | 3550 | 1,917,804 | 2028 | 1,428,000 | 105,000 | 30,949 | 135,949 | |
| Sales Tax Revenue | 2012A | (Refunding)Salt Palace Expansion 3, Phases I and II, South Towne Parking, Recreation Projects | 180, 310 | 3550, 3595 | 43,725,000 | 2025 | 40,095,000 | 3,760,000 | 1,743,925 | 5,503,925 | |
| Sales Tax Revenue | 2014 | District Attorney, Fleet, Public Health, Senior Center, Parks and Public Works Operations Center, and Salt Palace Land | 414 | 5154 | 30,000,000 | 2035 | 29,040,000 | 1,010,000 | 1,099,056 | 2,109,056 | |
| Sales Tax Revenue | 2016 (2) | District Attorney Building, Public Health Building, and TRCC capital projects | 414 | 5154 | 60,000,000 | 2036 | 60,000,000 | 1,771,000 | 2,079,000 | 3,850,000 | |
| Total Sales Tax Revenue Bonds | | | | | | | 161,983,000 | 9,431,000 | 4,195,651 | 15,705,651 | |
| Remaining Sales Tax Capacity | | | | | | | 162,000,000 | | | | |
| TRCC Sales Tax | 2017 (3) | Parks Operating Center, Mid-Valley Cultural Center, and TRCC capital projects | 414 | 5154 | 60,000,000 | 2037 | N/A | 874,000 | 1,026,000 | 1,900,000 | |
| Total TRCC Sales Tax Revenue Bonds | | | | | | | | 874,000 | 1,026,000 | 1,900,000 | |
| Total TRCC Sales Tax Revenue Bonds | | | | | | | <i>To be calculated after indenture.</i> | | | | |

| Bond Type | Series | Purpose | Fund | Paying Department ID | Original Issue Amount | Final Maturity Date | Outstanding at December 31, 2016 | Principal Due in 2017 | Interest Due in 2017 | Total Payments due in 2017 |
|---|--------|--|------|----------------------|-----------------------|---------------------|----------------------------------|-----------------------|----------------------|----------------------------|
| Special Assessment | 2006 | Millcreek Fire Prevention | 411 | 5151 | 6,845,000 | 2016 | - | - | - | - |
| Total Special Assessment Bonds | | | | | | | - | - | - | - |
| Lease Revenue | 2009A | Public Works Administration, Libraries, Senior Centers | 412 | 5152 | 22,165,000 | 2017 | 3,855,000 | 3,855,000 | 192,750 | 4,047,750 |
| | 2009B | Public Works Administration, Libraries, Senior Centers | 412 | 5152 | 58,390,000 | 2029 | 53,390,000 | - | 3,135,631 | 3,135,631 |
| Total Lease Revenue Bonds | | | | | | | 57,245,000 | 3,855,000 | 3,328,381 | 7,183,381 |
| Transportation Revenue | 2010A | State Roads (Transportation Tax) | 413 | 5153 | 16,905,000 | 2018 | 11,045,000 | 5,200,000 | 552,250 | 5,752,250 |
| | 2010B | State Roads (Transportation Tax) | 413 | 5153 | 57,635,000 | 2025 | 57,635,000 | - | 2,269,393 | 2,269,393 |
| Total Transportation Revenue Bonds (4) | | | | | | | 68,680,000 | 5,200,000 | 2,821,643 | 8,021,643 |
| Excise Tax Revenue | 2014 | Transportation Preservation (Excise Tax) | 130 | 1030 | 38,600,000 | 2033 | 34,905,000 | 1,390,000 | 1,653,375 | 3,043,375 |
| Total Excise Tax Revenue Bonds | | | | | | | 34,905,000 | 1,390,000 | 1,653,375 | 3,043,375 |
| TOTAL FOR ALL SALT LAKE COUNTY BONDS | | | | | | | \$ 507,353,000 | \$ 45,670,000 | \$ 18,625,292 | \$ 66,374,292 |

- (1) Until the crossover date of June 15, 2019, the Series 2016 GO Bonds principal and interest payments will be made with the proceeds set aside in escrow to refund the 2009B and 2010B GO Bonds.
- (2) Total issue amount and payments for 2017 for the 2016 Sales Tax revenue bonds are estimates as the transaction has not yet closed.
- (3) Total issue amount and payments for 2017 on the 2017 TRCC Revenue Bonds are estimates. This is proposed by the Mayor for the 2017 budget. Payment estimates are roughly 50% of the ongoing costs.
- (4) In accordance with an interlocal agreement between Salt Lake County and the State of Utah, the State's Division of Finance transfers from the Highway Fund to a State Sinking Fund an amount equal to two times the debt service requirement necessary to pay principal and interest on the 2010 bonds each year. An amount corresponding to the annual debt service is paid to the County each year from the sinking fund.

CORE MISSION

Redevelop underutilized residential and commercial areas in the Townships and Unincorporated Salt Lake County to enhance quality of life, provide jobs and needed services and expand the tax base for County residents.

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

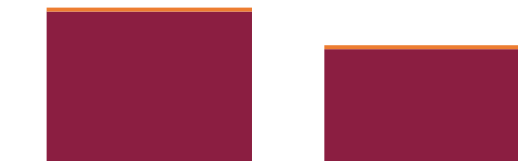
Redevelopment Project Areas transition into desirable locations to live, work and play.

1) Increase property tax values as a result of RDA activities from 188,459,228 dollars as of the start of the year 2016 to 190,343,820 dollars by end of the year 2017.

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



| | BUDGET APPROPRIATIONS | COUNTY FUNDING | ADJ. COUNTY FUNDING* | % vs. CF Request |
|---------------------------------|-----------------------|----------------|----------------------|------------------|
| Total Requested | 1,103,037 | 828,037 | 0 | |
| ■ Savings/(Incr) if Flat to ABB | 0 | 0 | 0 | |
| ■ Addt'l Savings/(Incr) if -3% | <u>33,091</u> | <u>24,841</u> | <u>0</u> | |
| ■ Base @ -3% | 1,069,946 | 803,196 | 0 | |

COUNTY FUNDING & FTE PRIORITIES

REDEVELOPMENT AGENCY OF SL CNTY

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST | | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|------------------------|--|--------------------------------|-------------------------------|---------------------|------------|---------------------|---------------------|---------------------|
| | 2017 Budget | | Request ¹ | If Adj Base Bdgt ² | If -3% ³ | | Req ¹ | If ABB ² | If -3% ³ |
| | | | Δ vs ABB | Δ to Request | Δ to Request | | vs ABB | Δ Req | Δ Req |
| 1 SL CO RDA ADMINISTRATION | 329 | | - | - | - | - | - | - | - |
| 2 MAGNA WEST MAIN STREET TAX II | 1 | | - | - | - | - | - | - | - |
| 3 MAGNA EAST MAIN ST TAX INCREI | 10 | | - | - | - | - | - | - | - |
| 4 PACKARD BELL TAX INCREMENT | 435 | | - | - | - | - | - | - | - |
| 5 NEW ARBOR PARK TAX INCREMEN | 53 | | - | - | - | - | - | - | - |
| 6 BROWNSFIELD GRANT | - | | - | - | - | - | - | - | - |
| CF Adjustments for Stress Test | (828) | | - | | | | | | |
| TOTAL REDEVELOPMENT AGENCY | \$0 | | \$0 | \$0 | \$0 | - | - | - | - |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|-------|-----------|---------------|
| a | RDA | No significant changes are requested in this budget. | Req | \$0 | |
| b | RDA | This budget is not part of the 3% stress test. | ABB-3 | na | |
| c | | | | | |
| d | | | | | |
| e | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

REDEVELOPMENT AGENCY OF SL CNTY

In thousands \$ except FTE

| | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|---|------------------------|------------------------|-------------------|-----|--|------------------------|-------------------|-----|------------------------|------------------------|-------------------|-----|
| | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE | Revenue (Operating) | Expend. (Operating) | County Funding | FTE |
| 1 1016001000 SL CO RDA ADMINISTRATION | - | 329 | 329 | - | - | 329 | 329 | - | - | - | - | - |
| 2 1016002000 MAGNA WEST MAIN STREET TAX INCREMENT | - | 1 | 1 | - | - | 1 | 1 | - | - | - | - | - |
| 3 1016002010 MAGNA EAST MAIN ST TAX INCREMENT | - | 10 | 10 | - | - | 10 | 10 | - | - | - | - | - |
| 4 1016003000 PACKARD BELL TAX INCREMENT | - | 435 | 435 | - | - | 435 | 435 | - | - | - | - | - |
| 5 1016003010 NEW ARBOR PARK TAX INCREMENT | - | 53 | 53 | - | - | 53 | 53 | - | - | - | - | - |
| 6 1016006010 BROWNSFIELD GRANT | 275 | 275 | - | - | 275 | 275 | - | - | - | - | - | - |
| TOTAL REDEVELOPMENT AGENCY OF SL | 275 | 1,103 | 828 | - | 275 | 1,103 | 828 | - | - | - | - | - |

ADJUSTMENTS TO COUNTY FUNDING FOR STRESS TEST CALCULATIONS

In thousands \$

| | 2017 Budget Request | | | 2017 Adjusted Base Budget ¹ | | | Variance, H/(L) | | |
|---|------------------------|------------------------|-------------------|--|------------------------|-------------------|------------------------|------------------------|-------------------|
| | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding | Revenue (Operating) | Expend. (Operating) | County Funding |
| 3% Stress test exemption adjustment | 828 | - | (828) | 828 | - | (828) | - | - | - |
| Total Adjustments | 828 | - | (828) | 828 | - | (828) | - | - | - |
| Rev & Exp Before Adjustments | 275 | 1,103 | 828 | 275 | 1,103 | 828 | - | - | - |
| AMOUNTS FOR STRESS TESTS³ | 1,103 | 1,103 | - | 1,103 | 1,103 | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$0, which is \$0 less than the requested county funding, and \$0 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 350 - REDEVELOPMENT AGENCY OF SL CO FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | ▲ |
| 27300000 - REDEVELOPMENT AGENCY OF SL CO (HIST) | ■ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 828 | 828 | - | 652 | 176 | 2,296 | (1,468) |
| REVENUE | 563 | 563 | - | 67 | 496 | 78 | 485 |
| OPERATING REVENUE | 275 | 275 | - | - | 275 | 0 | 275 |
| RCT4100 - OPERATING GRANTS AND CONTRIBUTIO | 275 | 275 | - | - | 275 | 0 | 275 |
| 415000 - FEDERAL GOVERNMENT GRANTS | 275 | 275 | - | - | 275 | 0 | 275 |
| NON-OPERATING REVENUE | 288 | 288 | - | 67 | 221 | 78 | 210 |
| RCT4010 - PROPERTY TAXES | - | - | - | - | - | 75 | (75) |
| RCT4015 - TAX INCREMENT | 275 | 275 | - | 64 | 211 | (8) | 283 |
| RCT4290 - INVESTMENT EARNINGS | 13 | 13 | - | 3 | 10 | 10 | 3 |
| EXPENSE | 1,103 | 1,103 | - | 652 | 451 | 2,296 | (1,193) |
| OPERATING EXPENSE | 1,103 | 1,103 | - | 652 | 451 | 2,296 | (1,193) |
| 000100-Salaries and Benefits | - | - | - | 0 | (0) | 3 | (3) |
| 603056 - OPEB - CURRENT YR | - | - | - | - | - | 3 | (3) |
| 603070 - WORKERS COMPENSATION | - | - | - | 0 | (0) | - | - |
| 000200-Operations | 1,007 | 1,007 | - | 556 | 452 | 2,220 | (1,213) |
| 611015 - EDUCATION AND TRAINING SERV/SUPP | 1 | 1 | - | 1 | - | - | 1 |
| 613005 - PRINTING CHARGES | 1 | 1 | - | 1 | - | - | 1 |
| 613010 - PUBLIC NOTICES | 2 | 2 | - | 1 | 1 | - | 2 |
| 615005 - OFFICE SUPPLIES | 1 | 1 | - | 1 | - | - | 1 |
| 615025 - COMPUTER COMPONENTS < 3000 | - | - | - | - | - | 0 | (0) |
| 619025 - TRAVEL AND TRANSPORTATION | 3 | 3 | - | 3 | - | 2 | 1 |
| 639025 - OTHER PROFESSIONAL FEES | 590 | 590 | - | 150 | 440 | 1,968 | (1,378) |
| 657005 - INSURANCE | 7 | 7 | - | - | 7 | - | 7 |
| 661010 - INTEREST EXPENSE | 29 | 29 | - | - | 29 | - | 29 |
| 665085 - PASS THRU GRANT CONTRACTS | 250 | 250 | - | 275 | (25) | 250 | - |
| 693020 - INTERFUND CHARGES | 125 | 125 | - | 125 | - | - | 125 |
| 000400-Indirect Cost | 96 | 96 | - | 96 | - | 72 | 24 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.

CORE MISSION

Enter your mission statement here...

OUTCOMES AND INDICATORS *(see separate OutcomeStat report for additional detail)*

Complete the transition of Metro Township organizations to the Municipal Services District (MSD).

- 1) Increase the percentage of all legal requirements mandated through State Statute to transition to the Municipal Services District from 0% completed processes as of the start of the year 2017 to 100% completed processes by end of the year 2017.
- 2) Increase the percentage of newly elected Metro Township officials who have received training from 0% officials as of the start of February 2017 to 100% officials by end of February 2017.

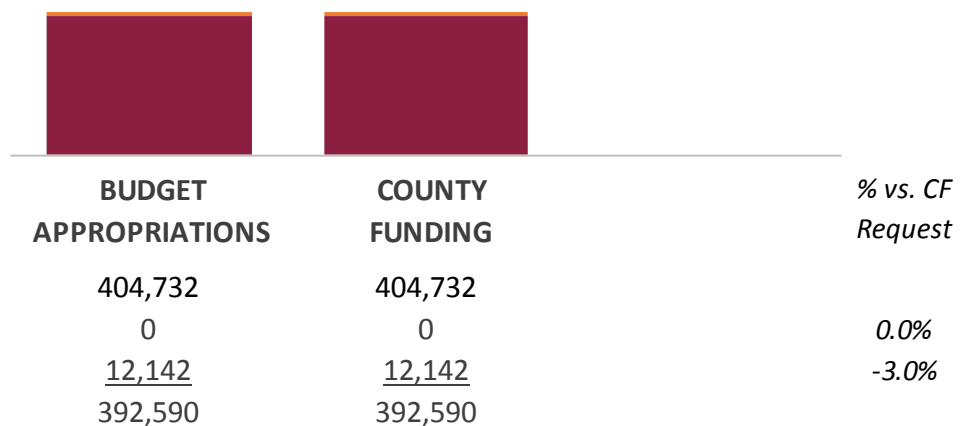
Implement internal department organization restructuring that most effectively meets the long-term functionality of all services provided to the Metro Townships, MSD and other contract cities.

- 3) Increase the percentage complete of organization review, structural recommendations, and final approval from elected officials from 0% Changes made as of the to 100% changes made by .

BUDGET SUMMARY

FTE SUMMARY

| 2017 | 2016 | H/(L) |
|------|------|-------|
| 0 | 0 | 0 |



COUNTY FUNDING & FTE PRIORITIES

GOV IMMUNITY - UNINCORP

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|---|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 GOV IMMUNITY UNINCORP PRGM | 405 | - | - | - | - | - | - | - |
| 2 | | | | | | | | |
| 3 | | | | | | | | |
| 4 | | | | | | | | |
| 5 | | | | | | | | |
| TOTAL GOV IMMUNITY - UNINCOR | \$405 | \$0 | \$0 | \$0 | - | - | - | - |

Check Figures for Stress Tests: Incr/(Decr) County Funding in BRASS by: (12)

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|-----------------------|--|------|-----------|---------------|
| a | Governmental Immunity | No changes = all BRASS input for 2017 is simply replicated from 2016 until such time as new information is acquired. | na | \$0 | |
| b | | | | | |
| c | | | | | |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

OPERATING REVENUE AND EXPENSE SUMMARY

GOV IMMUNITY - UNINCORP

| In thousands \$ except FTE | 2017 Budget Request | | | | 2017 Adjusted Base Budget ¹ | | | | Variance, H/(L) | | | |
|--------------------------------------|---------------------|-------------|------------|----------|--|-------------|------------|----------|-----------------|-------------|----------|----------|
| | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE | Revenue | Expend. | County | FTE |
| | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | | (Operating) | (Operating) | Funding | |
| 1 GOV IMMUNITY UNINCORP PRGM | - | 405 | 405 | - | - | 405 | 405 | - | - | - | - | - |
| 2 | | | | | | | | | | | | |
| 3 | | | | | | | | | | | | |
| 4 | | | | | | | | | | | | |
| 5 | | | | | | | | | | | | |
| TOTAL GOV IMMUNITY - UNINCORP | - | 405 | 405 | - | - | 405 | 405 | - | - | - | - | - |

¹ The Adjusted Base Budget is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.
 Note: The Adjusted Base Budget county funding less 3% equals \$393, which is \$12 less than the requested county funding, and \$12 less than the ABB (in thousands).

2017 Budget — Revenue and Expenditure Detail

| Funds Selected | |
|---|---|
| 232 - GOV IMMUNITY-UNINCORP FUND | ▲ |
| 110 - GENERAL FUND | ■ |
| 115 - GOVERNMENTAL IMMUNITY FUND | |
| 120 - GRANT PROGRAMS FUND | |
| 125 - ECON DEV AND COMMUNITY RESOURCES FUND | |
| 130 - TRANSPORTATION PRESERVATION FUND | |
| 180 - RAMPTON SALT PALACE CONV CTR FUND | ▼ |

| Organizations Selected | |
|---|---|
| 50220000 - GOV IMMUNITY UNINCORP | ▲ |
| 10150000 - OFFICE OF TOWNSHIP SERVICES | ■ |
| 10160000 - REDEVELOPMENT AGENCY OF SL CO | |
| 10170000 - METROPOLITAN SERVICES DISTRICT | |
| 10200000 - MAYOR ADMINISTRATION | |
| 10210000 - MAYOR OPERATIONS (HIST) | |
| 10220000 - MAYOR FINANCIAL ADMINISTRATION | ▼ |

| <i>in thousands \$</i> | 2017 Proposed Budget | 2017 Adjusted Base Budget* | Variance, Proposed Bud vs. ABB, H/(L) | 2016 June Adjusted Budget | Variance, Prop Budget vs. 2016 B, H/(L) | 2015 Actual | Variance, Prop Budget vs. 2015, H/(L) |
|--|----------------------------|-------------------------------------|--|---------------------------------|--|----------------|--|
| COUNTY FUNDING (Operating Expense less Operating Revenue) | 405 | 405 | - | 405 | - | 137 | 268 |
| REVENUE | 332 | 767 | (435) | 768 | (436) | 1,780 | (1,448) |
| NON-OPERATING REVENUE | 332 | 767 | (435) | 768 | (436) | 927 | (595) |
| RCT4010 - PROPERTY TAXES | 300 | 735 | (435) | 736 | (436) | 892 | (592) |
| RCT4013 - FEE IN LIEU OF TAXES | 32 | 32 | - | 32 | - | 34 | (2) |
| RCT4290 - INVESTMENT EARNINGS | - | - | - | - | - | 0 | (0) |
| OTHER FINANCING SOURCES | - | - | - | - | - | 854 | (854) |
| RCT7200 - OFS TRANSFERS | - | - | - | - | - | 854 | (854) |
| EXPENSE | 870 | 405 | 465 | 870 | - | 456 | 414 |
| OPERATING EXPENSE | 405 | 405 | - | 405 | - | 137 | 268 |
| 000200-Operations | 402 | 402 | - | 402 | - | 132 | 270 |
| 639025 - OTHER PROFESSIONAL FEES | 102 | 102 | - | 102 | - | - | 102 |
| 657015 - SELF-INSURANCE EXPENSE | 300 | 300 | - | 300 | - | 132 | 168 |
| 000400-Indirect Cost | 3 | 3 | - | 3 | - | 5 | (2) |
| NON-OPERATING EXPENSE | 465 | - | 465 | 465 | - | 319 | 146 |
| 001000-Other Financing Uses | 465 | - | 465 | 465 | - | 319 | 146 |

* The Adjusted Base Budget (ABB) is the 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.



Mayor Ben McAdams

2017 Proposed Budget Salt Lake County



Presented by Darrin Casper, CFO
October 25, 2016



2017 Budget Goals

- Stay fiscally conservative
 - Maintain structural balance
 - Projected General Fund balance above \$40M
- Make data-driven budget decisions
- Continued focus on criminal justice reinvestment and deferred maintenance
- Begin addressing information technology infrastructure



2017 Budget Direction

- Revenue committee reviewed all revenue increases of \$100K or greater
- Information Technology projects vetted by IS
- Use new budget forms
 - Budget summary
 - New requests
 - Stress tests at ABB and 3% of County Funding
 - Detailed line item budget



Economic Outlook

- Continued growth through 2017
- Salt Lake County unemployment at 3.2%; national average at 5.0%⁽¹⁾
- Job and wage growth outlook is positive but decelerating
- Residential construction remains strong



2017 Tentative Budget





2017 Tentative Budget + Compensation Key Problem Areas

in millions \$

| Fund | Ending Fund Balance | Targeted Budget Balance | Deficiency |
|--|----------------------------|--------------------------------|-------------------|
| General Fund and Grant Fund | 21.0 | 33.0 | (12.0) |
| TRCC Tourism Recreation Cultural Convention | (8.1) | 2.0 | (10.1) |



2017 Proposed Budget





2017 Budget Overview

- General Fund and Grant Fund Deficit \$12M
- Targeted 12M in additional solutions
 - Reductions from requests (9.1M)
 - Program efficiencies or ABB reductions (0.9M)
 - Flood Control Fund (1.0M)
 - Governmental Immunity Fund (1.0M)



Budgetary Perspective 2017

General & Related Funds

- Tax Revenue Growth \$6.87M
- Inflation Related Expenditures
 - Salaries & Benefits @ 3.0% 6.2M
 - Health Insurance 1.3M

Criminal Justice Reinvestment

Adopted Budget

| | 2016 Adopted | 2017 Proposed |
|--|-----------------|------------------|
| Original Proposed Budget – Criminal Justice Reinvestment | \$9.4M | |
| Council Adjustments – Collective Impact Study | (100K) | |
| Council Adjustments – Additional General Fund \$ | 500K | |
| Total | \$9.8M | \$9.8M |

Current Appropriations – Stat & General

| | | |
|---|----------|---------|
| Pay for Success Programming | \$3.0M | \$3.75M |
| 3 rd Sector Consulting | | 250K |
| Sheriff’s Bus | 200K | |
| Case Management System | 800K | |
| Subject to Board Review (Data Warehouse + Residual) | 472K | |
| Total Stat & General | \$4.472M | |
| Total 2017 One-Time | | \$4.0M |

Organizational Operating Appropriations

| | | | |
|----------------------------|---|----------|--------|
| Sheriff | -Proposed Budget | \$1.9M | \$1.9M |
| | -Interim Adj. (9FTEs) | 863K | 863K |
| | -Community Corrections/Rec Ctr Planning/Staff | 200K | 200K |
| District Attorney | -Proposed Budget | 900K | 900K |
| Behavioral Health Services | -Interim Adj. | 790K | 790K |
| Criminal Justice Services | -Interim Adj. (6 FTEs) | 575K | 575K |
| Indigent Legal | -Interim Adj. | 100K | 100K |
| Information Services | | | 472K |
| Total Operations | | \$5.328M | \$5.8M |

| | | |
|--------------|---------------|---------------|
| Total | \$9.8M | \$9.8M |
|--------------|---------------|---------------|



Pay for Success

- Recidivism reduction and chronic homelessness projects ready for launch
- Both projects nearly fully funded
- Contracts ready for execution



Pay For Success

Capital Stack – Commitments To Date

- Senior Loans \$7.2M
- Subordinate Loans \$2.0M
- Grants \$2.07M

Raised \$11.27M out of \$11.5M required



Pay for Success Budget Implications

- \$3.0M – 2016
- \$3.75M – 2017-2018
- \$1.0M – 2019
 - Funded by the Public Safety reinvested revenues
 - These funds will be set aside in escrow, and drawn on to pay for results
 - If the results are not achieved, the funds can be reallocated to other programs and services



Information Technology

Risk Mitigation | New Priorities

Hardware/Equipment Replacement \$1.3M

- Refreshed infrastructure is necessary for I.S. to continue serving County

Mainframe Succession Planning \$390K

- Double fill positions to ensure continuity of systems

Work Order System Implementation \$323K

- System to serve Public Works, Parks & Rec, Surveyor and Landfill



Proposed Compensation and Benefits Package

- 3.0% salary increase
 - Excludes employees:
 - On long-term disability
 - Below 3.0 performance rating
 - Provisional and temporary
- 401(k) contribution for Tier 1 employees eliminated
- \$1.7M set aside for additional employee pay issues
- \$1.0M to bring employees to the minimum of new structure
- Health insurance = 6% increase as of April 1st
 - No cost increase to employees on HDHP



2017 FTE Changes

General Fund and Related Funds

| | FTEs | County Funding Neutral |
|-----------------------------------|--------------|------------------------|
| District Attorney | 7 | No |
| Sheriff | 6 | No |
| Clerk | 2.9 | Partial |
| Regional Development | 4 | Partial |
| Parks & Recreation | 5.25 | Partial |
| Information Services | 5 | No |
| Total Additions | 30.15 | |
| Mayor Administration | (1) | |
| Open Space | (1.5) | |
| Health | (1.5) | |
| Clark Planetarium | (1) | |
| Printing | (0.5) | |
| Total Reductions from Base | (5.5) | |



2017 New FTEs Other Funds

| | FTEs | County Funding Neutral |
|----------------|----------|------------------------|
| Eccles Theater | 1 | Yes |
| Total | 1 | |



Fund Summary

General Fund & Related

in millions \$

| | 2017 Projected Beginning Balance | 2017 Budgeted Ending Balance | 2017 Projected Ending Balance |
|---------------|----------------------------------|------------------------------|-------------------------------|
| General Fund | 45.9 | 33.2 | 42.5 |
| Flood Control | 5.2 | 2.3 | 2.5 |
| Health | 6.8 | 2.3 | 5.2 |
| Planetarium | 0.8 | 0.7 | 0.9 |
| Grant | 0.3 | 0.08 | 0.2 |
| Tax Admin | 5.3 | 1.5 | 2.4 |



General Fund Structural Analysis

in millions \$

| Budget Year | Budget Ending Balance (Adopted / June) | Actual Ending Balance | Variance |
|-------------|--|-----------------------|----------|
| 2013 | 31.9 / 32.0 | 43.3 | 11.4 |
| 2014 | 30.3 / 33.1 | 42.2 | 13.9 |
| 2015 | 34.4 / 35.2 | 48.7 | 14.3 |
| 2016 | 32.4 / 36.4 | 45.9* | 13.5* |
| 2017 | 33.2 | 42.6* | 9.4* |

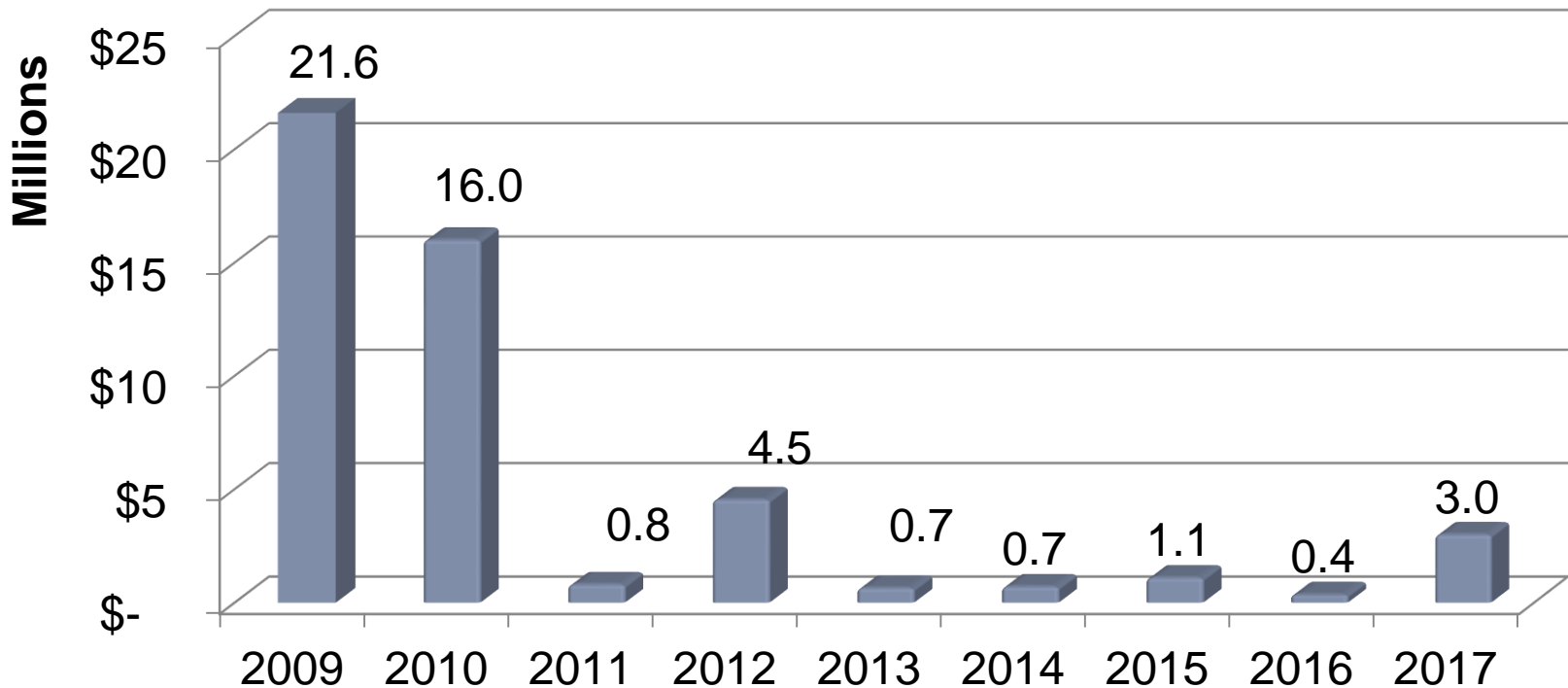
* Projected



One-Time Uses of Fund Balance

General Fund & Related Funds

Fund Balance Used: 2009 - 2017



Based on one-time draw of Governmental Immunity of \$1M and ESR Draw Down of \$2M.



2017 Funded Capital Maintenance or Construction

| | |
|--------------------------------------|---------|
| TRCC Capital Projects ⁽¹⁾ | \$5.83M |
| Capital Improvements Fund | 5.92 |
| Libraries | 6.07 |
| Solid Waste | 0.16 |
| Municipal Services | 2.01 |
| Flood Control | 2.01 |
| Class B Roads | 1.90 |
| TRT Capital Projects | 2.79 |
| Other Projects | 0.47 |
| Information Services | 1.37 |

(1) \$4.019M of the TRCC projects via bond proceeds.



TRCC Proposal

- Mayor's Proposed Budget aligns exactly with Advisory Board Recommendations
- Highlights Include:
 - Ongoing commitment to equipment replacement at \$1.8M
 - Deferred maintenance through direct appropriation or bonds⁽¹⁾
 - Ongoing operations \$20.6M
 - Parks & Rec at 40% of Revenues
 - On-going Debt Service and long term commitments funded
 - Proposed ending fund balance \$2.6M

⁽¹⁾ TRCC Bond contributing \$4.019M to capital maintenance or improvements



TRCC Proposed New Requests

| | | |
|---|--|-----------|
| County | Fund Balance Transfer to Open Space fund set aside for future purchase | 250,000 |
| | Mid-Valley Performing Arts Center Debt Service | 1,310,000 |
| City/Outside Organization Requests | Olympic Oval Community Connection | 4,000,000 |
| | Holladay City Park | 250,000 |
| | Fairgrounds Arena | 1,000,000 |
| | Kearns Regional Community Campus | 250,000 |



TRCC Proposed New Requests

| | | |
|--|---|-------------|
| Cultural Facilities Support Program | Utah Museum of Arts – Dumke Auditorium | \$42,500 |
| | Kingsbury Hall ADA System upgrade | \$12,720 |
| | Discover Gateway water play exhibit | \$86,500 |
| | Murray Amphitheater | \$636,927 |
| | UMOCA Usage Feasibility Study Re-budget | \$7,500 |
| | Holladay City Auditorium | \$16,150 |
| | Leonardo Exhibits | \$300,000 |
| | Natural History Museum enhancements | \$133,000 |
| | Hale Center Theatre | \$1,000,000 |



Municipal Services

Public Works Enterprise Fund

- **Budgeting breakdown**
 - New enterprise fund established
 - Animal Services
 - Township Services
 - Planning & Development Services
 - Public Works Operations
 - Engineering
 - Capital Projects
 - Class B/C Roads
 - Statutory and General
 - Unincorporated MS Fund
 - Sales Tax Revenue
 - Justice Courts
 - Misc. Expenditures
 - Intergovernmental payment to DA for misdemeanor prosecution
- **Fully anticipate refining concept – election, future direction**



Millcreek City, Metro Townships, MSD

- Revenue flows will change over next year
 - Jan-March – Tax Commission to distribute to SL County
 - April-June – Tax Commission will distribute to Millcreek City and may distribute to Metros
 - April tax collections distributed to Millcreek in June
- Revenues Directed to MSD
 - January-June all Metros and Millcreek to MSD
 - July forward – Millcreek retains revenues
- Newly formed entities may ask to retain \$



Budget Flexibility

- Fund structure will change
 - Unincorporated Municipal Services Fund
 - Different taxpayers post-March
- Budget Adjustment Required
 - April 1
 - July 1



OPEB Developments

- 2016 Summary:
 - Establishes County reserve of \$250K
 - Transferred \$240K to irrevocable trust
 - Tracking \$500K positive
 - Net OPEB liability increased by \$1.5M meaning $ARC > Pay\ Go$



2017 Financing Plans

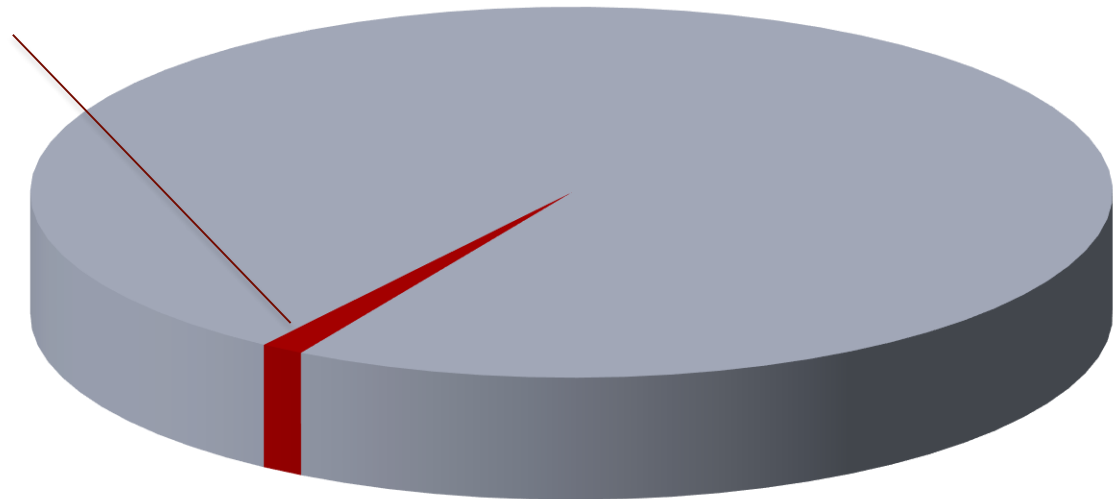
- Tranche 3 Sales Tax Bonds
 - Anticipated 12/23/2016 closing
 - Par amount estimated at \$55M (if NMTC)
 - District Attorney Building and SLC Health Building
- TRCC Indenture of Trust \$52.6M
 - Parks Operations Center
 - Capital Maintenance for TRCC eligible facilities
 - Mid-Valley Performing Arts Center (Taylorsville)
- New G.O. Bonds (if voter approved)
- TRANS – July/August timeframe



Salt Lake County – Triple-A Rated Staying Among Financially “Elite”!

- Counties Triple-A rated by all 3 rating agencies
- Other Counties

SL County included
in top 1.5%





2017 Budget Details





Elected Officials With No New Requests - Proposed as Requested

- Auditor
- Council
- Justice Courts
- Surveyor
- Treasurer



Assessor

2017 New Requests

| | Requested | Self Funded | Proposed |
|---------|-----------|----------------|----------|
| Funding | \$217K | 0 | \$217K |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –
State mandated cost pass-through estimates



Clerk

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$273K | 0 | \$233K |
| FTEs | 2.90 | 0 | 2.90 |

Proposed Highlights – 3 part time clerks needed to fulfill metro township law. Added Marriage/Passport specialist to perform additional wedding ceremonies; additional revenue more than offsets cost of position.



Council – Tax Administration

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$103K | 0 | \$103K |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –

Phase 2 of 3 to bring temporary hearing officers' pay to market.



District Attorney 2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$824K | \$0 | \$824K |
| FTEs | 7.00 | 0 | 7.00 |

Proposed Highlights –

Prosecuting attorneys, paralegal, legal investigator
FTEs, and conflict counsel funding



Recorder

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$81K | \$0 | \$21K |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –

SIRE and GIS Server replacement / upgrades
(excludes Darwin server)



Sheriff

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$6.725M | \$0 | \$2.513M |
| FTEs | 37.5 | 0 | 6.00 |

Proposed Highlights –

Sworn salary increase, increased in-custody medical services, medical records software, mental health FTEs (funded in part via transfer from Governmental Immunity Fund)



Mayor – Administration/Finance

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$31K | \$0 | \$11K |
| FTEs | (1.00) | | (1.00) |

Proposed Highlights –

Diversity program, security pad on facility, fiscal training



Mayor - Regional Development 2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$1.977M | \$5K | \$1.977M |
| FTEs | 4.00 | | 4.00 |

Proposed Highlights –

Regional Development projects including one carryover project, budget neutral transfers from Stat and General, new FTE requests funded by internal cuts, grant funding or outside sources.



Emergency Services

2017 New Requests

| | Requested | Self-Funded | Proposed |
|-----------------|-----------|-------------|----------|
| Emergency Serv. | \$243K | 0 | \$100K |

Proposed Highlights –

Training Exercise & Planning, increased responsibilities for EOP planning



Mayor - Transportation 2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$0 | \$0 | (\$116K) |
| FTEs | | | |

Proposed Highlights –

Additional resources to manage transportation funds moved to Regional Development budget



Administrative Services

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$4.967M | \$584K | \$1.197M |
| FTEs | 10.0 | 0.5 | 4.5 |

Proposed Highlights –

HR professional fees, IS deferred maintenance and support, mainframe succession planning, tax system analyst, additional work order resources, telecom rate increase



Community Services

2017 New Requests

| | Requested | Self Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$2.993M | \$319K | \$2.113M |
| FTEs | 2.37 | 1.75 | 3.75 |

Proposed Highlights –

Recreation utilities, adaptive recreation, South Towne surplus transfer to Equestrian Park



Community Services | Center For The Arts

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$428K | \$319K | \$650K* |
| FTEs | (1.38) | 0 | 0* |

Proposed Highlights –

Increased funding required due to revenue losses related to Eccles Theater, reductions were made to lessen impact

* Proposed reflects late changes that were made to the original requests



Eccles Theater

- Grand Opening – October 20, 2016
- \$1.4M Projected Surplus for Year
 - \$1.0M to Operational Reserve
 - \$400K to Capital Reserve
 - No projected dividend to County or City



Parks and Recreation

Appropriations vs. General Fund County Funding

in millions \$

| | 2017 | 2016 | Change |
|--|-------|-------|-----------|
| County Funding | 25.4 | 24.8 | 2.4% ↑ |
| TRCC Transfer to the General Fund ⁽¹⁾ | 15.52 | 14.76 | 5.1% ↑ |
| Parks & Rec Restricted General Fund Sales Taxes | 6.8 | 6.56 | 3.7% ↑ |
| Reliance on General Fund | 3.08 | 3.48 | (11.5%) ↓ |

(1) TRCC fund transfers to Parks & Recreation operations, currently at the maximum recommended by the TRCC Advisory Board.



Human Services

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$927K | \$565K | \$578K |
| FTEs | (1.5) | 0 | (1.5) |

Proposed Highlights –

Increased taxi rides for Rides for Wellness, increases in Probationary clients and Intense Level of Risk clients, LDA contract increase and conflict of interest increases



Flood Control

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$95K | \$0 | (\$16K) |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –

Includes purchase of a sandbag shed, ongoing maintenance for the work order system



General Fund Stat & General 2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$1.075M | \$0 | \$0.815M |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –

Increased charge from the General Fund to reflect total expenses for countywide Animal Services



Other Funds





Library

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | \$8.905M | \$0 | \$8.905M |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –

Kearns new building construction, various repair and replacement projects



Municipal Services





Public Works Enterprise Fund - MSD

2017 New Requests

| | Requested | Self-Funded | Proposed |
|---------|-----------|-------------|----------|
| Funding | (\$460K) | \$0 | (\$286K) |
| FTEs | 0 | 0 | 0 |

Proposed Highlights –

Reduction in expense to balance Municipal Services District and to fund new requests; heavy equipment replacement fund, security for Animal Services, reimburse admin and fiscal costs for Engineering

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|---|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdgt ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | - | - | (32) <i>c,d</i> | 10.00 | - | - | - |
| 3 BUDGET | 957 | - | (5) <i>b</i> | (105) <i>c,d</i> | 7.00 | - | - | (1.00) |
| 4 MAYOR FINANCE ADMIN | 293 | 5 <i>a</i> | - | - | 1.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$4,389 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| FINANCIAL SYSTEM PROJECT PRG | 164 | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL MAYOR'S FINANCIAL ADM | \$4,553 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Description of new requests, significant program changes and...

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|---|-------|-----------|---------------|
| a | Mayor's Finance Admin | Fiscal Learning Council Funding: The Fiscal Learning Council has been limited in past years in its abilities to provide training due to lack of funding. The Mayor's Finance Division has a half day Fiscal Conference within it's Mayor Finance budget. | Req | \$5 | \$5 |
| b | Finance & Payroll | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding payroll problems. Funds are set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a current IS priority, cutting this line item is strongly discouraged. | ABB | (\$5) | \$0 |
| c | Finance & Payroll; Budget | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a current IS priority, cutting this line item is strongly discouraged. | ABB-3 | (\$59) | \$0 |
| d | Finance & Payroll; Budget | Impact Statement: The loss of an FTE would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief and Citizen Centric reports, and a reduction in the staff's ability to respond to customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time. | ABB-3 | (\$78) | \$0 |

Total County Funding Requested (Operating Expenditures less Operating Revenue)

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|--|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdg ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | - | - | (32) c,d | 10.00 | - | - | - |
| 3 BUDGET | 957 | - | (5) b | (105) c,d | 7.00 | - | - | (1.00) |
| 4 MAYOR FINANCE ADMIN | 293 | 5 a | - | - | 1.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$4,389 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| FINANCIAL SYSTEM PROJECT PRG | 164 | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL MAYOR'S FINANCIAL ADM | \$4,553 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|----------|--|-------|-----------|---------------|
| | | Fiscal Learning Council is requesting a \$5,000 budget to provide fiscal related trainings during conference and a 9 day Fiscal Management Series certificate program. The Learning Council has the ability to provide training to the fiscal employee community in Salt Lake County due to the Learning Council's agreement to request this funding on their behalf and manage these additional funds | Req | \$5 | \$5 |
| | | Projects on PeopleSoft maintenance, specifically regarding funds set aside for consulting projects are set aside as a contingency for urgent assistance. Such assistance is only available for projects that are set aside as a contingency for urgent assistance. | ABB | (\$5) | \$0 |
| | | Projects on PeopleSoft maintenance, specifically regarding funds set aside for consulting projects are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a priority, projects are strongly discouraged. | ABB-3 | (\$59) | \$0 |
| | | Projects would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief projects in the staff's ability to respond to customer requests. Mayor's Finance staff is currently not recommending projects at this time. | ABB-3 | (\$78) | \$0 |

1. Requested base budget amount.

2. Request if required to be flat to the total adjusted base budget (stress scenario 1).

3. Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

4. The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

Organization Director's proposed 2017 Budget request above the adjusted base budget amount (ABB = 2016 June Adjusted Budget, plus approved ongoing adjustments and annualizations, less 2016 one-time appropriations.)

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|--|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdg ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | - | - | (32) <i>c,d</i> | 10.00 | - | - | - |
| 3 BUDGET | 957 | - | (5) <i>b</i> | (105) <i>c,d</i> | 7.00 | - | - | (1.00) |
| 4 MAYOR FINANCE ADMIN | 293 | 5 <i>a</i> | - | - | 1.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$4,389 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| FINANCIAL SYSTEM PROJECT PRG | 164 | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL MAYOR'S FINANCIAL ADM | \$4,553 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|---|-------|-----------|---------------|
| a | Mayor's Finance Admin | 2000 budget to provide fiscal related trainings during Series certificate program. The Learning employee community in Salt Lake County due to in their behalf and manage these additional funds | Req | \$5 | \$5 |
| b | Finance & Payroll | ...ally regarding funds set aside for consultingent assistance. Such assistance is only | ABB | (\$5) | \$0 |
| c | Finance & Payroll; Budget | ...ally regarding funds set aside for consultingent assistance. Since PeopleSoft hosting is not a | ABB-3 | (\$59) | \$0 |
| d | Finance & Payroll; Budget | Impact Statement: The loss of an FTE would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief and Citizen Centric reports, and a reduction in the staffs ability to respond to customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time. | ABB-3 | (\$78) | \$0 |

Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2)

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|--|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdg ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | - | - | (32) <i>c,d</i> | 10.00 | - | - | - |
| 3 BUDGET | 957 | - | (5) <i>b</i> | (105) <i>c,d</i> | 7.00 | - | - | (1.00) |
| 4 MAYOR FINANCE ADMIN | 293 | 5 <i>a</i> | - | - | 1.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$4,389 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| FINANCIAL SYSTEM PROJECT PRG | 164 | - | n/a | n/a | - | - | n/a | n/a |
| TOTAL MAYOR'S FINANCIAL ADM | \$4,553 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|--|-------|-----------|---------------|
| a | Mayor's Finance Admin | Fiscal Learning Council Funding: The Fiscal Learning Council is requesting a \$5,000 budget to provide fiscal related trainings during 2017 that would include a half day Fiscal Learning Council. The county due to lack of funding. The Mayor's Finance Admin is requesting funding within it's Mayor Finance budget. | Req | \$5 | \$5 |
| b | Finance & Payroll | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Such assistance is only occasionally needed. | ABB | (\$5) | \$0 |
| c | Finance & Payroll; Budget | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a current IS priority, cutting this line item is strongly discouraged. | ABB-3 | (\$59) | \$0 |
| d | Finance & Payroll; Budget | Impact Statement: The loss of an FTE would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief and Citizen Centric reports, and a reduction in the staff's ability to respond to customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time. | ABB-3 | (\$78) | \$0 |

FTE if required to be flat to ABB or if required to be 3% below ABB

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|--|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdg ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | - | - | (32) <i>c,d</i> | 10.00 | - | - | - |
| 3 BUDGET | 957 | - | (5) <i>b</i> | (105) <i>c,d</i> | 7.00 | - | - | (1.00) |
| | | 5 <i>a</i> | - | - | 1.00 | - | - | - |
| | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| | | - | n/a | n/a | - | - | n/a | n/a |
| | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Changes and Director priorities to meet budget stress scenarios:

| Description | Type | Amt (\$k) | Mayor Prop \$ |
|--|-------|-----------|---------------|
| Fiscal Learning Council is requesting a \$5,000 budget to provide fiscal related trainings during the 2017 Fiscal Conference and a 9 day Fiscal Management Series certificate program. The Learning Council will enhance its abilities to provide training to the fiscal employee community in Salt Lake County due to the fact that the division has agreed to request this funding on their behalf and manage these additional funds | Req | \$5 | \$5 |
| Impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting and training. Funds are set aside as a contingency for urgent assistance. Such assistance is only available in the event of a system outage. | ABB | (\$5) | \$0 |
| Impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting and training. Funds are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a high priority, it is strongly discouraged. | ABB-3 | (\$59) | \$0 |
| ^d Finance & Payroll; Budget Impact Statement: The loss of an FTE would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief and Citizen Centric reports, and a reduction in the staff's ability to respond to customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time. | ABB-3 | (\$78) | \$0 |

Descriptions of Requests and stress test scenarios.

- REQ = Requested
- ABB = Reduction to stay flat to the Adjusted Base Budget
- ABB-3 = Reduction to attain a budget 3% below the Adjusted Base Budget

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--------------------------------------|---------------------------------------|----------------------------------|--|-------------------------------------|------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdg ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,000 | - | - | (32) c,d | 10.00 | - | - | - |
| | | - | (5) b | (105) c,d | 7.00 | - | - | (1.00) |
| | | 5 a | - | - | 1.00 | - | - | - |
| | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| | | - | n/a | n/a | - | - | n/a | n/a |
| | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Amounts submitted by the organization Director or Elected Official

Description of new requests, significant program changes and Director priorities to meet budget stress scenarios:

| Ref | Org Name | Description | Type | Amt (\$k) | Mayor Prop \$ |
|-----|---------------------------|---|-------|-----------|---------------|
| a | Mayor's Finance Admin | Fiscal Learning Council Funding: The Fiscal Learning Council is requesting a \$5,000 budget to provide fiscal related trainings during 2017 that would include a half day Fiscal Conference and a 9 day Fiscal Management Series certificate program. The Learning Council has been limited in past years in its abilities to provide training to the fiscal employee community in Salt Lake County due to lack of funding. The Mayor's Finance Division has agreed to request this funding on their behalf and manage these additional funds within it's Mayor Finance budget. | Req | \$5 | \$5 |
| b | Finance & Payroll | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Such assistance is only occasionally needed. | ABB | (\$5) | \$0 |
| c | Finance & Payroll; Budget | Impact Statement: Possible material impacts on PeopleSoft maintenance, specifically regarding funds set aside for consulting expertise regarding payroll problems. Funds are set aside as a contingency for urgent assistance. Since PeopleSoft hosting is not a current IS priority, cutting this line item is strongly discouraged. | ABB-3 | (\$59) | \$0 |
| d | Finance & Payroll; Budget | Impact Statement: The loss of an FTE would impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief and Citizen Centric reports, and a reduction in the staff's ability to respond to customer requests. Mayor's Finance staff is currently working at or above capacity. This is not recommended at this time. | ABB-3 | (\$78) | \$0 |

¹ Organization Director's proposed 2017 Budget request vs the adjusted base budget amount.

² Organization Director's proposed change to the 2017 Budget Request if required to be flat to the total adjusted base budget (stress scenario 1).

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).

⁴ The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.

Reading the New Budget Documents



COUNTY FUNDING & FTE PRIORITIES

MAYOR'S FINANCIAL ADMIN

In thousands \$ except FTE

| ORGANIZATION (sorted by priority) | COUNTY FUNDING REQUEST 2017 Budget | COUNTY FUNDING VARIANCE, H/(L) | | | FTE REQ | FTE VARIANCE, H/(L) | | |
|--|---------------------------------------|----------------------------------|--|-------------------------------------|--------------|----------------------------|------------------------------|------------------------------|
| | | Request ¹ Δ vs ABB | If Adj Base Bdg ² Δ to Request | If -3% ³ Δ to Request | | Req ¹ vs ABB | If ABB ² Δ Req | If -3% ³ Δ Req |
| 1 ACCOUNTING | 1,758 | - | - | - | 15.00 | - | - | - |
| 2 FINANCE AND PAYROLL | 1,381 | - | - | (32) <i>c,d</i> | 10.00 | - | - | - |
| 3 BUDGET | 957 | - | (5) <i>b</i> | (105) <i>c,d</i> | 7.00 | - | - | (1.00) |
| 4 MAYOR FINANCE ADMIN | 293 | 5 <i>a</i> | - | - | 1.00 | - | - | - |
| SUBTOTAL FOR STRESS TESTS⁴ | \$4,389 | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |
| | | - | n/a | n/a | - | - | n/a | n/a |
| | | \$5 | (\$5) | (\$137) | 33.00 | - | - | (1.00) |

Amounts Proposed by the Mayor

MP in the "Type" column represents a Mayor Proposed item that was not submitted by the Elected Official or Department Director

Director priorities to meet budget stress scenarios:

| Description | Type | Amt (\$k) | Mayor Prop \$ |
|---|-------|-----------|---------------|
| a Mayor's Finance Admin Fiscal Learning Council Funding: The Fiscal Learning Council is requesting a \$5,000 budget to provide fiscal related trainings during 2017 that would include a half day Fiscal Conference and a 9 day Fiscal Management Series certificate program. The Learning Council is requesting to provide training to the fiscal employee community in Salt Lake County due to the Council's agreement to request this funding on their behalf and manage these additional funds | Req | \$5 | \$5 |
| PeopleSoft maintenance, specifically regarding funds set aside for consulting as a contingency for urgent assistance. Such assistance is only for PeopleSoft maintenance, specifically regarding funds set aside for consulting as a contingency for urgent assistance. | ABB | (\$5) | \$0 |
| PeopleSoft maintenance, specifically regarding funds set aside for consulting as a contingency for urgent assistance. Since PeopleSoft hosting is not a budgeted expense. | ABB-3 | (\$59) | \$0 |
| Impact multiple areas in Mayor's Finance including the reduction of the Budget-In-Brief staff's ability to respond to customer requests. Mayor's Finance staff is currently impacted at this time. | ABB-3 | (\$78) | \$0 |

³ Organization Director's proposed change to the 2017 Budget Request if required to be 3% below the total adjusted base budget (stress scenario 2).
⁴ The subtotal may exclude certain items from the stress test (e.g. capital projects), as well as other adjusting items listed in summary above and in detail on the Revenue & Expense Summary.



New Interactive Financial Tool (Beta) – Budget Browser

- Intended to be intuitive – no training needed
- Accessible through a web browser anywhere
- Interactive query and visualization of BRASS data
- Pages include
 - County revenue
 - Expense by fund
 - Expense by organization
 - Line item expense by elected, organization, and program
 - Expense line items across the entire County
 - County funding down to the program
 - Fund balance transfer detail
 - Budget history
- Link will be sent by email to Council and their staff

Example

Microsoft Power BI - Google Chrome

https://app.powerbi.com/view?r=eyJrjoiZDQyZjlyOWMzGjKNC00M2Q2LTkxMWU0tMWkN2QxN2U2MmRliiwidCI6ImYwNzFhNW11LUU0ODYtNDdjMi04MTk1LWwzYTJmYmVhMThjYyIsImMiOjZ9

Proposed Budget Browser - BETA - NOT FOR PUBLIC USE

Revenue: 361.78

Revenue by Revenue Category

Revenue Category Totals

| REV_CAT_NAME | data |
|----------------------------------|--------------------|
| SALES TAXES | 64,996,500 |
| PROPERTY TAXES | 144,321,483 |
| PRIOR YEAR FUND BALANCE | 45,150,000 |
| OPERATING GRANTS AND CONTRIBUTIO | 16,944,432 |
| INVESTMENT EARNINGS | 1,193,815 |
| INTER/INTRA FUND TRANSFERS | 40,736,480 |
| FEE IN LIEU OF TAXES | 8,437,440 |
| CHARGES FOR SERVICES | 39,996,652 |
| Total | 361,776,802 |

Revenue Class (more detailed)

- 110 - GENERAL FUND
- 115 - GOVERNMENTAL IMM
- 120 - GRANT PROGRAMS F
- 125 - ECON DEV AND COM
- 130 - TRANSPORTATION PR
- 180 - RAMPTON SALT PALA
- 181 - TRCC TOURISM REC CULTRE CONVEN FUND
- 182 - SOUTH TOWNE EXPOSITION CENTER FUND

Revenue Class (more detailed)

- CHARGES FOR SERVICES
- FEE IN LIEU OF TAXES
- INTER/INTRA FUND TRANSFERS
- INVESTMENT EARNINGS
- OPERATING GRANTS AND CONTRIB
- PRIOR YEAR FUND BALANCE
- PROPERTY TAXES
- SALES TAXES

Revenue Class Totals

| REV_CLS_NAME | data |
|---------------------------------|--------------------|
| STATE REVENUE CONTRACTS | 1,289,993 |
| STATE OPERATING GRANTS | 7,905,327 |
| SALES TAXES | 64,996,500 |
| RENT AND CONCESSIONS | 3,630,174 |
| PROPERTY TAXES | 144,321,483 |
| PRIOR YEAR FUND BALANCE | 45,150,000 |
| OTHER LICENSES PERMITS AND FEES | 1,825,000 |
| OPERATING CONTRIBUTIONS | 24,500 |
| MISC REVENUE | 490,184 |
| LOCAL CONTRACTS | 4,860,961 |
| INVESTMENT EARNINGS | 1,193,815 |
| INTRAFUND REVENUE (HIST) | 269,179 |
| Total | 361,776,802 |

ACCOUNT ACCT_NAME data

| | | |
|--------------|--------------------------------|--------------------|
| 401005 | GENERAL PROPERTY TAX | 138,322,355 |
| 401015 | SP DIST CERT COLL 60% PEN INT | 60,000 |
| 401020 | LATE FEES PRIOR YR REDEMPTIONS | 1,861,510 |
| 401023 | PROPERTY TAX-RDA | 1,439,128 |
| 401025 | PRIOR YEAR REDEMPTIONS | 2,638,490 |
| 401030 | MOTOR VEH FEE IN LIEU OF TAXES | 8,437,440 |
| 403010 | SALES TAX | 58,200,000 |
| 403065 | RECREATION SALES TAX | 6,796,500 |
| 409010 | MARRIAGE LICENSE | 605,000 |
| Total | | 361,776,802 |

Microsoft Power BI

1 of 8

Slicers filter the report. Current example filtered to show the General Fund

Pie charts also act as filters when you click on a slice

Data tables give exact figures



2017 Budget Recap

All Funds

- All funds are balanced
- All reserve requirements are met
- Overall appropriations: \$1.362B
- Overall net budget: \$1.175B



Mayor's Proposed Budget Book, including this presentation, is available online:

<http://slco.org/mayor-finance/budget/2017-budget-information/>

